

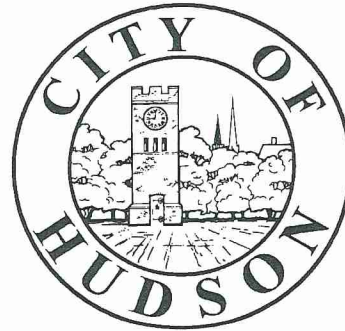
CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2016-2020



CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2016-2020



ASSUMPTIONS AND DEFINITIONS

City of Hudson, Ohio
FIVE YEAR PLAN 2016-2020 - ASSUMPTIONS & DEFINITIONS

CATEGORY

REVENUES

| | |
|-------------------------------------|--|
| Municipal Income Taxes | Income tax rate is 2%. We assumed a 2.0% annual increase in revenue for 2016-2020. The voter approved minimum percentage allocation is Parks (15%), Fire (15%), EMS (9%) and Community Learning Centers (13.5%) of the additional 1% income tax collections. The remaining balance is included in the General Fund. |
| Property Taxes | Maintenance of current millages within the General and Cemeteries Funds. We assumed a 2% increase in property tax revenue for 2015 & 2018 based on triennial county appraisal. |
| Electric Fund Administrative Charge | The administrative transfer from the Electric Fund to the General Fund has been replaced with the kilowatt hour tax which is reported in the General Fund. |
| Wastewater User Charges | Assumes transfer of operations to Summit County Department of Environmental Services (DOES) as of 1/1/2016. |

EXPENDITURES

| | |
|--------------------------|--|
| Base Compensation | Salary and fringe benefits costs assuming 2015 departmental staffing levels. Includes a cost of living increase of 1.5% for all years. Includes an adjustment in employee health insurance cost of coverage (5% increase for 2016-2020). Includes estimated contribution for length of service award program (LOSAP) within Fire and EMS funds. |
| Expansion Compensation | Recommended additional positions and adjustments to currently approved staffing hours. |
| Base Operating | 2016 department budget estimates for Professional Development, Contractual Services and Materials and Supplies. We assumed 1% growth for 2016-2020. |
| Adjustments to Operating | Includes smaller capital expenditures (less than \$25,000) such as computers, furniture and office equipment and also one-time professional service expenditures. For the General Fund only, this amount also includes Job Creation Tax Credit payments and \$52,000 per year from 2016-2020 for anticipated emerald ash borer related expenditures. |
| Capital Improvements | Major capital expenditures greater than \$25,000 including construction and equipment costs. |

City of Hudson, Ohio
FIVE YEAR PLAN 2016-2020 - ASSUMPTIONS & DEFINITIONS

CATEGORY

EXPENDITURES (cont)

Contingency A reserve for unanticipated expenses.

OTHER

Run Rate Defined as current year revenues less current year disbursements.

Ending Balance Total available resources (January 1 beginning balance, current revenues) minus total disbursements.

Major City Operating Funds The City of Hudson has 69 funds. This document reviews the major operating funds (as listed below) and capital projects funds. These funds comprise between 80 - 90% of the City expenditures on an annual basis.

- General Fund (101), primary sources: 2% municipal income taxes, real estate property taxes.
- Street Maintenance and Repair Fund (201), primary sources: license fees, gasoline tax and income tax transfers.
- Hudson Municipal Cemeteries (203), source: real estate property taxes and sales.
- Hudson Parks Fund (205), primary source: income taxes.
- Hudson Cable TV Fund (206), primary source: cable franchise fees.
- Fire District (221), primary source: income taxes
- Emergency Medical Services (224), primary sources: income taxes, ambulance billing
- Water Fund (501), primary source: customer sales.
- Wastewater Fund (502), primary sources: customer sales and income tax transfers.
- Electric Fund (503), primary source: customer sales.
- Stormwater Fund (504), primary source: income taxes transfers
- Ellsworth Meadows Golf Course (505), primary sources: greens fees, cart rental, snack bar and pro shop sales
- Broadband Fund (510) primary source: customer charges.
- Fleet Maintenance (601) primary source: inter-departmental charges.

Youth Development Center We assumed the City would repay the remaining \$700,000 balance on the note issued to raze all buildings out of the General Fund over a three year period from 2015-2017.

Compensated Absences This plan does not include the value of the City's obligation for compensated absences (accrued vacation, sick and personal leave). As of December 31, 2014 the total obligation of all funds was \$3,738,915. Of that amount \$1,405,713 is an obligation of the General Fund.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2016 - 2020
PROPERTY TAX LEVIES**

| Fund | Purpose | Authorized By Voters On MM/DD/YY | Levy Type | Number Of Years Levy To Run | Tax Year Begins/ Ends | Collection Year Begins/ Ends | Authorized Rate | Effective Rate To Be Levied |
|-------------------------------|-----------------|----------------------------------|-----------------|-----------------------------|-----------------------|------------------------------|-----------------|-----------------------------|
| | | | | | | | | Res/Ag Other |
| General | Inside | | | | | | 3.10 | 3.100 |
| | | | | | | | | 3.100 |
| Cemetery | Inside | | | | | | 0.17 | 0.170 |
| | | | | | | | | 0.170 |
| Police Pension | Inside | | | | | | 0.30 | 0.300 |
| | | | | | | | | 0.300 |
| Library Operating | Current Expense | 5/3/2011 | Repl / Increase | 5 | 2011/2015 | 2012/2016 | 2.30 | 2.240 |
| | | | | | | | | 2.255 |
| Park Bond | Debt Service | 11/4/1997 | Debt | 20 | 97/2017 | 98/2018 | 0.66 | 0.660 |
| | | | | | | | | 0.660 |
| Village South Recreation Bond | Debt Service | 2/3/1998 | Debt | 20 | 98/2017 | 99/2018 | 0.31 | 0.310 |
| | | | | | | | | 0.310 |
| Library Construction Bond | Debt Service | 11/2/1999 | Debt | 20 | 99/2023 | 2000/2024 | 0.95 | 0.950 |
| | | | | | | | | 0.950 |
| Total | | | | | | | 7.79 | |

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2016-2020



FUND SUMMARIES

**CITY OF HUDSON
FIVE YEAR PLAN**

| GENERAL FUND (101) | 2015 Projected | 2016 | 2017 | 2018 | 2019 | 2020 |
|----------------------------------|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | BEGINNING BALANCE, JANUARY 1 | 9,273,617 | \$8,353,108 | \$6,684,205 | \$6,014,929 | \$6,046,807 |
| Revenue: | | | | | | |
| Income Taxes | 14,447,916 | \$14,736,874 | \$15,031,612 | \$15,332,244 | \$15,638,889 | \$15,951,666 |
| Property Taxes | \$2,729,928 | \$2,729,928 | \$2,729,928 | \$2,784,527 | \$2,784,527 | \$2,784,527 |
| Local Government | 423,543 | \$410,000 | \$410,000 | \$410,000 | \$410,000 | \$410,000 |
| KWH Tax | 730,000 | \$730,000 | \$730,000 | \$730,000 | \$730,000 | \$730,000 |
| Zoning and Building Permits | 141,845 | \$90,000 | \$90,000 | \$90,000 | \$90,000 | \$90,000 |
| Fines & Forfeitures | 63,381 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 |
| Interest on Investments | \$286,967 | \$252,795 | \$245,346 | \$196,277 | \$176,649 | \$158,984 |
| State Permits | 30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 |
| County Permits, Royalties & Misc | 309,442 | \$65,000 | \$65,000 | \$65,000 | \$65,000 | \$65,000 |
| Phase II Downtown Revenue | \$0 | \$0 | \$0 | \$500,000 | \$500,000 | \$500,000 |
| Admin Charges/Advances | 317,708 | \$136,281 | \$153,806 | \$152,382 | \$144,010 | \$146,690 |
| Total Revenue | \$19,480,729 | \$19,240,877 | \$19,545,691 | \$20,350,429 | \$20,629,074 | \$20,926,867 |

**CITY OF HUDSON
FIVE YEAR PLAN**

| GENERAL FUND (cont) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | |
|--|------|---------------------|------|------|---------------------|------|------|---------------------|------|------|---------------------|------|------|---------------------|------|------|---------------------|------|------|
| | | INCR. | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | \$7,745,215 | 70.1 | 17.0 | \$8,273,877 | 77.5 | 17.0 | \$8,162,628 | 75.5 | 17.0 | \$8,331,714 | 73.5 | 17.0 | \$8,501,948 | 73.5 | 17.0 | \$8,677,064 | 73.5 | 17.0 |
| Expansion Compensation | | \$79,146 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 |
| Base Operating | 1.0% | \$3,420,992 | | | \$3,324,115 | | | \$3,357,356 | | | \$3,390,930 | | | \$3,424,839 | | | \$3,459,087 | | |
| Carryover Encumbrances | | 584,396 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Adjustments to Operating | | \$136,082 | | | \$169,000 | | | \$106,000 | | | \$106,000 | | | \$99,000 | | | \$99,000 | | |
| Operating Efficiency Target | | (\$150,000) | | | (\$150,000) | | | (\$150,000) | | | (\$150,000) | | | (\$150,000) | | | (\$150,000) | | |
| Net Operating Expenses | | \$11,815,831 | | | \$11,616,992 | | | \$11,475,984 | | | \$11,678,643 | | | \$11,875,787 | | | \$12,085,152 | | |
| Capital Improvements/Purchases - pg.22 | | \$153,375 | | | \$162,850 | | | \$350,780 | | | \$199,070 | | | \$100,000 | | | \$100,000 | | |
| RITA Retainer | | \$430,517 | | | \$442,106 | | | \$450,948 | | | \$459,967 | | | \$469,167 | | | \$478,550 | | |
| Subtotal | | \$12,399,723 | | | \$12,221,949 | | | \$12,277,712 | | | \$12,337,681 | | | \$12,444,954 | | | \$12,663,702 | | |
| Transfers/Advances Out: | | | | | | | | | | | | | | | | | | | |
| Street Maint & Repair (201) | | \$1,850,000 | | | \$2,200,000 | | | \$2,200,000 | | | \$2,200,000 | | | \$2,200,000 | | | \$2,100,000 | | |
| Existing Debt Service (301) | | \$1,730,882 | | | \$1,797,079 | | | \$1,782,497 | | | \$1,748,835 | | | \$1,771,676 | | | \$1,769,437 | | |
| New Debt Service (301) | | \$0 | | | \$0 | | | \$186,000 | | | \$686,000 | | | \$686,000 | | | \$686,000 | | |
| Str & Sidewalk Const. (430 Annual) - pg 26 | | \$1,359,000 | | | \$1,450,000 | | | \$1,030,000 | | | \$1,070,000 | | | \$1,105,000 | | | \$1,140,000 | | |
| Str & Sidewk Const. (430 Cap Proj) - pg 26 | | \$298,300 | | | \$1,009,000 | | | \$200,000 | | | \$0 | | | \$420,000 | | | \$0 | | |
| Wastewater Fund (502) | | \$1,300,000 | | | \$281,000 | | | \$700,000 | | | \$725,000 | | | \$600,000 | | | \$0 | | |
| Stormwater Fund (504) | | \$1,200,000 | | | \$1,300,000 | | | \$1,350,000 | | | \$1,350,000 | | | \$1,385,000 | | | \$1,400,000 | | |
| Broadband Fund (510) | | \$0 | | | \$317,420 | | | \$215,424 | | | \$141,035 | | | \$0 | | | \$0 | | |
| YDC Demolition Note (490) | | \$233,333 | | | \$233,333 | | | \$233,334 | | | \$0 | | | \$0 | | | \$0 | | |
| Advance to Cable TV | | \$0 | | | \$70,000 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Ellsworth Meadows Transfer (505) | | \$30,000 | | | \$30,000 | | | \$40,000 | | | \$60,000 | | | \$65,000 | | | \$75,000 | | |
| Total Transfers/Advances Out | | \$8,001,515 | | | \$8,687,832 | | | \$7,937,255 | | | \$7,980,870 | | | \$8,232,676 | | | \$7,170,437 | | |
| Total Disbursements | | \$20,401,238 | | | \$20,909,781 | | | \$20,214,967 | | | \$20,318,551 | | | \$20,677,630 | | | \$19,834,139 | | |
| Run Rate (Revenue less Expenditures) | | (\$920,509) | | | (\$1,668,903) | | | (\$669,276) | | | \$31,878 | | | (\$48,556) | | | \$1,092,728 | | |
| ENDING BALANCE, DECEMBER 31 | | \$8,353,108 | | | \$6,684,205 | | | \$6,014,929 | | | \$6,046,807 | | | \$5,998,252 | | | \$7,090,980 | | |
| Ratio Ending Balances to Disbursements | | 42.15% | | | 31.97% | | | 29.75% | | | 29.76% | | | 29.01% | | | 35.75% | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| STREET MAINTENANCE AND REPAIR FUND (201) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | |
|---|------|--------------------|-----|-----|--------------------|-----|-----|--------------------|-----|-----|--------------------|-----|-----|--------------------|-----|-----|--------------------|-----|-----|
| | | INCR. | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | | | |
| BEGINNING BALANCE, JANUARY 1 | | 169,435 | | | \$132,517 | | | \$130,457 | | | \$92,033 | | | \$45,294 | | | \$97,097 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | |
| Gasoline Tax | 1.0% | \$736,899 | | | \$735,000 | | | \$742,350 | | | \$749,774 | | | \$757,271 | | | \$764,844 | | |
| License Fees | 1.0% | \$135,844 | | | \$135,000 | | | \$136,350 | | | \$137,714 | | | \$139,091 | | | \$140,482 | | |
| Miscellaneous | | \$14,961 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Subtotal | | \$887,704 | | | \$870,000 | | | \$878,700 | | | \$887,487 | | | \$896,362 | | | \$905,325 | | |
| Transfers In - General Fund | | \$2,120,500 | | | \$2,200,000 | | | \$2,200,000 | | | \$2,200,000 | | | \$2,200,000 | | | \$2,100,000 | | |
| Total Available | | \$3,177,639 | | | \$3,202,517 | | | \$3,209,157 | | | \$3,179,520 | | | \$3,141,656 | | | \$3,102,422 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | \$1,131,886 | 8.1 | 0.0 | \$1,181,662 | 8.1 | 0.0 | \$1,204,323 | 8.1 | 0.0 | \$1,227,571 | 8.1 | 0.0 | \$1,251,426 | 8.1 | 0.0 | \$1,275,912 | 8.1 | 0.0 |
| Expansion Compensation | | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 |
| Base Operating | 1.0% | \$1,829,318 | | | \$1,740,397 | | | \$1,757,801 | | | \$1,775,379 | | | \$1,793,133 | | | \$1,811,065 | | |
| Carryover Encumbrances | | \$61,918 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Capital Purchases - pg 23 | | \$22,000 | | | \$150,000 | | | \$155,000 | | | \$131,275 | | | \$0 | | | \$0 | | |
| Contingency | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Total Disbursements | | \$3,045,122 | | | \$3,072,060 | | | \$3,117,125 | | | \$3,134,225 | | | \$3,044,559 | | | \$3,086,976 | | |
| Run Rate (Revenue Less Expenditures) | | (\$36,918) | | | (\$2,060) | | | (\$38,425) | | | (\$46,738) | | | \$51,802 | | | (\$81,651) | | |
| ENDING BALANCE, DECEMBER 31 | | \$132,517 | | | \$130,457 | | | \$92,033 | | | \$45,294 | | | \$97,097 | | | \$15,446 | | |
| Ratio Ending Balance to Disbursements | | 4.35% | | | 4.25% | | | 2.95% | | | 1.45% | | | 3.19% | | | 0.50% | | |
| Ratio Ending Balance to Revenues | | 4.41% | | | 4.25% | | | 2.99% | | | 1.47% | | | 3.14% | | | 0.51% | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | |
|---|-------|-------------------------------------|------|---------|------------------|------|-----------|------------------|------|----------|------------------|------|----------|------------------|------|----------|------------------|------|----------|
| <u>CEMETERIES FUND (203)</u> | INCR. | | FT | PT | | FT | PT | | FT | PT | | FT | PT | | FT | PT | | FT | PT |
| | | BEGINNING BALANCE, JANUARY 1 | | 171,415 | | | \$136,695 | | | \$97,477 | | | \$70,944 | | | \$48,965 | | | \$30,549 |
| Revenues: | | | | | | | | | | | | | | | | | | | |
| Real Estate Property Tax | | \$146,480 | | | \$146,480 | | | \$146,480 | | | \$149,410 | | | \$149,410 | | | \$149,410 | | |
| Charges for Services | 2.0% | 93,614 | | | 90,000 | | | 91,800 | | | 93,636 | | | 95,509 | | | 97,419 | | |
| Miscellaneous | | 1,799 | | | 1,000 | | | 1,000 | | | 1,000 | | | 1,000 | | | 1,000 | | |
| Total Revenue | | \$241,893 | | | \$237,480 | | | \$239,280 | | | \$244,046 | | | \$245,918 | | | \$247,828 | | |
| Total Available | | \$413,308 | | | \$374,175 | | | \$336,757 | | | \$314,989 | | | \$294,883 | | | \$278,378 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | 178,391 | 2.05 | 1.0 | 192,085 | 2.05 | 1.0 | 195,704 | 2.05 | 1.0 | 199,414 | 2.05 | 1.0 | 203,218 | 2.05 | 1.0 | 207,120 | 2.05 | 1.0 |
| Expansion Compensation | | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 |
| Base Operating ** | 1.0% | 62,022 | | | 49,613 | | | 50,109 | | | 50,610 | | | 51,116 | | | 51,627 | | |
| Adjustments to Operating | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | |
| Capital Improvements - pg 23 | | 26,200 | | | 25,000 | | | 10,000 | | | 10,000 | | | 10,000 | | | 10,000 | | |
| Advance to General Fund | | 10,000 | | | 10,000 | | | 10,000 | | | 6,000 | | | 0 | | | 0 | | |
| Total Expenditures | | \$276,613 | | | \$276,698 | | | \$265,813 | | | \$266,024 | | | \$264,334 | | | \$268,747 | | |
| Total Disbursements | | \$276,613 | | | \$276,698 | | | \$265,813 | | | \$266,024 | | | \$264,334 | | | \$268,747 | | |
| Run Rate (Revenue Less Expenditures) | | (\$34,720) | | | (\$39,218) | | | (\$26,533) | | | (\$21,978) | | | (\$18,416) | | | (\$20,919) | | |
| ENDING BALANCE, DECEMBER 31 | | \$136,695 | | | \$97,477 | | | \$70,944 | | | \$48,965 | | | \$30,549 | | | \$9,630 | | |
| Ratio Ending Balance to Disbursements | | 49.42% | | | 35.23% | | | 26.69% | | | 18.41% | | | 11.56% | | | 3.58% | | |
| Ratio Ending Balance to Revenues | | 56.51% | | | 41.05% | | | 29.65% | | | 20.06% | | | 12.42% | | | 3.89% | | |
| ** for 2015, includes \$9,929 prior year carryover encumbrances | | | | | | | | | | | | | | | | | | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| CABLE TV FUND (206) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | |
|---------------------------------------|--|----------------|------------------|-----|------|------------------|-----|------|------------------|-----|------|------------------|-----|------|------------------|-----|------|------------------|--|
| | | INCR. | | FT | PT | | FT | PT | | FT | PT | | FT | PT | | FT | PT | | |
| BEGINNING BALANCE, JANUARY 1 | | | 39,577 | | | \$47,167 | | | \$63,127 | | | \$54,434 | | | \$40,991 | | | \$27,699 | |
| Revenues: | | | | | | | | | | | | | | | | | | | |
| Franchise Fees | | | \$311,701 | | | \$300,000 | | | \$300,000 | | | \$300,000 | | | \$300,000 | | | \$300,000 | |
| General Fund Advance | | | \$0 | | | \$70,000 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | |
| Miscellaneous | | | \$8,345 | | | \$2,500 | | | \$2,500 | | | \$2,500 | | | \$2,500 | | | \$2,500 | |
| Total Revenue | | | \$320,046 | | | \$372,500 | | | \$302,500 | | | \$302,500 | | | \$302,500 | | | \$302,500 | |
| | | | \$359,623 | | | \$419,667 | | | \$365,627 | | | \$356,934 | | | \$343,491 | | | \$330,199 | |
| Disbursements: | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | | \$236,361 | 1.0 | 4.0 | \$241,580 | 1.0 | 4.0 | \$245,784 | 1.0 | 4.0 | \$250,080 | 1.0 | 4.0 | \$254,470 | 1.0 | 4.0 | \$258,959 | |
| Expansion Compensation | | | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | |
| Base Operating | | 1.0% | 46,051 | | | 44,960 | | | 45,409 | | | 45,863 | | | 46,322 | | | 46,785 | |
| Carryover Encumbrances | | | 5,044 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | |
| Adjustments to Operating | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | |
| Capital Improvements - pg. 24 | | | 0 | | | 70,000 | | | 5,000 | | | 5,000 | | | 5,000 | | | 5,000 | |
| Advance to General Fund | | | 25,000 | | | 0 | | | 15,000 | | | 15,000 | | | 10,000 | | | 10,000 | |
| Total Expenditures | | | \$312,456 | | | \$356,540 | | | \$311,193 | | | \$315,943 | | | \$315,792 | | | \$320,744 | |
| | | | \$312,456 | | | \$356,540 | | | \$311,193 | | | \$315,943 | | | \$315,792 | | | \$320,744 | |
| Run Rate (Revenue Less Expenditures) | | | \$7,590 | | | \$15,960 | | | (\$8,693) | | | (\$13,443) | | | (\$13,292) | | | (\$18,244) | |
| ENDING BALANCE, DECEMBER 31 | | | \$47,167 | | | \$63,127 | | | \$54,434 | | | \$40,991 | | | \$27,699 | | | \$9,455 | |
| Ratio Ending Balance to Disbursements | | | 15.10% | | | 17.71% | | | 17.49% | | | 12.97% | | | 8.77% | | | 2.95% | |
| Ratio Ending Balance to Revenues | | | 14.74% | | | 16.95% | | | 17.99% | | | 13.55% | | | 9.16% | | | 3.13% | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| FIRE FUND (221) | INCR. | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | |
|---------------------------------------|-------|---------------------|-----|------|---------------------|-----|------|--------------------|-----|------|--------------------|-----|------|--------------------|-----|------|--------------------|-----|------|
| | | | FT | VOL | | FT | VOL | | FT | VOL | | FT | VOL | | FT | VOL | Fiscal | FT | VOL |
| BEGINNING BALANCE, JANUARY 1 | | \$ 1,716,698 | | | \$1,382,621 | | | \$1,017,944 | | | \$998,396 | | | \$500,339 | | | \$613,972 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | |
| Income Taxes | | \$ 1,516,886 | | | \$ 1,547,224 | | | \$ 1,578,169 | | | \$ 1,609,732 | | | \$ 1,641,927 | | | \$ 1,674,765 | | |
| Miscellaneous | | \$ 22,686 | | | \$ 15,000 | | | \$ 15,300 | | | \$ 15,606 | | | \$ 15,918 | | | \$ 16,236 | | |
| Total | | \$ 1,539,573 | | | \$ 1,562,224 | | | \$ 1,593,469 | | | \$ 1,625,338 | | | \$ 1,657,845 | | | \$ 1,691,002 | | |
| Total Available | | \$ 3,256,271 | | | \$ 2,944,845 | | | \$2,611,413 | | | \$2,623,734 | | | \$2,158,184 | | | \$2,304,974 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | \$830,508 | 6.0 | 37.0 | \$868,086 | 5.0 | 37.0 | \$884,054 | 5.0 | 37.0 | \$900,242 | 5.0 | 37.0 | \$916,828 | 5.0 | 37.0 | \$933,825 | 5.0 | 37.0 |
| Expansion Compensation | | \$0 | 0.0 | 4.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 |
| Base Operating | 1.0% | \$321,734 | | | \$364,815 | | | \$368,463 | | | \$372,148 | | | \$375,869 | | | \$379,628 | | |
| Carryover Encumbrances | | \$126,638 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Adjustments to Operating | 1.0% | \$126,000 | | | \$50,000 | | | \$50,500 | | | \$51,005 | | | \$51,515 | | | \$52,030 | | |
| Capital Improvements - pg 24 | | \$268,770 | | | \$444,000 | | | \$110,000 | | | \$600,000 | | | \$0 | | | \$0 | | |
| Replacement Reserve | | \$200,000 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | |
| Contingency | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Total Expenditures | | \$1,873,650 | | | \$1,926,901 | | | \$1,613,017 | | | \$2,123,395 | | | \$1,544,212 | | | \$1,565,483 | | |
| Total Disbursements | | \$1,873,650 | | | \$1,926,901 | | | \$1,613,017 | | | \$2,123,395 | | | \$1,544,212 | | | \$1,565,483 | | |
| Run Rate (Revenue Less Expenditures) | | (\$334,077) | | | (\$364,677) | | | (\$19,548) | | | (\$498,057) | | | \$113,633 | | | \$125,519 | | |
| ENDING BALANCE, DECEMBER 31 | | \$1,382,621 | | | \$1,017,944 | | | \$998,396 | | | \$500,339 | | | \$613,972 | | | \$739,491 | | |
| Ratio Ending Balance to Disbursements | | 73.79% | | | 52.83% | | | 61.90% | | | 23.56% | | | 39.76% | | | 47.24% | | |
| Ratio Ending Balance to Revenues | | 89.81% | | | 65.16% | | | 62.66% | | | 30.78% | | | 37.03% | | | 43.73% | | |
| REPLACEMENT RESERVE | | | | | | | | | | | | | | | | | | | |
| Beginning Balance | | \$89,863 | | | \$292,431 | | | \$494,931 | | | \$697,531 | | | \$900,231 | | | \$1,103,031 | | |
| Plus: Additional Reserve Amount | | \$200,000 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | |
| Interest Income | | \$2,568 | | | \$2,500 | | | \$2,600 | | | \$2,700 | | | \$2,800 | | | \$2,900 | | |
| Less: Equip/Vehicle Replacements | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Ending Balance | | \$292,431 | | | \$494,931 | | | \$697,531 | | | \$900,231 | | | \$1,103,031 | | | \$1,305,931 | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | |
|---------------------------------------|-------|----------------|-----|------|-------------|-----|------|-------------|-----|------|-------------|-----|------|-------------|-----|------|-------------|-----|------|
| EMS FUND (224) | INCR. | | FT | PT | | FT | PT | | FT | PT | | FT | PT | | FT | PT | | FT | PT |
| BEGINNING BALANCE, JANUARY 1 | | 93,606 | | | \$46,796 | | | \$37,676 | | | \$41,449 | | | \$43,890 | | | \$44,934 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | |
| Income Taxes | | \$910,132 | | | \$928,335 | | | \$946,901 | | | \$965,839 | | | \$985,156 | | | \$1,004,859 | | |
| Ambulance Billing | | 361,765 | | | 370,000 | | | 370,000 | | | 370,000 | | | 370,000 | | | 370,000 | | |
| Miscellaneous | | 28,101 | | | 25,000 | | | 25,000 | | | 25,000 | | | 25,000 | | | 25,000 | | |
| Total Revenue | | \$1,299,998 | | | \$1,323,335 | | | \$1,341,901 | | | \$1,360,839 | | | \$1,380,156 | | | \$1,399,859 | | |
| Total Available | | \$1,393,604 | | | \$1,370,130 | | | \$1,379,578 | | | \$1,402,289 | | | \$1,424,046 | | | \$1,444,794 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | \$849,727 | 4.0 | 17.0 | \$864,160 | 4.0 | 17.0 | \$880,146 | 4.0 | 17.0 | \$896,446 | 4.0 | 17.0 | \$913,150 | 4.0 | 17.0 | \$930,271 | 4.0 | 17.0 |
| Expansion Compensation | | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 |
| Base Operating | 1.0% | \$377,667 | | | \$393,052 | | | \$396,983 | | | \$400,952 | | | \$404,962 | | | \$409,011 | | |
| Carryover Encumbrances | | \$53,337 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Capital Improvements - pg 24 | | \$66,077 | | | \$75,242 | | | \$61,000 | | | \$61,000 | | | \$61,000 | | | \$61,000 | | |
| Contingency | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Total Expenditures | | 1,346,808 | | | 1,332,454 | | | 1,338,128 | | | 1,358,399 | | | 1,379,112 | | | 1,400,282 | | |
| Total Disbursements | | \$1,346,808 | | | \$1,332,454 | | | \$1,338,128 | | | \$1,358,399 | | | \$1,379,112 | | | \$1,400,282 | | |
| Run Rate (Revenue Less Expenditures) | | (\$46,810) | | | (\$9,119) | | | \$3,773 | | | \$2,441 | | | \$1,044 | | | (\$423) | | |
| ENDING BALANCE, DECEMBER 31 | | \$46,796 | | | \$37,676 | | | \$41,449 | | | \$43,890 | | | \$44,934 | | | \$44,511 | | |
| Ratio Ending Balance to Disbursements | | 3.47% | | | 2.83% | | | 3.10% | | | 3.23% | | | 3.26% | | | 3.18% | | |
| Ratio Ending Balance to Revenues | | 3.60% | | | 2.85% | | | 3.09% | | | 3.23% | | | 3.26% | | | 3.18% | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| WATER FUND (501) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | | |
|---------------------------------------|--|----------------|-------------|-------|------|-------------|-------|------|-------------|-------|------|-------------|-------|------|-------------|-------|------|-------------|-------|-----|
| | | INCR. | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT |
| BEGINNING BALANCE, JANUARY 1 | | | 604,759 | | | \$513,819 | | | \$507,434 | | | \$895,908 | | | \$864,064 | | | \$761,365 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | | |
| Customer Sales | | | \$1,705,303 | | | \$1,670,000 | | | \$1,774,000 | | | \$1,774,000 | | | \$1,774,000 | | | \$1,774,000 | | |
| Debt Proceeds (Internal) | | | \$980,000 | | | \$700,000 | | | \$795,000 | | | \$0 | | | \$0 | | | \$0 | | |
| Capital Repair/Replacement Fee | | | \$218,257 | | | \$215,000 | | | \$215,000 | | | \$215,000 | | | \$215,000 | | | \$215,000 | | |
| Water Tower Leases | | | \$65,226 | | | \$65,226 | | | \$68,439 | | | \$68,439 | | | \$68,439 | | | \$68,439 | | |
| Investment & Tap Fees | | | \$26,755 | | | \$13,400 | | | \$13,400 | | | \$13,400 | | | \$13,400 | | | \$13,400 | | |
| Other Charges | | | \$45,536 | | | \$9,800 | | | \$9,800 | | | \$9,800 | | | \$9,800 | | | \$9,800 | | |
| Total Revenue | | | \$3,041,078 | | | \$2,673,426 | | | \$2,875,639 | | | \$2,080,639 | | | \$2,080,639 | | | \$2,080,639 | | |
| Total Available | | | \$3,645,837 | | | \$3,187,245 | | | \$3,383,073 | | | \$2,976,547 | | | \$2,944,703 | | | \$2,842,004 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | | \$ 601,946 | 5.125 | 0.0 | \$ 845,416 | 5.125 | 0.0 | \$ 683,439 | 5.125 | 0.0 | \$ 696,461 | 5.125 | 0.0 | \$ 709,854 | 5.125 | 0.0 | \$ 723,631 | 5.125 | 0.0 |
| Expansion Compensation | | | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 |
| Base Operating | | 1.0% | \$359,475 | | | \$349,414 | | | \$262,909 | | | \$265,538 | | | \$268,193 | | | \$270,875 | | |
| Carryover Encumbrances | | | \$338,664 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Adjustments to Operating | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Debt Service | | | \$644,528 | | | \$498,700 | | | \$324,011 | | | \$237,101 | | | \$264,281 | | | \$265,990 | | |
| New Debt Service | | | \$0 | | | \$115,000 | | | \$198,000 | | | \$292,000 | | | \$292,000 | | | \$292,000 | | |
| Capital Improvements - Pg. 25 | | | \$1,063,600 | | | \$745,000 | | | \$890,000 | | | \$490,000 | | | \$515,000 | | | \$645,000 | | |
| Contingencies | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Total Expenditures | | | \$3,008,213 | | | \$2,553,530 | | | \$2,358,358 | | | \$1,981,100 | | | \$2,049,328 | | | \$2,197,496 | | |
| Administrative Charge | | | \$123,805 | | | \$126,281 | | | \$128,807 | | | \$131,383 | | | \$134,010 | | | \$136,691 | | |
| Total Disbursements | | | \$3,132,018 | | | \$2,679,811 | | | \$2,487,165 | | | \$2,112,483 | | | \$2,183,338 | | | \$2,334,186 | | |
| Run Rate (Revenue Less Expenditures) | | | (\$90,940) | | | (\$6,385) | | | \$388,474 | | | (\$31,844) | | | (\$102,699) | | | (\$253,547) | | |
| ENDING BALANCE, DECEMBER 31 | | | \$513,819 | | | \$507,434 | | | \$895,908 | | | \$864,064 | | | \$761,365 | | | \$507,818 | | |
| Ratio Ending Balance to Disbursements | | | 16.41% | | | 18.94% | | | 36.02% | | | 40.90% | | | 34.87% | | | 21.76% | | |
| Ratio Ending Balance to Revenues | | | 16.90% | | | 18.98% | | | 31.16% | | | 41.53% | | | 36.59% | | | 24.41% | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| WASTEWATER FUND (502) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | | |
|-------------------------------------|---------------------------------------|----------------|--------------------|-------|------|------------------|-------|------|------------------|-------|------|------------------|-------|------|------------------|-------|------|--------------|-------|-----|
| | | INCR. | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT |
| BEGINNING BALANCE, JANUARY 1 | | | 889,795 | | | \$488,369 | | | \$37,985 | | | \$4,001 | | | \$6,769 | | | \$285 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | | |
| | Customer Sales | | \$2,402,958 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Capital Repair/Replacement Fee | | \$175,659 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Sewer Investment Fees | | \$35,475 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Miscellaneous | | \$4,958 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Total Revenue | | \$2,619,050 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Transfer-In | | \$750,000 | | | \$281,000 | | | \$700,000 | | | \$725,000 | | | \$600,000 | | | \$0 | | |
| | Transfer-In (add'l income taxes) | | \$550,000 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Total Available | | \$4,808,845 | | | \$769,369 | | | \$737,985 | | | \$729,001 | | | \$606,769 | | | \$285 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | | |
| | Expenditures: | | | | | | | | | | | | | | | | | | | |
| | Base Compensation | | \$631,498 | 4.425 | 0.0 | \$0 | 5.425 | 0.0 | \$0 | 5.425 | 0.0 | \$0 | 5.425 | 0.0 | \$0 | 5.425 | 0.0 | \$0 | 5.425 | 0.0 |
| | Expansion Compensation | | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 |
| | Base Operating | 1.0% | \$220,200 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Carryover Encumbrances | | \$440,824 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Adjustments to Operating | | \$1,200 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | NEORS D Charge | | \$1,865,566 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Debt Service | | \$847,283 | | | \$731,384 | | | \$733,984 | | | \$722,232 | | | \$606,484 | | | \$0 | | |
| | Capital Improvements - Pg. 24 | | \$155,000 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Total Expenditures | | \$4,161,571 | | | \$731,384 | | | \$733,984 | | | \$722,232 | | | \$606,484 | | | \$0 | | |
| | Administrative Charge | | \$158,905 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Total Disbursements | | \$4,320,476 | | | \$731,384 | | | \$733,984 | | | \$722,232 | | | \$606,484 | | | \$0 | | |
| | Run Rate (Revenue Less Expenditures) | | (\$401,426) | | | (\$450,384) | | | (\$33,984) | | | \$2,768 | | | (\$6,484) | | | \$0 | | |
| | ENDING BALANCE, DECEMBER 31 | | \$488,369 | | | \$37,985 | | | \$4,001 | | | \$6,769 | | | \$285 | | | \$285 | | |
| | Ratio Ending Balance to Disbursements | | 11.74% | | | 5.19% | | | 0.55% | | | 0.94% | | | 0.05% | | | #DIV/0! | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| ELECTRIC FUND (503) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | | |
|-------------------------------------|---------------------------------------|----------------|---------------------|-------|------|---------------------|-------|------|---------------------|-------|------|---------------------|-------|------|---------------------|-------|------|---------------------|-------|----|
| | | INCR. | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT |
| BEGINNING BALANCE, JANUARY 1 | | | 12,952,721 | | | \$10,693,457 | | | \$9,670,110 | | | \$9,475,712 | | | \$9,280,590 | | | \$8,456,022 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | | |
| | Customer Sales | | \$19,973,837 | | | \$20,178,181 | | | \$19,769,499 | | | \$19,769,499 | | | \$19,769,499 | | | \$19,769,499 | | |
| | Bond Proceeds | | \$0 | | | \$0 | | | \$0 | | | \$1,800,000 | | | | | | \$1,700,000 | | |
| | Other | | \$162,165 | | | \$386,400 | | | \$90,000 | | | \$90,000 | | | \$90,000 | | | \$90,000 | | |
| | Total Revenue | | \$20,136,002 | | | \$20,564,581 | | | \$19,859,499 | | | \$21,659,499 | | | \$19,859,499 | | | \$21,559,499 | | |
| | Total Available | | \$33,088,723 | | | \$31,258,038 | | | \$29,529,609 | | | \$31,135,211 | | | \$29,140,089 | | | \$30,015,521 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | | |
| | Base Compensation | | \$2,620,051 | 22.45 | - | \$3,003,125 | 22.45 | - | \$2,706,352 | 22.45 | - | \$2,761,808 | 22.45 | - | \$2,818,838 | 22.45 | - | \$2,877,504 | 22.45 | - |
| | Expansion Compensation | | \$0 | - | - | \$0 | - | - | \$0 | - | - | \$0 | - | - | \$0 | - | - | \$0 | - | - |
| | Base Operating | 1.0% | \$1,568,998 | | | \$1,442,506 | | | \$1,456,931 | | | \$1,471,501 | | | \$1,486,216 | | | \$1,501,078 | | |
| | Carryover Encumbrances | | \$1,005,933 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Wholesale Power (AMP) | | \$15,324,263 | | | \$15,461,761 | | | 14,987,127 | | | 14,987,127 | | | 14,987,127 | | | 14,987,127 | | |
| | Debt Service | | \$183,921 | | | \$207,536 | | | \$208,486 | | | \$199,186 | | | \$205,886 | | | \$202,561 | | |
| | New Debt Service | | \$0 | | | \$0 | | | \$320,000 | | | \$320,000 | | | \$465,000 | | | \$465,000 | | |
| | Adjustments to Operating | | \$235,600 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | | \$200,000 | | |
| | Capital Improvements - pg 25 | | \$1,456,500 | | | \$1,273,000 | | | \$175,000 | | | \$1,915,000 | | | \$521,000 | | | \$1,815,000 | | |
| | Contingency | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| | Total Expenditures | | \$22,395,266 | | | \$21,587,928 | | | \$20,053,896 | | | \$21,854,621 | | | \$20,684,067 | | | \$22,048,270 | | |
| | Total Disbursements | | \$22,395,266 | | | \$21,587,928 | | | \$20,053,896 | | | \$21,854,621 | | | \$20,684,067 | | | \$22,048,270 | | |
| | Run Rate (Revenue Less Expenditures) | | (\$2,259,264) | | | (\$1,023,347) | | | (\$194,397) | | | (\$195,122) | | | (\$824,568) | | | (\$488,771) | | |
| ENDING BALANCE, DECEMBER 31 | | | \$10,693,457 | | | \$9,670,110 | | | \$9,475,712 | | | \$9,280,590 | | | \$8,456,022 | | | \$7,967,251 | | |
| | Ratio Ending Balance to Disbursements | | 47.75% | | | 44.79% | | | 47.25% | | | 42.47% | | | 40.88% | | | 36.14% | | |
| | Ratio Ending Balance to Revenues | | 53.11% | | | 47.02% | | | 47.71% | | | 42.85% | | | 42.58% | | | 36.95% | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| STORM WATER FUND (504) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | | |
|---------------------------------------|--|----------------|--------------------|-----|------|--------------------|------|------|--------------------|------|------|--------------------|------|------|--------------------|------|------|--------------------|------|-----|
| | | INCR. | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT |
| BEGINNING BALANCE, JANUARY 1 | | | 760,715 | | | \$334,999 | | | \$21,484 | | | \$25,067 | | | \$8,266 | | | \$5,963 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | | |
| Income Tax Transfer | | | \$1,200,000 | | | \$1,300,000 | | | \$1,350,000 | | | \$1,350,000 | | | \$1,385,000 | | | \$1,400,000 | | |
| Other | | | \$2,700 | | | \$1,500 | | | \$1,500 | | | \$1,500 | | | \$1,500 | | | \$1,500 | | |
| Total | | | \$1,202,700 | | | \$1,301,500 | | | \$1,351,500 | | | \$1,351,500 | | | \$1,386,500 | | | \$1,401,500 | | |
| Total Available | | | \$3,166,115 | | | \$2,937,999 | | | \$2,724,484 | | | \$2,728,067 | | | \$2,781,266 | | | \$2,808,963 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | | \$717,452 | 8.0 | 0.0 | \$773,373 | 8.25 | 0.0 | \$788,738 | 8.25 | 0.0 | \$804,521 | 8.25 | 0.0 | \$820,739 | 8.25 | 0.0 | \$837,407 | 8.25 | 0.0 |
| Expansion Compensation | | | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 |
| Base Operating | | 1.0% | \$172,501 | | | \$243,647 | | | \$246,083 | | | \$248,544 | | | \$251,030 | | | \$253,540 | | |
| Carryover Encumbrances | | | \$64,583 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Adjustments to Operating | | | \$21,100 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Capital Improvements - Pg. 26 | | | \$431,195 | | | \$383,100 | | | \$100,000 | | | \$100,000 | | | \$100,000 | | | \$100,000 | | |
| Existing Debt Service | | | \$221,585 | | | \$214,895 | | | \$213,095 | | | \$215,235 | | | \$217,034 | | | \$211,209 | | |
| Total Expenditures | | | \$1,628,416 | | | \$1,615,015 | | | \$1,347,917 | | | \$1,368,301 | | | \$1,388,803 | | | \$1,402,156 | | |
| Total Disbursements | | | \$1,628,416 | | | \$1,615,015 | | | \$1,347,917 | | | \$1,368,301 | | | \$1,388,803 | | | \$1,402,156 | | |
| Run Rate (Revenue Less Expenditures) | | | (\$425,716) | | | (\$313,515) | | | \$3,583 | | | (\$16,801) | | | (\$2,303) | | | (\$656) | | |
| ENDING BALANCE, DECEMBER 31 | | | \$334,999 | | | \$21,484 | | | \$25,067 | | | \$8,266 | | | \$5,963 | | | \$5,307 | | |
| Ratio Ending Balance to Disbursements | | | 20.57% | | | 1.33% | | | 1.86% | | | 0.60% | | | 0.43% | | | 0.38% | | |
| Ratio Ending Balance to Revenues | | | 27.92% | | | 1.65% | | | 1.86% | | | 0.61% | | | 0.43% | | | 0.38% | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| ELLSWORTH MEADOWS (505) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | |
|---------------------------------------|--|--------------------|--------------------|------|--------------------|------|------|--------------------|-----|------|--------------------|------|------|--------------------|-----|------|--------------------|-----|------|
| | | INCR. | FT | SEAS | FT | SEAS | FT | SEAS | FT | SEAS | FT | SEAS | FT | SEAS | FT | SEAS | | | |
| BEGINNING BALANCE, JANUARY 1 | | \$34,522 | | | \$21,399 | | | \$25,737 | | | \$33,500 | | | \$26,344 | | | \$7,724 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | |
| Greens Fees | | \$643,657 | | | \$655,000 | | | \$661,550 | | | \$668,166 | | | \$674,847 | | | \$681,596 | | |
| Cart Rental | | \$133,376 | | | \$145,000 | | | \$146,450 | | | \$147,915 | | | \$149,394 | | | \$150,888 | | |
| Snack Bar | | \$175,766 | | | \$185,000 | | | \$186,850 | | | \$188,719 | | | \$190,606 | | | \$192,512 | | |
| Pro Shop Sales | | \$74,499 | | | \$85,000 | | | \$85,850 | | | \$86,709 | | | \$87,576 | | | \$88,451 | | |
| Range/Practice Facility | | \$58,244 | | | \$65,000 | | | \$65,650 | | | \$66,307 | | | \$66,970 | | | \$67,639 | | |
| Other | | \$26,631 | | | \$37,000 | | | \$37,370 | | | \$37,744 | | | \$38,121 | | | \$38,502 | | |
| Total Revenue | | \$1,112,173 | | | \$1,172,000 | | | \$1,183,720 | | | \$1,195,557 | | | \$1,207,513 | | | \$1,219,588 | | |
| Park Fund Support | | \$60,000 | | | \$60,000 | | | \$60,000 | | | \$30,000 | | | \$30,000 | | | \$30,000 | | |
| General Fund Support | | \$82,054 | | | \$30,000 | | | \$40,000 | | | \$60,000 | | | \$65,000 | | | \$75,000 | | |
| Total Available | | \$1,288,749 | | | \$1,283,399 | | | \$1,309,457 | | | \$1,319,058 | | | \$1,328,856 | | | \$1,332,312 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | \$658,522 | 4.0 | 55.0 | \$612,271 | 3.5 | 55.0 | 623,819 | 3.5 | 55.0 | 628,309 | 3.5 | 55.0 | 640,082 | 3.5 | 55.0 | 652,150 | 3.5 | 55.0 |
| Expansion Compensation | | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 | \$0 | 0.0 | 0.0 |
| Base Operating | | 1.0% | 479,800 | | 484,598 | | | 489,444 | | | 494,338 | | | 499,282 | | | 504,275 | | |
| Adjustments to Operating | | | \$0 | | \$0 | | | 0 | | | 0 | | | 0 | | | 0 | | |
| Debt Service | | | \$129,028 | | \$143,293 | | | \$145,193 | | | \$136,968 | | | \$148,668 | | | \$115,038 | | |
| Equipment Replacement Payments | | | \$0 | | \$17,500 | | | \$17,500 | | | \$33,100 | | | \$33,100 | | | \$33,100 | | |
| Contingency | | | \$0 | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Total Expenditures | | | \$1,267,350 | | \$1,257,662 | | | \$1,275,956 | | | \$1,292,715 | | | \$1,321,132 | | | \$1,304,562 | | |
| Total Disbursements | | | \$1,267,350 | | \$1,257,662 | | | \$1,275,956 | | | \$1,292,715 | | | \$1,321,132 | | | \$1,304,562 | | |
| Run Rate (Revenue Less Expenditures) | | | (\$13,123) | | \$4,338 | | | \$7,764 | | | (\$7,158) | | | (\$18,619) | | | \$20,026 | | |
| ENDING BALANCE, DECEMBER 31 | | \$21,399 | | | \$25,737 | | | \$33,500 | | | \$26,344 | | | \$7,724 | | | \$27,750 | | |
| Ratio Ending Balance to Disbursements | | | 1.69% | | 2.05% | | | 2.63% | | | 2.04% | | | 0.58% | | | 2.13% | | |

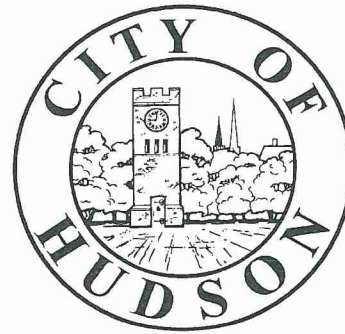
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| BROADBAND FUND (510) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | | |
|---------------------------------------|--|----------------|------------------|-----|------|--------------------|-----|------|------------------|-----|------|------------------|-----|------|--------------------|-----|------|--------------------|-----|-----|
| | | INCR. | | FT | PT | | FT | PT | | FT | PT | | FT | PT | | FT | PT | | | |
| BEGINNING BALANCE, JANUARY 1 | | | - | | | | | \$0 | | | | | | | | | | \$308,740 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | | |
| Internet Sales | | | \$0 | | | \$108,500 | | | \$345,000 | | | \$656,000 | | | \$1,059,000 | | | \$1,467,000 | | |
| Voice Sales | | | \$0 | | | \$1,500 | | | \$25,000 | | | \$87,000 | | | \$154,000 | | | \$230,000 | | |
| Installation Revenue | | | \$0 | | | \$17,000 | | | \$21,000 | | | \$33,000 | | | \$41,000 | | | \$39,000 | | |
| Operating Revenue | | | \$0 | | | \$127,000 | | | \$391,000 | | | \$776,000 | | | \$1,254,000 | | | \$1,736,000 | | |
| General Fund | | | \$0 | | | \$317,420 | | | \$215,424 | | | \$141,035 | | | \$0 | | | \$0 | | |
| Debt Issuance | | | \$800,000 | | | \$1,300,000 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Total Revenue | | | \$800,000 | | | \$1,744,420 | | | \$606,424 | | | \$917,035 | | | \$1,254,000 | | | \$1,736,000 | | |
| | | | \$800,000 | | | \$1,744,420 | | | \$607,212 | | | \$925,329 | | | \$1,276,953 | | | \$2,044,740 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | | |
| Base Compensation - Admin/IS | | | \$0 | 0.0 | 0.0 | \$ 190,832 | 2.1 | 0.0 | \$193,695 | 2.1 | 0.0 | \$196,600 | 2.1 | 0.0 | \$199,549 | 2.1 | 0.0 | \$202,543 | 2.1 | 0.0 |
| Base Compensation - Electric Dept | | | 35,385 | 1.0 | 0.0 | 120,000 | 2.0 | 0.0 | 63,000 | 2.0 | 0.0 | 66,150 | 2.0 | 0.0 | 69,458 | 2.0 | 0.0 | 72,930 | 2.0 | 0.0 |
| Base Operating | | | 0 | | | 250,000 | | | 182,500 | | | 191,625 | | | 251,206 | | | 363,767 | | |
| Adjustments to Operating | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | |
| Debt Service | | | 0 | | | 2,800 | | | 9,723 | | | 298,000 | | | 298,000 | | | 298,000 | | |
| Capital Improvements | | | 764,615 | | | 1,180,000 | | | 150,000 | | | 150,000 | | | 150,000 | | | 150,000 | | |
| | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | |
| Total Expenditures | | | \$800,000 | | | \$1,743,632 | | | \$598,918 | | | \$902,375 | | | \$968,213 | | | \$1,087,239 | | |
| | | | \$800,000 | | | \$1,743,632 | | | \$598,918 | | | \$902,375 | | | \$968,213 | | | \$1,087,239 | | |
| Run Rate (Revenue Less Expenditures) | | | \$0 | | | \$788 | | | \$7,506 | | | \$14,660 | | | \$285,787 | | | \$648,761 | | |
| ENDING BALANCE, DECEMBER 31 | | | \$0 | | | \$788 | | | \$8,294 | | | \$22,953 | | | \$308,740 | | | \$957,501 | | |
| Ratio Ending Balance to Disbursements | | | 0.00% | | | 0.05% | | | 1.38% | | | 2.54% | | | 31.89% | | | 88.07% | | |
| Ratio Ending Balance to Revenues | | | 0.00% | | | 0.05% | | | 1.37% | | | 2.50% | | | 24.62% | | | 55.16% | | |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

| FLEET FUND (601) | | 2015 Projected | | | 2016 | | | 2017 | | | 2018 | | | 2019 | | | 2020 | | | |
|---------------------------------------|-------|----------------|--------------------|------|------|--------------------|------|------|--------------------|------|------|--------------------|------|------|--------------------|------|------|--------------------|------|-----|
| | | INCR. | | FT | PT | | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT | Fiscal | FT | PT |
| BEGINNING BALANCE, JANUARY 1 | | | 460,382 | | | \$226,404 | | | \$60,875 | | | \$33,006 | | | \$119,515 | | | \$444,277 | | |
| Revenues: | | | | | | | | | | | | | | | | | | | | |
| Police | 12.0% | | \$219,965 | | | \$246,361 | | | \$275,924 | | | \$309,035 | | | \$346,119 | | | \$387,653 | | |
| Community Development | 12.0% | | \$17,306 | | | \$19,383 | | | \$21,709 | | | \$24,314 | | | \$27,231 | | | \$30,499 | | |
| Street, Trees & ROW | 12.0% | | \$15,382 | | | \$17,228 | | | \$19,295 | | | \$21,611 | | | \$24,204 | | | \$27,108 | | |
| Public Properties | 12.0% | | \$28,085 | | | \$31,455 | | | \$35,230 | | | \$39,457 | | | \$44,192 | | | \$49,495 | | |
| Engineering | 12.0% | | \$35,719 | | | \$40,005 | | | \$44,806 | | | \$50,183 | | | \$56,205 | | | \$62,949 | | |
| Administration (City Mgr) | 12.0% | | \$5,512 | | | \$6,173 | | | \$6,914 | | | \$7,744 | | | \$8,673 | | | \$9,714 | | |
| Public Works (Admin Supp) | 12.0% | | \$953 | | | \$8,000 | | | \$8,960 | | | \$10,035 | | | \$11,239 | | | \$12,588 | | |
| SCMR (Service) | 12.0% | | \$651,837 | | | \$730,057 | | | \$817,664 | | | \$915,784 | | | \$1,025,678 | | | \$1,148,760 | | |
| Cable TV | 12.0% | | \$2,839 | | | \$3,180 | | | \$3,561 | | | \$3,989 | | | \$4,467 | | | \$5,003 | | |
| Cemetery | 12.0% | | \$739 | | | \$828 | | | \$927 | | | \$1,038 | | | \$1,163 | | | \$1,302 | | |
| Water | 12.0% | | \$42,120 | | | \$47,174 | | | \$52,835 | | | \$59,176 | | | \$66,277 | | | \$74,230 | | |
| Wastewater | 12.0% | | \$65,373 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Electric | 12.0% | | \$324,736 | | | \$363,704 | | | \$407,349 | | | \$456,231 | | | \$510,978 | | | \$572,296 | | |
| Other | | | \$576 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | | \$0 | | |
| Total Revenue | | | 1,411,142 | | | 1,513,549 | | | \$1,695,175 | | | \$1,898,596 | | | \$2,126,427 | | | \$2,381,598 | | |
| Total Available | | | \$1,871,524 | | | \$1,739,953 | | | \$1,756,050 | | | \$1,931,602 | | | 2,245,942 | | | \$2,825,875 | | |
| Disbursements: | | | | | | | | | | | | | | | | | | | | |
| Expenditures: | | | | | | | | | | | | | | | | | | | | |
| Base Compensation | | | 294,892 | 2.25 | 0.0 | 320,833 | 3.25 | 0.0 | 327,716 | 3.25 | 0.0 | 334,806 | 3.25 | 0.0 | 342,111 | 3.25 | 0.0 | 349,640 | 3.25 | 0.0 |
| Expansion Compensation | | | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 | 0 | 0.0 | 0.0 |
| Base Operating | 1.0% | | 638,655 | | | 708,245 | | | 695,327 | | | 727,281 | | | 709,554 | | | 746,649 | | |
| Carryover Encumbrances | | | 200,314 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | |
| Capital Improvements | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | |
| Adjustments to Operating - pg 26 | | | 10,600 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | |
| Fleet Replacement - pg 26 | | | 500,659 | | | 650,000 | | | 700,000 | | | 750,000 | | | 750,000 | | | 750,000 | | |
| Contingency | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | |
| Total Expenditures | | | \$1,645,120 | | | \$1,679,078 | | | \$1,723,044 | | | \$1,812,087 | | | \$1,801,665 | | | \$1,846,289 | | |
| Total Disbursements | | | \$1,645,120 | | | \$1,679,078 | | | \$1,723,044 | | | \$1,812,087 | | | \$1,801,665 | | | \$1,846,289 | | |
| Run Rate (Revenue Less Expenditures) | | | (233,978) | | | (165,529) | | | (\$27,869) | | | \$86,509 | | | \$324,762 | | | \$535,309 | | |
| ENDING BALANCE, DECEMBER 31 | | | 226,404 | | | 60,875 | | | \$33,006 | | | \$119,515 | | | \$444,277 | | | \$979,586 | | |
| Ratio Ending Balance to Disbursements | | | 13.76% | | | 3.63% | | | 1.92% | | | 6.60% | | | 24.66% | | | 53.06% | | |
| Ratio Ending Balance to Revenues | | | 16.04% | | | 4.02% | | | 1.95% | | | 6.29% | | | 20.89% | | | 41.13% | | |

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2016-2020



CAPITAL IMPROVEMENTS

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

| | Project Code | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 and Beyond | Total |
|---|--------------|-------------------|-------------------|-------------------|------------------|------------------|-----------------|-------------------|
| Police Department | | | | | | | | |
| New cruiser upfit/equipment (3 X \$6,333) | 2 | \$ 19,000 | \$ 4,000 | \$ 2,100 | \$ 8,500 | \$ 8,700 | | \$ 42,300 |
| New cruiser light bars/sirens (3 X \$3100) | 2 | \$ 9,300 | | | | | | \$ 9,300 |
| New cruiser graphics (3 X \$1533) | 2 | \$ 4,600 | \$ 3,100 | \$ 1,600 | \$ 7,500 | \$ 7,800 | | \$ 24,600 |
| LTE vehicle modems/antennae (3 X \$1325) | 2 | \$ 4,100 | | | | | | \$ 4,100 |
| New VOiP Compatible Network Voice Recorder for dispatch radios/phones | 2 | \$ 15,495 | | | | | | \$ 15,495 |
| DVD Recorder Robot for L3 In-Car Video (copies for court, etc.) | 2 | \$ 6,845 | | | | | | \$ 6,845 |
| Dispatch computers | 2 | | | | \$ 10,000 | | | \$ 10,000 |
| NG911 Cost estimate (virtual PSAP solution could be considerably lower) | 2 | | | \$ 100,000 | | | | \$ 100,000 |
| In Car Video Replacement (10 units = \$41000) | 2 | | \$ 41,000 | | | | | \$ 41,000 |
| RADAR replacement-cruiser dash mount (3 X 1500) | 2 | \$ 4,500 | \$ 4,680 | \$ 4,870 | | | | \$ 14,050 |
| AED's (Automatic Electronic Defibrilators) \$1800 each | 2 | | \$ 18,000 | | | | | \$ 18,000 |
| Evidence (Sundance) software, barcode scanner and peripherals | 3 | \$ 3,510 | | | | | | \$ 3,510 |
| Body Worn Cameras (Price varies- may be mandated/when unknown) | 3 | | | | | | | \$ - |
| TASER'S X26 (30 units @\$850) | 3 | | | \$ 25,500 | | | | \$ 25,500 |
| TOTAL | | \$ 67,350 | \$ 70,780 | \$ 134,070 | \$ 26,000 | \$ 16,500 | \$ - | \$ 314,700 |
| Community Development | | | | | | | | |
| Update Land Development Code | 3 | \$ 12,500 | | | | | | \$ 12,500 |
| Assure Vault (record storage) | 3 | \$ 20,000 | \$ 20,000 | | | | | \$ 40,000 |
| Historic Structure Inventory Update | 3 | | \$ 20,000 | | | | | \$ 20,000 |
| TOTAL | | \$ 32,500 | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ 72,500 |
| Public Properties | | | | | | | | |
| Computer replacements | 2 | | | | | \$ 12,000 | | \$ 12,000 |
| Tridium building automated upgrades | 2 | | | | | \$ 12,000 | | \$ 12,000 |
| Town Hall exterior repair/seal/paint | 3 | | \$ 100,000 | | | | | \$ 100,000 |
| Town Hall window replacements | 3 | | \$ 40,000 | | | | | \$ 40,000 |
| Town Hall HVAC unit replacements | 2 | | \$ 10,000 | | | | | \$ 10,000 |
| Town Hall keyless entry | 2 | | \$ 16,000 | | | | | \$ 16,000 |
| Clock Tower masonry maintenance | 2 | | | | | \$ 10,000 | | \$ 10,000 |
| Clock Tower clock electrification | 3 | | | \$ 30,000 | | | | \$ 30,000 |
| Barlow CC interior door replacements | 3 | \$ 16,000 | | | | | | \$ 16,000 |
| Barlow CC exterior masonry maintenance | 2 | | | \$ 15,000 | | | | \$ 15,000 |
| Barlow CC carpet replacement | 3 | | \$ 10,000 | | | | | \$ 10,000 |
| Barlow CC sectional roof replacement | 2 | \$ 40,000 | | | \$ 50,000 | | | \$ 90,000 |
| Parking terrace repairs/sealant application | 2 | | \$ 50,000 | | | | | \$ 50,000 |
| Police exterior paint | 2 | | \$ 7,000 | | | | | \$ 7,000 |
| Police masonry repairs | 2 | \$ 7,000 | \$ 7,000 | | | | | \$ 14,000 |
| Police interior carpet replacement | 2 | | | \$ 20,000 | | | | \$ 20,000 |
| Police HVAC component replacements | 3 | | | | \$ 10,000 | | | \$ 10,000 |
| First & Main Phase Two (Amount TBD) | 5 | | | | | | | \$ - |
| Former YDC Property Development (Amount TBD) | 5 | | | | | | | \$ - |
| City Facilities Project (Amount TBD) | 5 | | | | | | | \$ - |
| TOTAL | | \$ 63,000 | \$ 240,000 | \$ 65,000 | \$ 60,000 | \$ 34,000 | \$ - | \$ 462,000 |
| TOTAL GENERAL FUND | | \$ 162,850 | \$ 350,780 | \$ 199,070 | \$ 86,000 | \$ 50,500 | \$ - | \$ 849,200 |

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

| | Project Code | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 and Beyond | Total |
|---|--------------|-------------------|-------------------|---------------------|---------------------|------------------|-----------------|---------------------|
| Service Fund | | | | | | | | |
| "Share the Road" signage | 2 | \$ 5,000 | \$ 10,000 | \$ 10,000 | | | | \$ 25,000 |
| Pavement breaker attachment | 3 | | \$ 15,000 | | | | | \$ 15,000 |
| Leaf Vac Replacements | 3 | \$ 110,000 | \$ 115,000 | \$ 121,275 | \$ 127,339 | | | \$ 473,614 |
| Building maintenance (paint, floors, ceilings, etc) | 3 | \$ 35,000 | \$ 15,000 | | | | | \$ 50,000 |
| TOTAL | | \$ 150,000 | \$ 155,000 | \$ 131,275 | \$ 127,339 | \$ - | \$ - | \$ 563,614 |
| Cemeteries Fund | | | | | | | | |
| Columbarium additions | 5 | | | \$ 20,000 | | | | \$ 20,000 |
| Road Replacement | 2 | | \$ 30,000 | | \$ 30,000 | | | \$ 60,000 |
| Green burial service shelter | 2 | \$ 25,000 | | | | | | \$ 25,000 |
| TOTAL | | \$ 25,000 | \$ 30,000 | \$ 20,000 | \$ 30,000 | \$ - | \$ - | \$ 105,000 |
| Parks Fund | | | | | | | | |
| Playground Equipment | 1 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 40,000 | | \$ 160,000 |
| Wide-Area Mower Replacement | 2 | \$ 40,000 | | | | | | \$ 40,000 |
| Shade Structure at Veteran's Way Park (A) | 3,4 | \$ 62,000 | | | | | | \$ 62,000 |
| Oak Grove Park Trail and Parking Improvements | 3 | \$ 170,000 | | | | | | \$ 170,000 |
| Barlow Connector Trail (Wood Hollow to Barlow Farm Pk) Construction | 3 | \$ 65,000 | | | | | | \$ 65,000 |
| Veteran's Trail - Engineering Phase 3 (Vet's Way to Barlow Rd) (B) | 4 | \$ 170,000 | | | | | | \$ 170,000 |
| Replace May pavilion (Hudson Springs Park) | 2 | | \$ 68,000 | | | | | \$ 68,000 |
| Replace Skid Stear | 2 | | \$ 65,000 | | | | | \$ 65,000 |
| Truck Replacement (2004 Pick Up Truck) | 2 | | \$ 35,000 | | | | | \$ 35,000 |
| Replace Driveway at Barlow Farm Park | 2 | | \$ 110,000 | | | | | \$ 110,000 |
| Maple Grove Connector | 3 | | \$ 275,000 | | | | | \$ 275,000 |
| Replace Trim Mower | 2 | | \$ 15,000 | | | | | \$ 15,000 |
| Replace Utility Vehicle | 2 | | | \$ 20,000 | | | | \$ 20,000 |
| Prospect St. Bike/Ped Bridge @ turnpike study | 4 | | | \$ 30,000 | | | | \$ 30,000 |
| Veteran's Trail - Phase 1 Construction | 3 | | | \$ 800,000 | | | | \$ 800,000 |
| Veteran's Trail - Phase 2 Construction | 3 | | | \$ 700,000 | | | | \$ 700,000 |
| Barlow Farm Park water quality improvements | 1 | | | | \$ 50,000 | | | \$ 50,000 |
| Veteran's Trail - Construction Phase 3 (Vet's Way to Barlow Rd) (B) | 4 | | | | \$ 500,000 | | | \$ 500,000 |
| Additional Lighting at Barlow Farm Park | 3 | | | | \$ 280,000 | | | \$ 280,000 |
| Replace Infield Rake | 2 | | | | \$ 15,000 | | | \$ 15,000 |
| Pave Colony Trail | 3 | | | | \$ 30,000 | | | \$ 30,000 |
| Truck Replacement | 2 | | | | \$ 40,000 | | | \$ 40,000 |
| Pave Middleton Rd parking lot | 2 | | | | \$ 70,000 | | | \$ 70,000 |
| TOTAL | | \$ 537,000 | \$ 598,000 | \$ 1,580,000 | \$ 1,015,000 | \$ 40,000 | \$ - | \$ 3,770,000 |

(A) Department has applied for \$25,000 grant to offset portion of cost.

(B) Cost estimate does not include \$500,000 AMATS grant funding. Total project cost estimate \$1,000,000.

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

| | Project Code | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 and Beyond | Total |
|--|--------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|---------------------|
| Cable TV Fund | | | | | | | | |
| Studio Tripod Replacements | 2 | | \$ 20,000 | | | | | \$ 20,000 |
| Public Access & HCTV reproduction camera package | 3 | | \$ 5,000 | | | | | \$ 5,000 |
| Digital Video Server / Player | 3 | \$ 40,000 | | | | | | \$ 40,000 |
| Vari Speed 4 Channel Recorder | 2 | | \$ 50,000 | | | | | \$ 50,000 |
| 2 Channel on air Graphics system | 3 | | \$ 10,000 | | | | | \$ 10,000 |
| On Air HD Video Server | 2 | \$ 20,000 | | | | | | \$ 20,000 |
| HD SDI Control Room Monitors | 3 | | \$ 5,000 | | | | | \$ 5,000 |
| HD Distribution | 3 | \$ 10,000 | | | | | | \$ 10,000 |
| 4 Editing Computers (replacement) & Software | 2 | | \$ 5,000 | \$ 2,800 | | | | \$ 7,800 |
| Studio Cameras | 2 | | | | | | \$ 225,000 | \$ 225,000 |
| Video Servers (upgrade / Replacement) | 2 | | | | | | \$ 30,000 | \$ 30,000 |
| TOTAL | | \$ 70,000 | \$ 95,000 | \$ 2,800 | \$ - | \$ - | \$ 255,000 | \$ 422,800 |
| Fire Department | | | | | | | | |
| Various smaller equipment items | 2 | \$ 60,000 | | | | | | \$ 60,000 |
| Fire Bay Interior Building Improvements | 2 | \$ 46,000 | | | | | | \$ 46,000 |
| Replace 2006 Fire Education Van | 2 | | \$ 50,000 | | | | | \$ 50,000 |
| Replace 2008 Assistant Chief Vehicle | 2 | | \$ 50,000 | | | | | \$ 50,000 |
| Replace tornado siren with a 5 siren emergency warning system | 4 | \$ 140,000 | | | | | | \$ 140,000 |
| Firefighter training tower/live fire burn building | 4 | | | \$ 100,000 | | | | \$ 100,000 |
| Upgrade existing 400 Mhz radio system to add 800 Mhz capability ** | 1,4 | \$ 65,000 | | | | | | \$ 65,000 |
| Upgrade existing 400 radio repeater system and antennas to digital | 1,4 | \$ 100,000 | | | | | | \$ 100,000 |
| Safety Center addition/renovation (50% budgeted by EMS) | 3 | | \$ - | \$ 500,000 | | | | \$ 500,000 |
| 4x4 UTV for off road brush fire use (50% budgeted by EMS) | 3 | \$ - | \$ 10,000 | | | | | \$ 10,000 |
| Replace FPB records/inspection database & add new hardware x 5 | 2 | \$ 33,000 | | | | | | \$ 33,000 |
| TOTAL | | \$ 444,000 | \$ 110,000 | \$ 600,000 | \$ - | \$ - | \$ - | \$ 1,104,000 |
| ** Applying for grant funding of \$650,000. Budgeted 10% match. | | | | | | | | |
| EMS Department | | | | | | | | |
| Ambulance Lease #4012 (Five year lease approved in 2011) | 2 | \$ 29,242 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 29,242 |
| Ambulance Lease #4021 (Five year lease approved in 2014) | 2 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ - | \$ - | \$ 120,000 |
| Ambulance Lease #4011 | 2 | \$ - | \$ 31,000 | \$ 31,000 | \$ 31,000 | \$ 31,000 | \$ - | \$ 124,000 |
| Replacement Sedan #4046 - 2007 Explorer | 2 | \$ - | \$ 45,000 | \$ - | \$ - | \$ - | \$ - | \$ 45,000 |
| Replacement Sedan #4056 - 2008 Explorer | 2 | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 |
| Replacement Sedan #4066 - 2008 Explorer | 2 | \$ - | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ 50,000 |
| Replace EMS bay floor protective antislip coating | 3 | \$ - | \$ 15,000 | \$ - | \$ - | \$ - | \$ - | \$ 15,000 |
| Replace 5 EMS bay door opener motors, receivers & sensors | 2 | \$ - | \$ 8,750 | \$ - | \$ - | \$ - | \$ - | \$ 8,750 |
| Lucas automatic chest compression system ** | 3 | \$ - | \$ 16,000 | \$ - | \$ - | \$ - | \$ - | \$ 16,000 |
| Stryker auto lift/load stretcher x 3 @ \$40K ** | 2,4 | \$ - | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ - | \$ - | \$ 180,000 |
| Safety Center addition/renovation (50% budgeted by Fire) | 3 | \$ - | \$ - | \$ 500,000 | \$ - | \$ - | \$ - | \$ 500,000 |
| 4x4 UTV for off road patient transporting (50% budgeted by Fire) | 3,4 | \$ - | \$ 10,000 | \$ - | \$ - | \$ - | \$ - | \$ 10,000 |
| TOTAL | | \$ 59,242 | \$ 215,750 | \$ 671,000 | \$ 171,000 | \$ 31,000 | \$ - | \$ 1,147,992 |

** Applying for grant funding

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

| | Project Code | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 and Beyond | Total |
|---|--------------|---------------------|-------------------|---------------------|-------------------|---------------------|----------------------|----------------------|
| Water Fund | | | | | | | | |
| Water Well Rehab | 2 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ - | \$ 175,000 |
| Water Model / 10 Year Plan Update | 2 | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| N. Main St. Waterline (coordinate with AMATS project) | 4 | \$ 450,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 450,000 |
| Trails of Hudson Waterline (City Share) | 4 | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |
| Trails of Hudson to Ramco Site | 3 | \$ - | \$ 320,000 | \$ - | \$ - | \$ - | \$ - | \$ 320,000 |
| Manor Drive Water Main Replacement (Construction) | 2 | \$ - | \$ 475,000 | \$ - | \$ - | \$ - | \$ - | \$ 475,000 |
| SR 91 (S. Main St) Nantucket to J. Clark Lane (Construction) | 2 | \$ - | \$ - | \$ 425,000 | \$ - | \$ - | \$ - | \$ 425,000 |
| W. Case Drive Water Main Replacement (Construction) | 2 | \$ - | \$ - | \$ - | \$ - | \$ 600,000 | \$ - | \$ 600,000 |
| N. Oviatt Water Main Replacement (Construction) | 3 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 | \$ 400,000 |
| Reserve at River Oaks Subdivision (City Share) | 3 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 | \$ 500,000 |
| Manor Drive Water Main Replacement (Phase 2 Construction) | 3 | \$ - | \$ - | \$ - | \$ 270,000 | \$ - | \$ - | \$ 270,000 |
| Filter Media | 2 | \$ - | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ 20,000 |
| Water Meter Replacement Program | 2 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ - | \$ 50,000 |
| SR 303 Transmission Line Replacement (Design) | 2 | \$ - | \$ - | \$ - | \$ 200,000 | \$ - | \$ - | \$ 200,000 |
| SR 303 Transmission Line Replacement (Construction) | 2 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,600,000 | \$ 2,600,000 |
| E. Streetsboro Watermain Replacement (E. Main to College - Constr) | 2 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 225,000 | \$ 225,000 |
| Hartford Rd Watermain Replacement (W. Case to E. Case) | 2 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 525,000 | \$ 525,000 |
| W. Streetsboro 6" Watermain Replacement (W. Case to Lennox) | 2 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 575,000 | \$ 575,000 |
| Maple Street Water Main Replacement | 2 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 350,000 | \$ 350,000 |
| Roslyn Water Main Replacement | 2 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 350,000 | \$ 350,000 |
| TOTAL | | \$ 745,000 | \$ 890,000 | \$ 490,000 | \$ 515,000 | \$ 645,000 | \$ 5,525,000 | \$ 8,810,000 |
| Electric Fund | | | | | | | | |
| New Service Extensions/Intersection upgrades | 2 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ - | \$ 200,000 |
| LED Conversions (Various Streets) | 2 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ - | \$ 375,000 |
| Fiber Installations for Electrical Distribution System | 3 | \$ 60,000 | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ 120,000 |
| Season's Greene Eco-Industrial Park (B) | 2 | \$ 36,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 36,000 |
| River Oaks Subdivision Phase 2 (B) | 2 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Trails of Hudson Phase 2 (B) | 2 | \$ 57,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 57,000 |
| Hudson Industrial Pkwy Upgrade (B) | 2 | \$ 85,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 85,000 |
| New VMWare host (new meter reading system) | 5 | \$ 15,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 15,000 |
| Replace all Fire/EMS bay lights with LED | 5 | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| Various equipment purchases, replacements | 2 | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| N. Main St. Improve Project (lighting, signal) - Coord. with AMATS project | 2 | \$ 365,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 365,000 |
| Hudson Drive property improvements | 2 | \$ 300,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 300,000 |
| 69 KV Transmission Line Improvements | 2 | \$ - | \$ - | \$ 1,800,000 | \$ - | \$ - | \$ - | \$ 1,800,000 |
| Relay, Controls and Breaker Improvements | 2 | \$ - | \$ - | \$ - | \$ 406,000 | \$ - | \$ - | \$ 406,000 |
| Prospect Sub Improvements | 2 | \$ - | \$ - | \$ - | \$ - | \$ 1,700,000 | \$ - | \$ 1,700,000 |
| Additional Projects (A) | 2 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 10,436,000 | \$ 10,436,000 |
| TOTAL | | \$ 1,273,000 | \$ 175,000 | \$ 1,915,000 | \$ 521,000 | \$ 1,815,000 | \$ 10,436,000 | \$ 16,135,000 |
| (A) Specific projects will be added to the Electric Fund list upon implementation of its' 10 year plan. | | | | | | | | |
| (B) Costs to be recovered through developer chargeback. | | | | | | | | |

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

| | Project Code | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 and Beyond | Total |
|--|--------------|-------------------|---------------------|-------------------|-------------------|-------------------|---------------------|---------------------|
| Storm Water Fund | | | | | | | | |
| Barlow CC Pond Dams Improvements | 1 | \$ 25,000 | | | | | | \$ 25,000 |
| Barlow CC Pond Dams Emergency Action Plan (ODNR reqt.) | 1 | | \$ 25,000 | | | | | \$ 25,000 |
| Barlow CC Pond Dams Outlet Structure Repair (ODNR reqt) | 1 | | \$ 50,000 | | | | | \$ 50,000 |
| Norfolk Southern RR Culvert | 3 | | \$ 640,000 | | | | | |
| Nicholson Drive Storm Sewer Repair (near Barlow Road) | 1 | \$ 75,000 | | | | | | \$ 75,000 |
| Brandywine Dr Catch Basin Improve (Two CB's near Post Lane) | 2 | \$ 35,000 | | | | | | \$ 35,000 |
| S. Main Street Catch Basin Improvements (Bard to 30 acres) | 1 | \$ 35,000 | | | | | | \$ 35,000 |
| Barlow CC Pond Dams Outlet Structure Repair (ODNR reqt) Design | 1 | | \$ 45,000 | | | | | \$ 45,000 |
| Tinkers Creek Watershed Study | 2 | | | \$ 150,000 | | | | \$ 150,000 |
| Storm Sewer Pipe Lining Constr (Phases 1 and 2) | 2 | \$ 175,000 | \$ 175,000 | | | | | \$ 350,000 |
| Willows Pond Project Constr (Metro may permit embankment) | 2 | | \$ 1,450,000 | | | | | \$ 1,450,000 |
| Nottingham Gate Devel Outlet Pipe Replacement Project Constr | 3 | | | | \$ 150,000 | | | \$ 150,000 |
| Barlow CC Pond Dam Improvements (ODNR reqt) Constr | 1 | | | \$ 300,000 | | | | \$ 300,000 |
| ValleyView @ Turnpike Storm Pond (OTC grant) Design/ROW/Const | 4 | \$ 12,000 | | \$ 35,000 | \$ 100,000 | | | \$ 147,000 |
| Milford Road Storm Sewer Replacement Constr | 3 | | | | \$ 30,000 | | | \$ 30,000 |
| Sullivan Rd Culvert Replace - Design (SR 8 reconstruction) | 2 | | | \$ 35,000 | | | | \$ 35,000 |
| Sullivan Road Culvert Replacement - Constr (Same as above) | 2 | | | | \$ 150,000 | | | \$ 150,000 |
| College Street Storm Sewer Improvement | 3 | | | | \$ 20,000 | | | \$ 20,000 |
| Large pipe trench box | 3 | \$ 5,000 | | | | | | \$ 5,000 |
| Excavator Capital Lease Payment | 2 | \$ 21,100 | \$ 21,100 | \$ 21,100 | \$ 21,100 | | | \$ 84,400 |
| TOTAL | | \$ 383,100 | \$ 2,406,100 | \$ 541,100 | \$ 471,100 | \$ - | \$ - | \$ 3,161,400 |
| Golf Fund | | | | | | | | |
| Large rough mower | 2 | | \$ 50,000 | | | | | \$ 50,000 |
| Four walk greens mower | 2 | | \$ 28,000 | | | | | \$ 28,000 |
| Sprayer | 2 | | | \$ 38,000 | | | | \$ 38,000 |
| Large turf vehicle | 2 | | | \$ 18,000 | | | | \$ 18,000 |
| Two fairway mowers | 2 | | | | \$ 80,000 | | | \$ 80,000 |
| Six small turf carts | 2 | | | | | \$ 55,000 | | \$ 55,000 |
| Cart path/paving | 5 | | | | | \$ 500,000 | | \$ 500,000 |
| Golf building roofs | 2 | | | | | \$ 50,000 | | \$ 50,000 |
| Irrigation system | 2 | | | | | \$ 1,000,000 | | \$ 1,000,000 |
| TOTAL | | \$ - | \$ 78,000 | \$ 56,000 | \$ 80,000 | \$ - | \$ 1,605,000 | \$ 1,819,000 |
| Fleet Fund | | | | | | | | |
| Fleet replacement placeholder | 2 | \$ 650,000 | \$ 700,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ 3,750,000 | \$ 7,350,000 |
| Plow float valve system (snow trucks) | 3 | \$ 10,000 | | | | | | \$ 10,000 |
| Tow Motor | 2 | | \$ 25,000 | | | | | \$ 25,000 |
| Truck lift | 2 | | \$ 3,000 | | | | | \$ 3,000 |
| Fuel transfer tank | 3 | | | \$ 1,500 | | | | \$ 1,500 |
| TOTAL | | \$ 660,000 | \$ 728,000 | \$ 751,500 | \$ 750,000 | \$ 750,000 | \$ 3,750,000 | \$ 7,389,500 |

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

| | Project Code | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 and Beyond | Total |
|---|--------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Street & Sidewalk Construction Fund | | | | | | | | |
| Annual Reconstruction/Resurfacing Program | 2 | \$ 1,000,000 | \$ 750,000 | \$ 775,000 | \$ 800,000 | \$ 825,000 | \$ 850,000 | \$ 5,000,000 |
| Annual Concrete Program | 2 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,500,000 |
| Annual Striping Program | 2 | \$ 185,000 | \$ 165,000 | \$ 170,000 | \$ 175,000 | \$ 180,000 | \$ 185,000 | \$ 1,060,000 |
| Annual Crack Sealing | 2 | \$ 75,000 | \$ 75,000 | \$ 85,000 | \$ 90,000 | \$ 95,000 | \$ 100,000 | \$ 520,000 |
| Sidewalk Connectivity Plan (2016 Project: Stoney Hill - SR 91 to Colony Park) | 3 | \$ 250,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 750,000 |
| Total Annual Street & Sidewalk Construction Program | | \$ 1,760,000 | \$ 1,340,000 | \$ 1,380,000 | \$ 1,415,000 | \$ 1,450,000 | \$ 1,485,000 | \$ 8,830,000 |
| General Fund (101) | | \$ 1,450,000 | \$ 1,030,000 | \$ 1,070,000 | \$ 1,105,000 | \$ 1,140,000 | \$ 1,175,000 | \$ 6,970,000 |
| State Highway Improvement Fund (202) | | \$ 65,000 | \$ 65,000 | \$ 65,000 | \$ 65,000 | \$ 65,000 | \$ 65,000 | \$ 390,000 |
| Permissive Auto Capital (401) | | \$ 245,000 | \$ 245,000 | \$ 245,000 | \$ 245,000 | \$ 245,000 | \$ 245,000 | \$ 1,470,000 |
| Total Source of Funding for Annual Program | | \$ 1,760,000 | \$ 1,340,000 | \$ 1,380,000 | \$ 1,415,000 | \$ 1,450,000 | \$ 1,485,000 | \$ 17,660,000 |
| Street & Sidewalk Individual Projects - Financed | | | | | | | | |
| Barlow Rd Improvements - Construction (Financed 20 yr bond) | 3 | \$ 2,300,000 | | | | | | \$ 2,300,000 |
| Street Improvement Projects - Pay as you go | | | | | | | | |
| Prospect/SR 91Reconstruction (AMATS) (Bid \$1.2 M) (Grant \$670k) | 1 | | \$ 565,000 | | | | | \$ 565,000 |
| SR 91 & Norton Turn Lane Inspection (AMATS) (50% split w/Stow) | 1 | \$ 100,000 | | | | | | \$ 100,000 |
| SR 91 & Norton Turn Lane Constr (AMATS) (50% split w/Stow) | 1 | \$ 350,000 | | | | | | \$ 350,000 |
| SR 91 Downtown Corridor Improve Constr (AMATS) R/W | 4 | \$ 9,000 | | | | | | \$ 9,000 |
| SR 91 Downtown Corridor Improve Constr (AMATS) | 1 | \$ 325,000 | | | | | | \$ 325,000 |
| SR 91 Downtown Corridor Improve Streetscape Improvements | 1 | \$ 175,000 | | | | | | \$ 175,000 |
| SR 91 Turn Lanes (V. View, Herrick, Hines H.) Final Design (AMATS) | 1 | | \$ 200,000 | | | | | \$ 200,000 |
| SR 91 Turn Lanes (V. View, Herrick, Hines H.) R/W (AMATS) | 1 | | | \$ 30,000 | | | | \$ 30,000 |
| SR 91 Turn Lanes (V. View, Herrick, Hines H.) Constr (AMATS) | 1 | | | | \$ 420,000 | | | \$ 420,000 |
| Middleton Road Resurfacing (Stow Road to SR 91) Sewer/Bolt | 3 | | \$ 410,000 | | | | | \$ 410,000 |
| Phase 2 - 1st & Main Downtown Pre-Development Traffic Study | 2 | \$ 50,000 | | | | | | \$ 50,000 |
| Seasons Rd Interchange Signal Project (50% split w/Stow) (purchase poles/arms) | 2 | | \$ 50,000 | | | | | \$ 50,000 |
| City Wide Traffic Signal System recounting and modeling | 2 | | \$ 75,000 | | | | | \$ 75,000 |
| Barlow Road/Young Road Intersection Design | 3 | | | \$ 60,000 | | | | \$ 60,000 |
| Barlow Road/Terex Road (West) Intersection design | 2 | | \$ 80,000 | | | | | \$ 80,000 |
| Citywide Guardrail Replacement Program | 2 | | \$ 125,000 | | \$ 125,000 | | | \$ 250,000 |
| SR 91 Darrow Road/Corporate Drive Crosswalk (JoAnn's) | 3 | | | \$ 75,000 | | | | \$ 75,000 |
| Owen Brown Bridge Rehabilitation (Design) | 3 | | | \$ 80,000 | | | | \$ 80,000 |
| Stow & Ravenna Road Intersection Project (Study) | 3 | | | \$ 35,000 | | | | \$ 35,000 |
| SR 303 West Downtown Corridor Imp.(SR 91 to Boston Mills) - Lane Reconfigure. Design | 3 | | | \$ 150,000 | | | | \$ 150,000 |
| Ohio Turnpike Noise Walls Project (Construction) Local Portion | 4 | | \$ 150,000 | | | | | \$ 150,000 |
| SR 91 (Darrow Road area) & Seasons Road Corridor Study | 3 | | | \$ 90,000 | | | | \$ 90,000 |
| Ingleside Bridge Replacement Design | 3 | | | | \$ 90,000 | | | \$ 90,000 |
| Hines Hill Grade Separation (Final Design) (Needs State or Fed. Funding) | 3 | | | | \$ 800,000 | | | \$ 800,000 |
| Oviatt Street Connector (Oviatt St. to SR 91 - Design). (Needs State or Fed. Funding) | 3 | | | | | \$ 750,000 | | \$ 750,000 |
| Hines Hill Grade Separation (Construction) (Needs State or Fed. Funding) | 3 | | | | | | \$ 8,000,000 | \$ 8,000,000 |
| Total Street Improvement Projects - Pay as you go | | \$ 1,009,000 | \$ 1,655,000 | \$ 520,000 | \$ 1,435,000 | \$ 750,000 | \$ 8,000,000 | \$ 15,669,000 |
| TOTAL STREET & SIDEWALK PROJECTS | | \$ 5,069,000 | \$ 2,995,000 | \$ 1,900,000 | \$ 2,850,000 | \$ 2,200,000 | \$ 9,485,000 | \$ 26,799,000 |

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2016-2020



DEBT SERVICE SCHEDULES

City of Hudson, Ohio
Current Outstanding Indebtedness 2016 - 2020
Debt Service Schedule - Long Term Obligations

| DEBT BY FUNDING SOURCE | RES/ ORD | ORIGINAL PRINCIPAL | BALANCE @12/31/2015 | TERM | INTEREST RATE | PAYMENT YEARS | PRINCIPAL AND INTEREST | | | | |
|---------------------------------------|-----------------|-----------------------|------------------------|--------|------------------|------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | | | | | | | 2016 | 2017 | 2018 | 2019 | 2020 |
| GENERAL FUND INCOME TAXES | | | | | | | | | | | |
| BARLOW COMM CENTER EXPANSION (301) | 02-201 (2), (3) | \$330,000 | \$175,000 | 20 YR | 2.0-2.5% | 2004-2023 | \$23,538 | \$23,138 | \$17,738 | \$22,438 | \$22,038 |
| POLICE FACILITY CONSTRUCTION (301) | 02-201 (2), (3) | \$3,985,000 | \$2,020,000 | 20 YR | 2.0-2.5% | 2004-2023 | \$278,113 | \$278,413 | \$258,613 | \$279,113 | \$284,113 |
| SEASONS/NORTON CONNECTOR (301) | 02-203 (2) | \$1,200,000 | \$605,000 | 20 YR | 2.0-2.5% | 2004-2023 | \$87,900 | \$81,400 | \$80,000 | \$83,600 | \$82,100 |
| MILFORD/RT 91 CONNECTOR (301) | 04-74 (3) | \$4,200,000 | \$2,540,000 | 20 YR | 1.5-2.0% | 2005-2024 | \$313,723 | \$312,323 | \$315,423 | \$309,823 | \$305,623 |
| ATTERBURY BLVD RECONSTRUCTION (301) | 11-93 | \$3,770,000 | \$3,155,000 | 20 YR | 1.25 - 4.0% | 2012-2031 | \$267,581 | \$266,181 | \$259,581 | \$257,981 | \$257,881 |
| SEASONS ROAD INTERCHANGE (301) | 11-94 | \$1,175,000 | \$980,000 | 20 YR | 1.25 - 4.0% | 2012-2031 | \$83,406 | \$81,406 | \$79,406 | \$82,406 | \$80,756 |
| YOUTH DEVELOPMENT CTR PROPERTY (301) | 12-128 | \$2,735,000 | \$2,379,768 | 20 YR | 1.50 - 2.50% | 2013-2032 | \$169,696 | \$170,764 | \$168,902 | \$167,039 | \$167,753 |
| ROAD RECONSTRUCTION (301) | 13-81 | \$5,000,000 | \$4,080,000 | 10 YR | 2.00 - 3.00% | 2014-2023 | \$565,938 | \$561,688 | \$561,988 | \$562,088 | \$561,988 |
| ATTERBURY BRIDGE (OPWC LOAN) | 2009 | \$143,714 | \$104,192 | 20 YR | 0.00% | 2009-2028 | \$7,186 | \$7,186 | \$7,186 | \$7,186 | \$7,186 |
| GENERAL FUND TOTAL | | | | | | | \$1,797,079 | \$1,782,497 | \$1,748,835 | \$1,771,672 | \$1,769,437 |
| BARLOW FARM PARK PHASE I (205) | 99-35 (2) | \$1,095,000 | \$220,000 | 20 YR | 2.00% | 1999-2018 | \$79,400 | \$77,900 | \$71,400 | \$0 | \$0 |
| BARLOW FARM PARK PHASE II (205) | 00-52 (1) | \$1,100,000 | \$325,000 | 20 YR | 3.0-4.0% | 2000-2019 | \$92,800 | \$89,800 | \$86,600 | \$88,400 | \$0 |
| YOUTH DEVELOPMENT CTR PROPERTY (205) | 12-128 | \$2,000,000 | \$1,740,232 | 20 YR | 1.50 - 2.50% | 2013-2032 | \$124,092 | \$124,873 | \$123,512 | \$122,149 | \$122,672 |
| STORM WATER IMPROVEMENTS I (504) | 02-201 (2), (3) | \$1,090,000 | \$555,000 | 20 YR | 2.0-2.5% | 2004-2023 | \$76,838 | \$75,538 | \$74,238 | \$77,938 | \$76,538 |
| STORM WATER IMPROVEMENTS II (504) | 02-201 (2), (3) | \$2,417,000 | \$2,182,000 | 30 YR | 3.0-5.0% | 2006-2035 | \$138,056 | \$137,556 | \$140,996 | \$139,096 | \$134,671 |
| TOTAL INCOME TAXES - ALL FUNDS | | | | | | | \$2,308,264 | \$2,288,164 | \$2,245,581 | \$2,199,255 | \$2,103,317 |
| SOURCE: REAL ESTATE TAXES | | | | | | | | | | | |
| PARK ACQUISITION (315) | 98-15 (1) | \$7,335,000 | \$1,186,286 | 20 YR. | 3.0-4.0% | 1998-2018 | \$553,028 | \$555,772 | \$180,000 | \$0 | \$0 |
| VILLAGE SOUTH (316) | 98-20 (1) | \$3,500,000 | \$543,714 | 20 YR. | 3.0-4.0% | 1998-2018 | \$253,472 | \$254,728 | \$82,500 | \$0 | \$0 |
| LIBRARY IMPROVEMENT BONDS (320) | 00-50 (1) | \$9,925,000 | \$2,270,000 | 20 YR | 3.0-4.0% | 2000-2019 | \$798,750 | \$799,250 | \$798,000 | \$795,000 | \$0 |
| TOTAL REAL ESTATE TAXES | | | | | | | \$1,605,250 | \$1,609,750 | \$1,060,500 | \$795,000 | \$0 |

(1) Bonds were refunded in 2008
(2) Bonds were refunded in 2011
(3) Bonds were refunded in 2012

CITY OF HUDSON, OHIO
Current Outstanding Indebtedness 2016 - 2020
Debt Service Schedule - Long Term Obligations (cont)

| DEBT BY FUNDING SOURCE | RES/ ORD | ORIGINAL PRINCIPAL | BALANCE @12/31/2015 | TERM | INTEREST RATE | PAYMENT YEARS | PRINCIPAL AND INTEREST | | | | |
|--|-----------------|-----------------------|------------------------|-------|------------------|------------------|------------------------|--------------------|--------------------|------------------|------------------|
| | | | | | | | 2016 | 2017 | 2018 | 2019 | 2020 |
| SOURCE: FUND REVENUE-USER CHARGES | | | | | | | | | | | |
| WATER SYSTEM IMPROV - PHASE I (501) | 98-16 (1) | \$2,245,000 | \$169,905 | 20 YR | 3.0-4.0% | 1998-2016 | \$175,900 | \$0 | \$0 | \$0 | \$0 |
| WATER SYSTEM IMPROV - PHASE II (501) | 02-204 (2), (3) | \$4,035,000 | \$3,095,000 | 30 YR | 2.0-3.5% | 2002-2033 | \$228,963 | \$226,163 | \$198,363 | \$226,063 | \$228,163 |
| WATER SYSTEM IMPROV - PHASE III (501) | 05-61 (3) | \$667,000 | \$601,000 | 30 YR | 3.0-5.0% | 2006-2035 | \$36,538 | \$36,648 | \$38,738 | \$38,218 | \$37,828 |
| WATER SYSTEM IMPROVE - SR 303 (501) | 12-13 | \$280,000 | \$115,000 | 5 YR | 2.00% | 2013-2017 | \$57,300 | \$61,200 | \$0 | \$0 | \$0 |
| SEWER - OWDA LOAN (502) | 99-24 | \$8,266,307 | \$1,697,443 | 20 YR | 4.04% | 1999-2018 | \$606,484 | \$606,484 | \$606,484 | \$0 | \$0 |
| SEWER SYSTEM IMPROVMENTS I (502) | 04-76 (3) | \$855,000 | \$646,000 | 30 YR | 2.7% - 4.25% | 2005-2034 | \$40,742 | \$44,642 | \$43,292 | \$42,692 | \$42,242 |
| SEWER SYSTEM IMPROVMENTS II (502) | 05-60 (3) | \$1,236,000 | \$1,112,000 | 30 YR | 3.0-5.0% | 2006-2035 | \$69,997 | \$69,237 | \$72,457 | \$71,477 | \$68,742 |
| SEWER SYSTEM IMPROVE - SR 303 (502) | 12-14 | \$605,000 | \$245,000 | 5 YR | 2.00% | 2013-2017 | \$124,900 | \$127,500 | \$0 | \$0 | \$0 |
| SEASONS ROAD SUBSTATION (503) | 02-205 (2), (3) | \$2,230,000 | \$1,130,000 | 20 YR | 2.0-2.5% | 2005-2023 | \$159,100 | \$156,400 | \$148,700 | \$156,100 | \$153,300 |
| SEASONS SUB TO MAIN SUB - TRANS/DIST (503) | 04-75 (3) | \$1,000,000 | \$754,000 | 30 YR | 2.7% - 4.25% | 2004-2034 | \$48,436 | \$52,086 | \$50,486 | \$49,786 | \$49,261 |
| GOLF COURSE - RENOVATION (505) | 98-148 | \$690,000 | \$110,000 | 20 YR | 4.3% - 5.10% | 1998-2019 | \$30,455 | \$29,255 | \$33,030 | \$31,530 | \$0 |
| GOLF COURSE - EXPANSION (505) | 02-202 (2), (3) | \$1,645,000 | \$835,000 | 20 YR | 2.0-2.5% | 2004-2023 | \$112,838 | \$115,938 | \$103,938 | \$117,138 | \$115,038 |
| Total Fund Revenue-User Charges | | | | | | | \$1,691,651 | \$1,525,550 | \$1,295,485 | \$733,004 | \$694,572 |
| SOURCE: SPECIAL ASSESSMENTS | | | | | | | | | | | |
| SOUTHERN INDUST. WTR. (310) | 98-16 (1) | \$1,600,000 | \$115,095 | 20 YR | 3.0-4.0% | 1998-2016 | \$119,787 | \$0 | \$0 | \$0 | \$0 |
| EASTSIDE & DAIRY MART (318) | 98-147 | \$1,060,000 | \$225,000 | 20 YR | 4.3% - 5.0% | 1998-2018 | \$81,035 | \$82,675 | \$84,000 | \$0 | \$0 |
| TEREX RD / EASTHAM WAY WTR (318) | 99-115 | \$420,000 | \$125,000 | 20 YR | 3.9% - 5.625% | 2000-2019 | \$37,031 | \$35,344 | \$33,656 | \$36,969 | \$0 |
| Total Special Assessments | | | | | | | \$237,853 | \$118,019 | \$117,656 | \$36,969 | \$0 |

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