

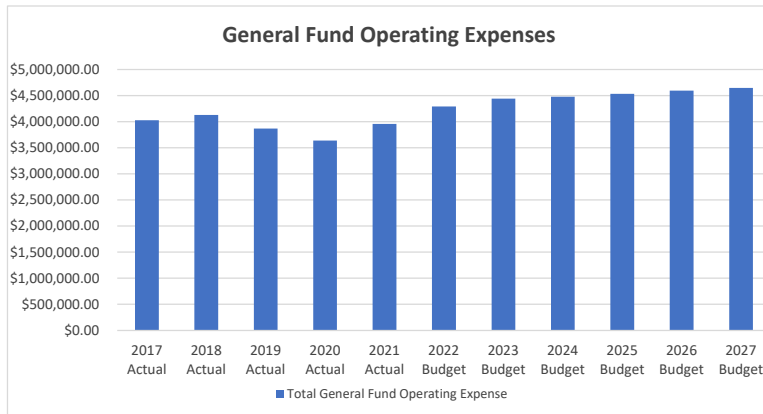
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2023-2027
OPERATING COSTS**

Fund	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
General Fund Operating Expense											
Police Department	\$663,099.66	\$529,511.41	\$515,582.43	\$559,057.74	\$595,573.14	\$648,400.00	\$680,217.00	\$675,682.50	\$680,830.56	\$691,371.49	\$694,434.76
Health District	\$315,464.75	\$316,223.68	\$328,159.22	\$331,669.60	\$332,675.23	\$328,358.00	\$330,075.00	\$333,375.75	\$336,709.51	\$340,076.60	\$343,477.37
Community Development	\$165,810.01	\$79,723.48	\$84,108.73	\$48,513.05	\$73,781.60	\$73,876.00	\$82,224.00	\$82,345.33	\$83,069.34	\$84,130.74	\$84,734.06
Economic Development	\$73,641.15	\$67,292.53	\$39,113.15	\$23,572.71	\$54,617.02	\$59,650.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Street Trees & ROW	\$336,176.08	\$283,982.55	\$316,275.23	\$291,098.54	\$296,086.54	\$322,264.00	\$322,407.00	\$325,226.62	\$328,421.52	\$331,838.83	\$335,019.92
RITA	\$468,092.41	\$545,964.10	\$557,428.30	\$610,172.61	\$650,202.66	\$710,000.00	\$750,000.00	\$768,750.00	\$787,968.75	\$807,667.97	\$827,859.67
City Council & Clerk	\$33,299.70	\$35,479.80	\$20,946.08	\$27,999.64	\$17,755.63	\$38,950.00	\$38,950.00	\$39,339.50	\$39,732.90	\$40,130.22	\$40,531.53
City Solicitor	\$129,119.34	\$156,890.51	\$46,657.59	\$74,374.29	\$43,203.29	\$46,850.00	\$54,850.00	\$55,398.50	\$55,952.49	\$56,512.01	\$57,077.13
Administration	\$431,757.64	\$306,526.43	\$397,038.39	\$287,976.73	\$310,828.43	\$326,115.00	\$350,166.00	\$353,523.68	\$357,038.51	\$360,656.22	\$364,213.97
Finance	\$237,723.26	\$270,205.24	\$270,454.83	\$329,886.09	\$331,145.79	\$405,250.00	\$408,250.00	\$412,332.50	\$416,455.83	\$420,620.38	\$424,826.59
Information Services	\$0.00	\$213,391.81	\$254,137.55	\$223,739.01	\$313,869.86	\$289,824.00	\$372,072.00	\$375,684.73	\$379,426.28	\$383,256.04	\$387,051.98
Broadband	\$215,575.36	\$318,353.87	\$17,966.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Engineering Department	\$224,549.54	\$212,158.58	\$253,003.01	\$179,442.00	\$159,358.93	\$201,245.00	\$239,592.00	\$239,328.26	\$241,344.17	\$244,633.10	\$246,176.31
Public Properties	\$612,431.37	\$703,369.93	\$659,395.67	\$559,941.17	\$685,478.57	\$730,889.00	\$701,490.00	\$707,795.50	\$714,772.73	\$722,154.12	\$729,134.63
Public Works - Admin. Support	\$120,335.85	\$89,578.54	\$106,088.87	\$90,682.51	\$92,758.14	\$109,163.00	\$109,615.00	\$109,435.32	\$110,348.63	\$111,872.11	\$112,557.58
Total General Fund Operating Expense	\$4,027,076.12	\$4,128,652.46	\$3,866,355.50	\$3,638,125.69	\$3,957,334.83	\$4,290,834.00	\$4,439,908.00	\$4,478,218.18	\$4,532,071.21	\$4,594,919.83	\$4,647,095.50
Percent Change	9.00%	2.52%	-6.35%	-5.90%	8.77%	8.43%	3.47%	0.86%	1.20%	1.39%	1.14%
Street Maint Operating Expense											
Street Maint. & Repair	\$1,718,474.10	\$1,863,644.21	\$2,349,305.26	\$1,582,316.32	\$1,836,275.00	\$1,961,527.00	\$2,075,686.00	\$2,049,489.54	\$2,063,320.51	\$2,099,413.65	\$2,104,459.89
Leaf Collection	\$52,322.78	\$53,536.89	\$54,637.10	\$29,467.39	\$29,822.39	\$30,000.00	\$30,300.00	\$30,603.00	\$30,909.03	\$31,218.12	\$56,666.56
Total Street Maint Operating Expense	\$1,770,796.88	\$1,917,181.10	\$2,403,942.36	\$1,611,783.71	\$1,866,097.39	\$1,991,527.00	\$2,105,986.00	\$2,080,092.54	\$2,094,229.54	\$2,130,631.77	\$2,161,126.44
Percent Change	-0.77%	8.27%	25.39%	-32.95%	15.78%	6.72%	5.75%	-1.23%	0.68%	1.74%	1.43%
Cemetery Operating Expense											
Cemetery	\$54,677.82	\$57,053.02	\$43,516.29	\$54,528.94	\$47,703.49	\$52,956.00	\$54,670.00	\$55,036.72	\$55,561.59	\$56,176.36	\$56,677.10
Total Cemetery Operating Expense	\$54,677.82	\$57,053.02	\$43,516.29	\$54,528.94	\$47,703.49	\$52,956.00	\$54,670.00	\$55,036.72	\$55,561.59	\$56,176.36	\$56,677.10
Percent Change	21.56%	4.34%	-23.73%	25.31%	-12.52%	11.01%	3.24%	0.67%	0.95%	1.11%	0.89%
Parks Operating Expense											
Parks	\$257,635.37	\$287,810.85	\$309,504.54	\$306,566.29	\$371,180.85	\$340,690.00	\$355,476.00	\$356,811.55	\$360,064.76	\$364,395.96	\$367,286.31
Total Parks Operating Expense	\$257,635.37	\$287,810.85	\$309,504.54	\$306,566.29	\$371,180.85	\$340,690.00	\$355,476.00	\$356,811.55	\$360,064.76	\$364,395.96	\$367,286.31
Percent Change	3.51%	11.71%	7.54%	-0.95%	21.08%	-8.21%	4.34%	0.38%	0.91%	1.20%	0.79%
HCTV Operating Expense											
Cable TV	\$51,147.77	\$36,556.40	\$36,466.43	\$26,772.68	\$30,080.89	\$31,350.00	\$31,758.00	\$31,770.62	\$32,044.98	\$32,466.00	\$32,686.92
Total HCTV Operating Expense	\$51,147.77	\$36,556.40	\$36,466.43	\$26,772.68	\$30,080.89	\$31,350.00	\$31,758.00	\$31,770.62	\$32,044.98	\$32,466.00	\$32,686.92
Percent Change	4.19%	-28.53%	-0.25%	-26.58%	12.36%	4.22%	1.30%	0.04%	0.86%	1.31%	0.68%
Fire Operating Expense											
Fire	\$324,652.27	\$192,577.41	\$241,556.70	\$216,326.83	\$247,812.28	\$373,256.00	\$393,478.00	\$396,927.85	\$400,828.28	\$404,996.28	\$408,881.48
Total Fire Operating Expense	\$324,652.27	\$192,577.41	\$241,556.70	\$216,326.83	\$247,812.28	\$373,256.00	\$393,478.00	\$396,927.85	\$400,828.28	\$404,996.28	\$408,881.48
Percent Change	36.63%	-40.68%	25.43%	-10.44%	14.55%	50.62%	5.42%	0.88%	0.98%	1.04%	0.96%
EMS Operating Expense											
EMS	\$341,356.65	\$288,603.11	\$293,676.12	\$324,690.04	\$354,233.57	\$449,504.00	\$461,062.00	\$464,971.71	\$469,521.98	\$474,447.91	\$478,954.40
Total EMS Operating Expense	\$341,356.65	\$288,603.11	\$293,676.12	\$324,690.04	\$354,233.57	\$449,504.00	\$461,062.00	\$464,971.71	\$469,521.98	\$474,447.91	\$478,954.40
Percent Change	7.36%	-15.45%	1.76%	10.56%	9.10%	26.89%	2.57%	0.85%	0.98%	1.05%	0.95%

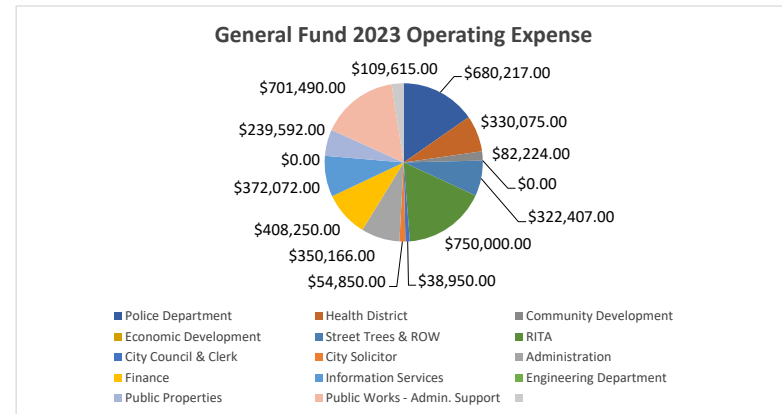
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2023-2027
OPERATING COSTS**

Fund	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Water Operating Expense											
Water Admin/Treatment	\$373,142.70	\$375,278.08	\$412,784.76	\$319,272.74	\$318,327.01	\$297,301.00	\$354,930.00	\$357,113.48	\$360,490.82	\$364,545.30	\$367,727.00
Water Distribution	\$148,785.09	\$138,377.65	\$131,208.48	\$135,754.10	\$113,358.09	\$153,597.00	\$194,403.00	\$194,353.30	\$196,013.80	\$198,630.55	\$199,939.52
Total Water Operating Expense	\$521,927.79	\$513,655.73	\$543,993.24	\$455,026.84	\$431,685.10	\$450,898.00	\$549,333.00	\$551,466.77	\$556,504.63	\$563,175.85	\$567,666.52
Percent Change	2.72%	-1.58%	5.91%	-16.35%	-5.13%	4.45%	21.83%	0.39%	0.91%	1.20%	0.80%
Electric Operating Expense											
Electric Admin	\$15,417,617.92	\$15,319,041.22	\$14,507,162.39	\$14,649,873.23	\$15,019,755.23	\$14,412,139.00	\$14,279,488.00	\$14,257,069.00	\$13,855,382.00	\$13,993,935.82	\$14,133,875.18
Electric Distribution	\$909,139.79	\$1,204,399.12	\$1,226,951.68	\$1,244,155.33	\$1,496,608.75	\$1,536,420.00	\$1,661,725.00	\$1,660,538.60	\$1,674,617.12	\$1,697,225.47	\$1,708,150.52
Total Electric Operating Expense	\$16,326,757.71	\$16,523,440.34	\$15,734,114.07	\$15,894,028.56	\$16,516,363.98	\$15,948,559.00	\$15,941,213.00	\$15,917,607.60	\$15,529,999.12	\$15,691,161.29	\$15,842,025.70
Percent Change	-4.32%	1.20%	-4.78%	1.02%	3.92%	-3.44%	-0.05%	-0.15%	-2.44%	1.04%	0.96%
Storm Water Operating Expense											
Storm Water Collection	\$223,337.26	\$211,980.56	\$222,467.62	\$156,936.63	\$249,073.78	\$236,550.00	\$221,550.00	\$223,765.50	\$226,003.16	\$228,263.19	\$230,545.82
Total Storm Water Operating Expense	\$223,337.26	\$211,980.56	\$222,467.62	\$156,936.63	\$249,073.78	\$236,550.00	\$221,550.00	\$223,765.50	\$226,003.16	\$228,263.19	\$230,545.82
Percent Change	-1.94%	-5.09%	4.95%	-29.46%	58.71%	-5.03%	-6.34%	1.00%	1.00%	1.00%	1.00%
Golf Operating Expense											
Public Golf Course	\$483,048.83	\$501,095.44	\$522,006.09	\$612,912.39	\$750,447.73	\$597,591.00	\$715,104.00	\$722,219.04	\$729,436.13	\$736,742.33	\$744,097.55
Total Golf Operating Expense	\$483,048.83	\$501,095.44	\$522,006.09	\$612,912.39	\$750,447.73	\$597,591.00	\$715,104.00	\$722,219.04	\$729,436.13	\$736,742.33	\$744,097.55
Percent Change	-1.73%	3.74%	4.17%	17.41%	22.44%	-20.37%	19.66%	0.99%	1.00%	1.00%	1.00%
Broadband Operating Expense											
Broadband	\$0.00	\$0.00	\$301,358.44	\$294,775.74	\$254,691.31	\$392,969.00	\$384,084.00	\$387,172.90	\$390,980.88	\$395,038.58	\$398,836.41
Total Broadband Operating Expense	\$0.00	\$0.00	\$301,358.44	\$294,775.74	\$254,691.31	\$392,969.00	\$384,084.00	\$387,172.90	\$390,980.88	\$395,038.58	\$398,836.41
Percent Change	#DIV/0!	#DIV/0!	#DIV/0!	-2.18%	-13.60%	54.29%	-2.26%	0.80%	0.98%	1.04%	0.96%
Fleet Operating Expense											
Vehicle Maintenance	\$574,744.75	\$708,021.18	\$588,610.69	\$692,783.49	\$656,814.12	\$670,300.00	\$701,300.00	\$708,313.00	\$715,396.13	\$722,550.09	\$729,775.59
Equipment Acquisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Fleet Operating Expense	\$574,744.75	\$708,021.18	\$588,610.69	\$692,783.49	\$656,814.12	\$670,300.00	\$701,300.00	\$708,313.00	\$715,396.13	\$722,550.09	\$729,775.59
Percent Change	22.22%	23.19%	-16.87%	17.70%	-5.19%	2.05%	4.62%	1.00%	1.00%	1.00%	1.00%
Total Other Funds Operating Expense	\$20,930,083.10	\$21,237,975.14	\$21,241,212.59	\$20,647,132.14	\$21,776,184.49	\$21,536,150.00	\$21,915,014.00	\$21,896,155.81	\$21,560,571.19	\$21,800,045.60	\$22,018,560.24
Percent Change	-2.40%	1.47%	0.02%	-2.80%	5.47%	-1.10%	1.76%	-0.09%	-1.53%	1.11%	1.00%
Total All Funds Operating Expense	\$24,957,159.22	\$25,366,627.60	\$25,107,568.09	\$24,285,257.83	\$25,733,519.32	\$25,826,984.00	\$26,354,922.00	\$26,374,373.99	\$26,092,642.40	\$26,394,965.42	\$26,665,655.74
Percent Change	-0.72%	1.64%	-1.02%	-3.28%	5.96%	0.36%	2.04%	0.07%	-1.07%	1.16%	1.03%

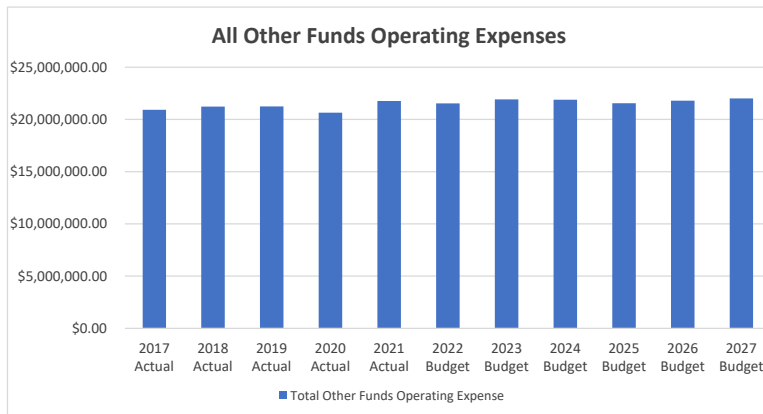
CITY OF HUDSON, OHIO FIVE YEAR PLAN 2017-2027 OPERATING COST GRAPHS



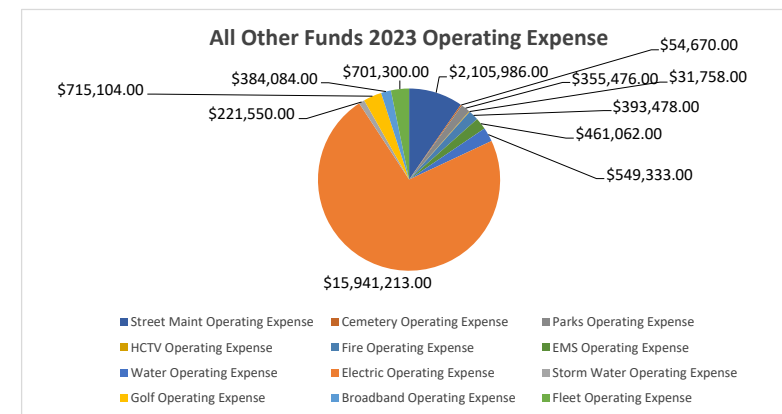
General Fund operating costs rise an average of 2.23% per year from 2017- 2027. Operating expense includes prof. and contractual services, materials and supplies, and refunds.



Income Tax Collection Fees at 16.9%, has the largest portion of operating costs in the General Fund. Public Properties (15.8%), with expenses related building maintenance and snow removal and Police (15.3%) are the next largest departments.

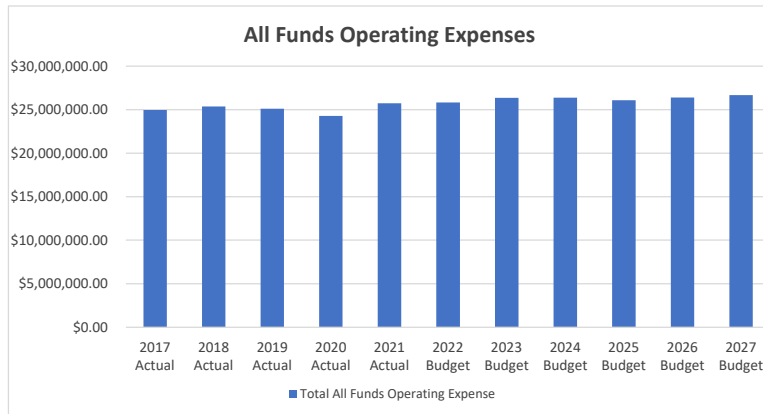


All Other Funds operating costs rise an average of 0.26% per year from 2017- 2027. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

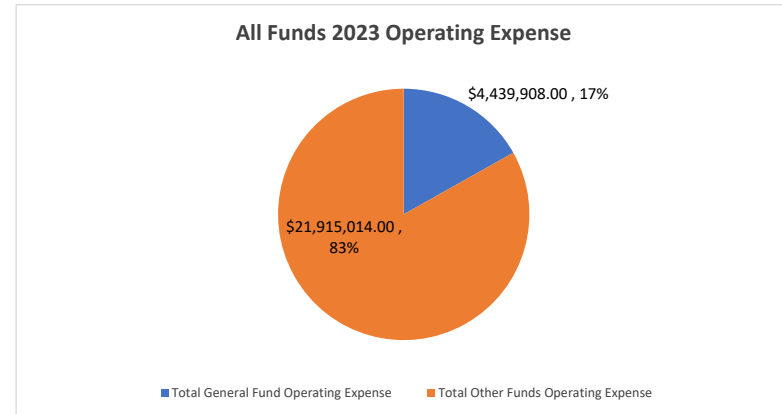


The purchase of power in the Electric Fund makes up the majority of operating costs in the Other Funds at 73%. This power is sold to HPP customers.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2017-2027
OPERATING COST GRAPHS**



All Funds operating costs rise an average of 0.56% per year from 2017 - 2027. Operating expense includes prof. and contractual services, materials and supplies, and refunds.



All Other Funds make up the majority of operating expenses in the City at 83%. This is again due to the purchase of power in the Electric Fund.