

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>Combined Fire and EMS Funds</b>	<b>INCR.</b>	<b>2016 Budget</b>	<b>2016 Actual</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
2 FT, 2 PT								
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>		2,058,708	2,058,708	\$2,078,527	\$2,003,105	\$1,696,730	\$1,525,805	\$1,471,621
<b><u>Revenues:</u></b>								
Income Taxes		\$2,475,559	\$2,556,022	\$2,607,142	\$2,672,321	\$2,739,129	\$2,807,607	\$2,877,797
Ambulance Billing	2.0%	\$370,000	\$427,030	\$435,571	\$444,282	\$453,168	\$462,231	\$471,476
Charges for Training Classes		\$24,000	\$38,716	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Note Proceeds		\$0	\$172,791	\$0	\$0	\$0	\$0	\$0
Advance From General Fund		\$0	\$172,791	\$0	\$0	\$0	\$0	\$0
Transfer From General Fund		\$0	\$100,000	\$125,000	\$0	\$0	\$0	\$0
Miscellaneous	2.0%	\$16,000	\$54,373	\$16,000	\$16,320	\$16,646	\$16,979	\$17,319
<b>Total Revenue</b>		<b>\$2,885,559</b>	<b>\$3,521,723</b>	<b>\$3,218,713</b>	<b>\$3,167,923</b>	<b>\$3,243,943</b>	<b>\$3,321,818</b>	<b>\$3,401,592</b>
<b>Total Available</b>		<b>\$4,944,267</b>	<b>\$5,580,431</b>	<b>\$5,297,240</b>	<b>\$5,171,028</b>	<b>\$4,940,673</b>	<b>\$4,847,623</b>	<b>\$4,873,213</b>
<b><u>Disbursements:</u></b>								
<b>Fire/EMS</b>								
Personnel	1.5%	\$1,732,246	\$1,906,118	\$1,921,046	\$1,971,707	\$2,001,283	\$2,031,302	\$2,061,772
Add'l FT Personnel	1.5%	\$0	\$0	\$0	\$143,059	\$145,205	\$147,383	\$149,594
Operating	1.0%	\$823,867	\$555,562	\$876,040	\$884,800	\$893,648	\$902,585	\$911,611
Capital Purchases		\$503,242	\$308,016	\$297,050	\$274,731	\$174,731	\$94,731	\$34,731
Advance to General Fund		\$0	\$172,791	\$0	\$0	\$0	\$0	\$0
Replacement Reserve		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
<b>Total Fire/EMS</b>		<b>\$3,259,355</b>	<b>\$3,142,486</b>	<b>\$3,294,136</b>	<b>\$3,474,298</b>	<b>\$3,414,868</b>	<b>\$3,376,001</b>	<b>\$3,357,707</b>
<b>Total Disbursements</b>		<b>\$3,259,355</b>	<b>\$3,142,486</b>	<b>\$3,294,136</b>	<b>\$3,474,298</b>	<b>\$3,414,868</b>	<b>\$3,376,001</b>	<b>\$3,357,707</b>
Run Rate (Revenue Less Expenditures)		(\$373,796)	\$379,237	(\$75,423)	(\$306,375)	(\$170,924)	(\$54,184)	\$43,884
Carryover Encumbrances		\$126,183	\$359,418	\$0	\$0	\$0	\$0	\$0
<b><u>ENDING BALANCE, DECEMBER 31</u></b>		\$1,558,729	\$2,078,527	\$2,003,105	\$1,696,730	\$1,525,805	\$1,471,621	\$1,515,506
Ratio Ending Balance to Disbursements		47.82%	66.14%	60.81%	48.84%	44.68%	43.59%	45.14%
Ratio Ending Balance to Revenues		54.02%	59.02%	62.23%	53.56%	47.04%	44.30%	44.55%