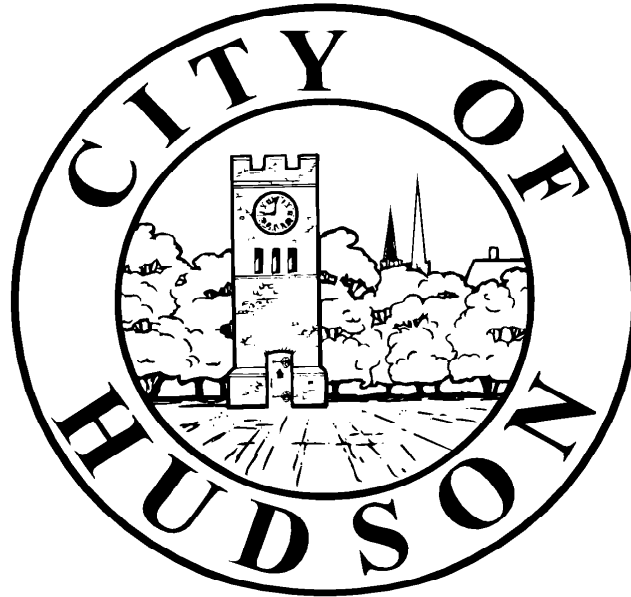


CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2020-2024



CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2020 - 2024

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City of Hudson, Ohio
FIVE YEAR PLAN 2020-2024 - ASSUMPTIONS & DEFINITIONS

CATEGORY

REVENUES

Municipal Income Taxes	<p>Income tax rate is 2%. We projected a 5% increase for 2019 and assumed a 2.5% annual increase for 2020-2024 based on conservative growth in business payroll.</p> <p>The voter approved minimum percentage allocation is Parks (15%), Fire/EMS (24%) and Community Learning Centers (13.5%) of the additional 1% income tax collections. The remaining balance is included in the General Fund. The General Fund supports the Stormwater Fund through an annual transfer.</p>
Property Taxes	<p>Maintenance of current millages within the General, Cemeteries, and Police Pension Funds. We projected a 2.3% increase in property tax revenue for 2019 and a 2% increase in 2022 based on triennial county appraisal.</p>

EXPENDITURES

Personnel	<p>Salary and fringe benefits costs assuming 2020 projected departmental staffing levels.</p> <p>Includes an increase of 3.0% for all years.</p> <p>Includes an adjustment in employee health insurance cost of coverage (5% increase for 2020).</p> <p>Includes estimated contribution for length of service award program (LOSAP) within Fire and EMS funds.</p>
Operating	<p>2020 department budget estimates for Professional Development, Contractual Services and Materials and Supplies. We assumed 1% growth for 2021-2024.</p>
Capital Improvements	<p>Major capital expenditures including construction and equipment costs.</p>
Debt Service	<p>Both principal and interest payments required on debt issued by the City prior to 2020.</p>
New Debt Service	<p>Both principal and interest payments required on debt projected to be issued by the City from 2020-2024.</p>

City of Hudson, Ohio
FIVE YEAR PLAN 2020-2024 - ASSUMPTIONS & DEFINITIONS

CATEGORY

PARKS

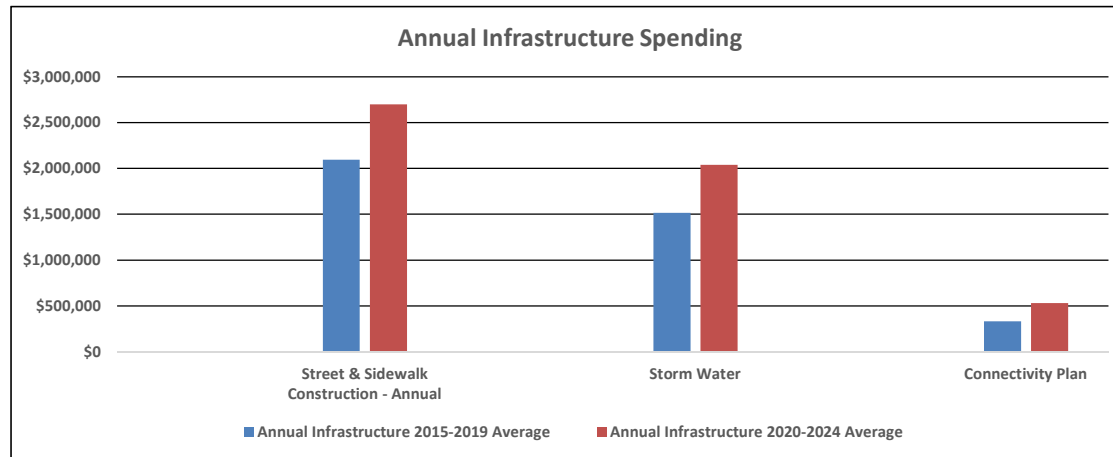
Golf Income Tax Revenue	Beginning in 2018 Parks will no longer have a portion of its income tax revenue distributed to the Golf Fund (505).
Golf Capital	All Golf Course capital will be charged to the Parks Fund (205) beginning in 2018.
Golf Debt Service	Golf Course Renovation and Expansion Debt Service will be charged to the Parks Fund (205) beginning in 2018.
Connectivity	All connectivity, excluding sidewalks, is included as part of Parks Capital.

OTHER

Run Rate	Defined as current year revenues less current year disbursements.
Ending Balance	Total available resources (January 1 beginning balance, current revenues) minus total disbursements. General Fund Carryover desired minimum is 30%
Major City Operating Funds	<p>The City of Hudson has 69 funds. This document reviews the major operating funds (as listed below) and capital projects funds. These funds comprise between 80 - 90% of the City expenditures on an annual basis.</p> <p>General Fund (101), primary sources: 2% municipal income taxes, real estate property taxes. Street Maintenance and Repair Fund (201), primary sources: license fees, gasoline tax and income tax transfers. Municipal Cemeteries (203), source: real estate property taxes and sales. Parks Fund (205), primary source: income taxes. HCTV Fund (206), primary source: cable franchise fees. Fire District (221), primary source: income taxes Emergency Medical Services (224), primary sources: income taxes, ambulance billing Street & Sidewalk Construction (430), primary source: income tax transfers. Water Fund (501), primary source: customer sales. Electric Fund (503), primary source: customer sales. Stormwater Fund (504), primary source: income taxes transfers Ellsworth Meadows Golf Course (505), primary sources: greens fees, cart rental, snack bar and pro shop sales Velocity Broadband Fund (510), primary source: customer sales. Fleet Maintenance (601) primary source: inter-departmental charges.</p>
Compensated Absences	<p>This plan does not include the value of the City's obligation for compensated absences (accrued vacation, sick and personal leave). As of December 31, 2018 the total obligation of all funds was \$3,464,209 .</p>

City of Hudson, Ohio
FIVE YEAR PLAN 2020-2024 - COUNCIL PRIORITIES

Annual Infrastructure			
	2015-2019	2020-2024	Funding
Description	Average	Average	Increase
Street & Sidewalk Construction - Annual	\$2,096,000	\$2,700,000	\$604,000
Storm Water	\$1,515,916	\$2,040,000	\$524,084
Connectivity Plan	\$331,803	\$532,000	\$200,197



City Facilities, Infrastructure, and Development Projects/Bonds - New Debt Included in Five Year Plan				
Description	Estimated Cost	Opening	Annual Debt Service	Debt Period
City Hall Improvements	\$950,000	2020	\$63,855	2021 - 2040
Downtown Phase II	\$11,450,000	2021	\$842,500	2022 - 2041
Velocity Broadband	\$3,800,000	2016	\$280,000	2021 - 2040
Concrete Overlays	\$2,300,000	2020	\$265,000	2021 - 2030

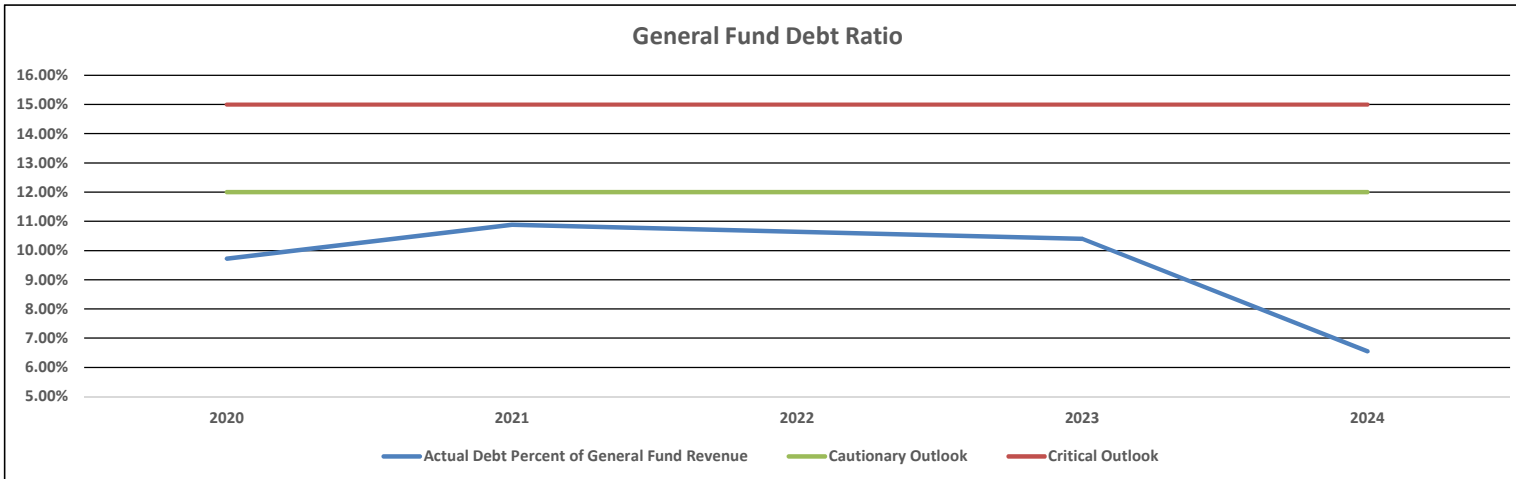
City of Hudson, Ohio
FIVE YEAR PLAN 2020-2024 - COUNCIL PRIORITIES

General Fund Debt Ratio					
	2020	2021	2022	2023	2024
Existing Debt Service	\$2,343,349	\$2,344,613	\$2,343,555	\$2,334,966	\$1,382,074
New Debt	\$0	\$328,855	\$328,855	\$328,855	\$328,855
Total Debt	\$2,343,349	\$2,673,468	\$2,672,410	\$2,663,821	\$1,710,929
General Fund Revenue	\$24,097,505	\$24,569,314	\$25,116,173	\$25,611,826	\$26,119,849
Debt Percent of General Fund Revenue	9.72%	10.88%	10.64%	10.40%	6.55%

Explanation: This indicator is used by The State Auditor's Office as one of the Financial Health Indicators. They are published as guidelines by the Auditors Office and are not requirements. This indicator is total debt service expenditures divided by total General Fund Revenues. This indicator identifies the percentage of the budget used/needed for repayment of debt. Higher debt service expenditures to total revenues is unfavorable since the entity spends more of its current budget on debt repayment. An increasing trend of debt service expenditures to total revenues may mean the percentage of budget dedicated to debt payments is increasing; and therefore, less revenue will be available for capital asset repair/replacement or meeting current operating demands.

Critical Outlook: Ratio greater than 15%

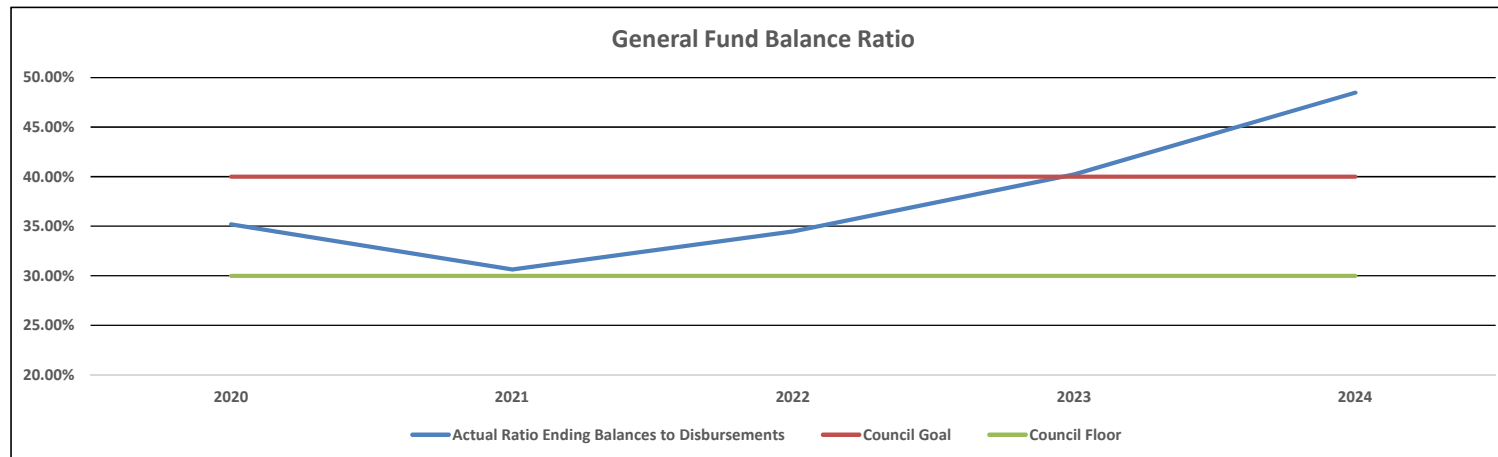
Cautionary Outlook: Ratio between 12% - 15%



City of Hudson, Ohio
FIVE YEAR PLAN 2020-2024 - COUNCIL PRIORITIES

General Fund Balance Floor - 30%					
	2020	2021	2022	2023	2024
Ratio Ending Balances to Disbursements	35.20%	30.63%	34.50%	40.25%	48.48%
Amount Over (Under) 40%	(\$1,149,942)	(\$2,367,984)	(\$1,343,587)	\$60,283	\$2,049,598
Amount Over (Under) Floor	\$1,243,840	\$157,908	\$1,098,937	\$2,487,287	\$4,466,638

Note: The projected December 31, 2018 General Fund balance was \$7,893,581 or 34.76% of disbursements. The actual December 31, 2018 General Fund was \$8,392,287 or 37.81% of disbursements. The actual December 31, 2018 balance was \$498,706 higher than projected.



**CITY OF HUDSON
FIVE YEAR PLAN**

<u>GENERAL FUND (101)</u>	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	\$11,382,094	\$7,690,136	\$8,982,675	\$8,982,675	\$8,265,501	\$8,425,186	\$7,735,583	\$8,426,511	\$9,768,298
<u>Revenue:</u>									
Income Taxes	\$13,918,994	\$17,484,509	\$17,440,989	\$18,358,734	\$18,817,703	\$19,288,145	\$19,770,349	\$20,264,608	\$20,771,223
Property Taxes	\$2,611,572	\$3,092,653	\$3,093,662	\$3,163,750	\$3,163,750	\$3,163,750	\$3,227,025	\$3,227,025	\$3,227,025
Estate Tax	\$326,606	\$0	\$0	\$491	\$0	\$0	\$0	\$0	\$0
Local Government	\$414,401	\$400,694	\$390,000	\$406,624	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
KWH Tax	\$712,966	\$733,314	\$730,000	\$673,339	\$730,000	\$730,000	\$730,000	\$730,000	\$730,000
Zoning & Building Permits, Inspections	\$97,654	\$201,943	\$150,000	\$174,097	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Fines & Forfeitures	\$72,804	\$114,174	\$85,000	\$149,447	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Interest on Investments	\$244,939	\$530,372	\$473,302	\$554,876	\$499,388	\$499,388	\$499,388	\$499,388	\$499,388
State Permits	\$31,511	\$28,165	\$30,000	\$10,424	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
County Permits, Royalties & Misc	\$520,357	\$222,827	\$65,000	\$89,715	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000
Broadband Service Revenue	\$0	\$504,714	\$706,193	\$0	\$0	\$0	\$0	\$0	\$0
Admin Charges/Advances	\$317,166	\$174,971	\$135,311	\$135,311	\$136,664	\$138,030	\$139,411	\$140,805	\$142,213
Total Revenue	\$19,268,970	\$23,488,336	\$23,299,457	\$23,716,808	\$24,097,505	\$24,569,314	\$25,116,173	\$25,611,826	\$26,119,849

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)

	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>Disbursements:</u>									
Personnel - Pg. 8	\$7,127,871	\$8,415,410	\$9,201,982	\$8,972,289	\$9,302,408	\$9,519,583	\$9,805,171	\$10,099,326	\$10,402,306
Operating - Pg. 9	\$3,721,273	\$4,128,652	\$4,254,495	\$4,290,121	\$3,914,983	\$3,944,496	\$3,991,858	\$4,039,891	\$4,088,607
Carryover Encumbrances	\$584,396	\$590,388	\$590,388	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expenses	\$11,433,540	\$13,134,450	\$14,046,865	\$13,262,410	\$13,217,391	\$13,464,080	\$13,797,029	\$14,139,217	\$14,490,913
Capital Improvements/Purchases - Pg. 10	\$343,808	\$279,821	\$775,595	\$981,016	\$737,080	\$671,369	\$365,806	\$177,000	\$178,550
Subtotal	\$11,777,348	\$13,414,272	\$14,822,460	\$14,243,427	\$13,954,471	\$14,135,449	\$14,162,835	\$14,316,217	\$14,669,463
Transfers/Advances Out:									
Street Maint & Repair - 201	\$2,582,500	\$2,525,000	\$2,500,000	\$2,700,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000
Existing Debt Service - 301 - Pg. 55	\$1,511,589	\$1,765,835	\$2,415,055	\$2,415,055	\$2,343,349	\$2,344,613	\$2,343,555	\$2,334,966	\$1,382,074
New Debt Service (City Hall)	\$0	\$0	\$0	\$0	\$0	\$63,855	\$63,855	\$63,855	\$63,855
New Debt Service (Major Rd Resurfacing)	\$0	\$0	\$0	\$0	\$0	\$265,000	\$265,000	\$265,000	\$265,000
Broadband Debt Service	\$0	\$0	\$17,000	\$0	\$0	\$0	\$0	\$0	\$0
Str & Sidewalk Const. - 430	\$1,369,000	\$2,650,000	\$3,275,500	\$3,575,500	\$3,340,000	\$3,750,000	\$3,190,000	\$2,890,000	\$3,390,000
Wastewater Fund - 502	\$1,500,000	\$606,078	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Stormwater Fund - 504	\$1,300,000	\$1,400,000	\$1,500,000	\$1,500,000	\$1,900,000	\$2,300,000	\$2,000,000	\$2,000,000	\$2,000,000
Economic Development Fund - 225	\$119,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Downtown TIF Fund - 321	\$533,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ellsworth Meadows Transfer - 505	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
YDC Fund - 490	\$515,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Police Station Acquisition - 456	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
EMS Fund - 224	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Advance to Downtown Phase II - 441	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Transfers/Advances Out	\$9,600,089	\$9,371,913	\$9,707,555	\$10,190,555	\$9,983,349	\$11,123,468	\$10,262,410	\$9,953,821	\$9,500,929
Total Disbursements	\$21,377,437	\$22,786,185	\$24,530,015	\$24,433,982	\$23,937,820	\$25,258,917	\$24,425,245	\$24,270,038	\$24,170,392
Run Rate (Revenue less Expenditures)	(\$2,108,467)	\$702,151	(\$1,230,558)	(\$717,174)	\$159,685	(\$689,603)	\$690,928	\$1,341,788	\$1,949,457
<u>ENDING BALANCE, DECEMBER 31</u>	\$9,273,627	\$8,392,287	\$7,752,117	\$8,265,501	\$8,425,186	\$7,735,583	\$8,426,511	\$9,768,298	\$11,717,755
Ratio Ending Balances to Disbursements	44.60%	37.81%	32.38%	33.83%	35.20%	30.63%	34.50%	40.25%	48.48%

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)

	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>Personnel Expenditures</u>									
Police Department	\$3,496,547	\$3,692,705	\$4,259,123	\$4,259,123	\$4,380,791	\$4,450,318	\$4,583,827	\$4,721,342	\$4,862,983
Community Development (1)	\$657,221	\$571,981	\$547,126	\$547,126	\$653,172	\$672,767	\$692,950	\$713,739	\$735,151
Economic Development	\$0	\$157,191	\$166,718	\$166,718	\$170,847	\$175,972	\$181,252	\$186,689	\$192,290
Street Trees & ROW	\$35,461	\$41,292	\$42,253	\$42,253	\$28,336	\$29,186	\$30,062	\$30,964	\$31,892
City Council & Clerk	\$105,336	\$121,949	\$127,407	\$127,407	\$131,230	\$135,167	\$139,222	\$143,399	\$147,701
City Solicitor	\$50,585	\$209,261	\$202,333	\$202,333	\$258,459	\$266,213	\$274,199	\$282,425	\$290,898
Administration	\$528,669	\$602,122	\$650,977	\$650,977	\$721,813	\$743,467	\$765,771	\$788,745	\$812,407
Finance (2)	\$687,113	\$833,340	\$945,123	\$945,123	\$1,056,082	\$1,087,764	\$1,120,397	\$1,154,009	\$1,188,630
Information Services	\$0	\$140,548	\$134,003	\$134,003	\$143,680	\$147,990	\$152,430	\$157,003	\$161,713
Broadband (3)	\$0	\$213,719	\$229,693	\$0	\$0	\$0	\$0	\$0	\$0
Engineering Department (1)	\$965,233	\$1,123,900	\$1,150,502	\$1,150,502	\$1,115,951	\$1,149,430	\$1,183,912	\$1,219,430	\$1,256,013
Public Properties	\$195,132	\$272,991	\$300,058	\$300,058	\$295,271	\$304,129	\$313,253	\$322,651	\$332,330
Public Works - Admin. Support (2)	\$406,574	\$434,410	\$446,666	\$446,666	\$346,776	\$357,179	\$367,895	\$378,931	\$390,299
Total Personnel Expenditures	\$7,127,871	\$8,415,410	\$9,201,982	\$8,972,289	\$9,302,408	\$9,519,583	\$9,805,171	\$10,099,326	\$10,402,306

- (1) The Code Enforcement position was moved from Engineering to Community Development 2020.
(2) An administrative position was moved from PW Admin to Finance beginning in 2020.
(3) Broadband was moved to a separate fund in 2019.

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)

	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>Operating Expenditures</u>									
Police Department	\$547,109	\$529,511	\$574,660	\$609,291	\$571,279	\$559,792	\$565,390	\$571,044	\$576,754
Health District	\$305,328	\$316,224	\$328,160	\$328,160	\$331,670	\$334,987	\$338,337	\$341,720	\$345,137
Community Development	\$150,353	\$79,723	\$64,176	\$95,705	\$79,046	\$79,836	\$80,635	\$81,441	\$82,256
Economic Development	\$0	\$67,293	\$64,290	\$64,428	\$62,526	\$63,151	\$63,783	\$64,421	\$65,065
Street Trees & ROW	\$283,184	\$283,983	\$311,312	\$334,367	\$319,044	\$322,234	\$325,457	\$328,711	\$331,998
RITA	\$413,625	\$545,964	\$502,343	\$502,343	\$514,900	\$527,773	\$540,967	\$554,491	\$568,353
City Council & Clerk	\$59,727	\$35,480	\$37,867	\$41,155	\$37,977	\$38,357	\$38,740	\$39,128	\$39,519
City Solicitor	\$190,199	\$156,891	\$42,250	\$60,727	\$43,100	\$43,531	\$43,966	\$44,406	\$44,850
Administration (2)	\$585,046	\$306,526	\$401,634	\$410,216	\$318,472	\$321,657	\$324,873	\$328,122	\$331,403
Finance	\$183,214	\$270,205	\$327,755	\$347,953	\$327,380	\$330,654	\$333,960	\$337,300	\$340,673
Information Services	\$0	\$213,392	\$246,916	\$265,840	\$251,910	\$254,429	\$256,973	\$259,543	\$262,139
Broadband (1)	\$0	\$318,354	\$339,787	\$27,694	\$0	\$0	\$0	\$0	\$0
Engineering Department	\$212,429	\$212,159	\$208,853	\$334,594	\$197,089	\$199,060	\$201,050	\$203,061	\$205,092
Public Properties	\$620,267	\$703,370	\$701,005	\$761,349	\$749,646	\$757,042	\$764,613	\$772,259	\$779,982
Public Works - Administrative Support	\$170,792	\$89,579	\$103,487	\$106,299	\$110,944	\$111,993	\$113,113	\$114,245	\$115,387
Total Operating Expenditures	\$3,721,273	\$4,128,652	\$4,254,495	\$4,290,121	\$3,914,983	\$3,944,496	\$3,991,858	\$4,039,891	\$4,088,607

(1) Broadband was moved to a separate fund in 2019.

(2) Rent for the current MSC ends after 2019.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2020	2021	2022	2023	2024	Unfunded	Total
Police Department								
1 New cruiser upfit/equipment and graphics	2	\$15,000	\$20,000	\$16,350	\$11,800	\$16,350		\$79,500
2 Cruiser Light Bars and Siren Controlers	2	\$9,600	\$12,800	\$9,600				\$32,000
3 Police Station Camera Upgrade Including Interview Room	1	\$36,688						\$36,688
4 Axon Tasers	3	\$7,656	\$7,656	\$7,656				\$22,968
5 Body Worn Cameras (10)	3	\$7,200	\$7,200	\$7,200	\$7,200	\$7,200		\$36,000
6 APX 6000 Portable Radio programming upgrade	2	\$14,000						\$14,000
7 Sundance Clud Based	2	\$2,860						\$2,860
8 Priority Dispatch (EMD)	2	\$39,732						\$39,732
9 Vesta 911 System	2	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000		\$175,000
10 Microwave System	2	\$85,344						\$85,344
11 Dispatch Furniture	2	\$45,000						\$45,000
12 Voice Recorder Integration	2	\$6,000						\$6,000
13 Surface Pros for Detectives	2	\$6,000						\$6,000
14 New PC's for CAD and RMS	2	\$3,000						\$3,000
15 County Wide CAD Participation	2		\$299,241					\$299,241
16 Upgrade to EMD/EPD, EFD with CAD Interface	2		\$79,472					\$79,472
Total Police Department		\$313,080	\$461,369	\$75,806	\$54,000	\$58,550	\$0	\$962,805
Information Services								
1 Computer Replacements	2	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000		\$100,000
2 New City website	3	\$30,000						\$30,000
3 New HR software	3	\$30,000						\$30,000
4 Exchange Upgrade	2	\$20,000						\$20,000
5 New SAN	2			\$50,000				\$50,000
Total Information Services		\$100,000	\$20,000	\$70,000	\$20,000	\$20,000	\$0	\$230,000
Engineering Department								
1 Plotter - Map Printer	3	\$9,000						\$9,000
TOTAL		\$9,000	\$0	\$0	\$0	\$0	\$0	\$9,000
Public Properties								
1 Police Alarm Update	2	\$13,000						\$13,000
2 Parking terrace repairs	2	\$110,000		\$110,000		\$100,000		\$320,000
3 Update Police Exterior Lighting to LED	3	\$20,000						\$20,000
4 Tridium HVAC Control System	2	\$12,000						\$12,000
5 Painting at HPD	3	\$10,000						\$10,000
6 Additional carpet at HPD	3	\$25,000						\$25,000
7 City Hall Audio/Visual System	3	\$125,000						\$125,000
8 Barlow CC Roof Top Unit	2		\$15,000					\$15,000
9 First & Main Parking Lots (Per agreement, City responsible starting 2021)	2		\$75,000					\$75,000
10 Replacement of Pedestrian Bridge Coatings Barlow SE Green	2		\$75,000					\$75,000
11 Gazebo & Pergola Maintenance	2		\$25,000					\$25,000
12 Clock Tower Masonry	2			\$10,000				\$10,000
13 Police HVAC component replacements	2			\$100,000				\$100,000
14 Parking Deck Sealant	2				\$35,000			\$35,000
15 Tuck Point Repairs at Police	2				\$8,000			\$8,000
16 Town Hall Roof Replacement	2				\$25,000			\$25,000
17 Clock Tower repairs to timing belt and bushings	3				\$35,000			\$35,000
Total Public Properties		\$315,000	\$190,000	\$220,000	\$103,000	\$100,000	\$0	\$928,000
TOTAL GENERAL FUND		\$737,080	\$671,369	\$365,806	\$177,000	\$178,550	\$0	\$1,899,805

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)

	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>Expenditures By Department</u>									
Police Department									
Personnel	\$3,496,547	\$3,692,705	\$4,259,123	\$4,259,123	\$4,380,791	\$4,450,318	\$4,583,827	\$4,721,342	\$4,862,983
Professional Development	\$10,533	\$30,618	\$34,279	\$34,729	\$39,165	\$39,557	\$39,952	\$40,352	\$40,755
Contractual Services	\$498,461	\$437,646	\$483,316	\$517,147	\$462,052	\$449,473	\$453,967	\$458,507	\$463,092
Materials & Supplies	\$38,066	\$61,248	\$57,065	\$57,415	\$70,062	\$70,763	\$71,470	\$72,185	\$72,907
Capital	\$189,633	\$49,079	\$627,595	\$632,178	\$313,080	\$461,369	\$75,806	\$54,000	\$58,550
Refunds	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Police Department	\$4,233,289	\$4,271,296	\$5,461,378	\$5,500,592	\$5,265,150	\$5,471,479	\$5,225,023	\$5,346,386	\$5,498,287
Health District									
Contractual Services	\$305,328	\$316,224	\$328,160	\$328,160	\$331,670	\$334,987	\$338,337	\$341,720	\$345,137
Total Health District	\$305,328	\$316,224	\$328,160	\$328,160	\$331,670	\$334,987	\$338,337	\$341,720	\$345,137
Community Development									
Personnel	\$657,221	\$571,981	\$547,126	\$547,126	\$653,172	\$672,767	\$692,950	\$713,739	\$735,151
Professional Development	\$4,847	\$7,011	\$14,644	\$13,068	\$17,527	\$17,702	\$17,879	\$18,058	\$18,239
Contractual Services	\$138,611	\$70,643	\$39,952	\$72,977	\$55,300	\$55,853	\$56,412	\$56,976	\$57,545
Materials & Supplies	\$6,466	\$1,770	\$8,080	\$8,160	\$4,719	\$4,766	\$4,814	\$4,862	\$4,911
Capital	\$1,414	\$1,539	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$430	\$300	\$1,500	\$1,500	\$1,500	\$1,515	\$1,530	\$1,545	\$1,561
Total Community Development	\$808,988	\$653,243	\$611,302	\$642,831	\$732,218	\$752,604	\$773,585	\$795,180	\$817,406
Economic Development									
Personnel	\$0	\$157,191	\$166,718	\$166,718	\$170,847	\$175,972	\$181,252	\$186,689	\$192,290
Professional Development	\$0	\$15,118	\$17,372	\$27,410	\$16,019	\$16,179	\$16,341	\$16,504	\$16,669
Contractual Services	\$0	\$50,733	\$45,908	\$36,008	\$45,497	\$45,952	\$46,411	\$46,876	\$47,344
Materials & Supplies	\$0	\$1,442	\$1,010	\$1,010	\$1,010	\$1,020	\$1,030	\$1,041	\$1,051
Total Economic Development	\$0	\$224,483	\$231,008	\$231,146	\$233,373	\$239,124	\$245,034	\$251,110	\$257,355
Street Trees & ROW									
Personnel	\$35,461	\$41,292	\$42,253	\$42,253	\$28,336	\$29,186	\$30,062	\$30,964	\$31,892
Professional Development	\$2,599	\$2,677	\$4,427	\$5,112	\$2,281	\$2,304	\$2,327	\$2,350	\$2,374
Contractual Services	\$257,255	\$259,401	\$283,802	\$306,020	\$295,944	\$298,903	\$301,892	\$304,911	\$307,961
Materials & Supplies	\$23,330	\$21,904	\$23,083	\$23,145	\$20,819	\$21,027	\$21,237	\$21,450	\$21,664
Total Street Trees & ROW	\$360,950	\$325,274	\$353,565	\$376,620	\$347,380	\$351,421	\$355,518	\$359,675	\$363,891
RITA									
Contractual Services	\$413,625	\$545,964	\$502,343	\$502,343	\$514,900	\$527,773	\$540,967	\$554,491	\$568,353
Total RITA	\$413,625	\$545,964	\$502,343	\$502,343	\$514,900	\$527,773	\$540,967	\$554,491	\$568,353

CITY OF HUDSON FIVE YEAR PLAN									
GENERAL FUND (cont)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expenditures By Department									
City Council & Clerk									
Personnel	\$105,336	\$121,949	\$127,407	\$127,407	\$131,230	\$135,167	\$139,222	\$143,399	\$147,701
Professional Development	\$7,811	\$8,681	\$11,817	\$11,811	\$11,291	\$11,404	\$11,518	\$11,633	\$11,749
Contractual Services	\$48,759	\$22,302	\$23,525	\$26,757	\$24,161	\$24,403	\$24,647	\$24,893	\$25,142
Materials & Supplies	\$3,158	\$4,496	\$2,525	\$2,586	\$2,525	\$2,550	\$2,576	\$2,602	\$2,628
Total City Council & Clerk	\$217,999	\$157,429	\$165,274	\$168,562	\$169,207	\$173,524	\$177,962	\$182,526	\$187,220
City Solicitor									
Personnel	\$50,585	\$209,261	\$202,333	\$202,333	\$258,459	\$266,213	\$274,199	\$282,425	\$290,898
Professional Development	\$0	\$6,020	\$10,900	\$10,900	\$11,250	\$11,363	\$11,476	\$11,591	\$11,707
Contractual Services	\$190,199	\$150,673	\$30,850	\$49,327	\$31,350	\$31,664	\$31,980	\$32,300	\$32,623
Materials & Supplies	\$0	\$198	\$500	\$500	\$500	\$505	\$510	\$515	\$520
Total City Solicitor	\$240,784	\$366,151	\$244,583	\$263,060	\$301,559	\$309,744	\$318,165	\$326,831	\$335,748
Administration									
Personnel	\$528,669	\$602,122	\$650,977	\$650,977	\$721,813	\$743,467	\$765,771	\$788,745	\$812,407
Professional Development	\$17,950	\$17,828	\$19,478	\$21,502	\$21,448	\$21,662	\$21,879	\$22,098	\$22,319
Contractual Services	\$394,039	\$174,675	\$201,156	\$207,388	\$133,024	\$134,354	\$135,698	\$137,055	\$138,425
Materials & Supplies	\$14,051	\$13,524	\$12,000	\$12,325	\$14,000	\$14,140	\$14,281	\$14,424	\$14,568
Capital	\$5,169	\$0	\$0	\$83,928	\$0	\$0	\$0	\$0	\$0
Refunds	\$159,005	\$100,500	\$169,000	\$169,000	\$150,000	\$151,500	\$153,015	\$154,545	\$156,091
Total Administration	\$1,118,884	\$908,649	\$1,052,611	\$1,145,121	\$1,040,285	\$1,065,124	\$1,090,645	\$1,116,867	\$1,143,810
Finance									
Personnel	\$687,113	\$833,340	\$945,123	\$945,123	\$1,056,082	\$1,087,764	\$1,120,397	\$1,154,009	\$1,188,630
Professional Development	\$5,288	\$16,771	\$17,373	\$19,964	\$20,750	\$20,958	\$21,167	\$21,379	\$21,593
Contractual Services	\$172,049	\$251,216	\$303,827	\$321,047	\$300,130	\$303,131	\$306,163	\$309,224	\$312,316
Materials & Supplies	\$4,899	\$2,218	\$5,555	\$5,942	\$5,500	\$5,555	\$5,611	\$5,667	\$5,723
Capital	\$18,247	\$0	\$0	\$36,130	\$0	\$0	\$0	\$0	\$0
Refunds	\$978	\$0	\$1,000	\$1,000	\$1,000	\$1,010	\$1,020	\$1,030	\$1,041
Total Finance	\$888,573	\$1,103,545	\$1,272,878	\$1,329,206	\$1,383,462	\$1,418,418	\$1,454,358	\$1,491,309	\$1,529,303
Information Services									
Personnel	\$0	\$140,548	\$134,003	\$134,003	\$143,680	\$147,990	\$152,430	\$157,003	\$161,713
Professional Development	\$0	\$5,248	\$15,857	\$17,975	\$13,702	\$13,839	\$13,977	\$14,117	\$14,258
Contractual Services	\$0	\$197,104	\$215,909	\$228,790	\$223,208	\$225,440	\$227,694	\$229,971	\$232,271
Materials & Supplies	\$0	\$11,040	\$15,150	\$19,075	\$15,000	\$15,150	\$15,302	\$15,455	\$15,609
Capital	\$0	\$23,605	\$20,000	\$142,091	\$100,000	\$20,000	\$70,000	\$20,000	\$20,000
Refunds									
Total Information Services	\$0	\$377,545	\$400,919	\$541,934	\$495,590	\$422,420	\$479,404	\$436,546	\$443,852

CITY OF HUDSON FIVE YEAR PLAN									
GENERAL FUND (cont)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Expenditures By Department									
Broadband									
Personnel	\$0	\$213,719	\$229,693	\$0	\$0	\$0	\$0	\$0	\$0
Professional Development	\$0	\$4,484	\$17,500	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$0	\$283,450	\$291,987	\$26,606	\$0	\$0	\$0	\$0	\$0
Materials & Supplies	\$0	\$1,728	\$5,050	\$1,088	\$0	\$0	\$0	\$0	\$0
Capital	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$28,693	\$25,250	\$0	\$0	\$0	\$0	\$0	\$0
Total Broadband	\$0	\$532,073	\$619,480	\$27,694	\$0	\$0	\$0	\$0	\$0
Engineering Department									
Personnel	\$965,233	\$1,123,900	\$1,150,502	\$1,150,502	\$1,115,951	\$1,149,430	\$1,183,912	\$1,219,430	\$1,256,013
Professional Development	\$4,488	\$13,291	\$7,615	\$8,030	\$7,615	\$7,691	\$7,768	\$7,846	\$7,924
Contractual Services	\$200,478	\$193,586	\$192,148	\$316,464	\$180,384	\$182,188	\$184,010	\$185,850	\$187,708
Materials & Supplies	\$7,462	\$5,281	\$9,090	\$10,100	\$9,090	\$9,181	\$9,273	\$9,365	\$9,459
Capital	\$5,526	\$0	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Engineering Department	\$1,183,188	\$1,336,058	\$1,359,355	\$1,485,096	\$1,322,040	\$1,348,489	\$1,384,963	\$1,422,491	\$1,461,104
Public Properties									
Personnel	\$195,132	\$272,991	\$300,058	\$300,058	\$295,271	\$304,129	\$313,253	\$322,651	\$332,330
Professional Development	\$370	\$309	\$2,172	\$2,357	\$2,172	\$2,194	\$2,216	\$2,238	\$2,260
Contractual Services	\$588,909	\$649,310	\$654,643	\$712,611	\$703,284	\$710,217	\$717,319	\$724,492	\$731,737
Materials & Supplies	\$25,584	\$23,401	\$38,690	\$40,227	\$38,690	\$39,077	\$39,468	\$39,862	\$40,261
Capital	\$28,578	\$205,598	\$78,000	\$86,689	\$315,000	\$190,000	\$220,000	\$103,000	\$100,000
Refunds	\$5,404	\$30,350	\$5,500	\$6,154	\$5,500	\$5,555	\$5,611	\$5,667	\$5,723
Total Public Properties	\$843,977	\$1,181,959	\$1,079,063	\$1,148,096	\$1,359,917	\$1,251,172	\$1,297,866	\$1,197,910	\$1,212,312
Public Works - Admin. Support									
Personnel	\$406,574	\$434,410	\$446,666	\$446,666	\$346,776	\$357,179	\$367,895	\$378,931	\$390,299
Professional Development	\$5,261	\$4,548	\$7,271	\$3,391	\$7,271	\$7,344	\$7,417	\$7,491	\$7,566
Contractual Services	\$146,347	\$82,229	\$89,737	\$92,158	\$97,194	\$98,106	\$99,087	\$100,078	\$101,079
Materials & Supplies	\$19,184	\$2,802	\$6,479	\$10,750	\$6,479	\$6,544	\$6,609	\$6,675	\$6,742
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Public Works - Admin. Support	\$577,366	\$523,989	\$550,153	\$552,965	\$457,720	\$469,173	\$481,008	\$493,176	\$505,686
Transfers/Advances Out									
Street Maint & Repair - 201	\$2,582,500	\$2,525,000	\$2,500,000	\$2,700,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000
Debt Service - 301	\$1,511,589	\$1,765,835	\$2,432,055	\$2,415,055	\$2,343,349	\$2,673,468	\$2,672,410	\$2,663,821	\$1,710,929
Str & Sidewalk Const. - 430	\$1,369,000	\$2,650,000	\$3,275,500	\$3,575,500	\$3,340,000	\$3,750,000	\$3,190,000	\$2,890,000	\$3,390,000
Wastewater Fund - 502	\$1,500,000	\$606,078	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Stormwater Fund - 504	\$1,300,000	\$1,400,000	\$1,500,000	\$1,500,000	\$1,900,000	\$2,300,000	\$2,000,000	\$2,000,000	\$2,000,000
Other Funds	\$1,337,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Advance Out	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Transfers/Advances Out	\$9,600,089	\$9,371,913	\$9,707,555	\$10,190,555	\$9,983,349	\$11,123,468	\$10,262,410	\$9,953,821	\$9,500,929
Total Departmental Expenditures	\$20,793,041	\$22,195,797	\$23,939,627	\$24,433,982	\$23,937,820	\$25,258,917	\$24,425,245	\$24,270,038	\$24,170,392

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
STREET & SIDEWALK CONST. (430)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	1,747,188	1,788,065	1,654,449	1,654,449	\$163,863	\$163,863	\$163,863	\$163,863	\$163,863
<u>Revenues:</u>									
General Fund Transfer	\$1,369,000	\$2,650,000	\$3,275,500	\$3,575,500	\$3,340,000	\$3,750,000	\$3,190,000	\$2,890,000	\$3,390,000
Grants	\$1,163,166	\$34,089	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$842,174	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$9,760	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$2,541,926	\$3,526,263	\$3,275,500	\$3,575,500	\$3,340,000	\$3,750,000	\$3,190,000	\$2,890,000	\$3,390,000
Total Available	\$4,289,113	\$5,314,329	\$4,929,949	\$5,229,949	\$3,503,863	\$3,913,863	\$3,353,863	\$3,053,863	\$3,553,863
<u>Disbursements:</u>									
<u>Expenditures:</u>									
Carryover Encumbrances	\$912,501	\$1,094,588	\$1,094,588	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$860,050	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Improvements, Pg. 15	\$2,725,774	\$2,799,829	\$3,275,500	\$5,066,087	\$3,340,000	\$3,750,000	\$3,190,000	\$2,890,000	\$3,390,000
Total Expenditures	\$3,638,274	\$4,754,467	\$4,370,088	\$5,066,087	\$3,340,000	\$3,750,000	\$3,190,000	\$2,890,000	\$3,390,000
Total Disbursements	\$3,638,274	\$4,754,467	\$4,370,088	\$5,066,087	\$3,340,000	\$3,750,000	\$3,190,000	\$2,890,000	\$3,390,000
Run Rate (Revenue Less Expenditures)	(\$1,096,348)	(\$1,228,204)	(\$1,094,588)	(\$1,490,587)	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>	\$650,839	\$559,861	\$559,861	\$163,863	\$163,863	\$163,863	\$163,863	\$163,863	\$163,863
Ratio Ending Balance to Disbursements	17.89%	11.78%	12.81%	3.23%	4.91%	4.37%	5.14%	5.67%	4.83%
Ratio Ending Balance to Revenues	47.54%	21.13%	17.09%	4.58%	4.91%	4.37%	5.14%	5.67%	4.83%

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2020	2021	2022	2023	2024	Unfunded	Total
<u>Street & Sidewalk Construction Fund</u>								
1 Annual Reconstruction/Resurfacing Program	2	\$2,200,000	\$2,460,000	\$2,450,000	\$2,450,000	\$2,445,000		\$12,005,000
2 Annual Debt Payment on Major Road Resurfacing Bond	3	\$0	(\$265,000)	(\$265,000)	(\$265,000)	(\$265,000)		(\$1,060,000)
3 Annual Asphalt Patching Program	2	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000
4 Annual Concrete Road Overlay	2	\$0	\$0	\$0	\$0	\$0		\$0
5 Annual Concrete Program	2	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000		\$625,000
6 Annual Striping Program	2	\$180,000	\$185,000	\$185,000	\$185,000	\$185,000		\$920,000
7 Annual Crack Sealing	2	\$95,000	\$95,000	\$105,000	\$105,000	\$110,000		\$510,000
Total Annual Street & Sidewalk Construction Program		\$2,700,000	\$2,700,000	\$2,700,000	\$2,700,000	\$2,700,000	\$0	\$13,500,000
<u>Street & Sidewalk Individual Projects - Financed</u>								
1 Concrete Overlays	3	\$1,150,000	\$1,150,000					\$2,300,000
Total Street & Sidewalk Individual Projects - Financed		\$1,150,000	\$1,150,000	\$0	\$0	\$0	\$0	\$2,300,000
<u>Street Improvement Projects - Pay as you go</u>								
1 S. Main St. (Barlow to Veterans Way) Project (Final Design) (1)	4	\$75,000						\$75,000
2 S. Main St. (Barlow to Veterans Way) Project (Construction) (1)	4			\$600,000				\$600,000
3 Adaptive Signals for Downtown (Design)	2	\$200,000						\$200,000
4 Adaptive Signals for Downtown (Construction)	2		\$1,000,000					\$1,000,000
5 Hines Hill Road RxR Grade Separation Project (Design)	3						\$2,000,000	\$2,000,000
6 College Street & Hudson Street Crosswalk Enhancements	3	\$90,000						\$90,000
7 SR 91 Turn Lanes (Construction Management)	3	\$450,000						\$450,000
8 Park Ln @ 91 Crosswalk Enhancement	2	\$30,000						\$30,000
9 Ingleside Drive Bridge (ODOT Project, RW Services) (2)	4	\$30,000						\$30,000
10 Blackberry Bridge Wingwall Repair	2	\$75,000						\$75,000
11 Ingleside Drive Bridge (ODOT Project, Construction/Mgnt) (2)	4		\$300,000					\$300,000
12 Barlow Road/Young Road Intersection Design	3		\$60,000					\$60,000
13 Barlow Road/Young Road Intersection Construction	3						\$850,000	\$850,000
14 Owen Brown St. Partial Recon. & Traffic Calming w Brick Accents (Curb & Storm Imp - See storm acct 504)	3			\$200,000				\$200,000
15 S. Main Street Sidewalk Improvement @ ODOT Bridge	4				\$225,000			\$225,000
16 SR 303 West Downtown Corridor Imp.(SR 91 to Boston Mills) - Lane Reconfigure. Design	3				\$150,000			\$150,000
17 Citywide Guardrail Replacement Program	2				\$125,000			\$125,000
18 AMATS Project Placeholder (3)	3					\$1,000,000		\$1,000,000
Total Street Improvement Projects - Pay as you go		\$950,000	\$1,360,000	\$800,000	\$500,000	\$1,000,000	\$2,850,000	\$7,460,000
TOTAL STREET & SIDEWALK PROJECTS		\$4,800,000	\$5,210,000	\$3,500,000	\$3,200,000	\$3,700,000	\$2,850,000	\$23,260,000

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
Other Sources of Funding								
1	State Highway Improvement Fund (202)	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000		\$325,000
2	Permissive Auto Capital (401)	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000		\$1,225,000
3	Debt Proceeds	\$1,150,000	\$1,150,000	\$0	\$0	\$0		\$2,300,000
	Total Other Sources of Funding	\$1,460,000	\$1,460,000	\$310,000	\$310,000	\$310,000	\$0	\$3,850,000
	TOTAL STREET & SIDEWALK FUND CHARGE	\$3,340,000	\$3,750,000	\$3,190,000	\$2,890,000	\$3,390,000	\$2,850,000	\$19,410,000

(1) Project split with Safety Funds (\$1.5 mil @ 90/10) + CMAQ Funds (\$2.5 mil @ 80/20) + Local funding

(2) Project Construction estimate = \$1.2 mil to be split with ODOT Muni Bridge Grant of \$977,400

(3) The City applied for 6 projects through AMATS. The priority project was Adaptive Signals outside of the downtown area with an estimated City share of \$1,150,000.
Funding for the projects will not be available until 2024. With that in mind a placeholder was added to 2024 for \$1,000,000 to account for the potential award.

Note: The City issued \$5,000,000 in 10 year bonds in 2013 to accelerate the replacement of poorly constructed neighborhood roads.
The repayment of these bonds ends in 2023 and the annual payment is \$563,809.

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
STREET MAINTENANCE AND REPAIR FUND (201)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BEGINNING BALANCE, JANUARY 1	174,618	509,097	509,097	509,097	\$327,388	\$329,423	\$417,264	\$457,502	\$395,223
Revenues:									
Gasoline Tax	\$730,921	\$737,781	\$735,000	\$897,258	\$1,197,500	\$1,209,475	\$1,221,570	\$1,233,785	\$1,246,123
License Fees	\$131,679	\$141,572	\$135,000	\$120,039	\$135,000	\$136,350	\$137,714	\$139,091	\$140,482
Miscellaneous	\$32,485	\$30,254	\$0	\$9,243	\$0	\$0	\$0	\$0	\$0
Subtotal	\$895,085	\$909,606	\$870,000	\$1,026,540	\$1,332,500	\$1,345,825	\$1,359,283	\$1,372,876	\$1,386,605
Transfers In - General Fund	\$2,582,500	\$2,525,000	\$2,500,000	\$2,700,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000
Total Available	\$3,652,203	\$3,943,703	\$3,879,097	\$4,235,637	\$4,059,888	\$4,075,248	\$4,176,547	\$4,230,378	\$4,181,827
Disbursements:									
Street Maint. & Repair									
Personnel	\$975,684	\$1,223,370	\$1,311,013	\$1,311,013	\$1,241,838	\$1,279,093	\$1,317,466	\$1,356,990	\$1,397,700
Professional Development	\$3,566	\$4,968	\$7,019	\$7,288	\$7,019	\$7,089	\$7,160	\$7,232	\$7,304
Contractual Services	\$1,381,237	\$1,290,095	\$1,348,241	\$1,367,451	\$1,297,823	\$1,310,801	\$1,323,909	\$1,337,148	\$1,350,520
Materials & Supplies	\$800,248	\$568,582	\$448,238	\$811,019	\$554,188	\$559,730	\$565,327	\$570,980	\$576,690
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases - Pg. 18	\$39,335	\$101,999	\$101,050	\$102,188	\$268,023	\$132,975	\$129,975	\$213,975	\$190,975
Carryover Encumbrances	\$44,162	\$71,695	\$71,695	\$0	\$0	\$0	\$0	\$0	\$0
Total Street Maint. & Repair	\$3,244,232	\$3,260,708	\$3,287,256	\$3,598,958	\$3,368,891	\$3,289,688	\$3,343,837	\$3,486,325	\$3,523,189
Leaf Collection									
Personnel	\$185,927	\$190,889	\$170,633	\$170,633	\$205,538	\$211,704	\$218,055	\$224,597	\$231,335
Professional Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$18,056	\$24,825	\$25,250	\$26,108	\$25,250	\$25,503	\$25,758	\$26,015	\$26,275
Materials & Supplies	\$16,797	\$28,712	\$30,300	\$30,300	\$30,300	\$30,603	\$30,909	\$31,218	\$31,530
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases - Pg. 18	\$0	\$35,000	\$65,000	\$82,250	\$100,486	\$100,486	\$100,486	\$67,000	\$75,000
Carryover Encumbrances	\$17,756	\$995	\$995	\$0	\$0	\$0	\$0	\$0	\$0
Total Leaf Collection	\$238,536	\$280,421	\$292,178	\$309,291	\$361,574	\$368,296	\$375,208	\$348,830	\$364,140
Total Disbursements	\$3,482,767	\$3,541,129	\$3,579,434	\$3,908,249	\$3,730,465	\$3,657,984	\$3,719,045	\$3,835,156	\$3,887,329
Run Rate (Revenue Less Expenditures)	(\$5,183)	(\$106,523)	(\$209,434)	(\$181,709)	\$2,035	\$87,841	\$40,238	(\$62,279)	(\$100,724)
ENDING BALANCE, DECEMBER 31	\$169,435	\$402,574	\$299,663	\$327,388	\$329,423	\$417,264	\$457,502	\$395,223	\$294,498
Ratio Ending Balance to Disbursements	4.86%	11.37%	8.37%	8.38%	8.83%	11.41%	12.30%	10.31%	7.58%
Ratio Ending Balance to Revenues	4.87%	11.72%	8.89%	8.79%	8.83%	11.14%	12.17%	10.48%	7.78%

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
<u>Street Maintenance & Repair</u>								
1	Replace skid steer trailer	3	\$5,648					\$5,648
2	Lease backhoe loader	3	\$26,050	\$26,050	\$26,050	\$26,050	\$26,050	\$130,250
3	Replace hot patch trailer	3	\$30,000					\$30,000
4	Replace New Holland Tractor	3	\$95,000					\$95,000
5	Lease Case loader	3	\$41,325	\$41,325	\$41,325	\$41,325	\$41,325	\$206,625
6	Building improvements at Georgetown-carpet and paint	3	\$50,000					\$50,000
7	Replace 2 mobile sign boards (1 per year)	3	\$20,000	\$20,000				\$40,000
8	Replace small leaf vac	3		\$15,000				\$15,000
9	Replace fork lift	3		\$30,600				\$30,600
10	Replace attenuator	3			\$32,000			\$32,000
11	Lease boom mower	3			\$30,600	\$30,600	\$30,600	\$91,800
12	Replace sewer jet	3				\$60,000		\$60,000
13	Replace 2003 skid steer	3				\$56,000		\$56,000
14	Replace 2008 Durapatch trailer	3				\$93,000		\$93,000
Total Street Maintenance & Repair			\$268,023	\$132,975	\$129,975	\$213,975	\$190,975	\$0
<u>Leaf Collection</u>								
1	Replace 7 Old Dominion Brush leaf vacuum trailers	3	\$100,486	\$100,486	\$100,486	\$67,000	\$75,000	\$443,458
Total Leaf Collection			\$100,486	\$100,486	\$100,486	\$67,000	\$75,000	\$0
TOTAL STREET MAINTENANCE & REPAIR FUND			\$368,509	\$233,461	\$230,461	\$280,975	\$265,975	\$0
								\$1,379,381

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

CEMETERIES FUND (203)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	206,423	166,550	158,946	158,946	\$96,507	\$80,138	\$73,468	\$64,756	\$50,399
<u>Revenues:</u>									
Real Estate Property Tax	\$140,395	\$168,079	\$167,192	\$171,350	\$171,350	\$171,350	\$174,777	\$174,777	\$174,777
Charges for Services	\$108,720	\$104,416	\$86,500	\$55,826	\$98,500	\$100,470	\$102,479	\$104,529	\$106,620
Miscellaneous	\$3,708	\$4,638	\$1,000	\$2,710	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Total Revenue	\$252,823	\$277,133	\$254,692	\$229,886	\$270,850	\$272,820	\$278,256	\$280,306	\$282,397
Total Available	\$459,246	\$443,682	\$413,638	\$388,832	\$367,357	\$352,958	\$351,725	\$345,062	\$332,796
<u>Disbursements:</u>									
Cemetery									
Personnel	\$166,612	\$205,896	\$214,713	\$214,713	\$227,400	\$234,222	\$241,249	\$248,486	\$255,941
Professional Development	\$370	\$436	\$950	\$1,013	\$950	\$960	\$969	\$979	\$989
Contractual Services	\$37,509	\$31,324	\$33,485	\$36,645	\$35,468	\$35,823	\$36,181	\$36,543	\$36,908
Materials & Supplies	\$9,351	\$8,923	\$13,485	\$11,742	\$8,401	\$8,485	\$8,570	\$8,656	\$8,742
Refunds	\$0	\$371	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases - Pg. 20	\$63,989	\$21,788	\$25,000	\$28,212	\$15,000	\$0	\$0	\$0	\$0
Advance to General Fund (1)	\$10,000	\$16,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$9,929	\$6,413	\$6,413	\$0	\$0	\$0	\$0	\$0	\$0
Total Cemetery	\$297,760	\$291,150	\$294,046	\$292,326	\$287,219	\$279,489	\$286,969	\$294,663	\$302,580
Total Disbursements	\$297,760	\$291,150	\$294,046	\$292,326	\$287,219	\$279,489	\$286,969	\$294,663	\$302,580
Run Rate (Revenue Less Expenditures)	(\$44,937)	(\$14,017)	(\$39,354)	(\$62,439)	(\$16,369)	(\$6,669)	(\$8,712)	(\$14,357)	(\$20,183)
<u>ENDING BALANCE, DECEMBER 31</u>	\$161,486	\$152,533	\$119,592	\$96,507	\$80,138	\$73,468	\$64,756	\$50,399	\$30,216
Ratio Ending Balance to Disbursements	54.23%	52.39%	40.67%	33.01%	27.90%	26.29%	22.57%	17.10%	9.99%
Ratio Ending Balance to Revenues	63.87%	55.04%	46.96%	41.98%	29.59%	26.93%	23.27%	17.98%	10.70%

(1) Advances to General Fund were repayments for St. Mary's/Markillie cemetery expansion project.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	<u>Project Code</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
<u>Cemetery</u>								
Mowers	3	\$15,000						\$15,000
Columbarium Unit	3							\$0
Total Cemetery		\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
TOTAL CEMETERY FUND		\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

PARKS FUND (205)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	2,562,762	2,128,422	1,526,612	1,526,612	\$425,673	\$382,333	\$399,990	\$547,651	\$525,968
<u>Revenues:</u>									
Income Taxes	\$1,381,355	\$1,767,206	\$1,809,754	\$1,855,566	\$1,901,955	\$1,949,504	\$1,998,242	\$2,048,198	\$2,099,403
Grant Proceeds (1)	\$0	\$0	\$0	\$52,500	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$0	\$1,550,000	\$1,550,000	\$1,550,000	\$0	\$0	\$0	\$0
Park User Fees/Misc	\$25,411	\$29,134	\$15,000	\$61,765	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
Interest Income	\$20,266	\$36,502	\$30,000	\$32,678	\$30,000	\$25,000	\$25,000	\$20,000	\$20,000
Royalties (Gas Wells)	\$14,154	\$3,855	\$5,000	\$4,270	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Revenue	\$1,441,186	\$1,836,697	\$3,409,754	\$3,556,780	\$3,501,955	\$1,994,804	\$2,043,848	\$2,089,116	\$2,140,639
Total Available	\$4,003,948	\$3,965,120	\$4,936,366	\$5,083,392	\$3,927,628	\$2,377,137	\$2,443,837	\$2,636,767	\$2,666,607
<u>Disbursements:</u>									
Parks									
Personnel	\$542,338	\$679,105	\$720,801	\$720,801	\$746,906	\$769,313	\$792,393	\$816,164	\$840,649
Professional Development	\$3,548	\$2,658	\$5,079	\$5,428	\$5,079	\$5,130	\$5,181	\$5,233	\$5,285
Contractual Services	\$140,762	\$173,759	\$167,629	\$173,228	\$181,872	\$183,691	\$185,528	\$187,383	\$189,257
Materials & Supplies	\$116,158	\$100,503	\$105,040	\$123,160	\$105,040	\$106,090	\$107,151	\$108,223	\$109,305
Refunds	\$4,054	\$10,892	\$3,687	\$3,838	\$3,687	\$3,724	\$3,761	\$3,799	\$3,837
Capital Purchases - Pg. 22	\$113,433	\$1,053,113	\$2,544,100	\$3,272,046	\$2,265,000	\$440,000	\$330,000	\$520,000	\$930,000
Debt Service (2)	\$292,371	\$418,479	\$359,218	\$359,218	\$237,711	\$241,096	\$244,070	\$241,894	\$124,145
New Debt Service	\$0	\$0	\$0	\$0	\$0	\$228,103	\$228,103	\$228,103	\$228,103
Carryover Encumbrances	\$148,980	\$325,436	\$325,436	\$0	\$0	\$0	\$0	\$0	\$0
Total Parks	\$1,361,644	\$2,763,943	\$4,230,990	\$4,657,719	\$3,545,295	\$1,977,147	\$1,896,187	\$2,110,799	\$2,430,581
Total Disbursements	\$1,361,644	\$2,763,943	\$4,230,990	\$4,657,719	\$3,545,295	\$1,977,147	\$1,896,187	\$2,110,799	\$2,430,581
Run Rate (Revenue Less Expenditures)	\$79,542	(\$927,246)	(\$821,236)	(\$1,100,939)	(\$43,340)	\$17,657	\$147,661	(\$21,683)	(\$289,942)
<u>ENDING BALANCE, DECEMBER 31</u>	\$2,642,304	\$1,201,176	\$705,376	\$425,673	\$382,333	\$399,990	\$547,651	\$525,968	\$236,026
Ratio Ending Balance to Disbursements	194.05%	43.46%	16.67%	9.14%	10.78%	20.23%	28.88%	24.92%	9.71%
Ratio Ending Balance to Revenues	183.34%	65.40%	20.69%	11.97%	10.92%	20.05%	26.80%	25.18%	11.03%

(1) 2019 Grant Proceeds are for the Skate Park.

(2) Decrease in Debt Service over the 5 year period is due to the 2008 and 2011 Refunding Issuances ending in the Parks Fund.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2020	2021	2022	2023	2024	Unfunded	Total
Parks								
Sidewalk Connectivity Plan	3	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000		\$1,000,000
Boston Mills Road Trail Construction(Executive Pkwy to Lake Forest)	2	\$750,000						\$750,000
Veteran's Trail - Ph 3 (Milford Rd/Cascade Park to Barlow Rd) Const Mngt	4	\$70,000						\$70,000
Valley View & Hunting Hollow Connectivity Project (SR 91 to Prospect St)	3	\$400,000						\$400,000
E. Barlow Road Connector Path Project (Barlow Farm Park to Metro Park)	3	\$400,000						\$400,000
Turnpike Pedestrian Bridge at Prospect Street (Design)	3	\$40,000						\$40,000
Park by Park improvement plan	3	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000
Playground updates	3	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000		\$150,000
Tennis/Pickleball feasibility	3	\$10,000						\$10,000
Baseball field renovations	3	\$50,000						\$50,000
Park mowers	3	\$20,000						\$20,000
Park infield rakes	3	\$30,000						\$30,000
Golf drainage	3	\$50,000						\$50,000
Golf sprayer	3	\$55,000						\$55,000
Golf irrigation control panel	3	\$50,000						\$50,000
Hudson Springs Dam Safety Plan	3	\$10,000						\$10,000
Park truck	3		\$40,000		\$40,000			\$80,000
Colony Park Trail paving	3				\$150,000			\$150,000
Colony drainage replacment	3		\$70,000					\$70,000
Golf irrigation upgrade	3					\$600,000		\$600,000
Total Parks		\$2,265,000	\$440,000	\$330,000	\$520,000	\$930,000	\$0	\$4,485,000
TOTAL PARKS FUND		\$2,265,000	\$440,000	\$330,000	\$520,000	\$930,000	\$0	\$4,485,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
HUDSON COMMUNITY TV FUND (206)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	66,325	20,620	85,190	85,190	\$106,904	\$117,135	\$127,418	\$129,521	\$123,204
<u>Revenues:</u>									
Franchise Fees	\$300,546	\$325,204	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Charges for Services	\$3,055	\$1,917	\$2,000	\$3,009	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Grants & Donations (1)	\$8,724	\$20,751	\$500	\$9,400	\$500	\$500	\$500	\$500	\$500
Total Revenue	\$312,325	\$347,872	\$302,500	\$312,409	\$302,500	\$302,500	\$302,500	\$302,500	\$302,500
Total Available	\$378,650	\$368,492	\$387,690	\$397,598	\$409,404	\$419,635	\$429,918	\$432,021	\$425,704
<u>Disbursements:</u>									
Cable TV									
Personnel	\$230,544	\$224,104	\$241,097	\$241,097	\$255,249	\$262,906	\$270,794	\$278,917	\$287,285
Professional Development	\$544	\$912	\$1,000	\$2,000	\$2,300	\$2,323	\$2,346	\$2,370	\$2,393
Contractual Services	\$31,081	\$12,980	\$16,256	\$16,918	\$14,570	\$14,716	\$14,863	\$15,011	\$15,162
Materials & Supplies	\$22,050	\$22,519	\$11,910	\$19,367	\$11,910	\$12,029	\$12,149	\$12,271	\$12,394
Refunds	\$187	\$145	\$240	\$242	\$240	\$242	\$245	\$247	\$250
Capital Purchases - Pg. 24 (1)	\$19,625	\$22,642	\$8,000	\$11,070	\$8,000	\$0	\$0	\$0	\$0
Advance to General Fund	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$5,044	\$4,298	\$4,298	\$0	\$0	\$0	\$0	\$0	\$0
Total Cable TV	\$339,074	\$287,600	\$282,801	\$290,694	\$292,269	\$292,217	\$300,397	\$308,817	\$317,483
Total Disbursements	\$339,074	\$287,600	\$282,801	\$290,694	\$292,269	\$292,217	\$300,397	\$308,817	\$317,483
Run Rate (Revenue Less Expenditures)	(\$26,749)	\$60,272	\$19,699	\$21,714	\$10,231	\$10,283	\$2,103	(\$6,317)	(\$14,983)
<u>ENDING BALANCE, DECEMBER 31</u>	\$39,577	\$80,892	\$104,889	\$106,904	\$117,135	\$127,418	\$129,521	\$123,204	\$108,221
Ratio Ending Balance to Disbursements	11.67%	28.13%	37.09%	36.78%	40.08%	43.60%	43.12%	39.90%	34.09%
Ratio Ending Balance to Revenues	12.67%	23.25%	34.67%	34.22%	38.72%	42.12%	42.82%	40.73%	35.78%

(1) HCTV received a \$4,400 grant and \$9,000 in donations to replace equipment in 2018.

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	<u>Project Code</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
<u>Cable TV</u>								
Computer replacements	3	\$8,000						\$8,000
Total Cable TV		\$8,000	\$0	\$0	\$0	\$0	\$0	\$8,000
TOTAL CABLE TV FUND		\$8,000	\$0	\$0	\$0	\$0	\$0	\$8,000

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
FIRE FUND (221)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BEGINNING BALANCE, JANUARY 1	\$1,408,214	\$2,404,415	\$2,736,630	\$2,736,630	\$2,438,353	\$2,188,827	\$2,279,928	\$2,511,116	\$2,470,990
Revenues:									
Income Taxes (1)	\$1,461,355	\$1,692,206	\$1,565,289	\$1,605,566	\$1,521,564	\$1,819,537	\$1,998,242	\$1,911,651	\$1,959,443
Miscellaneous	\$52,167	\$113,439	\$15,000	\$63,859	\$30,000	\$30,600	\$31,212	\$31,836	\$32,473
Total Revenue	\$1,513,522	\$1,805,645	\$1,580,289	\$1,669,425	\$1,551,564	\$1,850,137	\$2,029,454	\$1,943,488	\$1,991,916
Total Available	\$2,921,737	\$4,210,060	\$4,316,919	\$4,406,054	\$3,989,917	\$4,038,964	\$4,309,382	\$4,454,603	\$4,462,905
Disbursements:									
Fire									
Personnel	\$634,917	\$918,448	\$1,126,242	\$1,126,392	\$1,171,856	\$1,207,012	\$1,243,222	\$1,280,519	\$1,318,934
Professional Development	\$13,689	\$10,491	\$37,200	\$41,483	\$32,200	\$32,522	\$32,847	\$33,176	\$33,507
Contractual Services	\$156,056	\$147,482	\$196,393	\$207,672	\$202,584	\$204,610	\$206,656	\$208,722	\$210,810
Materials & Supplies	\$44,984	\$32,882	\$64,450	\$91,247	\$64,250	\$64,893	\$65,541	\$66,197	\$66,859
Capital Purchases - Pg. 26	\$155,392	\$162,404	\$273,600	\$300,907	\$130,200	\$50,000	\$50,000	\$195,000	\$50,000
Replacement Reserve	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Carryover Encumbrances	\$126,638	\$77,960	\$113,775	\$0	\$0	\$0	\$0	\$0	\$0
Total Fire	\$1,331,677	\$1,551,390	\$2,011,660	\$1,967,702	\$1,801,090	\$1,759,036	\$1,798,267	\$1,983,614	\$1,880,110
Total Disbursements	\$1,331,677	\$1,551,390	\$2,011,660	\$1,967,702	\$1,801,090	\$1,759,036	\$1,798,267	\$1,983,614	\$1,880,110
Run Rate (Revenue Less Expenditures)	\$181,845	\$254,255	(\$431,371)	(\$298,277)	(\$249,526)	\$91,101	\$231,187	(\$40,126)	\$111,805
ENDING BALANCE, DECEMBER 31	\$1,590,059	\$2,658,670	\$2,305,259	\$2,438,353	\$2,188,827	\$2,279,928	\$2,511,116	\$2,470,990	\$2,582,795
Ratio Ending Balance to Disbursements	119.40%	171.37%	114.59%	123.92%	121.53%	129.61%	139.64%	124.57%	137.37%
Ratio Ending Balance to Revenues	105.06%	147.24%	145.88%	146.06%	141.07%	123.23%	123.73%	127.14%	129.66%
REPLACEMENT RESERVE (480)									
Beginning Balance	\$893,232	\$707,231	\$918,864	\$918,864	\$1,130,620	\$1,333,120	\$1,535,720	\$1,738,420	\$1,941,220
Plus: Additional Reserve Amount	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Interest Income/Misc.	\$3,323	\$11,633	\$2,500	\$11,756	\$2,500	\$2,600	\$2,700	\$2,800	\$2,900
Less: Equip/Vehicle Replacements - Pg. 26	(\$1,006,692)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,000,000)
Ending Balance	\$89,863	\$918,864	\$1,121,364	\$1,130,620	\$1,333,120	\$1,535,720	\$1,738,420	\$1,941,220	\$1,144,120

(1) In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% Fire is allocated to receive 12% in 2020, 14% in 2021, 15% in 2022, 14% in 2023, and 14% in 2024.

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	<u>Project Code</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
<u>Fire</u>								
Communications Equipment (Radios & Pagers)	3	\$10,000						\$10,000
Various smaller equipment items	2	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000		\$250,000
Building Improvements (Roof Eval, Bay door sensors)	2	\$10,200						\$10,200
Replace 2010 Fire Marshal's Car	2	\$60,000						\$60,000
Replace 2013 Fire Chief Vehicle	2				\$60,000			\$60,000
Safety Center addition/renovation (50% budgeted by EMS)	3						\$750,000	\$750,000
Replace 1993 Brush Fire Vehicle	2				\$85,000			\$85,000
Total Fire		\$130,200	\$50,000	\$50,000	\$195,000	\$50,000	\$750,000	\$1,225,200
TOTAL FIRE FUND		\$130,200	\$50,000	\$50,000	\$195,000	\$50,000	\$750,000	\$1,225,200
<u>Fire</u>								
Replace 1999 Fire Heavy Rescue						\$1,000,000		\$1,000,000
Total Fire		\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000
TOTAL REPLACEMENT RESERVE FUND		\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
EMS FUND (224)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BEGINNING BALANCE, JANUARY 1	\$114,250	\$210,384	\$285,093	\$285,093	\$120,079	\$180,726	\$206,088	\$167,397	\$156,164
Revenues:									
Income Taxes (1)	\$876,813	\$1,135,323	\$1,320,893	\$1,363,340	\$1,521,564	\$1,299,670	\$1,198,945	\$1,365,465	\$1,399,602
Ambulance Billing	\$318,104	\$516,818	\$480,000	\$483,614	\$480,000	\$489,600	\$499,392	\$509,380	\$519,567
Charges for Training Classes	\$30,060	\$45,984	\$35,000	\$36,122	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Note Proceeds (2)	\$0	\$103,671	\$69,111	\$69,111	\$34,551	\$0	\$0	\$0	\$0
Transfer From General Fund	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$14,158	\$30,693	\$11,100	\$47,566	\$1,100	\$1,122	\$1,144	\$1,167	\$1,191
Total Revenue	\$1,319,135	\$1,832,489	\$1,916,104	\$1,999,752	\$2,072,215	\$1,825,392	\$1,734,482	\$1,911,012	\$1,955,360
Total Available	\$1,433,385	\$2,042,873	\$2,201,197	\$2,284,846	\$2,192,294	\$2,006,118	\$1,940,569	\$2,078,409	\$2,111,524
Disbursements:									
EMS									
Personnel	\$953,226	\$1,213,261	\$1,258,371	\$1,258,371	\$1,257,942	\$1,295,680	\$1,334,551	\$1,374,587	\$1,415,825
Professional Development	\$43,815	\$38,491	\$81,497	\$94,000	\$81,272	\$82,085	\$82,906	\$83,735	\$84,572
Contractual Services	\$168,887	\$191,979	\$208,275	\$227,227	\$218,454	\$220,639	\$222,845	\$225,073	\$227,324
Materials & Supplies	\$74,862	\$56,984	\$82,258	\$92,547	\$87,943	\$88,822	\$89,711	\$90,608	\$91,514
Refunds	\$5,208	\$1,150	\$8,000	\$9,319	\$8,000	\$8,080	\$8,161	\$8,242	\$8,325
Debt Service (2)	\$0	\$140,995	\$104,190	\$104,190	\$69,457	\$34,724	\$0	\$0	\$0
Capital Purchases, Pg. 28	\$93,781	\$114,921	\$159,700	\$379,113	\$288,500	\$70,000	\$35,000	\$140,000	\$80,000
Carryover Encumbrances	\$53,337	\$72,005	\$127,790	\$0	\$0	\$0	\$0	\$0	\$0
Total EMS	\$1,393,115	\$1,829,784	\$2,030,081	\$2,164,767	\$2,011,568	\$1,800,030	\$1,773,173	\$1,922,245	\$1,907,560
Total Disbursements	\$1,393,115	\$1,829,784	\$2,030,081	\$2,164,767	\$2,011,568	\$1,800,030	\$1,773,173	\$1,922,245	\$1,907,560
Run Rate (Revenue Less Expenditures)	(\$73,981)	\$2,705	(\$113,977)	(\$165,015)	\$60,647	\$25,362	(\$38,691)	(\$11,233)	\$47,800
ENDING BALANCE, DECEMBER 31	\$40,269	\$213,089	\$171,117	\$120,079	\$180,726	\$206,088	\$167,397	\$156,164	\$203,964
Ratio Ending Balance to Disbursements	2.89%	11.65%	8.43%	5.55%	8.98%	11.45%	9.44%	8.12%	10.69%
Ratio Ending Balance to Revenues	3.05%	11.63%	8.93%	6.00%	8.72%	11.29%	9.65%	8.17%	10.43%

(1) In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% EMS is allocated to receive 12% in 2020, 10% in 2021, 9% in 2022, 10% in 2023, and 10% in 2024.

(2) Note Proceeds and Debt Service include the paying down of the internal Ambulance Note issued in 2016.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	<u>Project Code</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
EMS								
Ambulance Payment (2018) Unit # 4012	2	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000		\$175,000
Ambulance Payment (2020) Unit # 4021	2	\$175,000						\$175,000
Ambulance Payment (2016) Unit # 4011	2	\$35,000	\$35,000					\$70,000
Ambulance Payment (1999) Unit # 4016	2				\$45,000	\$45,000		\$90,000
Replace QRV (2013 Explorer) Unit # 4036	2				\$60,000			\$60,000
Safety Center addition/renovation (50% budgeted by Fire)	3						\$750,000	\$750,000
Communications Equipment (Radios & Pagers)	2	\$6,500						\$6,500
Equipment (AED's, Opti-Com, Med Vaults, Mattresses)	2	\$17,400						\$17,400
Office Furniture & Furnishings (Chairs and Cabinet)	3	\$1,000						\$1,000
Building Improv. (Roof, Door, Windows, Patio, Sensors)	3	\$18,600						\$18,600
Total EMS		\$288,500	\$70,000	\$35,000	\$140,000	\$80,000	\$750,000	\$1,363,500
TOTAL EMS FUND		\$288,500	\$70,000	\$35,000	\$140,000	\$80,000	\$750,000	\$1,363,500

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
WATER FUND (501)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BEGINNING BALANCE, JANUARY 1	497,325	1,390,778	1,470,605	1,470,605	\$1,104,316	\$841,893	\$667,092	\$956,056	\$376,611
Operating Revenue:									
Customer Sales	\$1,618,946	\$1,732,945	\$1,723,573	\$1,673,431	\$1,690,165	\$1,707,067	\$1,724,137	\$1,741,379	\$1,758,793
Other Charges (1)	\$23,085	\$79,344	\$11,500	\$62,422	\$13,500	\$13,500	\$13,500	\$13,500	\$13,500
Total Operating Revenue	\$1,642,031	\$1,812,289	\$1,735,073	\$1,735,853	\$1,703,665	\$1,720,567	\$1,737,637	\$1,754,879	\$1,772,293
Operating Expenses:									
Water Admin/Treatment									
Personnel	\$298,788	\$348,950	\$385,182	\$385,182	\$335,869	\$345,945	\$356,323	\$367,013	\$378,024
Professional Development	\$1,804	\$3,483	\$3,825	\$3,922	\$3,825	\$3,863	\$3,902	\$3,941	\$3,980
Contractual Services	\$87,131	\$84,220	\$94,382	\$102,169	\$92,695	\$93,622	\$94,558	\$95,504	\$96,459
Materials & Supplies	\$105,193	\$153,605	\$141,700	\$151,483	\$141,700	\$143,117	\$144,548	\$145,994	\$147,454
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Charge	\$121,377	\$133,971	\$135,311	\$135,311	\$136,664	\$138,031	\$139,411	\$140,805	\$142,213
Carryover Encumbrances	\$25,276	\$22,071	\$22,071	\$0	\$0	\$0	\$0	\$0	\$0
Total Water Admin/Treatment	\$639,569	\$746,299	\$782,471	\$778,067	\$710,753	\$724,578	\$738,743	\$753,256	\$768,129
Water Distribution									
Personnel	\$261,590	\$315,581	\$376,589	\$376,589	\$318,695	\$328,256	\$338,104	\$348,247	\$358,694
Professional Development	\$700	\$2,253	\$3,950	\$4,289	\$3,950	\$3,990	\$4,029	\$4,070	\$4,110
Contractual Services	\$73,578	\$102,253	\$117,390	\$119,687	\$92,535	\$93,460	\$94,395	\$95,339	\$96,292
Materials & Supplies	\$27,522	\$33,918	\$46,800	\$54,258	\$46,800	\$47,268	\$47,741	\$48,218	\$48,700
Refunds	\$1,283	(\$46)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$14,767	\$17,200	\$17,200	\$0	\$0	\$0	\$0	\$0	\$0
Total Water Distribution	\$379,441	\$471,158	\$561,929	\$554,824	\$461,980	\$472,974	\$484,269	\$495,873	\$507,797
Operating Income	\$623,020	\$594,831	\$390,674	\$402,962	\$530,932	\$523,015	\$514,626	\$505,749	\$496,366
Non-Operating Revenue:									
Debt Proceeds	\$0	\$814,198	\$1,000,000	\$2,550,000	\$0	\$0	\$2,500,000	\$0	\$0
Grant Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Repair/Replacement Fee	\$217,422	\$226,263	\$230,000	\$233,126	\$230,000	\$232,300	\$234,623	\$236,969	\$239,339
Water Tower Leases	\$65,226	\$71,724	\$68,439	\$68,439	\$68,439	\$68,439	\$68,439	\$68,439	\$68,439
Investment & Tap Fees (1)	\$17,149	\$33,700	\$20,000	\$19,201	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Total Non-Operating Revenue	\$299,796	\$1,145,886	\$1,318,439	\$2,870,766	\$318,439	\$320,739	\$2,823,062	\$325,408	\$327,778
Non-Operating Expenses:									
Capital Expenditures - Pg. 30	\$207,556	\$633,911	\$1,100,000	\$3,279,445	\$695,000	\$535,000	\$2,560,000	\$925,000	\$60,000
Debt Service	\$647,869	\$1,066,250	\$360,571	\$360,571	\$320,503	\$322,213	\$327,383	\$324,260	\$323,630
New Debt Service	\$0	\$0	\$0	\$0	\$96,291	\$161,342	\$161,342	\$161,342	\$323,971
Carryover Encumbrances	\$298,622	\$463,220	\$463,220	\$0	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Expenses	\$1,154,046	\$2,163,380	\$1,923,791	\$3,640,016	\$1,111,794	\$1,018,555	\$3,048,725	\$1,410,602	\$707,601
Net Income	(\$231,230)	(\$422,663)	(\$214,678)	(\$366,289)	(\$262,423)	(\$174,801)	\$288,963	(\$579,445)	\$116,543
ENDING BALANCE, DECEMBER 31	\$266,094	\$968,115	\$1,255,927	\$1,104,316	\$841,893	\$667,092	\$956,056	\$376,611	\$493,154
Ratio Ending Balance to Disbursements	12.25%	28.64%	38.43%	22.21%	36.85%	30.10%	22.38%	14.16%	24.86%
Ratio Ending Balance to Revenues	13.70%	32.73%	41.13%	23.97%	41.63%	32.68%	20.96%	18.10%	23.48%

(1) 2018 & 2019 Other Charges and Tap Fees include a large number of residential tap-ins.

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2020	2021	2022	2023	2024	Unfunded	Total
<u>Water Administration/Treatment</u>								
Water Well Rehab	2	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000		\$175,000
Green Sands Filter	2	\$15,000			\$15,000			\$30,000
Total Water Administration/Treatment		\$50,000	\$35,000	\$35,000	\$50,000	\$35,000	\$0	\$205,000
<u>Water Distribution</u>								
Water Meter Replacement Program	2	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		\$50,000
Valve Inserts for Infrastructure	2	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000		\$75,000
ERT Reader Upgrade and ERTS 100's	2	\$20,000						\$20,000
SR 91 (S. Main St) Nantucket to J. Clark Lane (Construction)	2		\$475,000					\$475,000
W. Case Drive Water Main Replacement (Construction)	2				\$500,000			\$500,000
N. Oviatt Street Waterline Replacement (Ellsworth Ct to Church St)	3	\$600,000						\$600,000
Hudson Gate Drive Water Extention - Phase 3 (Hudson Gate Drive)	3				\$350,000			\$350,000
Reserve at River Oaks Subdivision (City Share)	3						\$500,000	\$500,000
Manor Drive Water Main Replacement (Phase 2 Construction)	3						\$270,000	\$270,000
SR 303 Transmission Line Replacement (Construction)	2			\$2,500,000				\$2,500,000
E. Streetsboro Watermain Replacement (E. Main to College - Constr)	2						\$225,000	\$225,000
Hartford Rd Watermain Replacement (W. Case to E. Case)	2						\$525,000	\$525,000
W. Streetsboro 6" Watermain Replacement (W. Case to Lennox)	2						\$575,000	\$575,000
Maple Street Water Main Replacement	2						\$350,000	\$350,000
Roslyn Water Main Replacement	2						\$350,000	\$350,000
W. Division Street Water Main Replacement	3						\$230,000	\$230,000
SR 91 Transmission Line Extention (Prospect to Middleton)	3						\$2,200,000	\$2,200,000
Total Water Distribution		\$645,000	\$500,000	\$2,525,000	\$875,000	\$25,000	\$5,225,000	\$9,795,000
TOTAL WATER FUND		\$695,000	\$535,000	\$2,560,000	\$925,000	\$60,000	\$5,225,000	\$10,000,000

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
ELECTRIC FUND (503)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BEGINNING BALANCE, JANUARY 1	13,240,713	10,998,356	10,536,316	10,536,316	\$7,482,850	\$5,552,076	\$5,680,124	\$5,741,281	\$5,587,302
Operating Revenue:									
Customer Sales	\$19,169,883	\$21,300,966	\$21,783,333	\$20,575,250	\$20,781,002	\$20,988,812	\$21,198,700	\$21,410,687	\$21,624,794
Other (1)	\$223,869	\$678,874	\$240,000	\$284,820	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000
Total Operating Revenue	\$19,393,752	\$21,979,840	\$22,023,333	\$20,860,070	\$21,021,002	\$21,228,812	\$21,438,700	\$21,650,687	\$21,864,794
Operating Expenses:									
Electric-Purchase of Power									
Personnel	\$473,064	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Professional Development	\$3,065	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$15,107,013	\$15,220,538	\$15,477,506	\$16,062,851	\$15,459,326	\$15,613,919	\$15,770,058	\$15,927,759	\$16,087,037
Materials & Supplies	\$13,749	\$221	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$56,783	\$98,283	\$0	\$31,940	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$642,176	\$624,345	\$624,345	\$0	\$0	\$0	\$0	\$0	\$0
Total Electric-Purchase of Power	\$16,295,849	\$15,943,386	\$16,101,851	\$16,094,791	\$15,459,326	\$15,613,919	\$15,770,058	\$15,927,759	\$16,087,037
Electric-Operations									
Personnel	\$2,040,265	\$3,341,762	\$3,555,952	\$3,555,952	\$3,540,776	\$3,646,999	\$3,756,409	\$3,869,102	\$3,985,175
Professional Development	\$19,041	\$13,434	\$47,270	\$50,787	\$47,150	\$47,622	\$48,098	\$48,579	\$49,064
Contractual Services	\$895,792	\$1,048,076	\$1,274,296	\$1,488,503	\$1,283,563	\$1,296,399	\$1,309,363	\$1,322,456	\$1,335,681
Materials & Supplies	\$109,378	\$115,729	\$130,100	\$148,088	\$133,200	\$134,532	\$135,877	\$137,236	\$138,608
Refunds	\$0	\$27,159	\$65,000	\$83,827	\$35,700	\$36,057	\$36,418	\$36,782	\$37,150
Carryover Encumbrances	\$224,796	\$287,442	\$287,442	\$0	\$0	\$0	\$0	\$0	\$0
Total Electric-Operations	\$3,289,273	\$4,833,603	\$5,360,060	\$5,327,157	\$5,040,389	\$5,161,608	\$5,286,164	\$5,414,154	\$5,545,678
Operating Income	(\$191,370)	\$1,202,850	\$561,422	(\$561,878)	\$521,287	\$453,284	\$382,477	\$308,774	\$232,080
Non-Operating Revenue:									
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$1,800,000	\$0	\$0	\$0
Non-Operating Expenses:									
Capital Purchases, Pg. 32	\$778,328	\$2,377,491	\$1,985,500	\$2,285,702	\$2,249,500	\$1,915,000	\$115,000	\$115,000	\$115,000
Debt Service	\$185,266	\$199,186	\$205,886	\$205,886	\$202,561	\$210,236	\$206,321	\$203,316	\$48,826
New Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$144,437	\$144,437
Carryover Encumbrances	\$138,960	\$947,168	\$947,168	\$0	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Expenses	\$1,102,554	\$3,523,845	\$3,138,554	\$2,491,588	\$2,452,061	\$2,125,236	\$321,321	\$462,753	\$308,263
Net Income	(\$1,293,924)	(\$2,320,995)	(\$2,577,132)	(\$3,053,466)	(\$1,930,774)	\$128,048	\$61,156	(\$153,979)	(\$76,183)
ENDING BALANCE, DECEMBER 31	\$11,946,788	\$8,677,361	\$7,959,184	\$7,482,850	\$5,552,076	\$5,680,124	\$5,741,281	\$5,587,302	\$5,511,118
Ratio Ending Balance to Disbursements	57.75%	35.71%	32.35%	31.29%	24.19%	24.80%	26.86%	25.62%	25.12%
Ratio Ending Balance to Revenues	61.60%	39.48%	36.14%	35.87%	26.41%	24.67%	26.78%	25.81%	25.21%

(1) 2018 includes \$457,000 for the sale of equipment to First Energy.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	<u>Project Code</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
<u>Electric</u>								
New Service Extensions/Intersection Upgrades	2	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000		\$200,000
LED Conversions (Various Streets)	2	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000		\$375,000
Hudson Industrial Pkwy Circuit Upgrade	2	\$75,000						\$75,000
Season's Greene Eco-Industrial Park	2	\$37,000						\$37,000
Elmcrest Poleline rebuild	3	\$30,000						\$30,000
Water Plant Disconnect PMH Installation	2	\$25,000						\$25,000
Downtown Phase II Infrastructure Changes	2	\$500,000						\$500,000
Relay, Controls and Breaker Improvements	2	\$500,000						\$500,000
SR 91 Turn Lanes (V. View, Herrick, Hines H.) Constr (AMATS) (Cost 4.2 M) (Grant 2.8 M) Lighting Costs	1	\$350,000						\$350,000
Citywide Traffic Signal recounting and modeling	3	\$75,000						\$75,000
Roof Replacement On HPP Garage 1220 Hudson Gate Dr.	3	\$275,000						\$275,000
Pole Trailer	3	\$20,000						\$20,000
Various equipment purchases, replacements	3	\$217,500						\$217,500
69 KV Transmission Line pole replacements	2	\$30,000						\$30,000
69 KV Transmission Line Improvements	2		\$1,800,000					\$1,800,000
Hines Hill Substation Construction	3						\$4,500,000	\$4,500,000
TOTAL ELECTRIC FUND		\$2,249,500	\$1,915,000	\$115,000	\$115,000	\$115,000	\$4,500,000	\$9,009,500

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
STORM WATER FUND (504)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BEGINNING BALANCE, JANUARY 1	733,715	634,966	485,735	485,735	\$528,043	\$473,146	\$462,110	\$473,253	\$377,057
Revenues:									
Income Tax Transfer	\$1,300,000	\$1,400,000	\$1,500,000	\$1,500,000	\$1,900,000	\$2,300,000	\$2,000,000	\$2,000,000	\$2,000,000
NEORSF Fee (City's Share)	\$227	\$60,240	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$19,688	\$14,415	\$7,500	\$64,902	\$7,500	\$7,650	\$7,803	\$7,959	\$8,118
Total Revenue	\$1,319,915	\$1,474,655	\$1,507,500	\$1,564,902	\$1,907,500	\$2,307,650	\$2,007,803	\$2,007,959	\$2,008,118
Total Available	\$2,053,630	\$2,109,621	\$1,993,235	\$2,050,637	\$2,435,543	\$2,780,796	\$2,469,913	\$2,481,212	\$2,385,175
Disbursements:									
Storm Water Collection									
Personnel	\$715,097	\$790,306	\$848,777	\$848,777	\$916,394	\$943,886	\$972,202	\$1,001,368	\$1,031,410
Professional Development	\$2,005	\$2,187	\$7,423	\$7,956	\$7,423	\$7,497	\$7,572	\$7,648	\$7,724
Contractual Services	\$142,275	\$129,035	\$185,833	\$218,999	\$195,833	\$197,791	\$199,769	\$201,767	\$203,785
Materials & Supplies	\$75,251	\$80,759	\$64,438	\$85,445	\$64,438	\$65,082	\$65,733	\$66,391	\$67,054
Refunds	\$0	\$0	\$0	\$156	\$0	\$0	\$0	\$0	\$0
Capital Purchases, Pg. 34	\$126,613	\$406,366	\$208,100	\$144,228	\$567,100	\$890,000	\$535,000	\$605,000	\$690,000
Debt Service	\$220,154	\$215,234	\$217,034	\$217,034	\$211,209	\$214,429	\$216,384	\$221,981	\$142,966
Carryover Encumbrances	\$64,583	\$110,171	\$110,171	\$0	\$0	\$0	\$0	\$0	\$0
Total Storm Water Collection	\$1,345,977	\$1,734,057	\$1,641,776	\$1,522,595	\$1,962,397	\$2,318,685	\$1,996,661	\$2,104,155	\$2,142,939
Total Disbursements	\$1,345,977	\$1,734,057	\$1,641,776	\$1,522,595	\$1,962,397	\$2,318,685	\$1,996,661	\$2,104,155	\$2,142,939
Run Rate (Revenue Less Expenditures)	(\$26,062)	(\$259,402)	(\$134,276)	\$42,307	(\$54,897)	(\$11,035)	\$11,142	(\$96,196)	(\$134,821)
ENDING BALANCE, DECEMBER 31	\$707,652	\$375,564	\$351,459	\$528,043	\$473,146	\$462,110	\$473,253	\$377,057	\$242,236
Ratio Ending Balance to Disbursements	52.58%	21.66%	21.41%	34.68%	24.11%	19.93%	23.70%	17.92%	11.30%
Ratio Ending Balance to Revenues	53.61%	25.47%	23.31%	33.74%	24.80%	20.03%	23.57%	18.78%	12.06%
STORM SEWER IMPROVEMENT (431)									
Beginning Balance	\$468,641	\$613,046	\$331,810	\$331,810	\$179,933	\$64,933	\$0	\$0	\$0
Plus: Transfer From General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Less: Capital Improvements, Pg. 34	(\$11,134)	(\$281,236)	(\$105,000)	(\$151,876)	(\$115,000)	(\$64,933)	\$0	\$0	\$0
Less: Carryover Encumbrances	(\$10,908)	(\$46,876)	(\$46,876)	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$446,599	\$284,933	\$179,933	\$179,933	\$64,933	\$0	\$0	\$0	\$0

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2020	2021	2022	2023	2024	Unfunded	Total
Storm Water Collection								
1 Excavator Capital Lease Payment	2	\$21,100						\$21,100
2 Trailer Replacement	3	\$14,000						\$14,000
3 Miscellaneous Catch Basin Repairs/Replacements	3	\$120,000	\$30,000	\$30,000	\$30,000	\$30,000		\$240,000
4 Middleton Road/Middleton Extension Ditch Elimination	3	\$22,000						\$22,000
Valley View @ Turnpike Storm Pond (OTC grant)								
5 Design/ROW/Const	4	\$165,000						\$165,000
Holland Drive Ditch Reconstruction (Complete w Barlow Rd Trail Project)	3	\$80,000						\$80,000
7 Norfolk Southern RR Culvert along Morse Rd (Re-Design)	3	\$100,000						\$100,000
8 Tinkers Creek Watershed Study	2						\$150,000	\$150,000
9 Darrow Park Ditch Clearing	2	\$45,000						\$45,000
10 College Street Storm Sewer Improvement	3		\$25,000					\$25,000
11 Sullivan Rd Culvert Replace - Design (SR 8 reconstruction)	2		\$35,000					\$35,000
12 Clairhaven/Colony Storm Sewer (Collector Line) Project	3		\$100,000					\$100,000
13 Storm Sewer Pipe Lining Constr (Phases 1 and 2)	2		\$60,000	\$125,000	\$125,000			\$310,000
14 Norfolk Southern RR Culvert along Morse Rd (Construction)	3		\$640,000					\$640,000
15 Sullivan Road Culvert Replacement - Constr (Same as above)	2			\$150,000				\$150,000
16 Golf Course Study/Nicholson Outfall Design	3			\$30,000				\$30,000
S. Main Street Storm Sewer Re-Direction from RR Underpass (Design)	2			\$100,000				\$100,000
Owen Brown Street Storm Sewer Improvement (New inlets and sewer, See 430 Account)	3			\$100,000				\$100,000
S. Main Street Storm Sewer Re-Direction from RR Underpass (Construction)	2				\$400,000			\$400,000
Owen Brown @ Morse Floodplain Storage (Design, NEORS to Pay \$50,000 of \$100,000?)	2				\$50,000			\$50,000
21 Division Street (E. Main - College St.) Storm Sewer Improvement	3					\$200,000		\$200,000
Owen Brown @ Morse Floodplain Storage (Construction, NEORS to Pay \$400,000 of \$800,000?)	2					\$400,000		\$400,000
23 Post Lane Culvert Replacement	3					\$60,000		
Division Street Park (Old School Green) Underground Storm Water Detention	2						\$600,000	\$600,000
25 Middleton Road Storm Sewer Improvements	2						\$160,000	\$160,000
26 Willows Pond Project Constr (Metro may permit embankment)	2						\$1,450,000	\$1,450,000
Total Storm Water Collection		\$567,100	\$890,000	\$535,000	\$605,000	\$690,000	\$2,360,000	\$5,647,100
TOTAL STORM WATER FUND		\$567,100	\$890,000	\$535,000	\$605,000	\$690,000	\$2,360,000	\$5,647,100
Drainage Control								
1 Storm Sewer Pipe Lining Constr (Phases 1 and 2)	2	\$115,000	\$64,933					\$179,933
Total Drainage Control		\$115,000	\$64,933	\$0	\$0	\$0	\$0	\$179,933
TOTAL STORM SEWER IMPROVEMENT FUND		\$115,000	\$64,933	\$0	\$0	\$0	\$0	\$179,933

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
ELLSWORTH MEADOWS (505)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BEGINNING BALANCE, JANUARY 1	42,672	87,200	166,641	166,641	\$286,328	\$291,901	\$281,392	\$254,156	\$209,527
Operating Revenue:									
Greens Fees (1)	\$634,750	\$717,172	\$765,000	\$770,496	\$765,000	\$772,650	\$780,377	\$788,180	\$796,062
Cart Rental	\$161,408	\$143,965	\$130,000	\$190,901	\$160,000	\$161,600	\$163,216	\$164,848	\$166,497
Snack Bar	\$187,354	\$204,709	\$183,800	\$210,318	\$201,000	\$203,010	\$205,040	\$207,091	\$209,161
Pro Shop Sales	\$79,752	\$103,894	\$92,000	\$102,028	\$95,000	\$95,950	\$96,910	\$97,879	\$98,857
Range/Practice Facility	\$60,156	\$62,006	\$65,000	\$72,544	\$65,000	\$65,650	\$66,307	\$66,970	\$67,639
Other	\$46,741	\$49,881	\$39,000	\$49,041	\$41,000	\$41,410	\$41,824	\$42,242	\$42,665
Total Operating Revenue	\$1,170,161	\$1,281,627	\$1,274,800	\$1,395,328	\$1,327,000	\$1,340,270	\$1,353,673	\$1,367,209	\$1,380,882
Operating Expenses:									
Personnel	\$692,617	\$701,091	\$768,625	\$768,625	\$806,882	\$831,088	\$856,021	\$881,702	\$908,153
Professional Development	\$6,587	\$6,919	\$9,945	\$9,486	\$9,945	\$10,044	\$10,145	\$10,246	\$10,349
Contractual Services	\$134,660	\$140,960	\$138,458	\$138,726	\$137,841	\$139,219	\$140,612	\$142,018	\$143,438
Materials & Supplies	\$289,207	\$320,262	\$320,034	\$321,875	\$330,034	\$333,334	\$336,668	\$340,034	\$343,435
Refunds	\$32,998	\$32,955	\$36,725	\$36,930	\$36,725	\$37,092	\$37,463	\$37,838	\$38,216
Carryover Encumbrances	\$5,345	\$8,815	\$8,815	\$0	\$0	\$0	\$0	\$0	\$0
Total Operating Expenses	\$1,161,414	\$1,211,001	\$1,282,602	\$1,275,642	\$1,321,427	\$1,350,779	\$1,380,908	\$1,411,838	\$1,443,590
Operating Income	\$8,746	\$70,626	(\$7,802)	\$119,686	\$5,573	(\$10,509)	(\$27,236)	(\$44,629)	(\$62,709)
Non-Operating Revenue:									
General Fund Transfer	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Income Tax Support	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Revenue	\$170,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Operating Expenses:									
Capital Purchases	\$62,543	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$129,698	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Expenses	\$192,240	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Income	(\$13,494)	\$70,626	(\$7,802)	\$119,686	\$5,573	(\$10,509)	(\$27,236)	(\$44,629)	(\$62,709)
ENDING BALANCE, DECEMBER 31	\$29,178	\$157,826	\$158,839	\$286,328	\$291,901	\$281,392	\$254,156	\$209,527	\$146,819
Ratio Ending Balance to Disbursements	2.16%	13.03%	12.38%	22.45%	22.09%	20.83%	18.40%	14.84%	10.17%
Ratio Ending Balance to Revenues	2.18%	12.31%	12.46%	20.52%	22.00%	21.00%	18.78%	15.33%	10.63%

(1) Revenue is expected to increase 2019 due to the cart paths and addition group sales.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

BROADBAND (510)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	\$0	\$0	\$0	\$0	\$19,867	\$151,409	\$210,896	\$392,855	\$613,160
<u>Operating Revenue:</u>									
Broadband Customer Sales	\$0	\$0	\$706,193	\$639,347	\$790,303	\$992,955	\$1,127,054	\$1,177,299	\$1,200,807
Total Operating Revenue	\$0	\$0	\$706,193	\$639,347	\$790,303	\$992,955	\$1,127,054	\$1,177,299	\$1,200,807
<u>Operating Expenses:</u>									
Personnel	\$0	\$0	\$229,693	\$229,693	\$251,948	\$259,506	\$267,292	\$275,310	\$283,570
Professional Development	\$0	\$0	\$17,500	\$17,500	\$17,500	\$17,675	\$17,852	\$18,030	\$18,211
Contractual Services	\$0	\$0	\$291,987	\$291,987	\$324,263	\$326,037	\$329,297	\$332,590	\$335,916
Materials & Supplies	\$0	\$0	\$5,050	\$5,050	\$5,050	\$5,101	\$5,152	\$5,203	\$5,255
Refunds	\$0	\$0	\$25,250	\$25,250	\$35,000	\$35,350	\$35,704	\$36,061	\$36,421
Carryover Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operating Expenses	\$0	\$0	\$569,480	\$569,480	\$633,761	\$643,669	\$655,296	\$667,195	\$679,373
Operating Income	\$0	\$0	\$136,713	\$69,867	\$156,542	\$349,286	\$471,758	\$510,104	\$521,434
<u>Non-Operating Expenses:</u>									
Capital Purchases, Pg. 37	\$0	\$0	\$50,000	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
New Debt Service	\$0	\$0	\$0	\$0	\$0	\$264,799	\$264,799	\$264,799	\$264,799
Total Non-Operating Expenses	\$0	\$0	\$50,000	\$50,000	\$25,000	\$289,799	\$289,799	\$289,799	\$289,799
Net Income	\$0	\$0	\$86,713	\$19,867	\$131,542	\$59,487	\$181,959	\$220,305	\$231,635
<u>ENDING BALANCE, DECEMBER 31</u>	\$0	\$0	\$86,713	\$19,867	\$151,409	\$210,896	\$392,855	\$613,160	\$844,796
Ratio Ending Balance to Disbursements	#DIV/0!	#DIV/0!	14.00%	3.21%	22.98%	22.59%	41.57%	64.07%	87.17%
Ratio Ending Balance to Revenues	#DIV/0!	#DIV/0!	12.28%	3.11%	19.16%	21.24%	34.86%	52.08%	70.35%

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	<u>Project Code</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
<u>Broadband</u>								
Replacement Equipment	2	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000		\$125,000
Total Broadband		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$125,000
TOTAL BROADBAND FUND		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$125,000

CITY OF HUDSON, OHIO FIVE YEAR PLAN									
FLEET FUND (601)	2014 Actual	2018 Actual	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
BEGINNING BALANCE, JANUARY 1	648,534	801,550	722,057	722,057	\$513,102	\$401,180	\$318,102	\$293,978	\$288,416
Revenues:									
General Fund	\$276,468	\$323,881	\$349,441	\$310,838	\$320,163	\$323,365	\$326,599	\$329,865	\$333,163
SCMR (Service)	\$802,403	\$823,613	\$871,977	\$841,922	\$867,180	\$875,852	\$884,610	\$893,456	\$902,391
Cemetery	\$3,065	\$5,028	\$1,948	\$3,287	\$3,386	\$3,420	\$3,454	\$3,489	\$3,524
Parks	\$6,372	\$32,465	\$26,673	\$39,724	\$40,916	\$41,325	\$41,738	\$42,156	\$42,577
Cable TV	\$2,631	\$5,171	\$5,438	\$5,487	\$5,652	\$5,708	\$5,765	\$5,823	\$5,881
Fire	\$79	\$10,121	\$9,508	\$8,737	\$8,999	\$9,089	\$9,180	\$9,272	\$9,365
EMS	\$0	\$14,592	\$14,316	\$12,605	\$12,983	\$13,113	\$13,244	\$13,376	\$13,510
Water	\$38,715	\$82,515	\$88,443	\$60,099	\$61,902	\$62,521	\$63,146	\$63,777	\$64,415
Waste Water	\$61,289	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Electric	\$282,949	\$347,461	\$310,296	\$319,187	\$328,763	\$332,050	\$335,371	\$338,724	\$342,112
Golf	\$1,393	\$1,483	\$2,060	\$703	\$724	\$731	\$738	\$746	\$753
Broadband	\$0	\$0	\$5,964	\$8,000	\$8,240	\$8,323	\$8,406	\$8,490	\$8,575
Other	\$9,018	\$47,168	\$0	\$28,878	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,484,381	\$1,693,498	\$1,686,064	\$1,639,469	\$1,658,908	\$1,675,497	\$1,692,252	\$1,709,174	\$1,726,266
Total Available	\$2,132,915	\$2,495,048	\$2,408,121	\$2,361,526	\$2,172,009	\$2,076,677	\$2,010,354	\$2,003,152	\$2,014,682
Disbursements:									
Vehicle Maintenance									
Personnel	\$221,487	\$295,835	\$313,514	\$313,514	\$333,452	\$343,456	\$353,759	\$364,372	\$375,303
Professional Development (1)	\$867	\$2,848	\$10,775	\$11,052	\$10,775	\$10,560	\$10,348	\$10,141	\$9,939
Contractual Services (1)	\$131,286	\$180,737	\$124,940	\$161,905	\$124,940	\$122,441	\$119,992	\$117,593	\$115,241
Materials & Supplies (1)	\$588,362	\$524,436	\$502,162	\$512,159	\$502,162	\$492,119	\$482,276	\$472,631	\$463,178
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases - pg. 39	\$18,734	\$0	\$7,300	\$7,300	\$50,000	\$40,000	\$0	\$0	\$0
Carryover Encumbrances	\$59,857	\$76,988	\$76,988	\$0	\$0	\$0	\$0	\$0	\$0
Total Vehicle Maintenance	\$1,020,593	\$1,080,844	\$1,035,679	\$1,005,930	\$1,021,329	\$1,008,575	\$966,376	\$964,737	\$963,661
Equipment Acquisitions									
Capital Purchases - pg. 39	\$711,797	\$769,136	\$749,954	\$842,494	\$749,500	\$750,000	\$750,000	\$750,000	\$750,000
Carryover Encumbrances	\$140,458	\$92,540	\$92,540	\$0	\$0	\$0	\$0	\$0	\$0
Total Equipment Acquisitions	\$852,255	\$861,676	\$842,494	\$842,494	\$749,500	\$750,000	\$750,000	\$750,000	\$750,000
Total Disbursements	\$1,872,848	\$1,942,520	\$1,878,173	\$1,848,424	\$1,770,829	\$1,758,575	\$1,716,376	\$1,714,737	\$1,713,661
Run Rate (Revenue Less Expenditures)	(\$388,466)	(\$249,021)	(\$192,109)	(\$208,956)	(\$111,921)	(\$83,078)	(\$24,124)	(\$5,562)	\$12,606
ENDING BALANCE, DECEMBER 31	\$260,068	\$552,529	\$529,948	\$513,102	\$401,180	\$318,102	\$293,978	\$288,416	\$301,021
Ratio Ending Balance to Disbursements	13.89%	28.44%	28.22%	27.76%	22.65%	18.09%	17.13%	16.82%	17.57%
Ratio Ending Balance to Revenues	17.52%	32.63%	31.43%	31.30%	24.18%	18.99%	17.37%	16.87%	17.44%

(1) Reduced operating costs anticipated for 2020-2024 due to improved replacement schedule.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Unfunded</u>	<u>Total</u>
<u>Vehicle Maintenance</u>								
Truck Lift Replacement	3	\$35,000						\$35,000
Air Compressor	3	\$15,000						\$15,000
Tow Motor	3		\$40,000					\$40,000
Total Vehicle Maintenance		\$50,000	\$40,000	\$0	\$0	\$0	\$0	\$90,000
<u>Equipment Acquisitions</u>								
Bucket Truck - HPP	2	\$265,000						\$265,000
Ford F450 Dump Truck - HPP	2	\$57,012						\$57,012
Ford Explorer - Admin/Eng.	2	\$38,000						\$38,000
Chevy Silverado - Service/Streets	2	\$40,632						\$40,632
Freightliner - Service/Streets	2	\$212,445						\$212,445
Ford Fusion - Police	2	\$28,411						\$28,411
Ford Explorer - Police	2	\$36,000						\$36,000
Ford Explorer - Police	2	\$36,000						\$36,000
Ford Explorer - Police	2	\$36,000						\$36,000
Fleet Replacement Placeholder	2		\$750,000	\$750,000	\$750,000	\$750,000		\$3,000,000
Total Vehicle Maintenance		\$749,500	\$750,000	\$750,000	\$750,000	\$750,000	\$0	\$3,749,500
TOTAL FLEET FUND		\$799,500	\$790,000	\$750,000	\$750,000	\$750,000	\$0	\$3,839,500

**City of Hudson
Five Year Plan**

SPECIAL REVENUE FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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State Highway Improvement, 202

BEGINNING BALANCE, JANUARY 1	\$92,942	\$92,942	\$100,942	\$108,942	\$116,942	\$124,942	\$132,942
Revenue:							
License Fees	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Gasoline Tax	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
Total Revenue	\$73,000	\$73,000	\$73,000	\$73,000	\$73,000	\$73,000	\$73,000
TOTAL AVAILABLE	\$165,942	\$165,942	\$173,942	\$181,942	\$189,942	\$197,942	\$205,942
TOTAL DISBURSEMENTS	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$100,942	\$100,942	\$108,942	\$116,942	\$124,942	\$132,942	\$140,942

SPECIAL REVENUE FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Law Enforcement/Education - 213

BEGINNING BALANCE, JANUARY 1	\$98,617	\$98,617	\$96,464	\$96,464	\$96,464	\$96,464	\$96,464
Revenue:							
Court Fees	\$3,000	\$8,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
TOTAL AVAILABLE	\$101,617	\$106,617	\$99,464	\$99,464	\$99,464	\$99,464	\$99,464
TOTAL DISBURSEMENTS	\$3,000	\$10,153	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Encumbrances	\$7,153	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$91,464	\$96,464	\$96,464	\$96,464	\$96,464	\$96,464	\$96,464

**City of Hudson
Five Year Plan**

SPECIAL REVENUE FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Hudson Teen Program - 230

BEGINNING BALANCE, JANUARY 1	\$33,988	\$33,988	\$30,688	\$30,688	\$30,688	\$30,688	\$30,688
Revenue:							
Contributions/Sales	\$6,000	\$7,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
TOTAL AVAILABLE	\$39,988	\$40,988	\$36,688	\$36,688	\$36,688	\$36,688	\$36,688
TOTAL DISBURSEMENTS	\$6,000	\$10,300	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$33,988	\$30,688	\$30,688	\$30,688	\$30,688	\$30,688	\$30,688

DEBT SERVICE FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Bond Retirement (301)

BEGINNING BALANCE, JANUARY 1	\$531,246	\$531,246	\$593,765	\$593,764	\$593,763	\$593,763	\$593,763
Revenue:							
Transfer In from General Fund	\$2,432,055	\$2,432,055	\$2,343,349	\$2,673,468	\$2,672,410	\$2,663,821	\$1,710,929
Refunded Bond Revenue	0	0	0	0	0	0	0
Issuance Cost Refund/Premium	0	0	0	0	0	0	0
Total Revenue	\$2,432,055	\$2,432,055	\$2,343,349	\$2,673,468	\$2,672,410	\$2,663,821	\$1,710,929
TOTAL AVAILABLE	\$2,963,301	\$2,963,301	\$2,937,114	\$3,267,232	\$3,266,173	\$3,257,584	\$2,304,692
Expenses:							
Bond Principal	\$2,122,570	\$2,060,051	\$1,837,075	\$2,207,818	\$2,249,706	\$2,286,594	\$1,383,482
Bond Interest	302,299	302,299	499,089	458,465	415,518	370,041	320,261
Refunded Bond Payment	0	0	0	0	0	0	0
Refunded Bond Issuance Costs	0	0	0	0	0	0	0
Loan Principal (OPWC 0% Interest Loan)	7,186	7,186	7,186	7,186	7,186	7,186	7,186
Total Expenses	\$2,432,055	\$2,369,536	\$2,343,350	\$2,673,469	\$2,672,410	\$2,663,821	\$1,710,929
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$531,246	\$593,765	\$593,764	\$593,763	\$593,763	\$593,763	\$593,763

**City of Hudson
Five Year Plan**

DEBT SERVICE FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Special Assessment, Debt, 318							
BEGINNING BALANCE, JANUARY 1	\$48,270	\$48,270	\$11,435	\$11,435	\$11,435	\$11,435	\$11,435
Revenue:							
Eastside Water Dist. Special Assessments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Executive Parkway Special Assessments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Eastham/Terex Rd Special Assessments	\$34,000	\$184	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$34,000	\$184	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$82,270	\$48,454	\$11,435	\$11,435	\$11,435	\$11,435	\$11,435
Expenses:							
County Auditor/Treasurer Fees	\$1,000	\$50	\$0	\$0	\$0	\$0	\$0
Bond Principal	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$0
Bond Interest	\$1,969	\$1,969	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$37,969	\$37,019	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$44,301	\$11,435	\$11,435	\$11,435	\$11,435	\$11,435	\$11,435

DEBT SERVICE FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Library Construction Debt, 320							
BEGINNING BALANCE, JANUARY 1	\$27,128	\$27,128	\$18,480	\$18,480	\$18,480	\$18,480	\$18,480
Revenue:							
Real and Personal Property Taxes	\$815,000	\$806,352	\$0	\$0	\$0	\$0	\$0
Advance In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$815,000	\$806,352	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$842,128	\$833,480	\$18,480	\$18,480	\$18,480	\$18,480	\$18,480
Expenses:							
County Auditor/Treasurer Fees	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0
Bond Principal	\$95,000	\$95,000	\$0	\$0	\$0	\$0	\$0
Bond Interest	\$700,000	\$700,000	\$0	\$0	\$0	\$0	\$0
Advance Out							
Total Expenses	\$815,000	\$815,000	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$27,128	\$18,480	\$18,480	\$18,480	\$18,480	\$18,480	\$18,480

**City of Hudson
Five Year Plan**

CAPITAL FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Permissive Capital Use, 401

BEGINNING BALANCE, JANUARY 1	\$217,969	\$217,969	\$235,969	\$253,969	\$271,969	\$289,969	\$307,969
Revenue:							
State Permissive Auto	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000
Motor Vehicle Fees	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Revenue	\$263,000	\$263,000	\$263,000	\$263,000	\$263,000	\$263,000	\$263,000
TOTAL AVAILABLE	\$480,969	\$480,969	\$498,969	\$516,969	\$534,969	\$552,969	\$570,969
TOTAL DISBURSEMENTS	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$235,969	\$235,969	\$253,969	\$271,969	\$289,969	\$307,969	\$325,969

CAPITAL FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Broadband Capital (402)

BEGINNING BALANCE, JANUARY 1	\$590,444	\$590,444	\$264,598	\$0	\$0	\$0	\$0
Revenue:							
Debt Proceeds	\$0	\$3,850,000	\$0	\$0	\$0	\$0	\$0
Interest	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$3,857,000	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$590,444	\$4,447,444	\$264,598	\$0	\$0	\$0	\$0
TOTAL DISBURSEMENTS	\$0	\$4,182,846	\$264,598	\$0	\$0	\$0	\$0
Encumbrances	\$449,085	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$141,359	\$264,598	\$0	\$0	\$0	\$0	\$0

**City of Hudson
Five Year Plan**

CAPITAL FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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City Acquisition & Construction (440)

BEGINNING BALANCE, JANUARY 1	\$1,865,136	\$1,865,136	\$0	\$0	\$0	\$0	\$0
Revenue:							
Transfer In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$2,100,000	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$2,100,000	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$1,865,136	\$3,965,136	\$0	\$0	\$0	\$0	\$0
TOTAL DISBURSEMENTS	\$0	\$3,965,136	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$51,100	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$1,814,036	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Downtown Phase II (441)

BEGINNING BALANCE, JANUARY 1	\$3,859,052	\$3,859,052	\$0	\$0	\$0	\$0	\$0
Revenue:							
Transfer In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$8,490,000	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$398,415	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$8,888,415	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$3,859,052	\$12,747,467	\$0	\$0	\$0	\$0	\$0
TOTAL DISBURSEMENTS	\$0	\$12,747,467	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$3,743,249	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$115,803	\$0	\$0	\$0	\$0	\$0	\$0

**City of Hudson
Five Year Plan**

CAPITAL FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Barlow Road Widening (475)

BEGINNING BALANCE, JANUARY 1	\$58,449	\$58,449	\$0	\$0	\$0	\$0	\$0
Revenue:							
Note/Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$58,449	\$58,449	\$0	\$0	\$0	\$0	\$0
TOTAL DISBURSEMENTS	\$0	\$58,449	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$43,164	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$15,285	\$0	\$0	\$0	\$0	\$0	\$0

ENTERPRISE FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Wastewater Fund (502)

BEGINNING BALANCE, JANUARY 1	\$34,595	\$34,595	\$42,542	\$45,727	\$43,882	\$44,082	\$41,500
Revenue:							
Customer Sales	\$0	\$6,311	\$0	\$0	\$0	\$0	\$0
Interest Income/Misc	\$115,749	\$115,805	\$114,169	\$110,984	\$112,829	\$112,629	\$115,211
Transfer/Advance-In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$115,749	\$122,116	\$114,169	\$110,984	\$112,829	\$112,629	\$115,211
TOTAL AVAILABLE	\$150,344	\$156,711	\$156,711	\$156,711	\$156,711	\$156,711	\$156,711
TOTAL DISBURSEMENTS	\$114,169	\$114,169	\$110,984	\$112,829	\$112,629	\$115,211	\$114,511
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$36,175	\$42,542	\$45,727	\$43,882	\$44,082	\$41,500	\$42,200

**City of Hudson
Five Year Plan**

ENTERPRISE FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Utility Deposit Fund (508)

BEGINNING BALANCE, JANUARY 1	\$434,771	\$434,771	\$434,771	\$434,771	\$434,771	\$434,771	\$434,771
Revenues:							
Utility Deposits	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
TOTAL AVAILABLE	\$524,771	\$524,771	\$524,771	\$524,771	\$524,771	\$524,771	\$524,771
TOTAL DISBURSEMENTS	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$434,771	\$434,771	\$434,771	\$434,771	\$434,771	\$434,771	\$434,771

INTERNAL SERVICE FUND GROUP

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Self Insurance Fund (602)

BEGINNING BALANCE, JANUARY 1	\$116,499	\$116,499	\$116,499	\$116,499	\$116,499	\$116,499	\$116,499
Revenues:							
Inter-department contributions	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
TOTAL AVAILABLE	\$296,499	\$296,499	\$296,499	\$296,499	\$296,499	\$296,499	\$296,499
TOTAL DISBURSEMENTS	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$116,499	\$116,499	\$116,499	\$116,499	\$116,499	\$116,499	\$116,499

**City of Hudson
Five Year Plan**

INTERNAL SERVICE FUND GROUP

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Flexible Benefits Fund (603)

BEGINNING BALANCE, JANUARY 1	\$23,077	\$23,077	\$23,077	\$23,077	\$23,077	\$23,077	\$23,077
Revenue:							
Employee Contributions	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
TOTAL AVAILABLE	\$158,077	\$158,077	\$158,077	\$158,077	\$158,077	\$158,077	\$158,077
TOTAL DISBURSEMENTS	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$23,077	\$23,077	\$23,077	\$23,077	\$23,077	\$23,077	\$23,077

INTERNAL SERVICE FUND GROUP

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Medical Self-Insurance Fund (605)

BEGINNING BALANCE, JANUARY 1	\$171,407	\$171,407	\$89,300	\$89,300	\$89,300	\$89,300	\$89,300
Revenue:							
Employer Contributions	\$376,000	\$192,998	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Miscellaneous	\$0	\$1,106	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$376,000	\$194,104	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
TOTAL AVAILABLE	\$547,407	\$365,511	\$465,300	\$465,300	\$465,300	\$465,300	\$465,300
TOTAL DISBURSEMENTS	\$376,000	\$276,211	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$171,407	\$89,300	\$89,300	\$89,300	\$89,300	\$89,300	\$89,300

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Police Pension 701

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Real and personal property taxes	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000
TOTAL AVAILABLE	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000
TOTAL DISBURSEMENTS	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

TRUST AND AGENCY FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Contractors Deposits, 727

BEGINNING BALANCE, JANUARY 1	\$184,363	\$184,363	\$9,456	\$9,456	\$9,456	\$9,456	\$9,456
Revenue:							
Inspection Fees	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Contractor's Deposits	100,000	200,000	100,000	100,000	100,000	100,000	100,000
Deposits - Barlow Community Center	1,000	450	1,000	1,000	1,000	1,000	1,000
Total Revenue	\$111,000	\$200,450	\$111,000	\$111,000	\$111,000	\$111,000	\$111,000
TOTAL AVAILABLE	\$295,363	\$384,813	\$120,456	\$120,456	\$120,456	\$120,456	\$120,456
Expenses:							
Engineering/Inspection Fees	\$10,000	\$25,920	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Developers' Deposits	100,000	348,437	100,000	100,000	100,000	100,000	100,000
Refunds	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Expenses	\$111,000	\$375,357	\$111,000	\$111,000	\$111,000	\$111,000	\$111,000
Encumbrances	\$165,457	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$18,906	\$9,456	\$9,456	\$9,456	\$9,456	\$9,456	\$9,456

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Culvert Bonds, 730							
BEGINNING BALANCE, JANUARY 1	\$647,424	\$647,424	\$514,424	\$536,924	\$559,424	\$581,924	\$604,424
Revenue:							
Deposits - Culvert Bonds	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Right-of-Way Fees	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Revenue	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
TOTAL AVAILABLE	\$772,424	\$772,424	\$639,424	\$661,924	\$684,424	\$706,924	\$729,424
Expenses:							
Inspection Fees	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Refunds	100,000	255,500	100,000	100,000	100,000	100,000	100,000
Total Expenses	\$102,500	\$258,000	\$102,500	\$102,500	\$102,500	\$102,500	\$102,500
Encumbrances	\$221,832	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$448,092	\$514,424	\$536,924	\$559,424	\$581,924	\$604,424	\$626,924

TRUST AND AGENCY FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Emergency Medical Service Trust, 731							
BEGINNING BALANCE, JANUARY 1	\$15,155	\$15,155	\$14,155	\$13,155	\$12,155	\$11,155	\$10,155
Revenue:							
Interest	\$500	\$500	\$500	\$500	\$500	\$500	\$500
Contributions	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Revenue	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
TOTAL AVAILABLE	\$16,655	\$16,655	\$15,655	\$14,655	\$13,655	\$12,655	\$11,655
TOTAL DISBURSEMENTS	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Encumbrances	\$2	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$14,153	\$14,155	\$13,155	\$12,155	\$11,155	\$10,155	\$9,155

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Bandstand Trust, 736

BEGINNING BALANCE, JANUARY 1	\$12,992	\$12,992	\$13,142	\$10,262	\$10,382	\$10,502	\$10,622
Revenue:							
Interest	\$120	\$150	\$120	\$120	\$120	\$120	\$120
TOTAL AVAILABLE	\$13,112	\$13,142	\$13,262	\$10,382	\$10,502	\$10,622	\$10,742
TOTAL DISBURSEMENTS	\$3,000	\$0	\$3,000	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$10,112	\$13,142	\$10,262	\$10,382	\$10,502	\$10,622	\$10,742

Note: Per trust agreement, must maintain minimum \$8,000 balance.

TRUST AND AGENCY FUND GROUP:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Clock Tower Maintenance Trust, 737

BEGINNING BALANCE, JANUARY 1	\$7,089	\$7,089	\$7,189	\$7,289	\$7,389	\$7,489	\$7,589
Revenue:							
Interest	\$75	\$100	\$100	\$100	\$100	\$100	\$100
TOTAL AVAILABLE	\$7,164	\$7,189	\$7,289	\$7,389	\$7,489	\$7,589	\$7,689
TOTAL DISBURSEMENTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$7,164	\$7,189	\$7,289	\$7,389	\$7,489	\$7,589	\$7,689

Note: Per trust agreement, must maintain minimum \$7,000 balance.

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS:

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Library Levv, 740

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Real and Personal Property Taxes	\$2,510,000	\$2,579,196	\$2,580,000	\$2,580,000	\$2,580,000	\$2,580,000	\$2,580,000
TOTAL AVAILABLE	\$2,510,000	\$2,579,196	\$2,580,000	\$2,580,000	\$2,580,000	\$2,580,000	\$2,580,000
Expenses:							
County Auditor/Treasurer Fees	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Proceeds to Hudson Library	2,450,000	2,519,196	2,520,000	2,520,000	2,520,000	2,520,000	2,520,000
Total Expenses	\$2,510,000	\$2,579,196	\$2,580,000	\$2,580,000	\$2,580,000	\$2,580,000	\$2,580,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

TRUST AND AGENCY FUNDS

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
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Dedicated Tax Revenue Fund (750)

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Income Taxes	\$1,530,000	\$1,670,000	\$1,711,750	\$1,754,544	\$1,798,407	\$1,843,368	\$1,889,452
TOTAL AVAILABLE	\$1,530,000	\$1,670,000	\$1,711,750	\$1,754,544	\$1,798,407	\$1,843,368	\$1,889,452
Expenses:							
RITA Fees	\$46,920	\$46,000	\$47,150	\$48,329	\$49,537	\$50,775	\$52,045
Proceeds to Hudson Schools	1,483,080	1,624,000	1,664,600	1,706,215	1,748,870	1,792,592	1,837,407
Muni Tax Refund							
Total Expenses	\$1,530,000	\$1,670,000	\$1,711,750	\$1,754,544	\$1,798,407	\$1,843,368	\$1,889,452
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
FIRE/EMS Service Fund (LOSAP) - 760							
BEGINNING BALANCE, JANUARY 1	\$238,191	\$238,191	\$262,191	\$286,191	\$310,191	\$334,191	\$358,191
Revenue:							
Contributions from Fire/EMS Operating	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000
TOTAL AVAILABLE	\$297,191	\$297,191	\$321,191	\$345,191	\$369,191	\$393,191	\$417,191
TOTAL DISBURSEMENTS	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$262,191	\$262,191	\$286,191	\$310,191	\$334,191	\$358,191	\$382,191

TRUST AND AGENCY FUNDS

Fund/Category	2019 Budget	2019 Projected	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget
Veteran's Memorial Garden (770)							
BEGINNING BALANCE, JANUARY 1	\$16,479	\$16,479	\$16,229	\$15,979	\$15,729	\$15,479	\$15,229
Revenue:							
Interest	\$200	\$250	\$250	\$250	\$250	\$250	\$250
TOTAL AVAILABLE	\$16,679	\$16,729	\$16,479	\$16,229	\$15,979	\$15,729	\$15,479
TOTAL DISBURSEMENTS	\$500	\$500	\$500	\$500	\$500	\$500	\$500
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$16,179	\$16,229	\$15,979	\$15,729	\$15,479	\$15,229	\$14,979

CITY OF HUDSON FIVE YEAR PLAN EMPLOYEE TOTALS

Department	FT - 20	PT - 20	S - 20	V - 20	FT - 19	PT - 19	S - 19	V - 19	FT - 18	PT - 18	S - 18	V - 18	FT 17	PT - 17	S - 17	V - 17	FT - 16	PT - 16	S - 16	V - 16
Admin	6				6				6	1	1		6	1	2		7			
Cable	3	2	1		3	2	1		2	2	6		2	2	6		1	4	8	
Cemetery	2	1	1		2	1	1		2	1	1		2		2		2	1	1	
Community Development	6				6				6		1		6				7	1		
Council	1				1				1				1				1			
EMS	5	29		20	4	28		20	4	30		22	4	26		22	4	30		46
Electric (HPP)	24				23				24				24				23			
Engineering	8	4			8		4		10		3		10		3		9		4	
Finance	9				9				8				6				6	1		
Fire	5	2		36	5	2		33	5	2		37	5	2		37	4	2		40
Golf	5		60		5		56		4		60		4		57		4		61	
Information Services	5				5				4				4				3			
Broadband	2				2				2				2				2			
Legal	1	2			1	2			1	2			1	2				3		
Parks	4	2	15		4	2	15		5	2	15		5	2	15		5	2	19	
Police	35	12		5	35	12		5	36	11		4	35	11		4	35	14		6
Public Properties	2				2				2				2				2			
Public Works - Admin	5	1			5	1			5				5				4			
Storm Water	9				9				10				10				13			
Street Maintenance	11				11				10				10				9			
Vehicle Maintenance	3				3				3				3				3			
Water Treatment	2	1			2	1			3				3				3			
Water Distribution	2				2				3				3				3			
Waste Water																				
TOTALS	155	56	77	61	153	51	77	58	156	51	87	63	153	46	85	63	150	58	93	92

Summary Totals	2020	2019	2018	2017	2016
Full Time	155	153	156	153	150
Part-Time	56	51	51	46	58
Seasonal	77	77	87	85	93
Volunteer	61	58	63	63	92
TOTAL STAFF	349	339	357	347	393

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2020 - 2024
PROPERTY TAX LEVIES**

Fund	Purpose	Authorized By Voters On MM/DD/YY	Levy Type	Number Of Years Levy To Run	Tax Year Begins/ Ends	Collection Year Begins/ Ends	Authorized Rate	Effective Rate To Be Levied
								Res/Ag Other
General	Inside						3.10	3.100
								3.100
Cemetery	Inside						0.17	0.170
								0.170
Police Pension	Inside						0.30	0.300
								0.300
Library Operating	Current Expense	3/15/2016	Repl / Increase	5	2016/2020	2017/2021	2.90	2.900
								2.900
Library Construction Bond	Debt Service	11/2/1999	Debt	20	99/2018	2000/2019	0.80	0.800
								0.800
Total							7.27	

City of Hudson, Ohio
Current Outstanding Indebtedness 2020 - 2024
Debt Service Schedule - Long Term Obligations

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2019	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2020	2021	2022	2023	2024
GENERAL FUND INCOME TAXES											
BARLOW COMM CENTER EXPANSION (301)	02-201 (2), (3)	\$330,000	\$90,000	20 YR	2.0-2.5%	2004-2023	\$22,038	\$21,638	\$26,188	\$25,625	\$0
POLICE FACILITY CONSTRUCTION (301)	02-201 (2), (3)	\$3,985,000	\$1,070,000	20 YR	2.0-2.5%	2004-2023	\$284,113	\$283,913	\$282,950	\$281,875	\$0
SEASONS/NORTON CONNECTOR (301)	02-203 (2)	\$1,200,000	\$315,000	20 YR	2.0-2.5%	2004-2023	\$82,100	\$85,600	\$83,800	\$82,000	\$0
MILFORD/RT 91 CONNECTOR (301)	04-74 (3)	\$4,200,000	\$1,460,000	20 YR	4.5 - 6.125%	2005-2024	\$305,623	\$310,423	\$310,088	\$308,960	\$307,020
ATTERBURY BLVD RECONSTRUCTION (301)	11-93	\$3,770,000	\$2,495,000	20 YR	1.25 - 4.0%	2012-2031	\$257,881	\$257,631	\$257,231	\$256,681	\$255,981
SEASONS ROAD INTERCHANGE (301)	11-94	\$1,175,000	\$775,000	20 YR	1.25 - 4.0%	2012-2031	\$80,756	\$79,106	\$77,456	\$80,806	\$79,006
YOUTH DEVELOPMENT CTR PROPERTY (301)	12-128	\$2,735,000	\$1,885,908	20 YR	1.50 - 2.50%	2013-2032	\$167,753	\$168,418	\$169,031	\$169,595	\$169,768
STREET IMPROVEMENT (301)	13-81	\$5,000,000	\$2,120,000	10 YR	2.00 - 3.00%	2014-2023	\$561,988	\$561,688	\$560,663	\$558,625	\$0
ATTERBURY BRIDGE (OPWC LOAN)	2009	\$143,714	\$75,450	20 YR	0.00%	2009-2028	\$7,186	\$7,186	\$7,186	\$7,186	\$7,186
STREET IMPROVEMENT (N. MAIN, BARLOW RD) (301)	18-161	\$2,575,000	\$2,465,000	20 YR	3.08%	2019-2038	\$186,738	\$183,438	\$185,138	\$181,688	\$183,238
NEW CITY HALL OFFICES (301)	18-162	\$5,580,000	\$5,355,000	20 YR	3.08%	2019-2038	\$387,175	\$385,575	\$383,825	\$381,925	\$379,875
GENERAL FUND TOTAL							\$2,343,349	\$2,344,613	\$2,343,555	\$2,334,965	\$1,382,074
YOUTH DEVELOPMENT CTR PROPERTY (205)	12-128	\$2,000,000	\$1,379,092	20 YR	1.50 - 2.50%	2013-2032	\$122,672	\$123,157	\$123,606	\$124,018	\$124,145
STORM WATER IMPROVEMENTS I (504)	02-201 (2), (3)	\$1,090,000	\$290,000	20 YR	2.0-2.5%	2004-2023	\$76,538	\$75,138	\$78,563	\$76,875	\$0
STORM WATER IMPROVEMENTS II (504)	02-201 (2), (3)	\$2,417,000	\$1,819,000	30 YR	3.0-5.0%	2006-2035	\$134,671	\$139,291	\$137,821	\$145,106	\$142,966
TOTAL INCOME TAXES - ALL FUNDS							\$2,677,229	\$2,682,199	\$2,683,544	\$2,680,964	\$1,649,184

CITY OF HUDSON, OHIO
Current Outstanding Indebtedness 2020 - 2024
Debt Service Schedule - Long Term Obligations (cont)

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2019	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2020	2021	2022	2023	2024
<u>SOURCE: FUND REVENUE-USER CHARGES</u>											
WATER SYSTEM IMPROV - PHASE II (501)	02-204 (2), (3)	\$4,035,000	\$2,555,000	30 YR	2.0-3.5%	2002-2033	\$228,163	\$225,163	\$231,788	\$228,188	\$229,188
WATER SYSTEM IMPROV - PHASE III (501)	05-61 (3)	\$667,000	\$504,000	30 YR	3.0-5.0%	2006-2035	\$37,828	\$38,438	\$38,033	\$39,560	\$38,980
WATER MAINS (N. MAIN ST.) (501)	18-63	\$820,000	\$785,000	20 YR	3.08%	2019-2038	\$54,513	\$58,613	\$57,563	\$56,513	\$55,463
SEWER SYSTEM IMPROVMENTS I (502)	04-76 (3)	\$855,000	\$531,000	30 YR	2.7% - 4.25%	2005-2034	\$42,242	\$41,792	\$42,342	\$41,800	\$42,180
SEWER SYSTEM IMPROVMENTS II (502)	05-60 (3)	\$1,236,000	\$927,000	30 YR	3.0-5.0%	2006-2035	\$68,742	\$71,037	\$70,287	\$73,412	\$72,332
SEASONS ROAD SUBSTATION (503)	02-205 (2), (3)	\$2,230,000	\$590,000	20 YR	2.0-2.5%	2005-2023	\$153,300	\$160,500	\$157,125	\$153,750	\$0
SEASONS SUB TO MAIN SUB - TRANS/DIST (503)	04-75 (3)	\$1,000,000	\$619,000	30 YR.	2.7% - 4.25%	2004-2034	\$49,261	\$49,736	\$49,196	\$49,566	\$48,826
GOLF COURSE - EXPANSION (505)	02-202 (2), (3)	\$1,645,000	\$445,000	20 YR.	2.0-2.5%	2004-2023	\$115,038	\$117,938	\$120,463	\$117,875	\$0
Total Fund Revenue-User Charges							\$749,084	\$763,214	\$766,794	\$760,662	\$486,967