

# **CITY OF HUDSON, OHIO**

## **FIVE YEAR PLAN 2021-2025**



# CITY OF HUDSON, OHIO

## FIVE YEAR PLAN 2021 - 2025

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**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2021-2025 - ASSUMPTIONS & DEFINITIONS**

**CATEGORY**

**REVENUES**

Municipal Income Taxes

Income tax rate is 2%. We projected a 4.65% increase for 2020 and assumed a 2.5% annual increase for 2021-2025 based on conservative growth in business payroll.

The voter approved minimum percentage allocation is Parks (15%), Fire/EMS (24%) and Community Learning Centers (13.5%) of the additional 1% income tax collections. The remaining balance is included in the General Fund. The General Fund supports the Stormwater Fund through an annual transfer.

Property Taxes

Maintenance of current millages within the General, Cemeteries, and Police Pension Funds. We projected a 4.5% increase in property tax revenue for 2020 and a 2% increase in 2021 and 2024 based on triennial county appraisal.

**EXPENDITURES**

Personnel

Salary and fringe benefits costs assuming 2021 projected departmental staffing levels and a 2% cola increase.  
 Includes an adjustment in employee health insurance cost of coverage (7% increase for 2021).  
 Includes an increase of 3.0% for 2022-2025.  
 Includes estimated contribution for length of service award program (LOSAP) within Fire and EMS funds.

Operating

2021 operating budgets estimates for Professional Development, Contractual Services and Materials and Supplies were kept at 2020 levels. We assumed 1% growth for 2022-2025.

Capital Improvements

Major capital expenditures including construction and equipment costs.

Debt Service

Both principal and interest payments required on debt issued by the City prior to 2021.

New Debt Service

Both principal and interest payments required on debt projected to be issued by the City from 2021-2025.

**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2021-2025 - ASSUMPTIONS & DEFINITIONS**

CATEGORY

PARKS

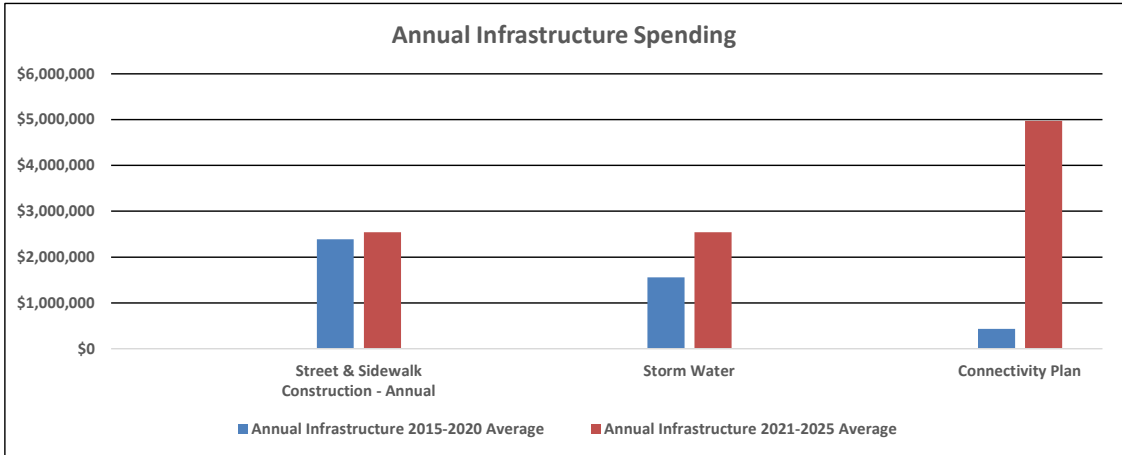
- Golf Capital All Golf Course capital will be charged to the Parks Fund (205).
- Golf Debt Service Golf Course Renovation and Expansion Debt Service will be charged to the Parks Fund (205).
- Connectivity All connectivity, excluding sidewalks, is included as part of Parks Capital.

OTHER

- Run Rate Defined as current year revenues less current year disbursements.
- Ending Balance Total available resources (January 1 beginning balance, current revenues) minus total disbursements. General Fund Carryover desired minimum is 30%
- Major City Operating Funds The City of Hudson has 62 funds. This document reviews the major operating funds (as listed below) and capital projects funds. These funds comprise between 80 - 90% of the City expenditures on an annual basis.  
  
 General Fund (101), primary sources: 2% municipal income taxes, real estate property taxes.  
 Street Maintenance and Repair Fund (201), primary sources: license fees, gasoline tax and income tax transfers.  
 Municipal Cemeteries (203), source: real estate property taxes and sales.  
 Parks Fund (205), primary source: income taxes.  
 HCTV Fund (206), primary source: cable franchise fees.  
 Fire District (221), primary source: income taxes  
 Emergency Medical Services (224), primary sources: income taxes, ambulance billing  
 Street & Sidewalk Construction (430), primary source: income tax transfers.  
 Water Fund (501), primary source: customer sales.  
 Electric Fund (503), primary source: customer sales.  
 Stormwater Fund (504), primary source: income taxes transfers  
 Ellsworth Meadows Golf Course (505), primary sources: greens fees, cart rental, snack bar and pro shop sales  
 Velocity Broadband Fund (510), primary source: customer sales.  
 Fleet Maintenance (601) primary source: inter-departmental charges.
- Compensated Absences This plan does not include the value of the City's obligation for compensated absences (accrued vacation, sick and personal leave). As of December 31, 2019 the total obligation of all funds was \$1,837,854.

**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2021-2025 - COUNCIL PRIORITIES**

<b>Annual Infrastructure</b>			
	<b>2015-2020</b>	<b>2021-2025</b>	<b>Funding</b>
<b>Description</b>	<b>Average</b>	<b>Average</b>	<b>Increase</b>
Street & Sidewalk Construction - Annual	\$2,388,333	\$2,540,000	\$151,667
Storm Water	\$1,559,597	\$2,541,000	\$981,403
Connectivity Plan	\$433,849	\$4,971,216	\$4,537,367



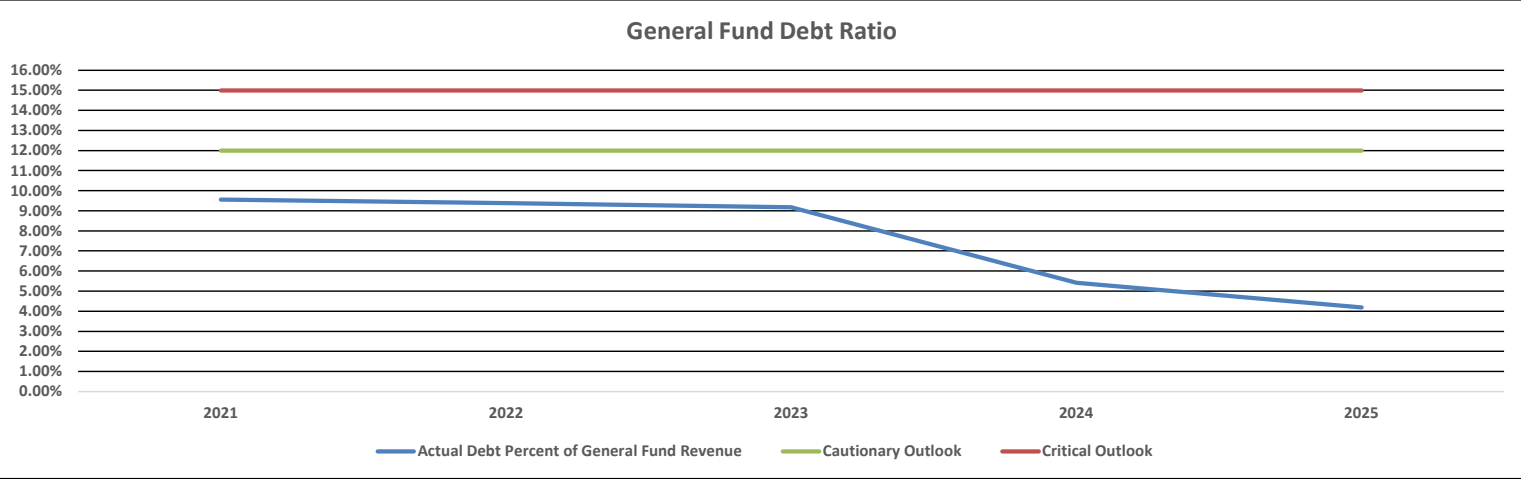
**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2021-2025 - COUNCIL PRIORITIES**

<b>General Fund Debt Ratio</b>					
	2021	2022	2023	2024	2025
Existing Debt Service	\$2,344,614	\$2,343,555	\$2,334,966	\$1,382,074	\$1,076,720
New Debt	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Total Debt	\$2,409,614	\$2,408,555	\$2,399,966	\$1,447,074	\$1,141,720
General Fund Revenue	\$25,224,992	\$25,674,062	\$26,178,140	\$26,760,253	\$27,289,806
Debt Percent of General Fund Revenue	9.55%	9.38%	9.17%	5.41%	4.18%

**Explanation:** This indicator is used by The State Auditor's Office as one of the Financial Health Indicators. They are published as guidelines by the Auditors Office and are not requirements. This indicator is total debt service expenditures divided by total General Fund Revenues. This indicator identifies the percentage of the budget used/needed for repayment of debt. Higher debt service expenditures to total revenues is unfavorable since the entity spends more of its current budget on debt repayment. An increasing trend of debt service expenditures to total revenues may mean the percentage of budget dedicated to debt payments is increasing; and therefore, less revenue will be available for capital asset repair/replacement or meeting current operating demands.

**Critical Outlook:** Ratio greater than 15%

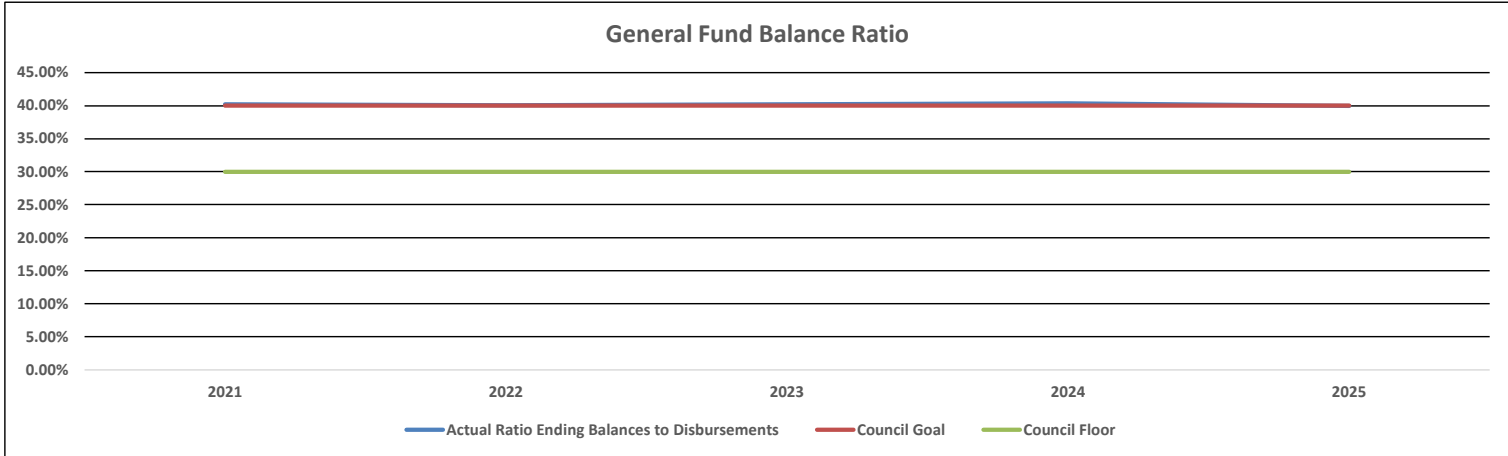
**Cautionary Outlook:** Ratio between 12% - 15%



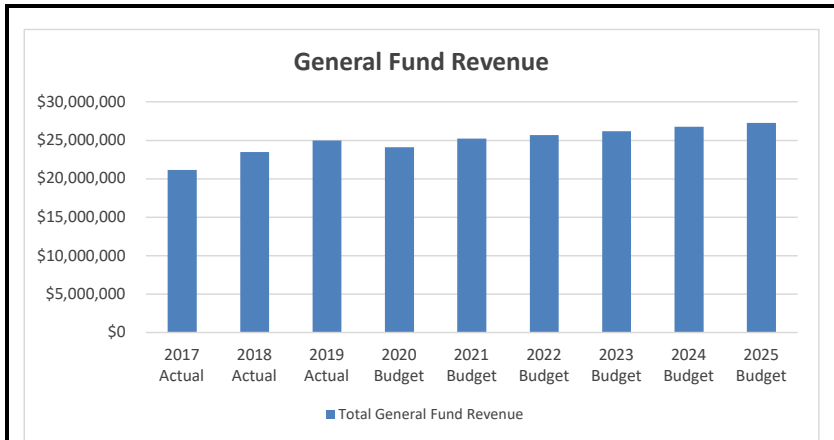
**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2021-2025 - COUNCIL PRIORITIES**

<b>General Fund Balance Floor - 30%</b>					
	2021	2022	2023	2024	2025
Ratio Ending Balances to Disbursements	40.20%	40.08%	40.21%	40.33%	39.97%
Amount Over (Under) 40%	\$55,298	\$21,906	\$55,511	\$88,541	(\$8,392)
Amount Over (Under) Floor	\$2,808,597	\$2,644,810	\$2,672,378	\$2,745,305	\$2,706,879

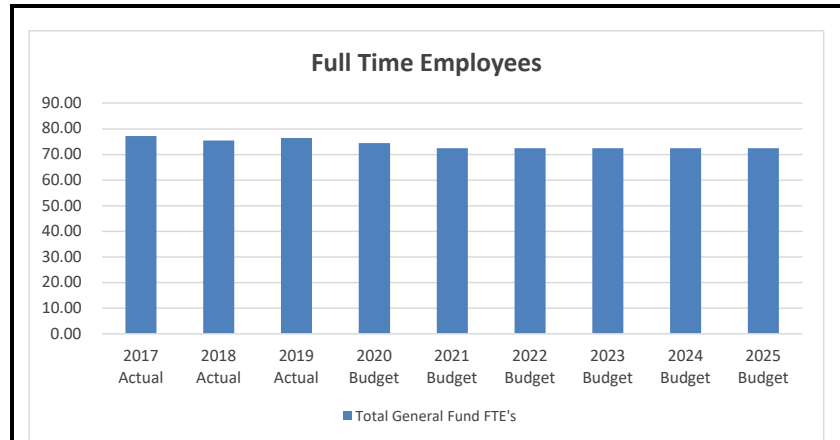
**Note:** The projected December 31, 2019 General Fund balance was \$8,265,501 or 33.83% of disbursements. The actual December 31, 2019 General Fund was \$9,412,780 or 40.03% of disbursements. The actual December 31, 2019 balance was \$1,147,279 higher than projected.



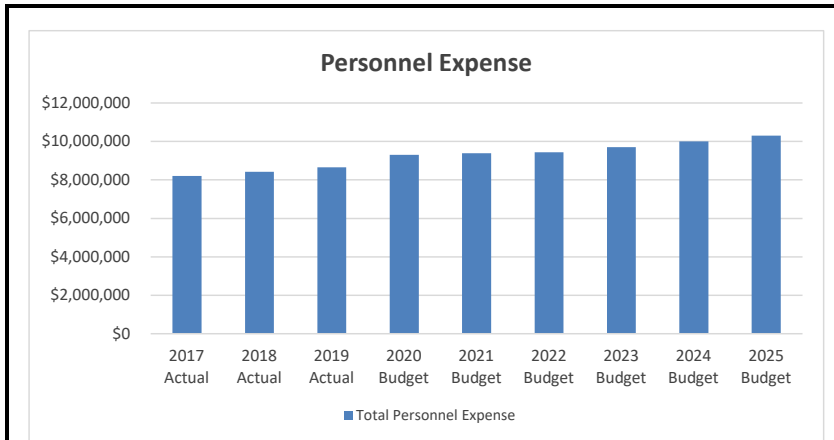
# CITY OF HUDSON FIVE YEAR PLAN GENERAL FUND TRENDS



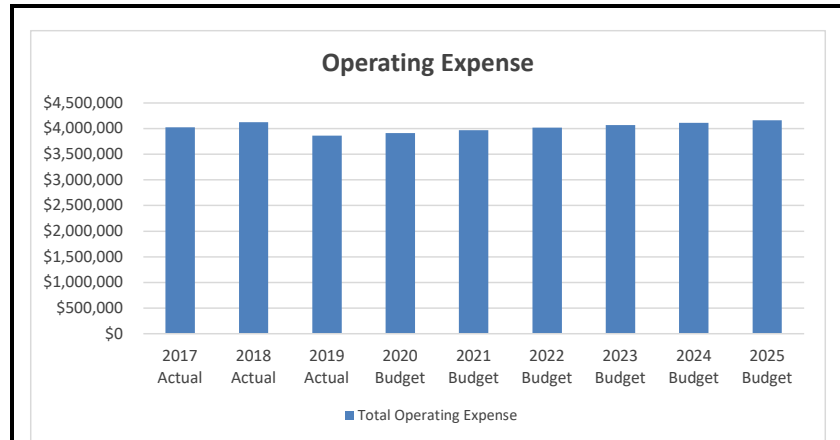
The main source of General Fund revenue is Income Tax which makes up about 75% of the total revenue. The other major source of revenue in the General Fund is Property Tax which is equal to about 13% of total revenue.



General Fund full time employees have been reduced from 77 in 2017 to 72.5 in 2021. This represents a 5.8% reduction. In 2021 through 2025 Police Department employees represent 36 of the 72.5 full time employee count.



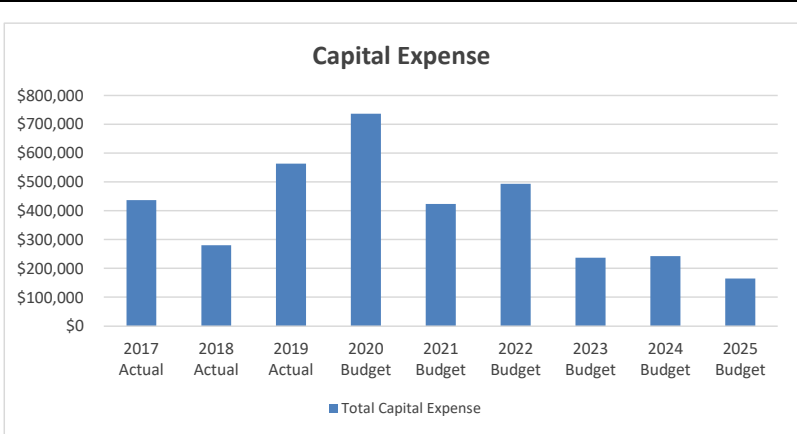
General Fund personnel costs rise an average of 2.64% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.



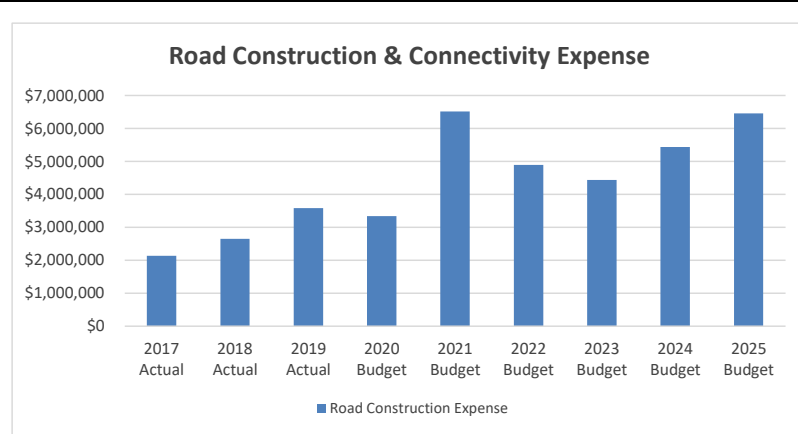
General Fund operating costs rise an average of 1.41% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.



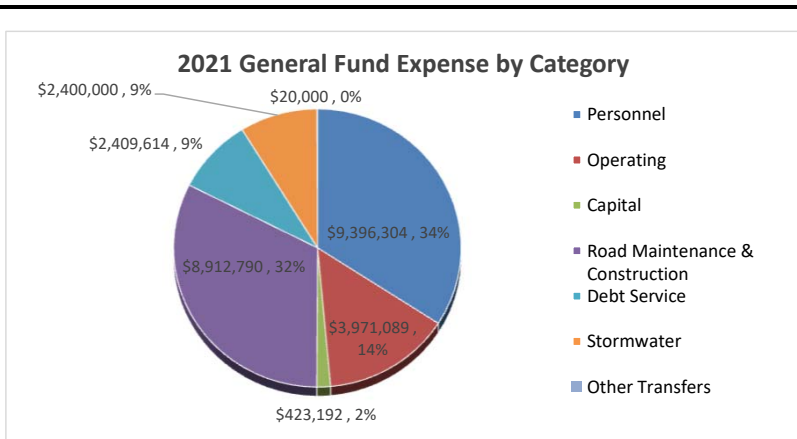
# CITY OF HUDSON FIVE YEAR PLAN GENERAL FUND TRENDS



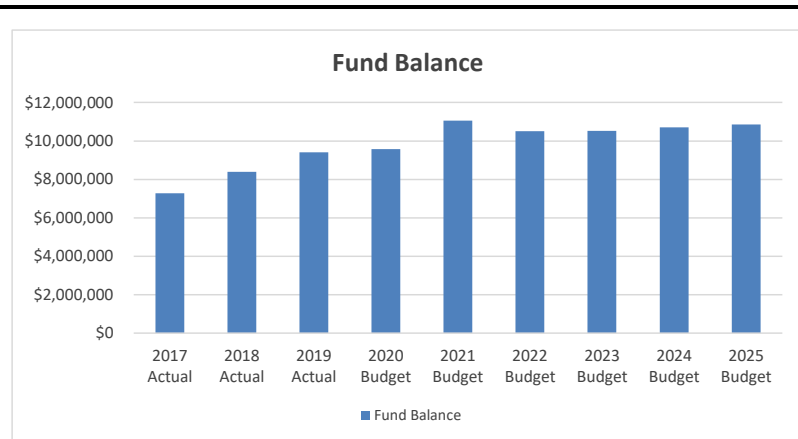
General Fund capital expenses are composed mostly of police vehicles and equipment and upkeep of City owned buildings.



On an annual basis the General Fund transfers money to the 430 Fund to cover road reconstruction, repaving, and connectivity. The average from 2021 - 2025 is \$4,210,000 or 16.78% of the General Fund Budget.



In addition to accounting for personnel, operating and capital expenditures the General Fund also transfer money to other funds on an annual basis to pay for Stormwater, Roads and Debt Service.



City Council has set a goal to maintain a General Fund Balance equivalent to 40% of expenditures on an annual basis and set the General Fund floor at 30%.

**CITY OF HUDSON  
FIVE YEAR PLAN**

<u>GENERAL FUND (101)</u>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	<b>\$8,982,675</b>	<b>\$9,412,781</b>	<b>\$10,460,382</b>	<b>\$13,376,491</b>	<b>\$11,068,494</b>	<b>\$10,513,520</b>	<b>\$10,522,982</b>	<b>\$10,715,597</b>
<b><u>Revenue:</u></b>								
Income Taxes	\$18,992,786	\$18,817,703	\$19,875,951	\$19,616,912	\$20,107,335	\$20,610,018	\$21,125,268	\$21,653,400
Property Taxes	\$3,134,733	\$3,163,747	\$3,208,548	\$3,272,719	\$3,272,719	\$3,272,719	\$3,338,174	\$3,338,174
Estate Tax	\$491	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Government	\$458,075	\$400,000	\$430,752	\$430,000	\$430,000	\$430,000	\$430,000	\$430,000
KWH Tax	\$718,080	\$730,000	\$737,669	\$730,000	\$730,000	\$730,000	\$730,000	\$730,000
Zoning & Building Permits, Inspections	\$212,758	\$150,000	\$187,238	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Fines & Forfeitures	\$136,938	\$100,000	\$46,570	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Interest on Investments	\$648,702	\$499,388	\$657,432	\$427,331	\$384,598	\$384,598	\$384,598	\$384,598
State Permits	\$27,867	\$15,000	\$15,542	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
County Permits, Royalties & Misc. (1)	\$525,474	\$85,000	\$1,486,368	\$360,000	\$360,000	\$360,000	\$360,000	\$360,000
Broadband Service Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Admin Charges/Advances	\$135,311	\$136,664	\$136,664	\$138,030	\$139,411	\$140,805	\$142,213	\$143,635
<b>Total Revenue</b>	<b>\$24,991,215</b>	<b>\$24,097,502</b>	<b>\$26,782,734</b>	<b>\$25,224,992</b>	<b>\$25,674,062</b>	<b>\$26,178,140</b>	<b>\$26,760,253</b>	<b>\$27,289,806</b>

(1) 2020 Revenue includes \$1.1 million for the sales property on Executive Parkway. These funds are earmarked for the road program in 2021.

**CITY OF HUDSON  
FIVE YEAR PLAN**

**GENERAL FUND (cont.)**

**Disbursements:**

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Personnel	\$8,660,162	\$9,302,408	\$7,950,531	\$9,396,304	\$9,430,929	\$9,713,857	\$10,005,272	\$10,305,431
Operating	\$3,866,356	\$3,914,983	\$4,068,965	\$3,971,089	\$4,018,900	\$4,067,391	\$4,116,575	\$4,166,464
Carryover Encumbrances	\$1,047,602	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Operating Expenses</b>	<b>\$13,574,119</b>	<b>\$13,217,391</b>	<b>\$12,019,496</b>	<b>\$13,367,393</b>	<b>\$13,449,829</b>	<b>\$13,781,248</b>	<b>\$14,121,848</b>	<b>\$14,471,895</b>
Capital Improvements/Purchases	\$563,436	\$737,080	\$1,180,780	\$423,192	\$493,452	\$237,396	\$242,396	\$164,396
<b>Subtotal</b>	<b>\$14,137,555</b>	<b>\$13,954,471</b>	<b>\$13,200,276</b>	<b>\$13,790,585</b>	<b>\$13,943,281</b>	<b>\$14,018,644</b>	<b>\$14,364,244</b>	<b>\$14,636,291</b>
<b>Transfers/Advances Out:</b>								
Street Maint & Repair - 201	\$2,996,000	\$2,400,000	\$2,255,000	\$2,400,000	\$2,500,000	\$2,500,000	\$2,600,000	\$2,600,000
Existing Debt Service - 301	\$2,352,055	\$2,343,349	\$2,343,349	\$2,344,614	\$2,343,555	\$2,334,966	\$1,382,074	\$1,076,720
New Debt Service (City Hall)	\$0	\$0	\$0	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Str & Sidewalk Const. - 430	\$3,575,500	\$3,340,000	\$4,290,000	\$6,512,790	\$4,887,200	\$4,435,068	\$5,436,320	\$6,454,700
Stormwater Fund - 504	\$1,500,000	\$1,900,000	\$1,778,000	\$2,400,000	\$2,470,000	\$2,795,000	\$2,720,000	\$2,320,000
Cemetary Fund - 203	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0
<b>Total Transfers/Advances Out</b>	<b>\$10,423,555</b>	<b>\$9,983,349</b>	<b>\$10,666,349</b>	<b>\$13,742,404</b>	<b>\$12,285,755</b>	<b>\$12,150,034</b>	<b>\$12,203,394</b>	<b>\$12,516,420</b>
<b>Total Disbursements</b>	<b>\$24,561,110</b>	<b>\$23,937,820</b>	<b>\$23,866,625</b>	<b>\$27,532,989</b>	<b>\$26,229,036</b>	<b>\$26,168,678</b>	<b>\$26,567,638</b>	<b>\$27,152,711</b>
Run Rate (Revenue less Expenditures)	\$430,105	\$159,682	\$2,916,109	(\$2,307,997)	(\$554,974)	\$9,462	\$192,615	\$137,096
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	<b>\$9,412,780</b>	<b>\$9,572,462</b>	<b>\$13,376,491</b>	<b>\$11,068,494</b>	<b>\$10,513,520</b>	<b>\$10,522,982</b>	<b>\$10,715,597</b>	<b>\$10,852,692</b>
Ratio Ending Balances to Disbursements	40.03%	39.99%	56.05%	40.20%	40.08%	40.21%	40.33%	39.97%

**CITY OF HUDSON  
FIVE YEAR PLAN**

GENERAL FUND (cont.)

**Personnel Expenditures**

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Police Department	\$3,936,700	\$4,380,791	\$3,028,914	\$4,445,714	\$4,462,466	\$4,596,340	\$4,734,230	\$4,876,257
Community Development	\$602,933	\$653,172	\$653,172	\$665,054	\$667,433	\$687,456	\$708,080	\$729,322
Economic Development	\$162,221	\$170,847	\$170,847	\$182,223	\$182,493	\$187,968	\$193,607	\$199,415
Street Trees & ROW	\$39,416	\$28,336	\$28,336	\$34,756	\$34,886	\$35,933	\$37,011	\$38,121
City Council & Clerk	\$124,364	\$131,230	\$131,230	\$139,499	\$140,475	\$144,689	\$149,029	\$153,500
City Solicitor	\$245,515	\$258,459	\$258,459	\$307,292	\$311,441	\$320,784	\$330,408	\$340,320
Administration	\$685,536	\$721,813	\$721,813	\$742,908	\$743,498	\$765,803	\$788,777	\$812,441
Finance	\$919,790	\$1,056,082	\$1,056,082	\$1,046,731	\$1,050,010	\$1,081,510	\$1,113,955	\$1,147,374
Information Services	\$135,497	\$143,680	\$143,680	\$156,451	\$156,677	\$161,377	\$166,218	\$171,205
Broadband	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineering Department	\$1,076,883	\$1,115,951	\$1,115,951	\$1,061,225	\$1,066,063	\$1,098,045	\$1,130,986	\$1,164,915
Public Properties	\$295,295	\$295,271	\$295,271	\$316,734	\$317,533	\$327,059	\$336,871	\$346,977
Public Works - Admin. Support	\$436,011	\$346,776	\$346,776	\$297,717	\$297,955	\$306,893	\$316,100	\$325,583
<b>Total Personnel Expenditures</b>	<b>\$8,660,162</b>	<b>\$9,302,408</b>	<b>\$7,950,531</b>	<b>\$9,396,304</b>	<b>\$9,430,929</b>	<b>\$9,713,857</b>	<b>\$10,005,272</b>	<b>\$10,305,431</b>

**CITY OF HUDSON  
FIVE YEAR PLAN**

**GENERAL FUND (cont.)**

**Operating Expenditures**

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Police Department	\$515,582	\$571,279	\$607,071	\$571,279	\$576,992	\$582,762	\$588,589	\$594,475
Health District	\$328,159	\$331,670	\$331,670	\$332,676	\$336,003	\$339,363	\$342,756	\$346,184
Community Development	\$84,109	\$79,046	\$62,101	\$79,046	\$79,836	\$80,635	\$81,441	\$82,256
Economic Development	\$39,113	\$62,526	\$62,747	\$62,526	\$63,151	\$63,783	\$64,421	\$65,065
Street Trees & ROW	\$316,275	\$319,044	\$319,141	\$319,044	\$322,234	\$325,457	\$328,711	\$331,998
RITA	\$557,428	\$514,900	\$514,900	\$540,000	\$553,500	\$567,338	\$581,521	\$596,059
City Council & Clerk	\$20,946	\$37,977	\$43,381	\$37,977	\$38,357	\$38,740	\$39,128	\$39,519
City Solicitor	\$46,658	\$43,100	\$50,029	\$43,100	\$43,531	\$43,966	\$44,406	\$44,850
Administration	\$397,038	\$318,472	\$324,502	\$318,472	\$321,657	\$324,873	\$328,122	\$331,403
Finance	\$270,455	\$327,380	\$346,859	\$327,380	\$330,654	\$333,960	\$337,300	\$340,673
Information Services	\$254,138	\$251,910	\$264,459	\$251,910	\$254,429	\$256,973	\$259,543	\$262,139
Broadband	\$17,966	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineering Department	\$253,003	\$197,089	\$220,104	\$197,089	\$199,060	\$201,050	\$203,061	\$205,092
Public Properties	\$659,396	\$749,646	\$817,321	\$779,646	\$787,442	\$795,317	\$803,270	\$811,303
Public Works - Administrative Support	\$106,089	\$110,944	\$104,679	\$110,944	\$112,053	\$113,174	\$114,306	\$115,449
<b>Total Operating Expenditures</b>	<b>\$3,866,356</b>	<b>\$3,914,983</b>	<b>\$4,068,965</b>	<b>\$3,971,089</b>	<b>\$4,018,900</b>	<b>\$4,067,391</b>	<b>\$4,116,575</b>	<b>\$4,166,464</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b>Police Department</b>									
1	New cruiser upfit/equipment and graphics	2	\$32,000	\$24,000	\$24,000	\$32,000	\$24,000	\$136,000	
2	Cruiser Light Bars and Siren Controllers	2	\$13,200	\$9,900				\$23,100	
3	Body Worn Cameras (Lease 10 Units)	2	\$39,396	\$39,396	\$39,396	\$39,396	\$39,396	\$196,980	
4	Axon Tasers (Ongoing Lease)	2	\$7,656	\$7,656				\$15,312	
5	APX 6000 Portable Radios (2)	2	\$9,208					\$9,208	
6	Priority Dispatch (EMD)	2	\$39,732					\$39,732	
7	Tyler Computer Aided Dispatch System	3		\$300,000	\$41,000	\$41,000	\$41,000	\$423,000	
<b>Total Police Department</b>			<b>\$141,192</b>	<b>\$380,952</b>	<b>\$104,396</b>	<b>\$112,396</b>	<b>\$104,396</b>	<b>\$0</b>	<b>\$843,332</b>
<b>Information Services</b>									
1	Computer Replacements	2	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	
2	New HR software	3	\$20,000					\$20,000	
3	Archive and SPAM Filtering	2	\$12,000					\$12,000	
4	New Storage Area Network	2		\$50,000				\$50,000	
5	New City website	3					\$30,000	\$30,000	
<b>Total Information Services</b>			<b>\$52,000</b>	<b>\$70,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$30,000</b>	<b>\$212,000</b>
<b>Public Properties</b>									
1	Parking Terrace Repairs	2	\$200,000					\$200,000	
2	Gazebo & Pergola Maintenance	3	\$30,000					\$30,000	
3	Painting at Town Hall	2		\$7,500				\$7,500	
4	Police Locker Room Update	2		\$15,000				\$15,000	
5	Clock Tower Masonry	3		\$10,000				\$10,000	
6	Window Replacements at City Hall	2		\$10,000	\$10,000	\$10,000	\$10,000	\$40,000	
7	Parking Terrace Sealing	3			\$35,000			\$35,000	
8	Police Masonry	3			\$8,000			\$8,000	
9	Town Hall Roof Replacement	2			\$25,000			\$25,000	
10	Clock Tower Repairs to Timing Belt and Bushings	3			\$35,000			\$35,000	
11	Police HVAC Component Replacements	2				\$100,000		\$100,000	
12	Replace Coatings on Pedestrian Bridges on Greens	2					\$30,000	\$30,000	
<b>Total Public Properties</b>			<b>\$230,000</b>	<b>\$42,500</b>	<b>\$113,000</b>	<b>\$110,000</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$535,500</b>
<b>TOTAL GENERAL FUND</b>			<b>\$423,192</b>	<b>\$493,452</b>	<b>\$237,396</b>	<b>\$242,396</b>	<b>\$164,396</b>	<b>\$30,000</b>	<b>\$1,590,832</b>

**CITY OF HUDSON  
FIVE YEAR PLAN**

GENERAL FUND (cont.)

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Expenditures By Department</b>								
<b>Police Department</b>								
Personnel	\$3,936,700	\$4,380,791	\$3,028,914	\$4,445,714	\$4,462,466	\$4,596,340	\$4,734,230	\$4,876,257
Professional Development	\$28,392	\$39,165	\$34,013	\$39,165	\$39,557	\$39,952	\$40,352	\$40,755
Contractual Services	\$422,986	\$462,052	\$492,356	\$462,052	\$466,673	\$471,339	\$476,053	\$480,813
Materials & Supplies	\$64,154	\$70,062	\$80,702	\$70,062	\$70,763	\$71,470	\$72,185	\$72,907
Capital	\$47,276	\$313,080	\$833,526	\$141,192	\$380,952	\$104,396	\$112,396	\$104,396
Refunds	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Police Department</b>	<b>\$4,499,559</b>	<b>\$5,265,150</b>	<b>\$4,469,511</b>	<b>\$5,158,185</b>	<b>\$5,420,409</b>	<b>\$5,283,497</b>	<b>\$5,435,215</b>	<b>\$5,575,128</b>
<b>Health District</b>								
Contractual Services	\$328,159	\$331,670	\$331,670	\$332,676	\$336,003	\$339,363	\$342,756	\$346,184
<b>Total Health District</b>	<b>\$328,159</b>	<b>\$331,670</b>	<b>\$331,670</b>	<b>\$332,676</b>	<b>\$336,003</b>	<b>\$339,363</b>	<b>\$342,756</b>	<b>\$346,184</b>
<b>Community Development</b>								
Personnel	\$602,933	\$653,172	\$653,172	\$665,054	\$667,433	\$687,456	\$708,080	\$729,322
Professional Development	\$9,684	\$17,527	\$13,527	\$17,527	\$17,702	\$17,879	\$18,058	\$18,239
Contractual Services	\$70,480	\$55,300	\$39,193	\$55,300	\$55,853	\$56,412	\$56,976	\$57,545
Materials & Supplies	\$3,824	\$4,719	\$4,882	\$4,719	\$4,766	\$4,814	\$4,862	\$4,911
Capital	\$0	\$0	\$2,269	\$0	\$0	\$0	\$0	\$0
Refunds	\$120	\$1,500	\$4,500	\$1,500	\$1,515	\$1,530	\$1,545	\$1,561
<b>Total Community Development</b>	<b>\$687,042</b>	<b>\$732,218</b>	<b>\$717,542</b>	<b>\$744,100</b>	<b>\$747,270</b>	<b>\$768,091</b>	<b>\$789,521</b>	<b>\$811,578</b>
<b>Economic Development</b>								
Personnel	\$162,221	\$170,847	\$170,847	\$182,223	\$182,493	\$187,968	\$193,607	\$199,415
Professional Development	\$19,324	\$16,019	\$16,950	\$16,019	\$16,179	\$16,341	\$16,504	\$16,669
Contractual Services	\$19,456	\$45,497	\$44,787	\$45,497	\$45,952	\$46,411	\$46,876	\$47,344
Materials & Supplies	\$333	\$1,010	\$1,010	\$1,010	\$1,020	\$1,030	\$1,041	\$1,051
<b>Total Economic Development</b>	<b>\$201,334</b>	<b>\$233,373</b>	<b>\$233,594</b>	<b>\$244,749</b>	<b>\$245,644</b>	<b>\$251,750</b>	<b>\$258,027</b>	<b>\$264,480</b>
<b>Street Trees &amp; ROW</b>								
Personnel	\$39,416	\$28,336	\$28,336	\$34,756	\$34,886	\$35,933	\$37,011	\$38,121
Professional Development	\$1,720	\$2,281	\$3,981	\$2,281	\$2,304	\$2,327	\$2,350	\$2,374
Contractual Services	\$297,396	\$295,944	\$294,257	\$295,944	\$298,903	\$301,892	\$304,911	\$307,961
Materials & Supplies	\$17,070	\$20,819	\$20,903	\$20,819	\$21,027	\$21,237	\$21,450	\$21,664
<b>Total Street Trees &amp; ROW</b>	<b>\$355,691</b>	<b>\$347,380</b>	<b>\$347,477</b>	<b>\$353,800</b>	<b>\$357,121</b>	<b>\$361,390</b>	<b>\$365,722</b>	<b>\$370,120</b>
<b>RITA</b>								
Contractual Services	\$557,428	\$514,900	\$514,900	\$540,000	\$553,500	\$567,338	\$581,521	\$596,059
<b>Total RITA</b>	<b>\$557,428</b>	<b>\$514,900</b>	<b>\$514,900</b>	<b>\$540,000</b>	<b>\$553,500</b>	<b>\$567,338</b>	<b>\$581,521</b>	<b>\$596,059</b>

**CITY OF HUDSON  
FIVE YEAR PLAN**

**GENERAL FUND (cont.)**

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Expenditures By Department</b>								
<b>City Council &amp; Clerk</b>								
Personnel	\$124,364	\$131,230	\$131,230	\$139,499	\$140,475	\$144,689	\$149,029	\$153,500
Professional Development	\$8,258	\$11,291	\$6,073	\$11,291	\$11,404	\$11,518	\$11,633	\$11,749
Contractual Services	\$10,885	\$24,161	\$35,290	\$24,161	\$24,403	\$24,647	\$24,893	\$25,142
Materials & Supplies	\$1,803	\$2,525	\$2,018	\$2,525	\$2,550	\$2,576	\$2,602	\$2,628
<b>Total City Council &amp; Clerk</b>	<b>\$146,388</b>	<b>\$169,207</b>	<b>\$174,611</b>	<b>\$177,476</b>	<b>\$178,831</b>	<b>\$183,429</b>	<b>\$188,157</b>	<b>\$193,019</b>
<b>City Solicitor</b>								
Personnel	\$245,515	\$258,459	\$258,459	\$307,292	\$311,441	\$320,784	\$330,408	\$340,320
Professional Development	\$6,953	\$11,250	\$11,518	\$11,250	\$11,363	\$11,476	\$11,591	\$11,707
Contractual Services	\$39,572	\$31,350	\$37,661	\$31,350	\$31,664	\$31,980	\$32,300	\$32,623
Materials & Supplies	\$133	\$500	\$850	\$500	\$505	\$510	\$515	\$520
<b>Total City Solicitor</b>	<b>\$292,173</b>	<b>\$301,559</b>	<b>\$308,488</b>	<b>\$350,392</b>	<b>\$354,972</b>	<b>\$364,751</b>	<b>\$374,814</b>	<b>\$385,170</b>
<b>Administration</b>								
Personnel	\$685,536	\$721,813	\$721,813	\$742,908	\$743,498	\$765,803	\$788,777	\$812,441
Professional Development	\$35,698	\$21,448	\$22,230	\$21,448	\$21,662	\$21,879	\$22,098	\$22,319
Contractual Services	\$157,784	\$133,024	\$136,711	\$133,024	\$134,354	\$135,698	\$137,055	\$138,425
Materials & Supplies	\$12,740	\$14,000	\$15,060	\$14,000	\$14,140	\$14,281	\$14,424	\$14,568
Capital	\$4,942	\$0	\$40,436	\$0	\$0	\$0	\$0	\$0
Refunds	\$190,816	\$150,000	\$150,500	\$150,000	\$151,500	\$153,015	\$154,545	\$156,091
<b>Total Administration</b>	<b>\$1,087,516</b>	<b>\$1,040,285</b>	<b>\$1,086,751</b>	<b>\$1,061,380</b>	<b>\$1,065,155</b>	<b>\$1,090,677</b>	<b>\$1,116,899</b>	<b>\$1,143,844</b>
<b>Finance</b>								
Personnel	\$919,790	\$1,056,082	\$1,056,082	\$1,046,731	\$1,050,010	\$1,081,510	\$1,113,955	\$1,147,374
Professional Development	\$22,768	\$20,750	\$10,274	\$20,750	\$20,958	\$21,167	\$21,379	\$21,593
Contractual Services	\$243,363	\$300,130	\$329,763	\$300,130	\$303,131	\$306,163	\$309,224	\$312,316
Materials & Supplies	\$4,324	\$5,500	\$5,822	\$5,500	\$5,555	\$5,611	\$5,667	\$5,723
Capital	\$26,898	\$0	\$5,653	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$1,000	\$1,000	\$1,000	\$1,010	\$1,020	\$1,030	\$1,041
<b>Total Finance</b>	<b>\$1,217,143</b>	<b>\$1,383,462</b>	<b>\$1,408,594</b>	<b>\$1,374,111</b>	<b>\$1,380,663</b>	<b>\$1,415,470</b>	<b>\$1,451,255</b>	<b>\$1,488,047</b>
<b>Information Services</b>								
Personnel	\$135,497	\$143,680	\$143,680	\$156,451	\$156,677	\$161,377	\$166,218	\$171,205
Professional Development	\$8,594	\$13,702	\$13,702	\$13,702	\$13,839	\$13,977	\$14,117	\$14,258
Contractual Services	\$233,079	\$223,208	\$233,219	\$223,208	\$225,440	\$227,694	\$229,971	\$232,271
Materials & Supplies	\$12,465	\$15,000	\$17,538	\$15,000	\$15,150	\$15,302	\$15,455	\$15,609
Capital	\$83,443	\$100,000	\$112,183	\$52,000	\$70,000	\$20,000	\$20,000	\$20,000
<b>Total Information Services</b>	<b>\$473,077</b>	<b>\$495,590</b>	<b>\$520,322</b>	<b>\$460,361</b>	<b>\$481,106</b>	<b>\$438,350</b>	<b>\$445,762</b>	<b>\$453,343</b>



**CITY OF HUDSON  
FIVE YEAR PLAN**

GENERAL FUND (cont.)

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Expenditures By Department</b>								
<b>Broadband</b>								
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Professional Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$17,546	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Materials & Supplies	\$420	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Broadband</b>	<b>\$17,966</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Engineering Department</b>								
Personnel	\$1,076,883	\$1,115,951	\$1,115,951	\$1,061,225	\$1,066,063	\$1,098,045	\$1,130,986	\$1,164,915
Professional Development	\$7,756	\$7,615	\$8,402	\$7,615	\$7,691	\$7,768	\$7,846	\$7,924
Contractual Services	\$237,634	\$180,384	\$202,356	\$180,384	\$182,188	\$184,010	\$185,850	\$187,708
Materials & Supplies	\$7,613	\$9,090	\$9,345	\$9,090	\$9,181	\$9,273	\$9,365	\$9,459
Capital	\$26,875	\$9,000	\$12,000	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Engineering Department</b>	<b>\$1,356,761</b>	<b>\$1,322,040</b>	<b>\$1,348,055</b>	<b>\$1,258,314</b>	<b>\$1,265,123</b>	<b>\$1,299,095</b>	<b>\$1,334,047</b>	<b>\$1,370,007</b>
<b>Public Properties</b>								
Personnel	\$295,295	\$295,271	\$295,271	\$316,734	\$317,533	\$327,059	\$336,871	\$346,977
Professional Development	\$1,092	\$2,172	\$2,172	\$2,172	\$2,194	\$2,216	\$2,238	\$2,260
Contractual Services	\$536,519	\$703,284	\$731,963	\$733,284	\$740,617	\$748,023	\$755,503	\$763,058
Materials & Supplies	\$25,044	\$38,690	\$50,210	\$38,690	\$39,077	\$39,468	\$39,862	\$40,261
Capital	\$372,923	\$315,000	\$174,713	\$230,000	\$42,500	\$113,000	\$110,000	\$40,000
Refunds	\$96,741	\$5,500	\$32,976	\$5,500	\$5,555	\$5,611	\$5,667	\$5,723
<b>Total Public Properties</b>	<b>\$1,327,613</b>	<b>\$1,359,917</b>	<b>\$1,287,306</b>	<b>\$1,326,380</b>	<b>\$1,147,475</b>	<b>\$1,235,376</b>	<b>\$1,250,141</b>	<b>\$1,198,280</b>
<b>Public Works - Admin. Support</b>								
Personnel	\$436,011	\$346,776	\$346,776	\$297,717	\$297,955	\$306,893	\$316,100	\$325,583
Professional Development	\$2,141	\$7,271	\$3,481	\$7,271	\$7,344	\$7,417	\$7,491	\$7,566
Contractual Services	\$96,974	\$97,194	\$97,534	\$97,194	\$98,166	\$99,148	\$100,139	\$101,140
Materials & Supplies	\$6,973	\$6,479	\$3,664	\$6,479	\$6,544	\$6,609	\$6,675	\$6,742
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Public Works - Admin. Support</b>	<b>\$542,100</b>	<b>\$457,720</b>	<b>\$451,455</b>	<b>\$408,661</b>	<b>\$410,008</b>	<b>\$420,067</b>	<b>\$430,406</b>	<b>\$441,032</b>
<b>Transfers/Advances Out</b>								
Street Maint & Repair - 201	\$2,996,000	\$2,400,000	\$2,255,000	\$2,400,000	\$2,500,000	\$2,500,000	\$2,600,000	\$2,600,000
Debt Service - 301	\$2,352,055	\$2,343,349	\$2,343,349	\$2,409,614	\$2,408,555	\$2,399,966	\$1,447,074	\$1,141,720
Str & Sidewalk Const. - 430	\$3,575,500	\$3,340,000	\$4,290,000	\$6,512,790	\$4,887,200	\$4,435,068	\$5,436,320	\$6,454,700
Cemetery Fund - 203	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0
Stormwater Fund - 504	\$1,500,000	\$1,900,000	\$1,778,000	\$2,400,000	\$2,470,000	\$2,795,000	\$2,720,000	\$2,320,000
Other Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Advance Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Transfers/Advances Out</b>	<b>\$10,423,555</b>	<b>\$9,983,349</b>	<b>\$10,666,349</b>	<b>\$13,742,404</b>	<b>\$12,285,755</b>	<b>\$12,150,034</b>	<b>\$12,203,394</b>	<b>\$12,516,420</b>
<b>Total Departmental Expenditures</b>	<b>\$23,513,508</b>	<b>\$23,937,820</b>	<b>\$23,866,625</b>	<b>\$27,532,989</b>	<b>\$26,229,036</b>	<b>\$26,168,678</b>	<b>\$26,567,638</b>	<b>\$27,152,711</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>STREET &amp; SIDEWALK CONST. (430)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$1,654,449	\$1,521,743	\$2,407,516	\$780,022	\$460,022	\$460,022	\$460,022	\$460,022
<b><u>Revenues:</u></b>								
General Fund Transfer	\$3,575,500	\$3,340,000	\$4,290,000	\$6,512,790	\$4,887,200	\$4,435,068	\$5,436,320	\$6,454,700
Grants	\$234,483	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$0	\$0	\$2,000,000	\$1,800,000	\$2,600,000	\$1,300,000	\$1,300,000
Other	\$88,708	\$0	\$838,500	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,898,691</b>	<b>\$3,340,000</b>	<b>\$5,128,500</b>	<b>\$8,512,790</b>	<b>\$6,687,200</b>	<b>\$7,035,068</b>	<b>\$6,736,320</b>	<b>\$7,754,700</b>
<b>Total Available</b>	<b>\$5,553,141</b>	<b>\$4,861,743</b>	<b>\$7,536,016</b>	<b>\$9,292,812</b>	<b>\$7,147,222</b>	<b>\$7,495,090</b>	<b>\$7,196,342</b>	<b>\$8,214,722</b>
<b><u>Disbursements:</u></b>								
<b><u>Expenditures:</u></b>								
Carryover Encumbrances	\$885,772	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Improvements	\$3,145,625	\$3,340,000	\$6,755,994	\$8,832,790	\$6,687,200	\$7,035,068	\$6,736,320	\$7,754,700
<b>Total Expenditures</b>	<b>\$4,031,397</b>	<b>\$3,340,000</b>	<b>\$6,755,994</b>	<b>\$8,832,790</b>	<b>\$6,687,200</b>	<b>\$7,035,068</b>	<b>\$6,736,320</b>	<b>\$7,754,700</b>
<b>Total Disbursements</b>	<b>\$4,031,397</b>	<b>\$3,340,000</b>	<b>\$6,755,994</b>	<b>\$8,832,790</b>	<b>\$6,687,200</b>	<b>\$7,035,068</b>	<b>\$6,736,320</b>	<b>\$7,754,700</b>
Run Rate (Revenue Less Expenditures)	(\$132,706)	\$0	(\$1,627,494)	(\$320,000)	\$0	\$0	\$0	\$0
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$1,521,743	\$1,521,743	\$780,022	\$460,022	\$460,022	\$460,022	\$460,022	\$460,022
Ratio Ending Balance to Disbursements	37.75%	45.56%	11.55%	5.21%	6.88%	6.54%	6.83%	5.93%
Ratio Ending Balance to Revenues	42.56%	45.56%	18.18%	7.06%	9.41%	10.37%	8.46%	7.13%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total
<b>Street Construction Annual Program</b>								
1	Annual Reconstruction/Resurfacing Program	2	\$2,165,000	\$1,950,000	\$1,935,000	\$1,925,000	\$1,915,000	\$9,890,000
2	Annual Asphalt Patching Program	2	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
3	Annual Concrete Program	2	\$130,000	\$135,000	\$140,000	\$140,000	\$140,000	\$685,000
4	Annual Striping Program	2	\$190,000	\$195,000	\$200,000	\$205,000	\$210,000	\$1,000,000
5	Annual Crack Sealing	2	\$115,000	\$120,000	\$125,000	\$130,000	\$135,000	\$625,000
	<b>Total Street Construction Annual Program</b>		<b>\$2,700,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$0 \$12,700,000</b>
<b>Connectivity Program</b>								
1	Middleton Road From 91 to Highpoint Park. 2021 D, 2022 C	3	\$607,640	\$2,830,200				\$3,437,840
2	Stow Road From Hudson Springs Park to 303. 2021 D, 2023 C	3	\$182,170		\$916,300			\$1,098,470
3	SR 303 From N Hayden Parkway to Stow Road. 2021 D, 2023 C	3	\$88,880		\$444,400			\$533,280
4	SR 91 From northern corp line to Garden Lane. 2021 D & C	3	\$150,000					\$150,000
5	Stow Road From Chamberlin Blvd. to exist. Sidewalk. 2021 D, 2022 C	3	\$92,400	\$462,000				\$554,400
6	Middleton Road From Valley View Drive to 91. 2021 D, 2023 C	3	\$427,020		\$1,996,628			\$2,423,648
7	SR 303 From Nicholson Dr. to West Case Dr. 2021 C	3	\$725,000					\$725,000
8	SR 303 From Stow Road to St. Regis Blvd. 2023 D, 2024C	3			\$218,460	\$1,092,300		\$1,310,760
9	Herrick Park Dr. From Darrow Road to Lascala Dr. 2021 C	3	\$426,000					\$426,000
10	SR 91 From Corporate Drive to existing sidewalk. 2021 D & C	3	\$328,680					\$328,680
11	Stow Road from 303 to Ravenna Street. 2024 D, 2025 C	3				\$257,200	\$1,414,600	\$1,671,800
12	Hines Hill Road From Valley View to Glastonbury Dr. 2023 D, 2024 C	3			\$362,120	\$1,201,000		\$1,563,120
13	Ravenna Street from South Hayden Pkwy. to Stow Rd. 2024 D, 2025 C	3				\$290,840	\$1,454,200	\$1,745,040
14	Owen Brown Street From Morse Rd to Lennox Rd. 2021 D & C	3	\$375,000					\$375,000
15	Valley View Road From Hines Hill Rd. to Hunting Hollow Dr. 2023 D, 2024 C	3			\$181,720	\$908,600		\$1,090,320
16	SR 303 from exist. sidewalk to Hudson Crossing Pkwy. 2023 D, 2024 C	3			\$124,740	\$646,380		\$771,120
17	Vet. Trail Ph 1 - Hines Hill & Prospect From Hunting Hollow to Co. Metro Park. 2023 D, 2025 C	3			\$315,700		\$1,635,900	\$1,951,600
	<b>Total Connectivity Program</b>		<b>\$3,402,790</b>	<b>\$3,292,200</b>	<b>\$4,560,068</b>	<b>\$4,396,320</b>	<b>\$4,504,700</b>	<b>\$0 \$20,156,078</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

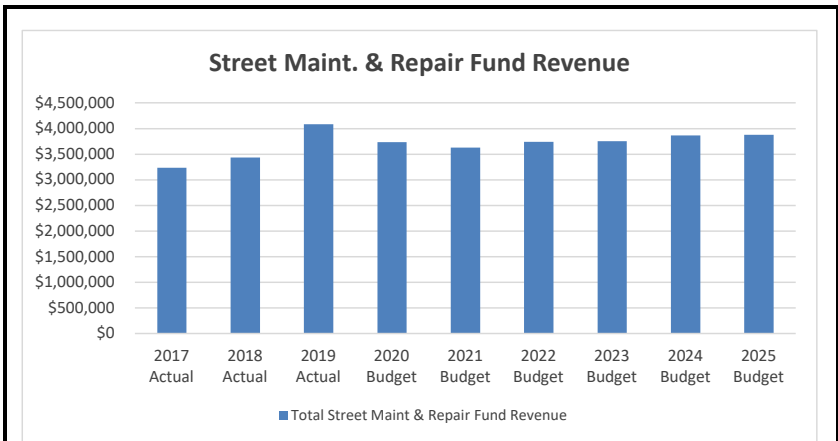
Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b>Street Improvement Projects - Pay as you go</b>									
1	Concrete Overlays (3)	3	\$1,225,000					\$1,225,000	
2	Ingleside Drive Bridge (ODOT Project, Construction and Construction Mgmt.) (1)	4	\$300,000					\$300,000	
3	Quiet Zones @ Stow Rd., Hines Hill Rd., (Des. & Construction)	3	\$150,000					\$150,000	
4	S. Main St. (Barlow to Stony Hill) Project (RW Services) (2)	4	\$25,000					\$25,000	
5	S. Main St. (Barlow to Veterans Way) Project Construction and Construction Mgmt.) (2)	4		\$600,000				\$600,000	
6	Opticom Traffic Signal Upgrades for Safety Services	2		\$105,000				\$105,000	
7	Owen Brown St. (Rt. 91 to Morse Rd.) Partial Recon. (Curb & Storm Imp - See 504)	2		\$500,000				\$500,000	
8	Citywide Guardrail Replacement Program	2	\$60,000		\$60,000			\$120,000	
9	S. Main Street Sidewalk Project at the ODOT Bridge	3		\$225,000				\$225,000	
10	Adaptive Signals for Downtown (Design)	3	\$200,000					\$200,000	
11	Adaptive Signals for Downtown (Construction and Const Mgmt.)	3	\$1,000,000					\$1,000,000	
12	Terex Road Resurfacing (ODOT Project, Londonair to Barlow - Construction)	4			\$150,000			\$150,000	
13	Barlow Road/Young Road Intersection (Design)	3				\$60,000		\$60,000	
14	Road Project Placeholder (Future AMATS/ODOT Project)	3				\$1,000,000		\$1,000,000	
15	Stow Road / Middleton Road Intersection (Design)	3					\$200,000	\$200,000	
16	Adaptive Signals for Remaining System (Design )	3					\$650,000	\$650,000	
17	Adaptive Signals for Remaining (Const and Const Mgmt.)	3					\$3,000,000	\$3,000,000	
18	Barlow Road/Young Road Intersection (Construction)	3					\$850,000	\$850,000	
19	Hines Hill Road RxR Grade Separation Project (Design)	3					\$2,000,000	\$2,000,000	
20	Flashing School Zone Signs at WRA Campus	3	\$80,000					\$80,000	
21	SR 303 West Downtown Corridor Imp.(SR 91 to Boston Mills) - Lane Reconfigure. Design	3					\$150,000	\$150,000	
	<b>Total Street Improvement Projects - Pay as you go</b>		<b>\$3,040,000</b>	<b>\$1,205,000</b>	<b>\$285,000</b>	<b>\$150,000</b>	<b>\$1,060,000</b>	<b>\$6,850,000</b>	<b>\$12,590,000</b>
	<b>TOTAL STREET &amp; SIDEWALK PROJECTS</b>		<b>\$9,142,790</b>	<b>\$6,997,200</b>	<b>\$7,345,068</b>	<b>\$7,046,320</b>	<b>\$8,064,700</b>	<b>\$6,850,000</b>	<b>\$45,446,078</b>
<b>Other Sources of Funding</b>									
1	State Highway Improvement Fund (202)		\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000	
2	Permissive Auto Capital (401)		\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$1,225,000	
	<b>Total Other Sources of Funding</b>		<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$0</b>	<b>\$1,550,000</b>
	<b>TOTAL STREET &amp; SIDEWALK FUND CHARGE</b>		<b>\$8,832,790</b>	<b>\$6,687,200</b>	<b>\$7,035,068</b>	<b>\$6,736,320</b>	<b>\$7,754,700</b>	<b>\$6,850,000</b>	<b>\$43,896,078</b>

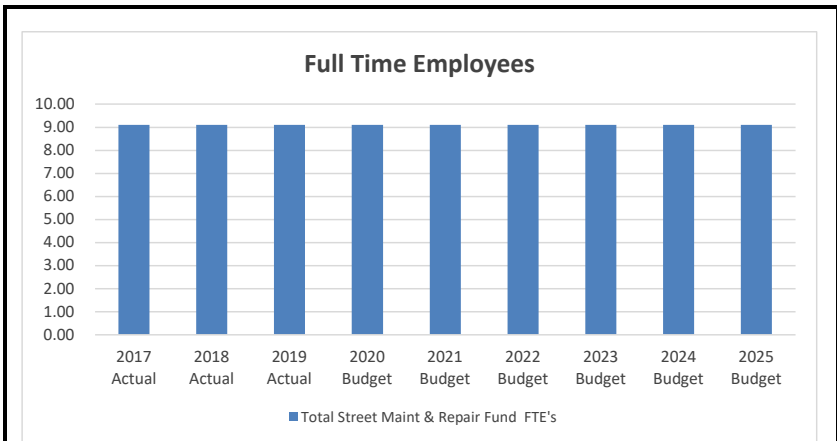
- (1) Project Construction estimate = \$1.2 mil to be split with ODOT Muni Bridge Grant of \$977,400
- (2) Project split with Safety Funds (\$1.5 mil @ 90/10) + CMAQ Funds (\$2.5 mil @ 80/20) + Local funding
- (3) Project is funded though the Executive Pkwy land sale and a carryover of \$110,000 from Overlay Funds budgeted in 2020.

**Note:** The City issued \$5,000,000 in 10 year bonds in 2013 to accelerate the replacement of poorly constructed neighborhood roads. The repayment of these bonds ends in 2023 and the annual payment is \$563,809.

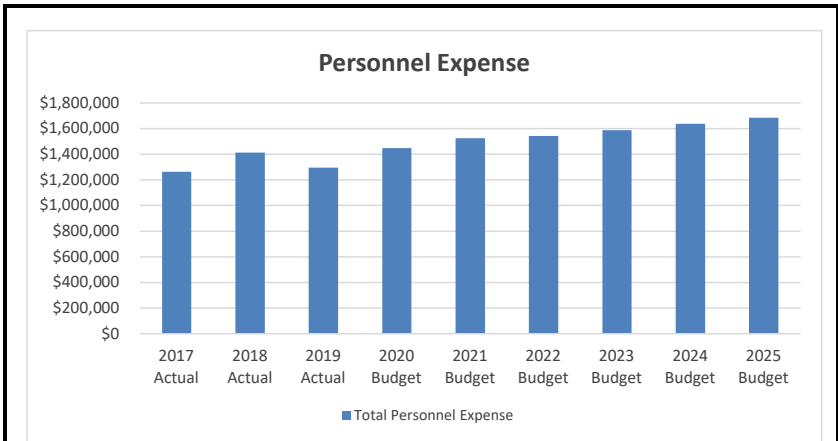
# CITY OF HUDSON FIVE YEAR PLAN STREET MAINT. & REPAIR FUND TRENDS



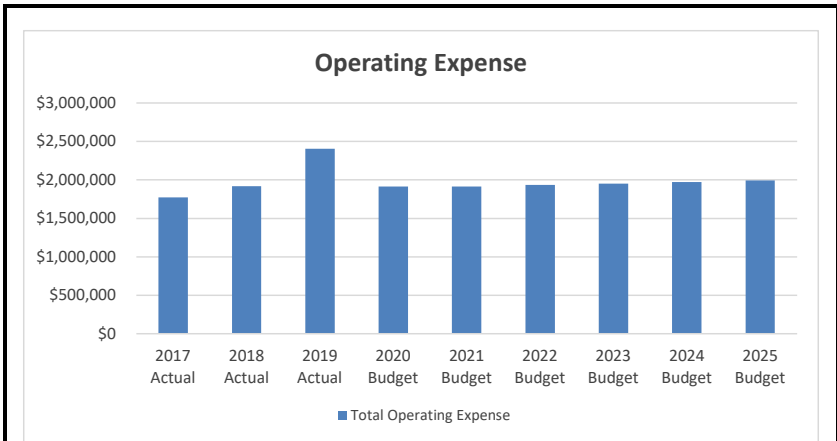
The main source of Street Maint. & Repair Fund revenue is a transfer from the General Fund which makes up about 70% of the total revenue. The other major sources of revenue are gas tax and license fees.



Street Maint. & Repair Fund full time employees have remained at 9.1 since 2017. This total is not anticipated to change through 2025.

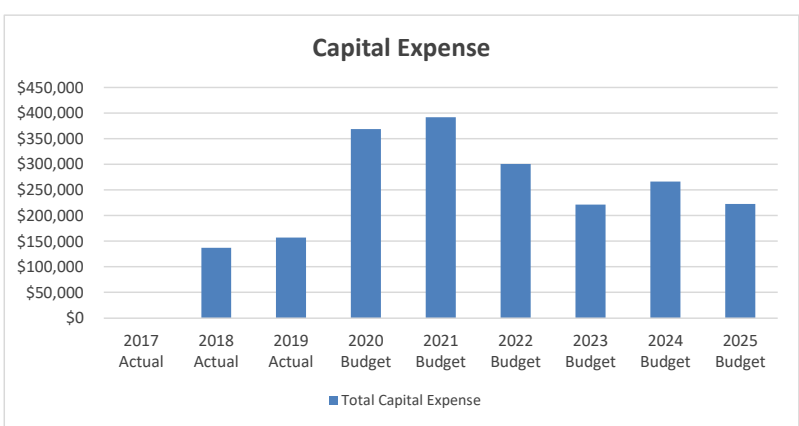


Street Maint & Repair Fund personnel costs rise an average of 3.89% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.

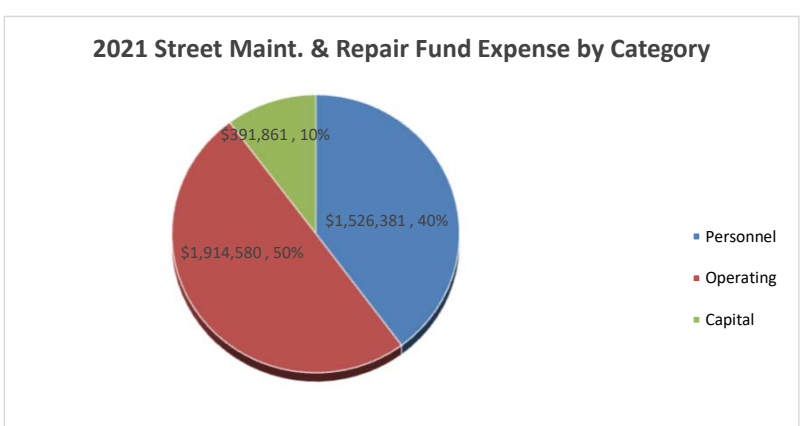


Street Maint & Repair Fund operating costs rise an average of 1.84% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

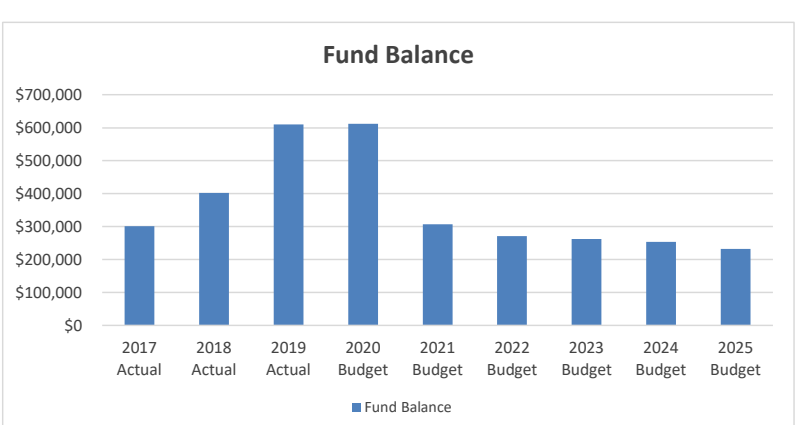
# CITY OF HUDSON FIVE YEAR PLAN STREET MAINT. & REPAIR FUND TRENDS



Street Maint & Repair Fund capital expenses are composed mostly of street repair and leaf equipment.



The Street Maint. & Repair Fund accounts for both street maintenance, including snow removal and leaf pickup.



City Council has set a goal to maintain a only a small fund balance in the Street Maint. & Repair Fund since the fund is supported by the General Fund.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>STREET MAINTENANCE AND REPAIR FUND (201)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$475,264	\$609,745	\$704,140	\$509,523	\$306,701	\$271,380	\$262,339	\$253,636
<b>Revenues:</b>								
Gasoline Tax	\$892,378	\$1,197,500	\$1,069,988	\$1,100,000	\$1,111,000	\$1,122,110	\$1,133,331	\$1,144,664
License Fees	\$127,113	\$135,000	\$119,734	\$130,000	\$131,300	\$132,613	\$133,939	\$135,279
Miscellaneous	\$69,491	\$0	\$32,648	\$0	\$0	\$0	\$0	\$0
<b>Subtotal</b>	<b>\$1,088,982</b>	<b>\$1,332,500</b>	<b>\$1,222,370</b>	<b>\$1,230,000</b>	<b>\$1,242,300</b>	<b>\$1,254,723</b>	<b>\$1,267,270</b>	<b>\$1,279,943</b>
Transfers In - General Fund	\$2,996,000	\$2,400,000	\$2,255,000	\$2,400,000	\$2,500,000	\$2,500,000	\$2,600,000	\$2,600,000
<b>Total Available</b>	<b>\$4,560,246</b>	<b>\$4,342,245</b>	<b>\$4,181,510</b>	<b>\$4,139,523</b>	<b>\$4,049,001</b>	<b>\$4,026,103</b>	<b>\$4,129,610</b>	<b>\$4,133,579</b>
<b>Disbursements:</b>								
Street Maint. & Repair								
Personnel	\$1,081,525	\$1,241,838	\$1,241,838	\$1,304,753	\$1,314,757	\$1,354,200	\$1,394,826	\$1,436,671
Professional Development	\$1,974	\$7,019	\$7,418	\$7,019	\$7,089	\$7,160	\$7,232	\$7,304
Contractual Services	\$1,313,902	\$1,297,823	\$1,337,782	\$1,297,823	\$1,310,801	\$1,323,909	\$1,337,148	\$1,350,520
Materials & Supplies	\$1,033,429	\$554,188	\$575,084	\$554,188	\$559,730	\$565,327	\$570,980	\$576,690
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$84,736	\$268,023	\$143,387	\$291,375	\$200,375	\$154,375	\$191,375	\$170,625
Carryover Encumbrances	\$89,491	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Street Maint. &amp; Repair</b>	<b>\$3,605,058</b>	<b>\$3,368,891</b>	<b>\$3,305,510</b>	<b>\$3,455,158</b>	<b>\$3,392,753</b>	<b>\$3,404,972</b>	<b>\$3,501,561</b>	<b>\$3,541,810</b>
Leaf Collection								
Personnel	\$213,378	\$205,538	\$205,538	\$221,628	\$228,277	\$235,125	\$242,179	\$249,444
Professional Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$24,622	\$25,250	\$25,466	\$25,250	\$25,503	\$25,758	\$26,015	\$26,275
Materials & Supplies	\$30,015	\$30,300	\$33,092	\$30,300	\$30,603	\$30,909	\$31,218	\$31,530
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$72,524	\$100,486	\$102,382	\$100,486	\$100,486	\$67,000	\$75,000	\$52,000
Carryover Encumbrances	\$4,903	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Leaf Collection</b>	<b>\$345,443</b>	<b>\$361,574</b>	<b>\$366,477</b>	<b>\$377,664</b>	<b>\$384,868</b>	<b>\$358,792</b>	<b>\$374,412</b>	<b>\$359,250</b>
<b>Total Disbursements</b>	<b>\$3,950,501</b>	<b>\$3,730,465</b>	<b>\$3,671,987</b>	<b>\$3,832,822</b>	<b>\$3,777,621</b>	<b>\$3,763,763</b>	<b>\$3,875,974</b>	<b>\$3,901,060</b>
Run Rate (Revenue Less Expenditures)	\$134,481	\$2,035	(\$194,617)	(\$202,822)	(\$35,321)	(\$9,040)	(\$8,703)	(\$21,117)
<b>ENDING BALANCE, DECEMBER 31</b>	\$609,746	\$611,780	\$509,523	\$306,701	\$271,380	\$262,339	\$253,636	\$232,519
Ratio Ending Balance to Disbursements	15.43%	16.40%	13.88%	8.00%	7.18%	6.97%	6.54%	5.96%
Ratio Ending Balance to Revenues	14.93%	16.39%	14.65%	8.45%	7.25%	6.99%	6.56%	5.99%

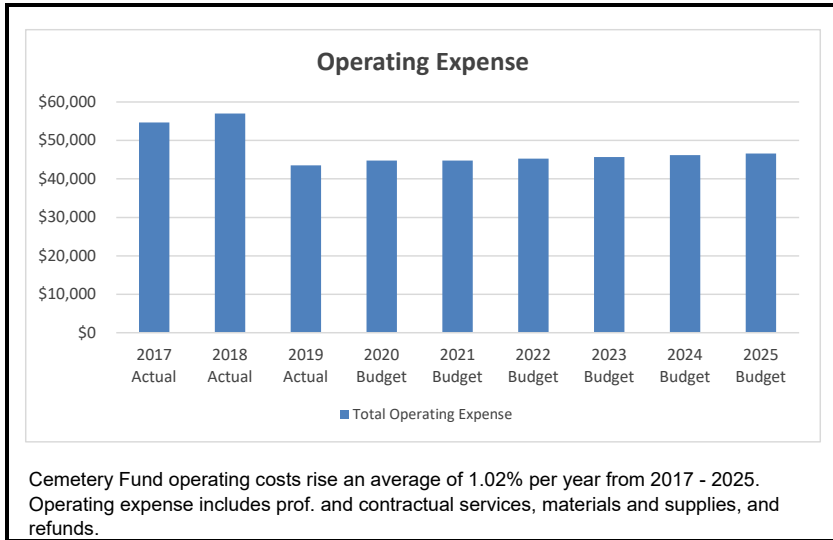
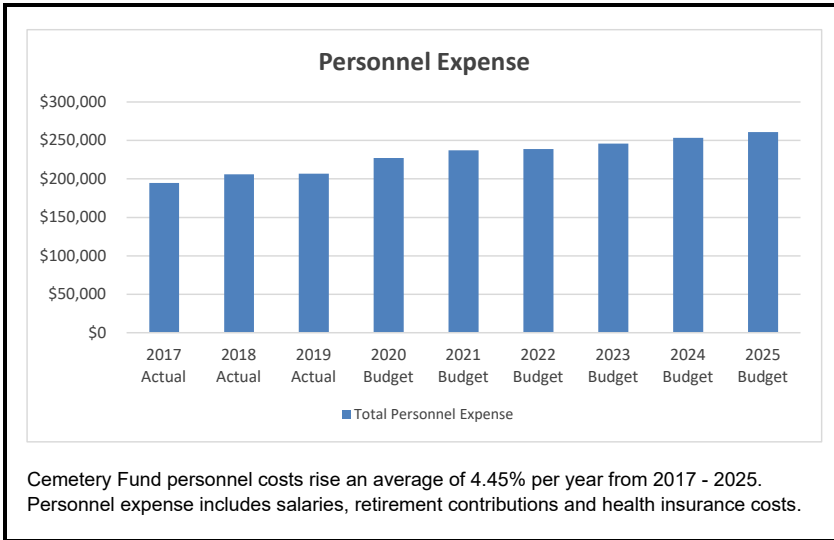
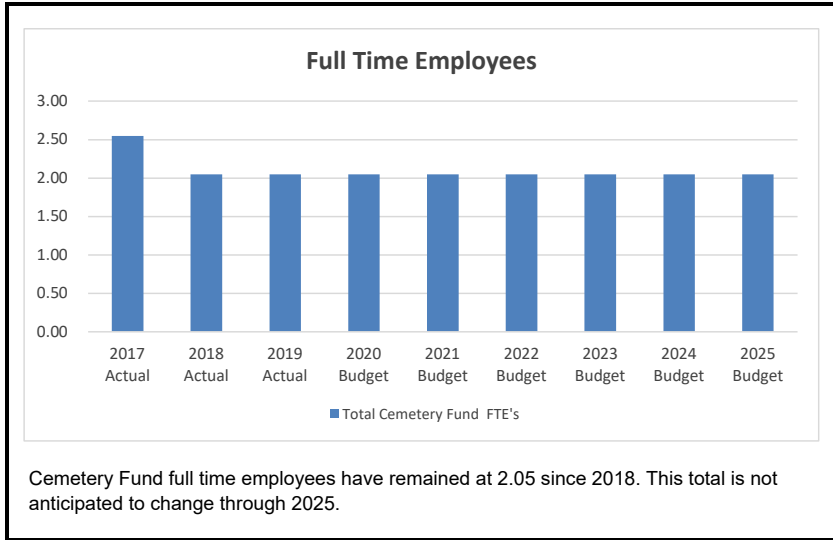
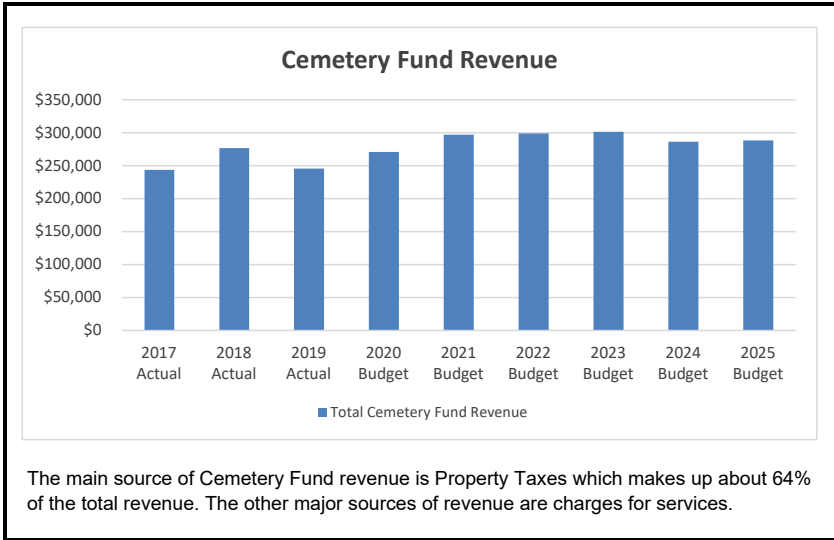
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

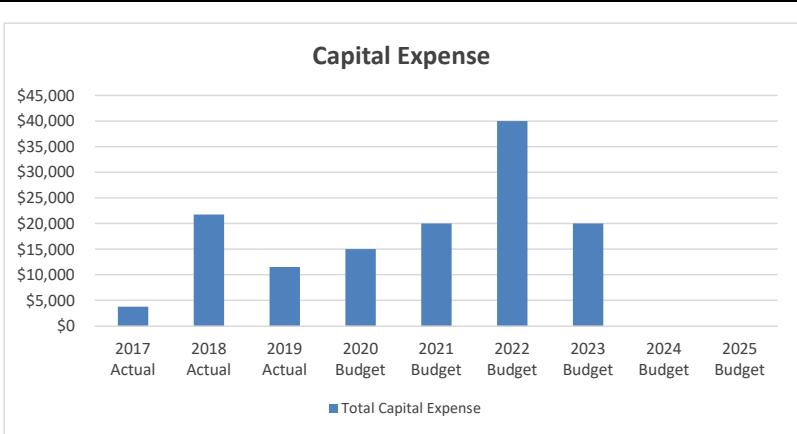
	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b><u>Street Maintenance &amp; Repair</u></b>									
1	Lease backhoe loader (Ongoing Lease)	2	\$26,050	\$26,050	\$26,050	\$26,050		\$104,200	
2	Lease Case Wheel Loader (Ongoing Lease)	2	\$41,325	\$41,325	\$41,325	\$41,325	\$41,325	\$206,625	
3	Replace Mobile Sign Board	2	\$24,000					\$24,000	
4	Sewer Jet Truck Tank Replacement	2	\$100,000					\$100,000	
5	New Holland Tractor Replacement	2	\$100,000					\$100,000	
6	Purchase Tow Motor	3		\$40,000				\$40,000	
7	Replace Attenuator	3		\$32,000				\$32,000	
8	Lease Boom Mower	3		\$31,000	\$31,000	\$31,000	\$31,000	\$124,000	
9	Guard Rail Mower	3		\$30,000				\$30,000	
10	Replace Sewer Jet Trailer	3				\$60,000		\$60,000	
11	Replace 2003 Skid Steer	3			\$56,000			\$56,000	
12	Replace 2008 Durapatch Trailer	3			\$93,000			\$93,000	
13	Replace 2003 Trailer	3				\$15,300		\$15,300	
14	Replace 2008 Concrete Saw	3				\$23,000		\$23,000	
<b>Total Street Maintenance &amp; Repair</b>			<b>\$291,375</b>	<b>\$200,375</b>	<b>\$154,375</b>	<b>\$191,375</b>	<b>\$170,625</b>	<b>\$0</b>	<b>\$1,008,125</b>
<b><u>Leaf Collection</u></b>									
1	7 Old Dominion Brush leaf vacuum trailers (Ongoing Lease)	2	\$100,486	\$100,486	\$67,000	\$75,000	\$52,000	\$394,972	
<b>Total Leaf Collection</b>			<b>\$100,486</b>	<b>\$100,486</b>	<b>\$67,000</b>	<b>\$75,000</b>	<b>\$52,000</b>	<b>\$0</b>	<b>\$394,972</b>
<b>TOTAL STREET MAINTENANCE &amp; REPAIR FUND</b>			<b>\$391,861</b>	<b>\$300,861</b>	<b>\$221,375</b>	<b>\$266,375</b>	<b>\$222,625</b>	<b>\$0</b>	<b>\$1,403,097</b>



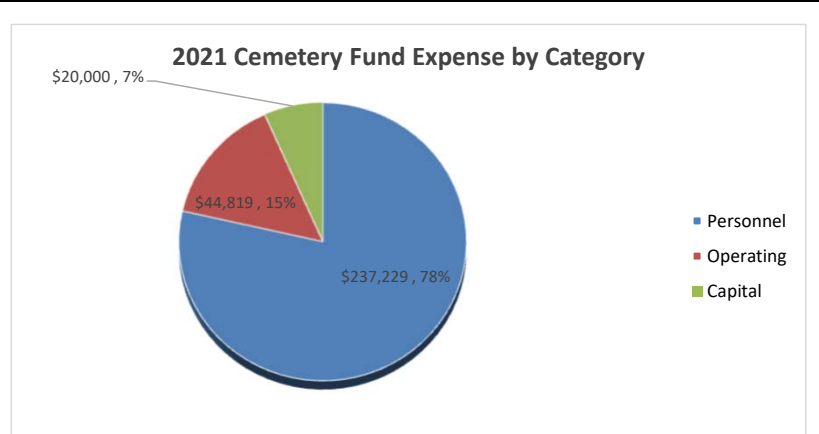
# CITY OF HUDSON FIVE YEAR PLAN CEMETERY FUND TRENDS



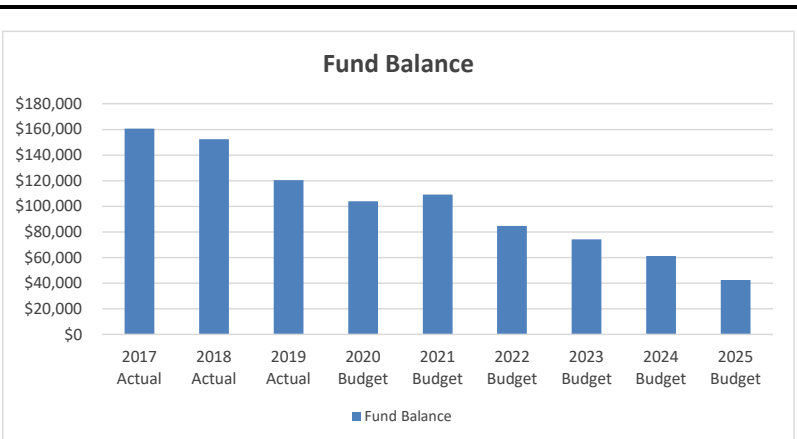
# CITY OF HUDSON FIVE YEAR PLAN CEMETERY FUND TRENDS



Cemetery Fund capital expenses are composed mostly of street paving and land improvements.



The Cemetery Fund accounts for both burials and maintenance of City owned cemeteries.



The Cemetery Fund is showing a gradual decline in fund balance over the term of the Five Year Plan.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

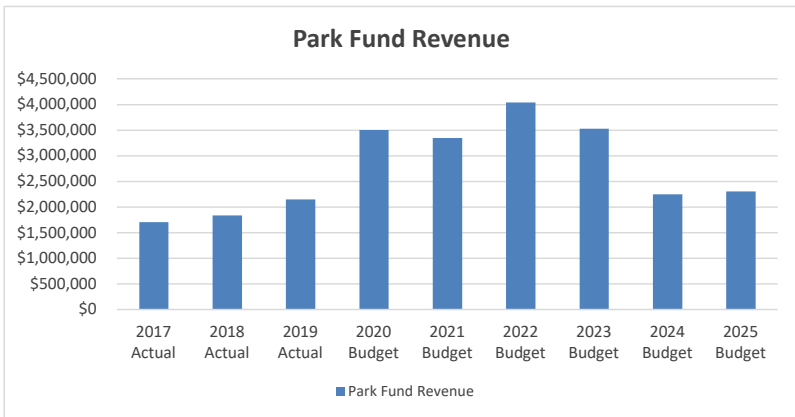
<b>CEMETERIES FUND (203)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$158,946	\$120,425	\$143,158	\$113,902	\$109,330	\$84,616	\$74,292	\$61,373
<b><u>Revenues:</u></b>								
Real Estate Property Tax	\$170,614	\$171,350	\$173,843	\$176,976	\$176,976	\$176,976	\$180,171	\$180,171
Charges for Services	\$69,191	\$98,500	\$101,766	\$98,500	\$100,470	\$102,479	\$104,529	\$106,620
Miscellaneous	\$6,134	\$1,000	\$4,347	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Transfer from General Fund	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0
<b>Total Revenue</b>	<b>\$245,939</b>	<b>\$270,850</b>	<b>\$279,956</b>	<b>\$297,476</b>	<b>\$299,446</b>	<b>\$301,455</b>	<b>\$286,700</b>	<b>\$288,791</b>
<b>Total Available</b>	<b>\$404,885</b>	<b>\$391,275</b>	<b>\$423,113</b>	<b>\$411,378</b>	<b>\$408,775</b>	<b>\$386,071</b>	<b>\$360,992</b>	<b>\$350,164</b>
<b><u>Disbursements:</u></b>								
Cemetery								
Personnel	\$206,702	\$227,400	\$227,400	\$237,229	\$238,893	\$246,059	\$253,441	\$261,044
Professional Development	\$340	\$950	\$550	\$950	\$960	\$969	\$979	\$989
Contractual Services	\$33,453	\$35,468	\$34,796	\$35,468	\$35,823	\$36,181	\$36,543	\$36,908
Materials & Supplies	\$7,759	\$8,401	\$14,982	\$8,401	\$8,485	\$8,570	\$8,656	\$8,742
Refunds	\$1,965	\$0	\$800	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$11,509	\$15,000	\$30,684	\$20,000	\$40,000	\$20,000	\$0	\$0
Advance to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$22,733	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Cemetery</b>	<b>\$284,460</b>	<b>\$287,219</b>	<b>\$309,212</b>	<b>\$302,048</b>	<b>\$324,160</b>	<b>\$311,779</b>	<b>\$299,618</b>	<b>\$307,683</b>
<b>Total Disbursements</b>	<b>\$284,460</b>	<b>\$287,219</b>	<b>\$309,212</b>	<b>\$302,048</b>	<b>\$324,160</b>	<b>\$311,779</b>	<b>\$299,618</b>	<b>\$307,683</b>
Run Rate (Revenue Less Expenditures)	(\$38,521)	(\$16,369)	(\$29,256)	(\$4,572)	(\$24,714)	(\$10,324)	(\$12,918)	(\$18,893)
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$120,425	\$104,056	\$113,902	\$109,330	\$84,616	\$74,292	\$61,373	\$42,481
Ratio Ending Balance to Disbursements	42.33%	36.23%	36.84%	36.20%	26.10%	23.83%	20.48%	13.81%
Ratio Ending Balance to Revenues	48.97%	38.42%	40.69%	36.75%	28.26%	24.64%	21.41%	14.71%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

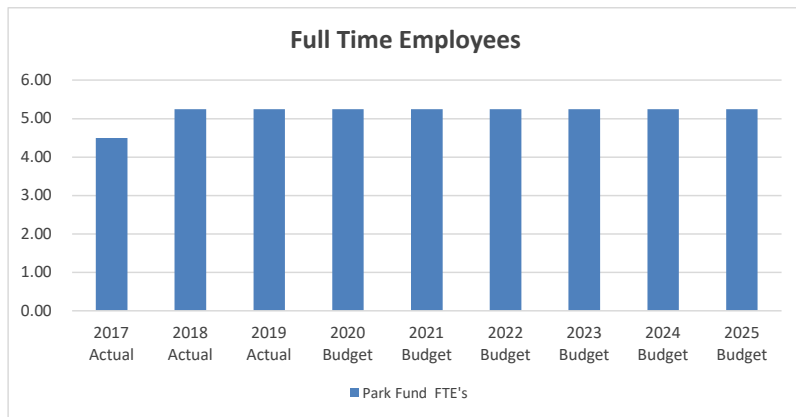
Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

		Project Code	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Cemetery</u></b>									
1	Street Paving	3		\$20,000					\$20,000
2	General Repairs	3	\$20,000	\$20,000	\$20,000				\$60,000
<b>Total Cemetery</b>			<b>\$20,000</b>	<b>\$40,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>
<b>TOTAL CEMETERY FUND</b>			<b>\$20,000</b>	<b>\$40,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>

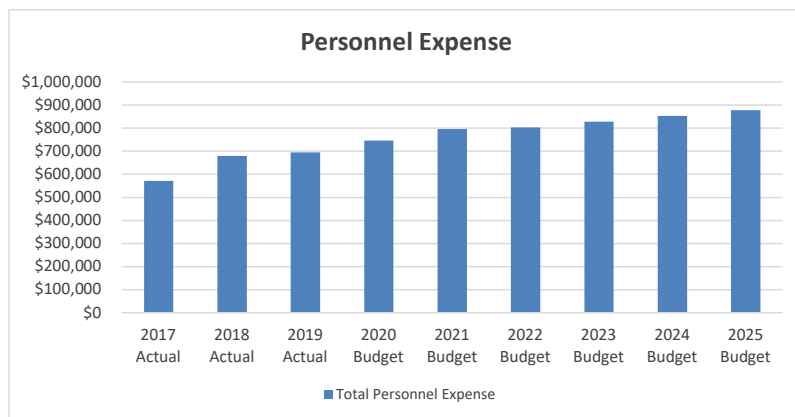
# CITY OF HUDSON FIVE YEAR PLAN PARK FUND TRENDS



The main source of Park Fund revenue is income tax which makes up about 95% of the total revenue. 2020-2022 contains anticipated debt proceeds which increase the revenue significantly during those years.



Park Fund full time employees have remained at 5.25 since 2018. This total is not anticipated to change through 2025.

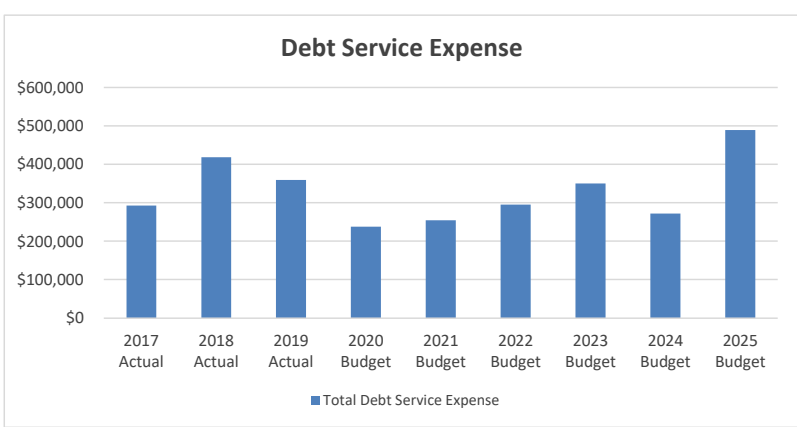


Park Fund personnel costs rise an average of 4.48% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.

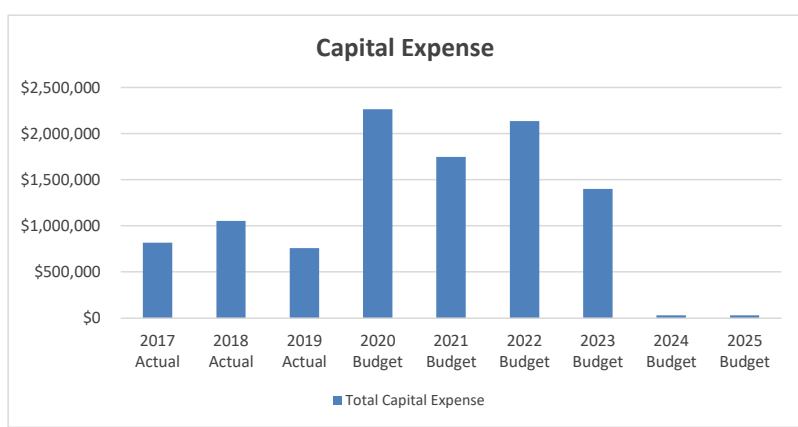


Park Fund operating costs rise an average of 2.48% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

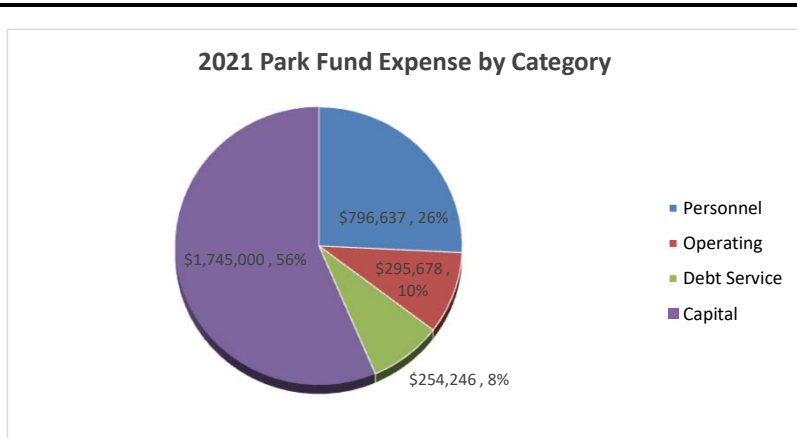
# CITY OF HUDSON FIVE YEAR PLAN PARK FUND TRENDS



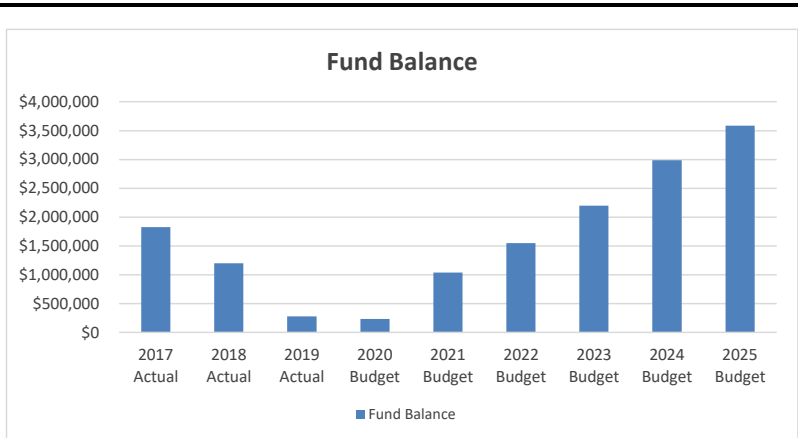
Park Fund debt service expenses are related to both the Parks and Golf Course. The increase in debt service throughout the budget is due to the anticipated issuance of \$4.9 million in bonds for connectivity.



Park Fund capital expenses are composed mostly of trails and sidewalks..



The Park Fund accounts for both the operation and upkeep and capital improvements of the parks as well as capital items related to the golf course.



Park Fund balance decreases significantly from 2019-2022 while the major connectivity items are being completed, but begins to rise again in 2023 when those items are complete.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>PARKS FUND (205)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$1,526,612	\$279,085	\$1,557,214	\$780,444	\$1,039,236	\$1,550,472	\$2,197,500	\$2,988,457
<b>Revenues:</b>								
Income Taxes	\$1,978,468	\$1,901,955	\$2,070,466	\$2,045,353	\$2,096,487	\$2,148,899	\$2,202,622	\$2,257,687
Grant Proceeds	\$52,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$1,550,000	\$450,000	\$1,255,000	\$1,900,000	\$1,330,000	\$0	\$0
Park User Fees/Misc.	\$81,325	\$15,000	\$15,450	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
Interest Income	\$35,622	\$30,000	\$27,911	\$30,000	\$27,000	\$27,000	\$27,000	\$27,000
Royalties (Gas Wells)	\$3,714	\$5,000	\$3,335	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
<b>Total Revenue</b>	<b>\$2,151,629</b>	<b>\$3,501,955</b>	<b>\$2,567,163</b>	<b>\$3,350,353</b>	<b>\$4,043,787</b>	<b>\$3,526,505</b>	<b>\$2,250,540</b>	<b>\$2,305,924</b>
<b>Total Available</b>	<b>\$3,678,241</b>	<b>\$3,781,040</b>	<b>\$4,124,377</b>	<b>\$4,130,797</b>	<b>\$5,083,023</b>	<b>\$5,076,977</b>	<b>\$4,448,040</b>	<b>\$5,294,380</b>
<b>Disbursements:</b>								
Parks								
Personnel	\$694,504	\$746,906	\$746,906	\$796,637	\$803,846	\$827,962	\$852,801	\$878,385
Professional Development	\$3,265	\$5,079	\$3,033	\$5,079	\$5,130	\$5,181	\$5,233	\$5,285
Contractual Services	\$193,635	\$181,872	\$202,687	\$181,872	\$183,691	\$185,528	\$187,383	\$189,257
Materials & Supplies	\$101,700	\$105,040	\$107,044	\$105,040	\$106,090	\$107,151	\$108,223	\$109,305
Refunds	\$10,904	\$3,687	\$3,916	\$3,687	\$3,724	\$3,761	\$3,799	\$3,837
Capital Purchases	\$757,802	\$2,265,000	\$2,042,636	\$1,745,000	\$2,135,000	\$1,400,000	\$30,000	\$30,000
Debt Service	\$359,216	\$237,711	\$237,711	\$241,096	\$244,070	\$241,894	\$124,145	\$124,230
New Debt Service	\$0	\$0	\$0	\$13,150	\$51,000	\$108,000	\$148,000	\$365,000
Carryover Encumbrances	\$1,278,129	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Parks</b>	<b>\$3,399,156</b>	<b>\$3,545,295</b>	<b>\$3,343,933</b>	<b>\$3,091,561</b>	<b>\$3,532,551</b>	<b>\$2,879,477</b>	<b>\$1,459,583</b>	<b>\$1,705,298</b>
<b>Total Disbursements</b>	<b>\$3,399,156</b>	<b>\$3,545,295</b>	<b>\$3,343,933</b>	<b>\$3,091,561</b>	<b>\$3,532,551</b>	<b>\$2,879,477</b>	<b>\$1,459,583</b>	<b>\$1,705,298</b>
Run Rate (Revenue Less Expenditures)	(\$1,247,527)	(\$43,340)	(\$776,770)	\$258,792	\$511,236	\$647,028	\$790,957	\$600,625
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$279,085	\$235,745	\$780,444	\$1,039,236	\$1,550,472	\$2,197,500	\$2,988,457	\$3,589,082
Ratio Ending Balance to Disbursements	8.21%	6.65%	23.34%	33.62%	43.89%	76.32%	204.75%	210.47%
Ratio Ending Balance to Revenues	12.97%	6.73%	30.40%	31.02%	38.34%	62.31%	132.79%	155.65%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b>Parks</b>									
1	Playground updates	2	\$30,000	\$30,000	\$30,000	\$30,000		\$150,000	
2	Golf irrigation valve replacement	2	\$25,000	\$25,000				\$50,000	
3	W. Barlow Road Sidewalk (Construction, SR 91 to Ellsworth GC/Nicholson Dr) (3)	2	\$875,000					\$875,000	
4	Colony Park Trunk Storm Replacement in Parking Lot	2	\$200,000					\$200,000	
5	Lake refill well and pump repair	2	\$30,000					\$30,000	
6	Core Harvester	2	\$6,000					\$6,000	
7	Equipment lift Hudson Springs shop	2	\$9,000					\$9,000	
8	Hudson Springs Dam Safety Plan	1	\$15,000					\$15,000	
9	Veteran's Trail - Ph 4 (Constr, Ellsworth GC/Nicholson to Terex to Barlow) (2) (3)	4	\$380,000					\$380,000	
10	Boston Mills Road Trail Connection (Design, Executive Pkwy over BWC to Lake Forest)	2	\$175,000					\$175,000	
11	Boston Mills Road Trail (Construction, Executive Pkwy over BWC to Lake Forest) (3)	2		\$900,000				\$900,000	
12	Veteran's Trail - Ph 3 (Construction, Milford Rd/Cascade Park to Barlow Rd) (1) (3)	3		\$1,000,000				\$1,000,000	
13	Golf Clubhouse update/repairs	3		\$75,000				\$75,000	
14	Boat dock	3		\$5,000				\$5,000	
15	Colony Park trail paving	2		\$100,000				\$100,000	
16	Valley View & Hunting Hollow Connectivity Project (Construction, SR 91 to Prospect St) (3)	3		\$580,000				\$580,000	
17	E. Barlow Rd Connector Path Project (Barlow Farm Park to Metro Park) - Placeholder - Norfolk Southern Costs Undetermined at this time. (3)	3		\$750,000				\$750,000	
18	Turnpike Pedestrian Bridge at Prospect Street (Design)	3		\$40,000				\$40,000	
19	Park Truck replacement	3					\$40,000	\$40,000	
20	Golf irrigation upgrade	2					\$550,000	\$550,000	
<b>Total Parks</b>			<b>\$1,745,000</b>	<b>\$2,135,000</b>	<b>\$1,400,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$590,000</b>	<b>\$5,930,000</b>
<b>TOTAL PARKS FUND</b>			<b>\$1,745,000</b>	<b>\$2,135,000</b>	<b>\$1,400,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$590,000</b>	<b>\$5,930,000</b>

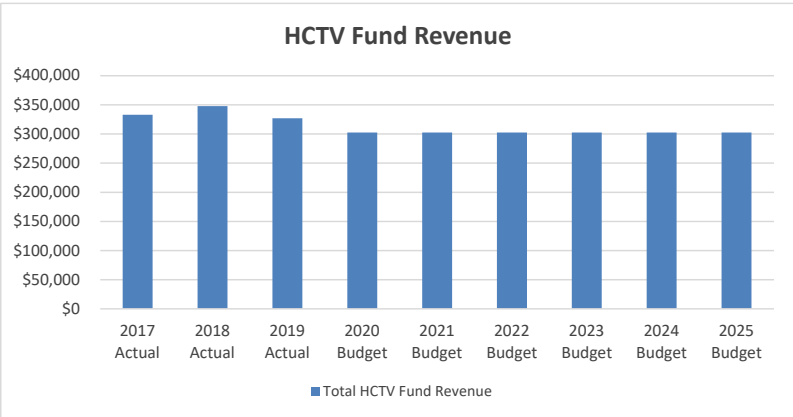
(1) Local Funds Only. Reduced scope.

(2) Total project cost \$880,000. ODNR grant \$500,000; city share \$380,000

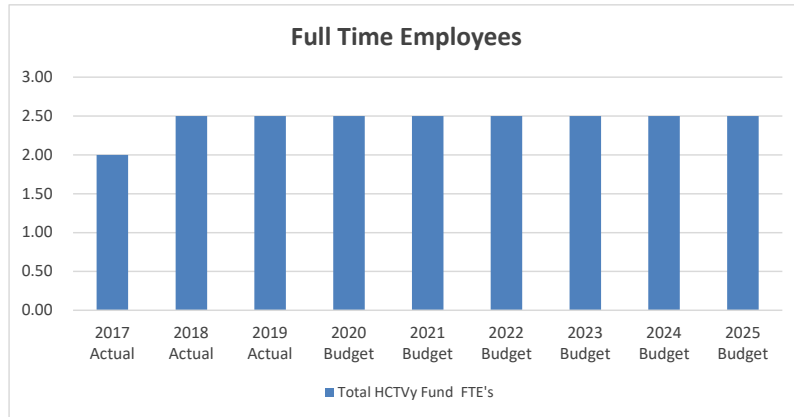
(3) Project is projected to be financed through debt.



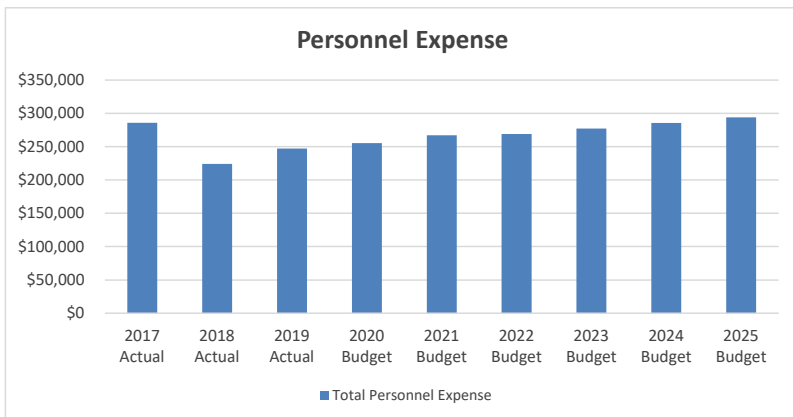
# CITY OF HUDSON FIVE YEAR PLAN HCTV FUND TRENDS



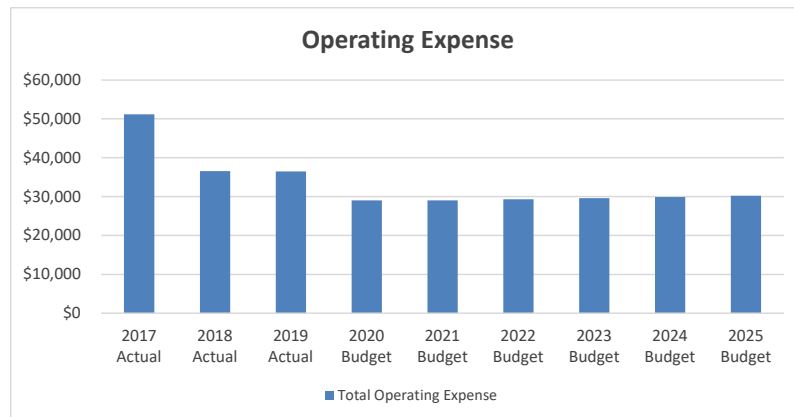
The main source of HCTV Fund revenue is franchise fees. The other major sources of revenue are donations and charges for services.



HCTV Fund full time employees have remained at 2.5 since 2018. This total is not anticipated to change through 2025.

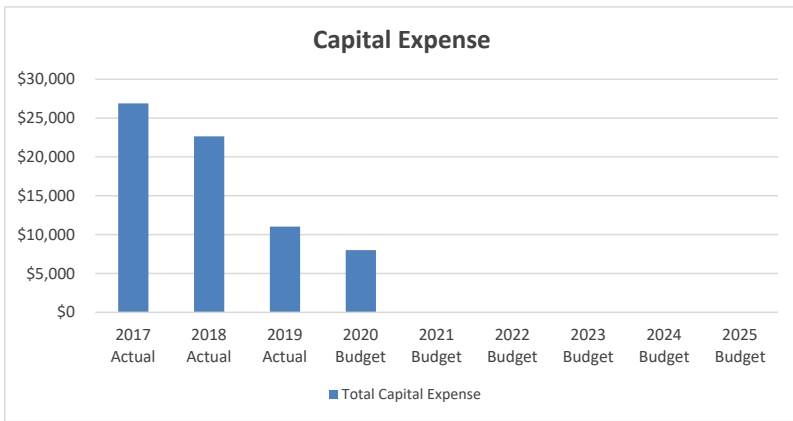


HCTV Fund personnel costs rise an average of 3.66% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.

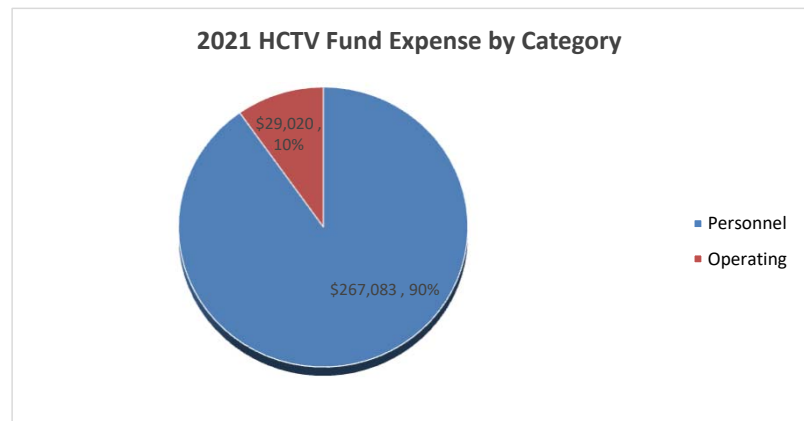


HCTV Fund operating costs decrease an average of 4.56% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

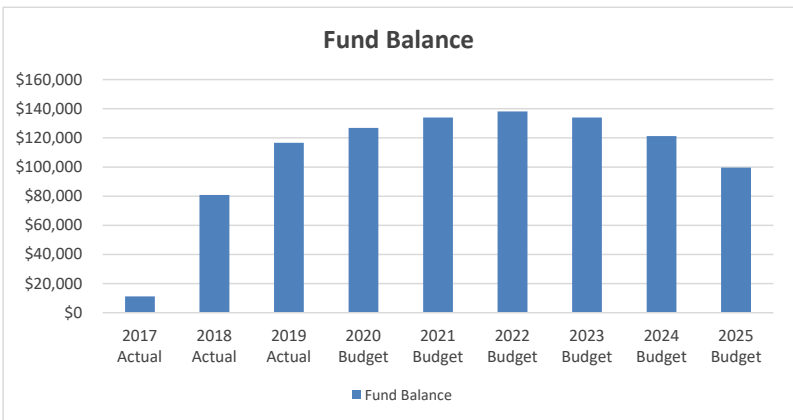
# CITY OF HUDSON FIVE YEAR PLAN HCTV FUND TRENDS



HCTV Fund capital expenses are composed mostly of equipment purchases.



The HCTV Fund accounts for produces content for the City run cable station.

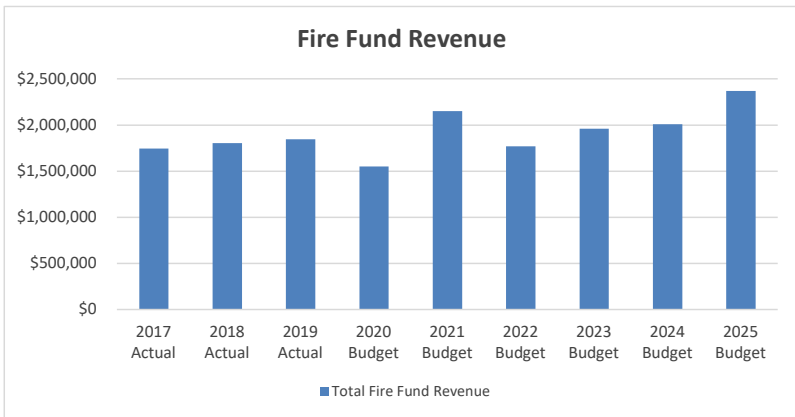


The HCTV Fund is showing a gradual decline in fund balance over the term of the Five Year Plan.

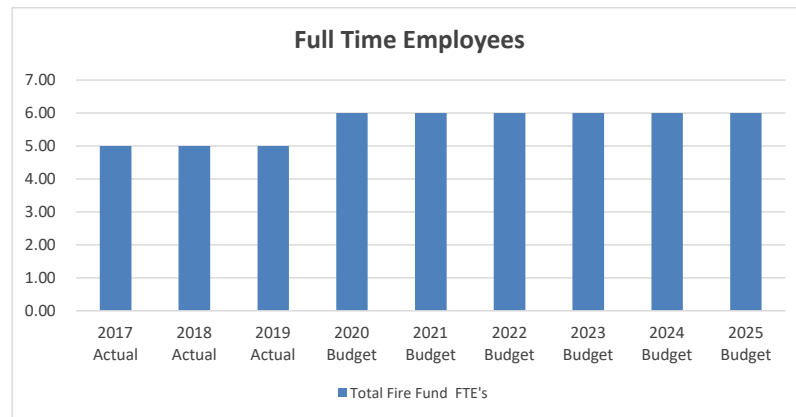
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>HUDSON COMMUNITY TV FUND (206)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$85,190	\$116,614	\$117,716	\$127,634	\$134,031	\$138,219	\$134,043	\$121,259
<b><u>Revenues:</u></b>								
Franchise Fees	\$310,599	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Charges for Services	\$2,290	\$2,000	\$453	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Grants & Donations	\$14,129	\$500	\$12,680	\$500	\$500	\$500	\$500	\$500
<b>Total Revenue</b>	<b>\$327,018</b>	<b>\$302,500</b>	<b>\$313,133</b>	<b>\$302,500</b>	<b>\$302,500</b>	<b>\$302,500</b>	<b>\$302,500</b>	<b>\$302,500</b>
<b>Total Available</b>	<b>\$412,208</b>	<b>\$419,114</b>	<b>\$430,849</b>	<b>\$430,134</b>	<b>\$436,531</b>	<b>\$440,719</b>	<b>\$436,543</b>	<b>\$423,759</b>
<b><u>Disbursements:</u></b>								
Cable TV								
Personnel	\$246,997	\$255,249	\$255,249	\$267,083	\$269,002	\$277,072	\$285,384	\$293,946
Professional Development	\$4,830	\$2,300	\$2,300	\$2,300	\$2,323	\$2,346	\$2,370	\$2,393
Contractual Services	\$14,020	\$14,570	\$14,639	\$14,570	\$14,716	\$14,863	\$15,011	\$15,162
Materials & Supplies	\$17,464	\$11,910	\$12,732	\$11,910	\$12,029	\$12,149	\$12,271	\$12,394
Refunds	\$152	\$240	\$245	\$240	\$242	\$245	\$247	\$250
Capital Purchases	\$11,028	\$8,000	\$18,050	\$0	\$0	\$0	\$0	\$0
Advance to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$1,101	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Cable TV</b>	<b>\$295,593</b>	<b>\$292,269</b>	<b>\$303,215</b>	<b>\$296,103</b>	<b>\$298,312</b>	<b>\$306,675</b>	<b>\$315,284</b>	<b>\$324,144</b>
<b>Total Disbursements</b>	<b>\$295,593</b>	<b>\$292,269</b>	<b>\$303,215</b>	<b>\$296,103</b>	<b>\$298,312</b>	<b>\$306,675</b>	<b>\$315,284</b>	<b>\$324,144</b>
Run Rate (Revenue Less Expenditures)	\$31,425	\$10,231	\$9,918	\$6,397	\$4,188	(\$4,175)	(\$12,784)	(\$21,644)
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$116,614	\$126,845	\$127,634	\$134,031	\$138,219	\$134,043	\$121,259	\$99,615
Ratio Ending Balance to Disbursements	39.45%	43.40%	42.09%	45.26%	46.33%	43.71%	38.46%	30.73%
Ratio Ending Balance to Revenues	35.66%	41.93%	40.76%	44.31%	45.69%	44.31%	40.09%	32.93%

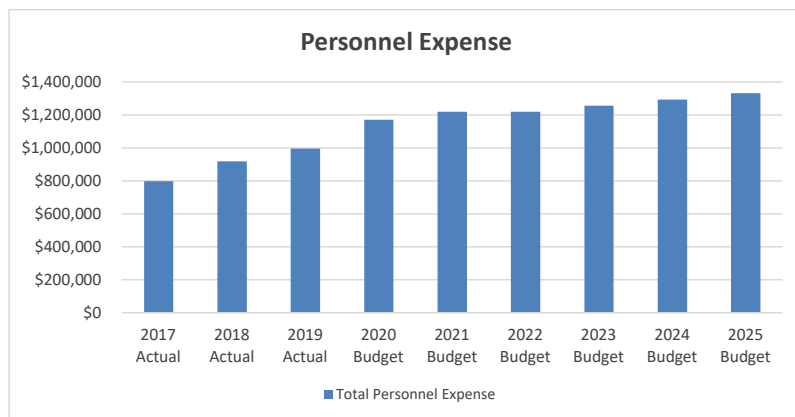
# CITY OF HUDSON FIVE YEAR PLAN FIRE FUND TRENDS



In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% Fire is allocated to receive 15% in 2021, 12% in 2022, 13% in 2023, 13% in 2024, and 15% in 2025.



Fire Fund full time employees increased to 6 in 2020 with the addition of another inspector. This total is not anticipated to change through 2025.

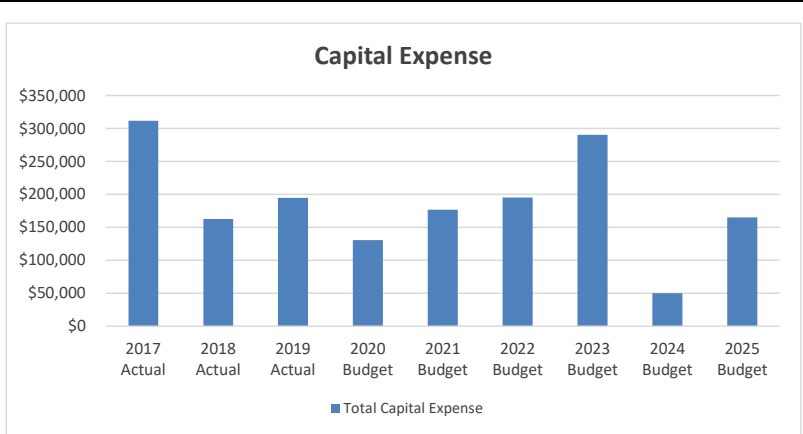


Fire Fund personnel costs rise an average of 6.34% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.

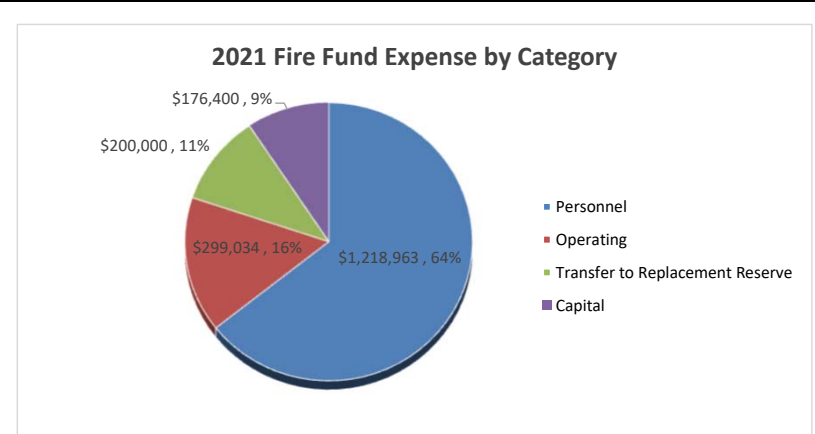


Fire Fund operating costs rise an average of 5.46% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

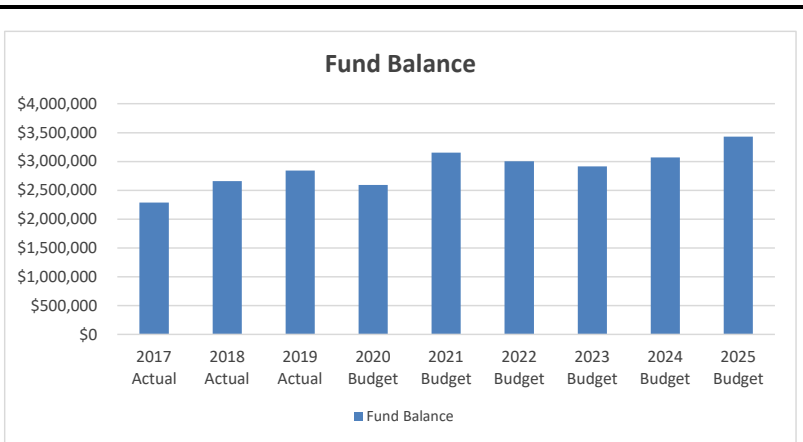
# CITY OF HUDSON FIVE YEAR PLAN FIRE FUND TRENDS



Fire Fund capital expenses are composed mostly of emergency vehicles and equipment.



The Fire Fund accounts for operations and capital needs of the City's Fire Department which is handled on a majority volunteer basis.



The Fire Fund has an extremely healthy fund balance that is over 100% of annual expenditures.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
FIRE FUND (221)	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$2,736,630	\$2,845,086	\$2,950,916	\$2,898,683	\$3,154,639	\$3,006,317	\$2,915,355	\$3,071,911
<b>Revenues:</b>								
Income Taxes (1)	\$1,728,468	\$1,521,564	\$1,656,373	\$2,120,353	\$1,738,690	\$1,930,670	\$1,978,937	\$2,340,473
Miscellaneous	\$118,521	\$30,000	\$62,376	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
<b>Total Revenue</b>	<b>\$1,846,988</b>	<b>\$1,551,564</b>	<b>\$1,718,749</b>	<b>\$2,150,353</b>	<b>\$1,768,690</b>	<b>\$1,960,670</b>	<b>\$2,008,937</b>	<b>\$2,370,473</b>
<b>Total Available</b>	<b>\$4,583,618</b>	<b>\$4,396,650</b>	<b>\$4,669,665</b>	<b>\$5,049,036</b>	<b>\$4,923,329</b>	<b>\$4,966,987</b>	<b>\$4,924,291</b>	<b>\$5,442,384</b>
<b>Disbursements:</b>								
Fire								
Personnel	\$996,754	\$1,171,856	\$883,596	\$1,218,963	\$1,219,988	\$1,256,587	\$1,294,285	\$1,333,114
Professional Development	\$17,412	\$32,200	\$32,904	\$32,200	\$32,522	\$32,847	\$33,176	\$33,507
Contractual Services	\$161,488	\$202,584	\$228,395	\$202,584	\$204,610	\$206,656	\$208,722	\$210,810
Materials & Supplies	\$62,656	\$64,250	\$77,116	\$64,250	\$64,893	\$65,541	\$66,197	\$66,859
Capital Purchases	\$194,392	\$130,200	\$348,971	\$176,400	\$195,000	\$290,000	\$50,000	\$165,000
Replacement Reserve	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Carryover Encumbrances	\$105,829	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Fire</b>	<b>\$1,738,532</b>	<b>\$1,801,090</b>	<b>\$1,770,982</b>	<b>\$1,894,397</b>	<b>\$1,917,012</b>	<b>\$2,051,632</b>	<b>\$1,852,380</b>	<b>\$2,009,290</b>
<b>Total Disbursements</b>	<b>\$1,738,532</b>	<b>\$1,801,090</b>	<b>\$1,770,982</b>	<b>\$1,894,397</b>	<b>\$1,917,012</b>	<b>\$2,051,632</b>	<b>\$1,852,380</b>	<b>\$2,009,290</b>
Run Rate (Revenue Less Expenditures)	\$108,456	(\$249,526)	(\$52,232)	\$255,956	(\$148,323)	(\$90,962)	\$156,557	\$361,184
<b>ENDING BALANCE, DECEMBER 31</b>	\$2,845,086	\$2,595,560	\$2,898,683	\$3,154,639	\$3,006,317	\$2,915,355	\$3,071,911	\$3,433,095
Ratio Ending Balance to Disbursements	163.65%	144.11%	163.68%	166.52%	156.82%	142.10%	165.84%	170.86%
Ratio Ending Balance to Revenues	154.04%	167.29%	168.65%	146.70%	169.97%	148.69%	152.91%	144.83%
<b>REPLACEMENT RESERVE (480)</b>								
Beginning Balance	\$918,864	\$1,138,007	\$1,138,007	\$1,359,703	\$1,562,203	\$1,764,703	\$1,967,203	\$1,169,703
Plus: Additional Reserve Amount	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Interest Income/Misc.	\$19,144	\$2,500	\$21,696	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Less: Equip/Vehicle Replacements	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,000,000)	\$0
Ending Balance	\$1,138,007	\$1,340,507	\$1,359,703	\$1,562,203	\$1,764,703	\$1,967,203	\$1,169,703	\$1,372,203

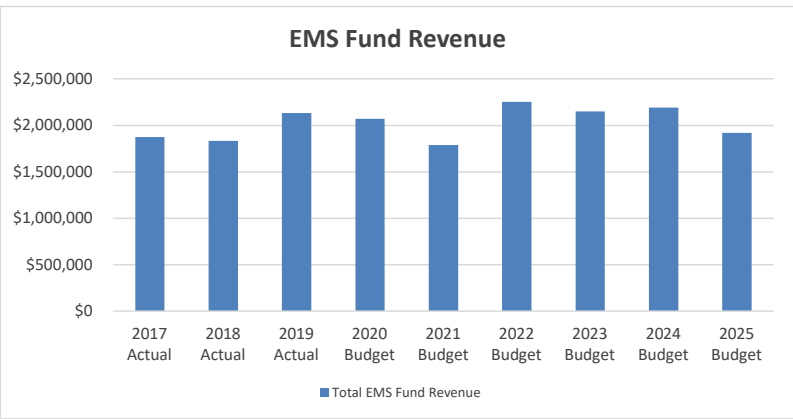
(1) In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% Fire is allocated to receive 15% in 2021, 12% in 2022, 13% in 2023, 13% in 2024, and 15% in 2025.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

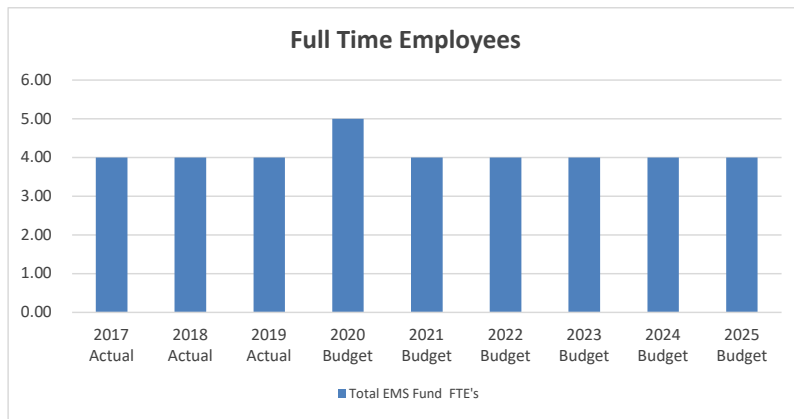
Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total
<b>Fire</b>								
1	Equipment (OptiCom x 2, Thermals x 2, Radiacs x 5)	2	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
2	Computer Equip. (2 Surface Pro MDT's + 4 Tablets)	3	\$8,400					\$8,400
3	Office Furniture (Chairs =1K, Tables for Training )	3	\$3,000					\$3,000
4	Building Improvements - Roof repairs & RT Air Unit x 50%	2	\$50,000					\$50,000
5	Replace 2010 Fire Marshal Vehicle - Car 3	2	\$65,000					\$65,000
6	Replace 2013 Fire Chief Vehicle - Car 5	2		\$60,000				\$60,000
7	Replace 1993 Brush Fire Vehicle - # 2017	2		\$85,000				\$85,000
8	Equipment (All SCBA's, Packs, Masks, Bottles, RIT)	2		\$240,000				\$240,000
9	Equipment (Breathing Air Compressor & Filling station)	2				\$55,000		\$55,000
10	Replace 2015 Fire Prevention Vehicle - Car 4	2				\$60,000		\$60,000
11	Safety Center addition/renovation (50% budgeted by EMS)	3					\$750,000	\$750,000
<b>Total Fire</b>			<b>\$176,400</b>	<b>\$195,000</b>	<b>\$290,000</b>	<b>\$50,000</b>	<b>\$165,000</b>	<b>\$1,626,400</b>
<b>TOTAL FIRE FUND</b>			<b>\$176,400</b>	<b>\$195,000</b>	<b>\$290,000</b>	<b>\$50,000</b>	<b>\$165,000</b>	<b>\$1,626,400</b>
<b>Fire</b>								
1	Replace 1999 Fire Heavy Rescue	3				\$1,000,000		\$1,000,000
<b>Total Fire</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>TOTAL REPLACEMENT RESERVE FUND</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$1,000,000</b>

# CITY OF HUDSON FIVE YEAR PLAN EMS FUND TRENDS



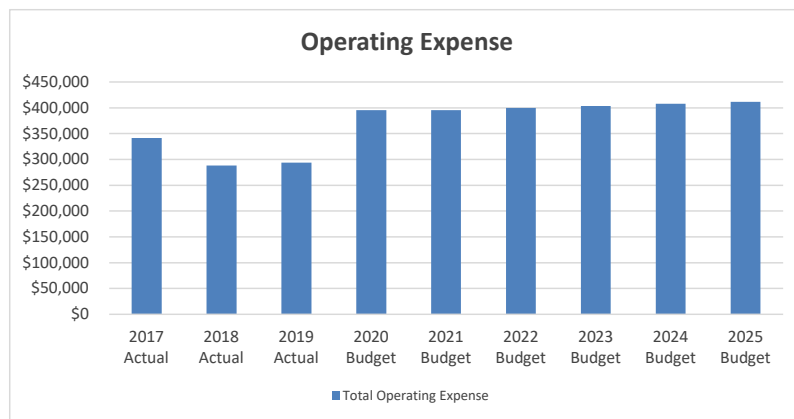
In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% EMS is allocated to receive 9% in 2021, 12% in 2022, 11% in 2023, 11% in 2024, and 9% in 2025.



EMS Fund full time employees was budgeted to increase to 5 in 2020 but the position was not filled. This total is not anticipated to change through 2025.



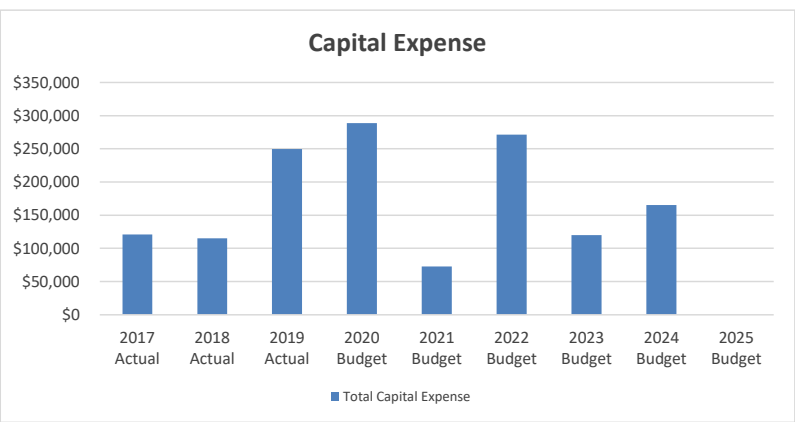
EMS Fund personnel costs rise an average of 2.62% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.



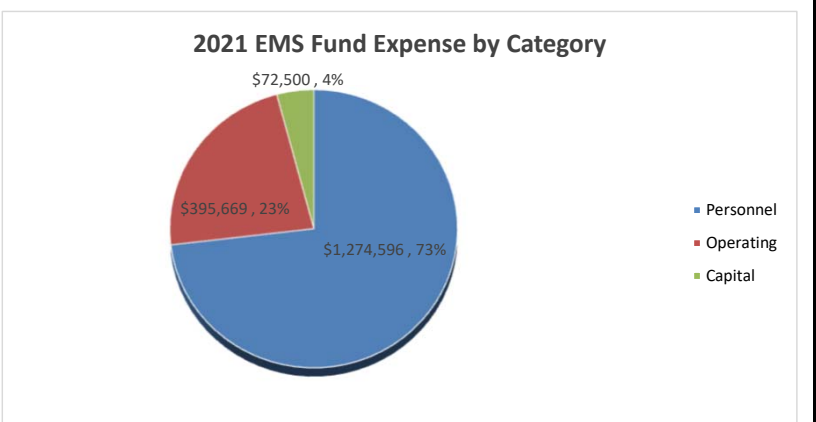
EMS Fund operating costs rise an average of 3.6% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.



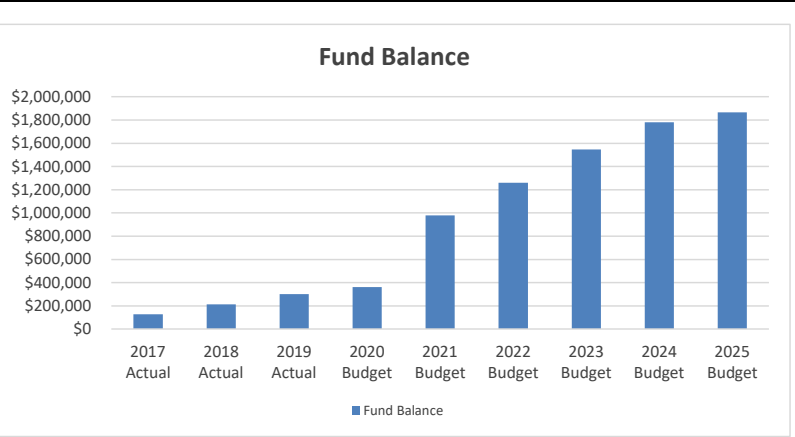
# CITY OF HUDSON FIVE YEAR PLAN EMS FUND TRENDS



EMS Fund capital expenses are composed mostly of emergency vehicles and equipment.



The EMS Fund accounts for operations and capital needs of the City's EMS Department. EMS has a mixture of full time, part time, and volunteer positions.



The EMS Fund has been positively impacted by the change approved by voters that combined Fire and EMS into one revenue stream.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>EMS FUND (224)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$285,093	\$300,265	\$572,832	\$934,451	\$979,998	\$1,261,240	\$1,545,969	\$1,782,157
<b><u>Revenues:</u></b>								
Income Taxes (1)	\$1,437,081	\$1,521,564	\$1,656,373	\$1,272,212	\$1,738,690	\$1,633,644	\$1,674,485	\$1,404,284
Ambulance Billing	\$558,923	\$480,000	\$447,383	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000
Charges for Training Classes	\$46,000	\$35,000	\$47,894	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Note Proceeds (2)	\$0	\$34,551	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$91,964	\$1,100	\$97,419	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100
<b>Total Revenue</b>	<b>\$2,133,967</b>	<b>\$2,072,215</b>	<b>\$2,249,069</b>	<b>\$1,788,312</b>	<b>\$2,254,790</b>	<b>\$2,149,744</b>	<b>\$2,190,585</b>	<b>\$1,920,384</b>
<b>Total Available</b>	<b>\$2,419,061</b>	<b>\$2,372,480</b>	<b>\$2,821,901</b>	<b>\$2,722,763</b>	<b>\$3,234,787</b>	<b>\$3,410,984</b>	<b>\$3,736,553</b>	<b>\$3,702,541</b>
<b><u>Disbursements:</u></b>								
<b>EMS</b>								
Personnel	\$1,196,957	\$1,257,942	\$811,325	\$1,274,596	\$1,302,421	\$1,341,494	\$1,381,738	\$1,423,191
Professional Development	\$45,519	\$81,272	\$91,431	\$81,272	\$82,085	\$82,906	\$83,735	\$84,572
Contractual Services	\$189,107	\$218,454	\$238,621	\$218,454	\$220,639	\$222,845	\$225,073	\$227,324
Materials & Supplies	\$58,910	\$87,943	\$107,640	\$87,943	\$88,822	\$89,711	\$90,608	\$91,514
Refunds	\$140	\$8,000	\$8,000	\$8,000	\$8,080	\$8,161	\$8,242	\$8,325
Debt Service (2)	\$105,744	\$69,457	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$249,851	\$288,500	\$630,434	\$72,500	\$271,500	\$119,900	\$165,000	\$0
Carryover Encumbrances	\$272,567	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total EMS</b>	<b>\$2,118,796</b>	<b>\$2,011,568</b>	<b>\$1,887,450</b>	<b>\$1,742,765</b>	<b>\$1,973,547</b>	<b>\$1,865,016</b>	<b>\$1,954,397</b>	<b>\$1,834,925</b>
<b>Total Disbursements</b>	<b>\$2,118,796</b>	<b>\$2,011,568</b>	<b>\$1,887,450</b>	<b>\$1,742,765</b>	<b>\$1,973,547</b>	<b>\$1,865,016</b>	<b>\$1,954,397</b>	<b>\$1,834,925</b>
Run Rate (Revenue Less Expenditures)	\$15,171	\$60,647	\$361,619	\$45,547	\$281,243	\$284,728	\$236,188	\$85,459
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$300,265	\$360,912	\$934,451	\$979,998	\$1,261,240	\$1,545,969	\$1,782,157	\$1,867,615
Ratio Ending Balance to Disbursements	14.17%	17.94%	49.51%	56.23%	63.91%	82.89%	91.19%	101.78%
Ratio Ending Balance to Revenues	14.07%	17.42%	41.55%	54.80%	55.94%	71.91%	81.36%	97.25%

(1) In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% EMS is allocated to receive 9% in 2021, 12% in 2022, 11% in 2023, 11% in 2024, and 9% in 2025.

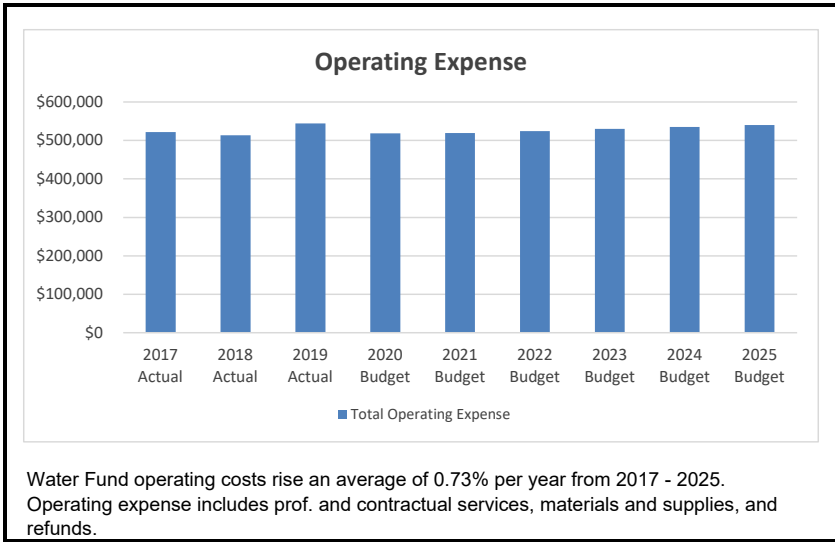
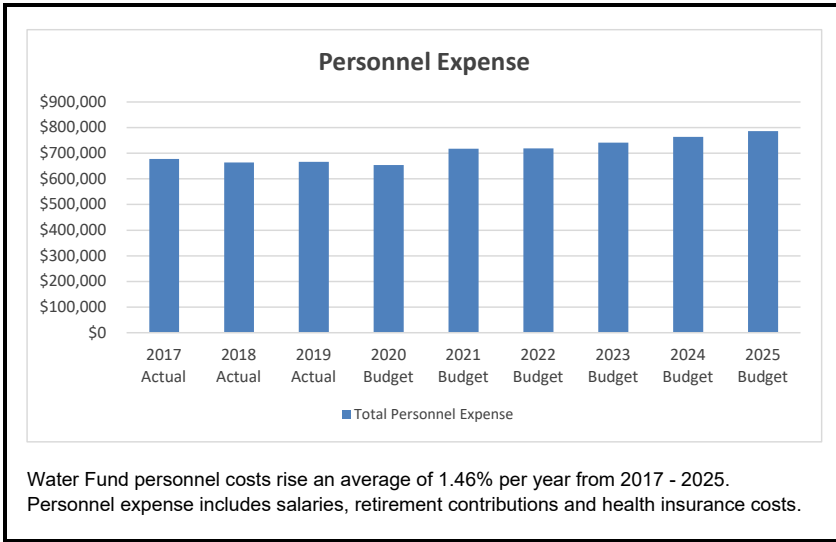
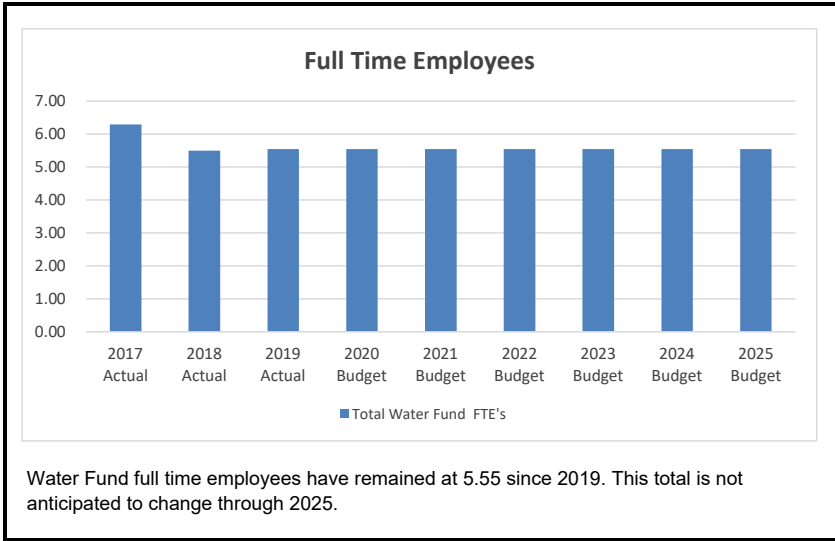
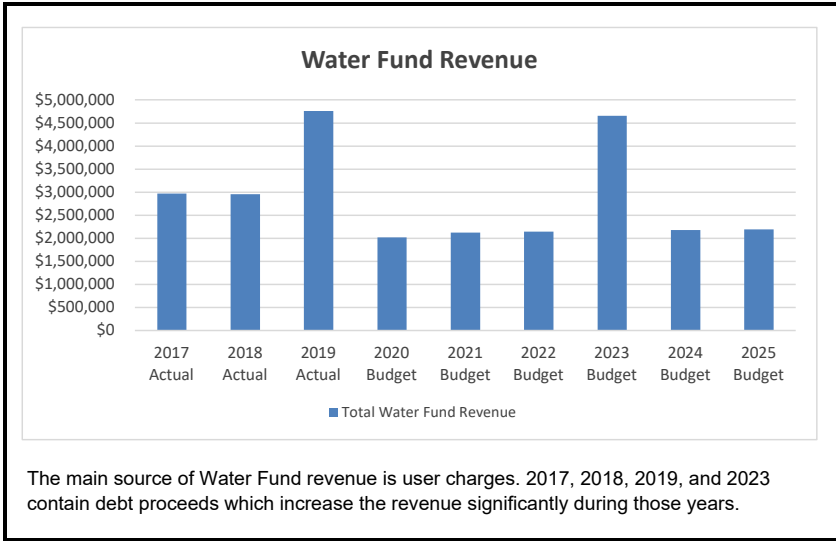
(2) Note Proceeds and Debt Service include the paying down of the internal Ambulance Note issued in 2016.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

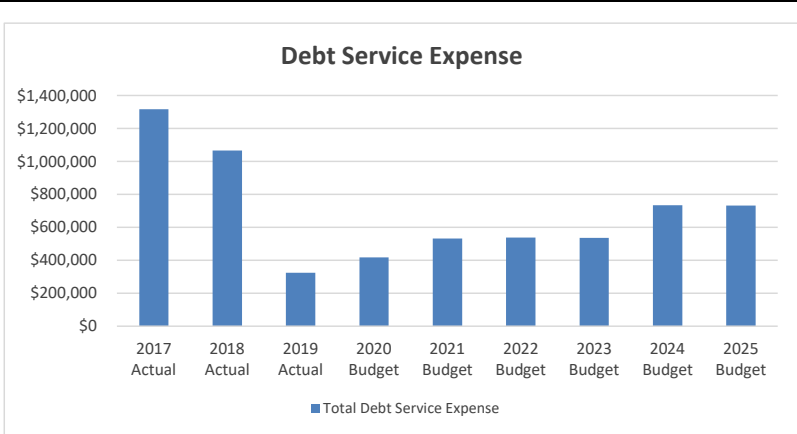
Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b>EMS</b>									
1	Computer Equip. - Tablet for 4016 = \$1K, 2-MDTs=\$2400	2	\$3,900	\$3,900	\$3,900			\$11,700	
2	Office Furniture (Chairs =\$1K, Tables for Training = \$5K )	3	\$6,000					\$6,000	
3	Equipment (AED = \$7K, Opti-Com = \$5600)	2	\$12,600	\$12,600				\$25,200	
4	Building Improvements - Roof repairs & RT Air Unit x 50%	2	\$50,000					\$50,000	
5	Ambulance Payment (1999) Unit # 4016 - Replace in 2022	2		\$250,000				\$250,000	
6	Equipment (Appliance Repl. - Ref, W, D, DW, MW, Grill)	2		\$5,000				\$5,000	
7	2013 Explorer QRV Unit 4036 - Replace in 2023	2			\$60,000			\$60,000	
8	Equipment (New Cardiac Monitor - Grant Request)	2			\$40,000			\$40,000	
9	Equipment (New LUCAS CPR Unit - Grant Request)	2			\$16,000			\$16,000	
10	Ambulance Payment (2016) Unit # 4011 - Remount in 2024	2				\$165,000		\$165,000	
11	Safety Center addition/renovation (50% budgeted by Fire)	3					\$750,000	\$750,000	
<b>Total EMS</b>			<b>\$72,500</b>	<b>\$271,500</b>	<b>\$119,900</b>	<b>\$165,000</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$1,378,900</b>
<b>TOTAL EMS FUND</b>			<b>\$72,500</b>	<b>\$271,500</b>	<b>\$119,900</b>	<b>\$165,000</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$1,378,900</b>

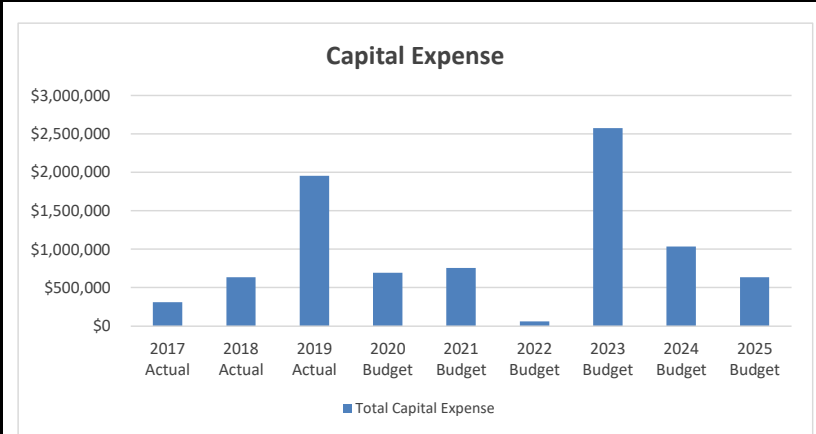
# CITY OF HUDSON FIVE YEAR PLAN WATER FUND TRENDS



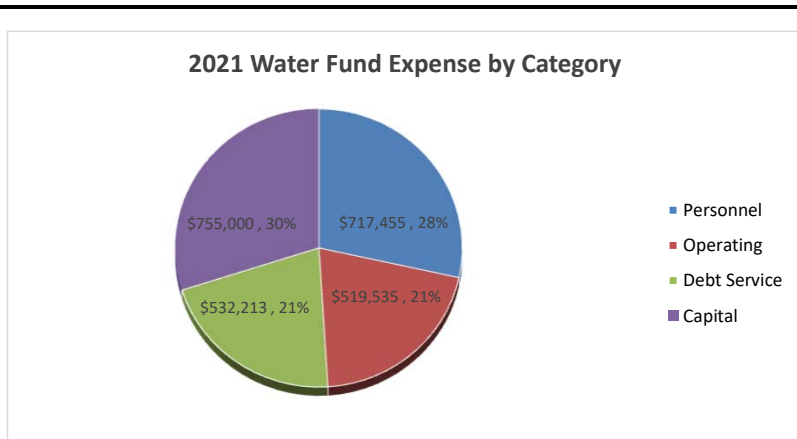
# CITY OF HUDSON FIVE YEAR PLAN WATER FUND TRENDS



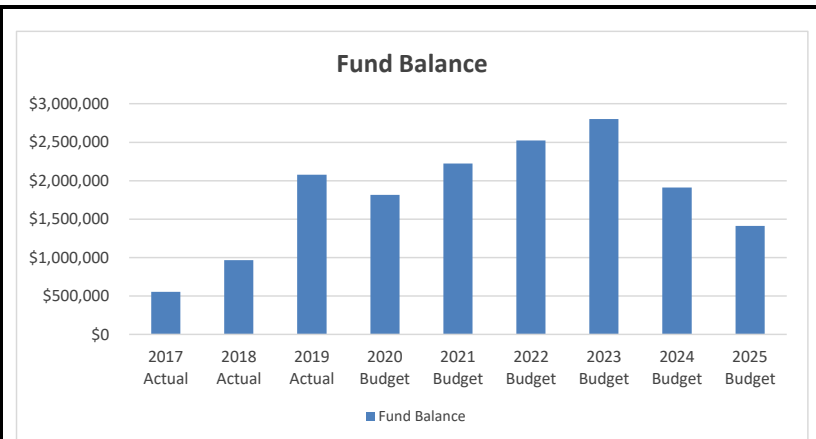
Water Fund debt service was high in both 2017 and 2018 due to short term note payments. Debt service increase throughout the 5 year plan due to large capital projects.



Water Fund capital expenses are composed mostly of system repairs and replacements.



The Water Fund accounts for both the operation and capital improvements of the water system.



The Water Fund balance increases significantly from 2019-2023 while the major system upgrades are being completed, but begins to decrease in 2024 when those items are complete and the debt service starts.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
WATER FUND (501)	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$1,470,605	\$2,079,113	\$2,741,889	\$2,622,095	\$2,222,229	\$2,522,304	\$2,801,482	\$1,911,748
<b>Operating Revenue:</b>								
Customer Sales	\$1,769,237	\$1,690,165	\$1,746,928	\$1,764,398	\$1,782,042	\$1,799,862	\$1,817,861	\$1,836,039
Other Charges	\$80,324	\$13,500	\$75,946	\$26,500	\$26,500	\$26,500	\$26,500	\$26,500
<b>Total Operating Revenue</b>	<b>\$1,849,562</b>	<b>\$1,703,665</b>	<b>\$1,822,874</b>	<b>\$1,790,898</b>	<b>\$1,808,542</b>	<b>\$1,826,362</b>	<b>\$1,844,361</b>	<b>\$1,862,539</b>
<b>Operating Expenses:</b>								
Water Admin/Treatment								
Personnel	\$360,140	\$335,869	\$335,869	\$376,319	\$377,511	\$388,836	\$400,501	\$412,516
Professional Development	\$1,230	\$3,825	\$3,610	\$3,825	\$3,863	\$3,902	\$3,941	\$3,980
Contractual Services	\$87,523	\$92,695	\$99,550	\$92,695	\$93,622	\$94,558	\$95,504	\$96,459
Materials & Supplies	\$188,721	\$141,700	\$143,393	\$141,700	\$143,117	\$144,548	\$145,994	\$147,454
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Charge	\$135,311	\$136,664	\$136,664	\$138,030	\$139,410	\$140,804	\$142,212	\$143,635
Carryover Encumbrances	\$15,905	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Water Admin/Treatment</b>	<b>\$788,830</b>	<b>\$710,753</b>	<b>\$719,086</b>	<b>\$752,569</b>	<b>\$757,523</b>	<b>\$772,649</b>	<b>\$788,152</b>	<b>\$804,044</b>
Water Distribution								
Personnel	\$306,383	\$318,695	\$318,695	\$341,136	\$342,281	\$352,549	\$363,126	\$374,019
Professional Development	\$1,387	\$3,950	\$4,692	\$3,950	\$3,990	\$4,029	\$4,070	\$4,110
Contractual Services	\$91,134	\$92,535	\$101,275	\$92,535	\$93,460	\$94,395	\$95,339	\$96,292
Materials & Supplies	\$35,072	\$46,800	\$54,117	\$46,800	\$47,268	\$47,741	\$48,218	\$48,700
Refunds	\$3,615	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$28,505	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Water Distribution</b>	<b>\$466,097</b>	<b>\$461,980</b>	<b>\$478,778</b>	<b>\$484,421</b>	<b>\$486,999</b>	<b>\$498,714</b>	<b>\$510,752</b>	<b>\$523,122</b>
<b>Operating Income</b>	<b>\$594,635</b>	<b>\$530,932</b>	<b>\$625,010</b>	<b>\$553,908</b>	<b>\$564,020</b>	<b>\$554,999</b>	<b>\$545,456</b>	<b>\$535,373</b>
<b>Non-Operating Revenue:</b>								
Debt Proceeds	\$2,568,372	\$0	\$0	\$0	\$0	\$2,500,000	\$0	\$0
Grant Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Repair/Replacement Fee	\$230,477	\$230,000	\$239,563	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000
Water Tower Leases	\$77,200	\$68,439	\$49,824	\$68,439	\$68,439	\$68,439	\$68,439	\$68,439
Investment & Tap Fees	\$34,775	\$20,000	\$49,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
<b>Total Non-Operating Revenue</b>	<b>\$2,910,823</b>	<b>\$318,439</b>	<b>\$338,387</b>	<b>\$333,439</b>	<b>\$333,439</b>	<b>\$2,833,439</b>	<b>\$333,439</b>	<b>\$333,439</b>
<b>Non-Operating Expenses:</b>								
Capital Expenditures	\$1,955,587	\$695,000	\$666,397	\$755,000	\$60,000	\$2,575,000	\$1,035,000	\$635,000
Debt Service	\$322,996	\$416,794	\$416,794	\$322,213	\$327,383	\$324,260	\$323,630	\$322,050
New Debt Service	\$0	\$0	\$0	\$210,000	\$210,000	\$210,000	\$410,000	\$410,000
Carryover Encumbrances	\$618,366	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Expenses</b>	<b>\$2,896,950</b>	<b>\$1,111,794</b>	<b>\$1,083,191</b>	<b>\$1,287,213</b>	<b>\$597,383</b>	<b>\$3,109,260</b>	<b>\$1,768,630</b>	<b>\$1,367,050</b>
<b>Net Income</b>	<b>\$608,508</b>	<b>(\$262,423)</b>	<b>(\$119,794)</b>	<b>(\$399,866)</b>	<b>\$300,076</b>	<b>\$279,178</b>	<b>(\$889,735)</b>	<b>(\$498,238)</b>
<b>ENDING BALANCE, DECEMBER 31</b>	\$2,079,113	\$1,816,690	\$2,622,095	\$2,222,229	\$2,522,304	\$2,801,482	\$1,911,748	\$1,413,510
Ratio Ending Balance to Disbursements	50.08%	79.52%	114.95%	88.04%	136.94%	63.95%	62.32%	52.46%
Ratio Ending Balance to Revenues	43.68%	89.84%	121.32%	104.61%	117.76%	60.12%	87.78%	64.37%

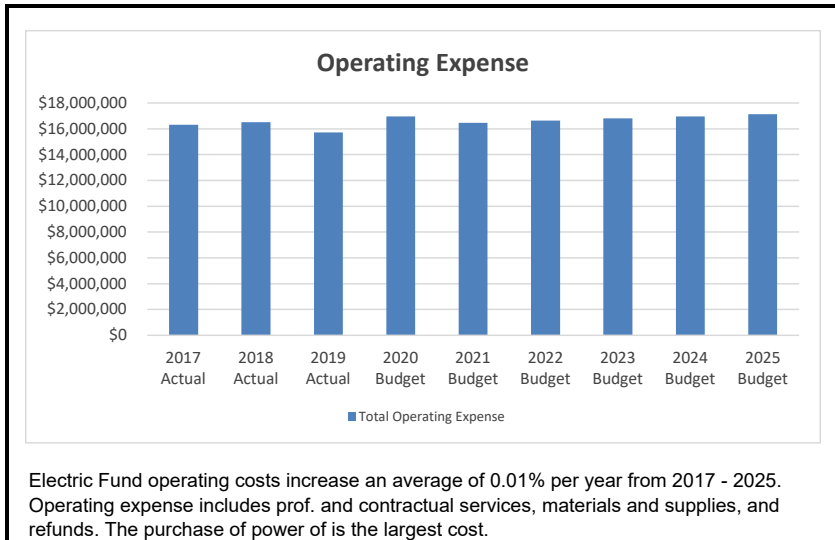
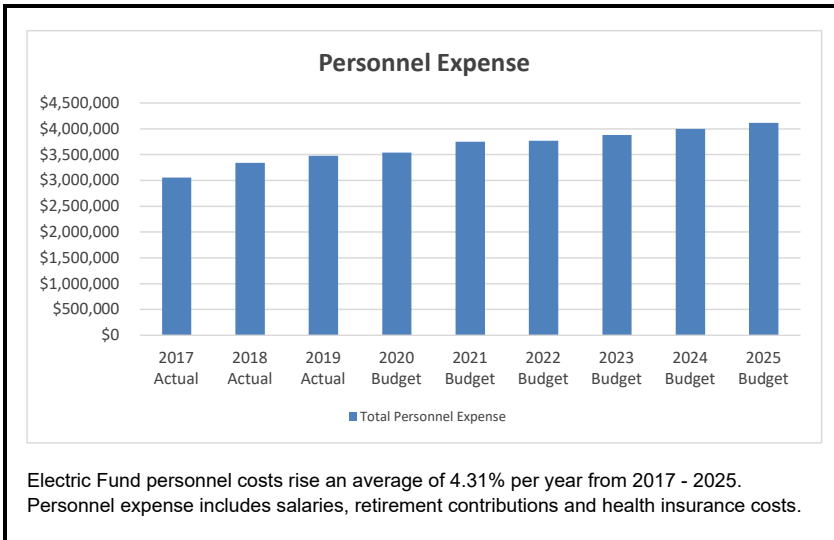
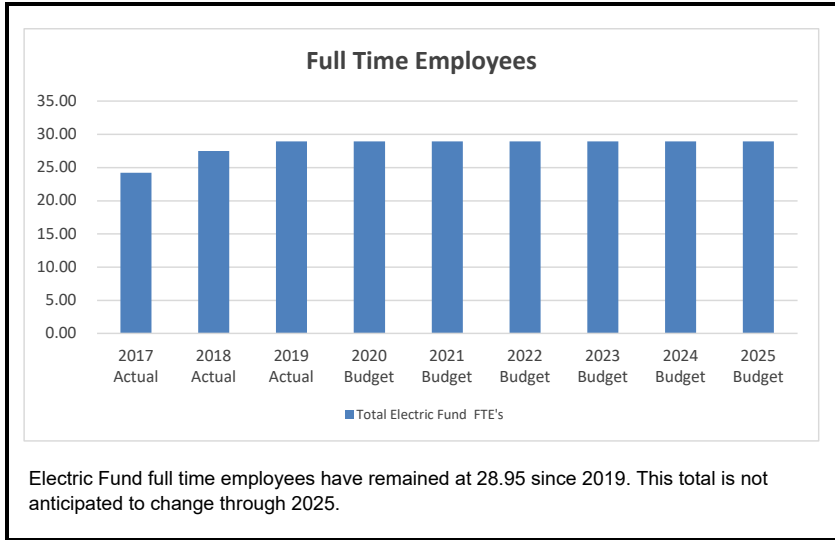
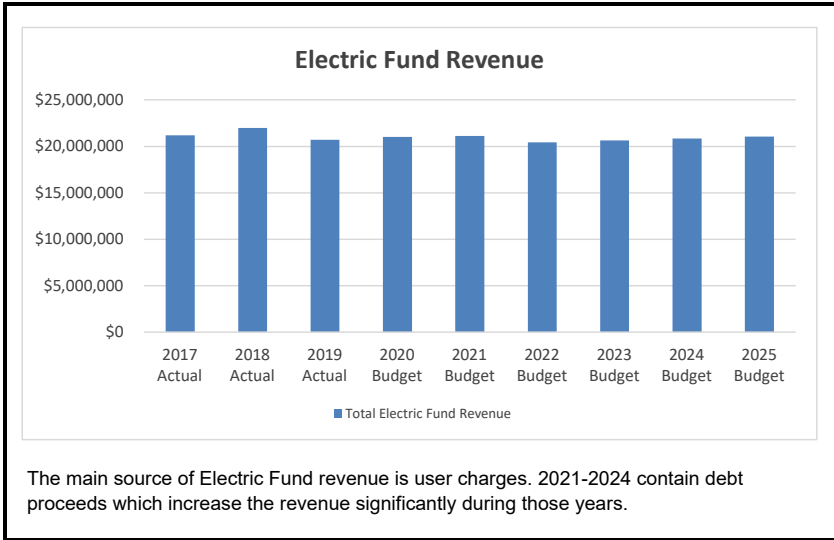
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

		Project Code	2021	2022	2023	2024	2025	Unfunded	Total
<b><u>Water Administration/Treatment</u></b>									
1	Water Well Rehab	2	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000		\$175,000
2	Softener Repairs	2	\$25,000						\$25,000
3	Green Sands Filter	2			\$15,000				\$15,000
<b>Total Water Administration/Treatment</b>			<b>\$60,000</b>	<b>\$35,000</b>	<b>\$50,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$215,000</b>
<b><u>Water Distribution</u></b>									
1	Water Meter Replacement Program	2	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		\$50,000
2	Valve Inserts for Infrastructure	2	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000		\$75,000
3	N. Oviatt Street Waterline Replacement (SR303 to Aurora St ) (1) - Differed from 2020	2	\$670,000						\$670,000
4	SR 303 Transmission Line Replacement (Construction) (2) (5)	2			\$2,500,000				\$2,500,000
5	SR 91 (S. Main St) Nantucket to J. Clark Lane (Construction) (3)	2				\$475,000			\$475,000
6	W. Case Drive Water Main Replacement (Construction) (4)	2				\$500,000			\$500,000
7	W. Streetsboro 6" Watermain Replacement (W. Case to Lennox)	2					\$575,000		\$575,000
8	Hudson Gate Drive Water Extension - Phase 3 (Hudson Gate Drive)	3						\$350,000	\$350,000
9	Reserve at River Oaks Subdivision (City Share)	3						\$500,000	\$500,000
10	Manor Drive Water Main Replacement (Phase 2 Construction)	3						\$270,000	\$270,000
11	E. Streetsboro Watermain Replacement (E. Main to College - Constr)	2						\$225,000	\$225,000
12	Hartford Rd Watermain Replacement (W. Case to E. Case)	2						\$525,000	\$525,000
13	Maple Street Water Main Replacement	2						\$350,000	\$350,000
14	Roslyn Water Main Replacement	2						\$350,000	\$350,000
15	W. Division Street Water Main Replacement	3						\$230,000	\$230,000
16	SR 91 Transmission Line Extension (Prospect to Middleton)	3						\$2,200,000	\$2,200,000
<b>Total Water Distribution</b>			<b>\$695,000</b>	<b>\$25,000</b>	<b>\$2,525,000</b>	<b>\$1,000,000</b>	<b>\$600,000</b>	<b>\$5,000,000</b>	<b>\$9,845,000</b>
<b>TOTAL WATER FUND</b>			<b>\$755,000</b>	<b>\$60,000</b>	<b>\$2,575,000</b>	<b>\$1,035,000</b>	<b>\$635,000</b>	<b>\$5,000,000</b>	<b>\$10,060,000</b>

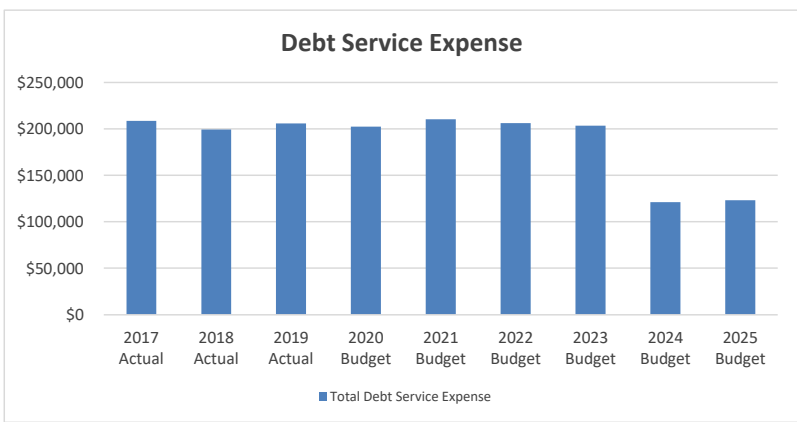
- (1) No. 1 Ranked Waterline Replacement Project. Project limits expanded to include all undersized 6" dia. sections over 100 years old.
- (2) No. 3 Ranked Waterline Replacement Project. 16" Trunk Main Replacement.
- (3) No. 4 Ranked Waterline Replacement Project. Replace dual water mains with breaks to 12" trunk. Build w ODOT Bridge project
- (4) No. 2 Ranked Waterline Replacement Project. No recent breaks.
- (5) Project is projected to be financed though debt.

# CITY OF HUDSON FIVE YEAR PLAN ELECTRIC FUND TRENDS

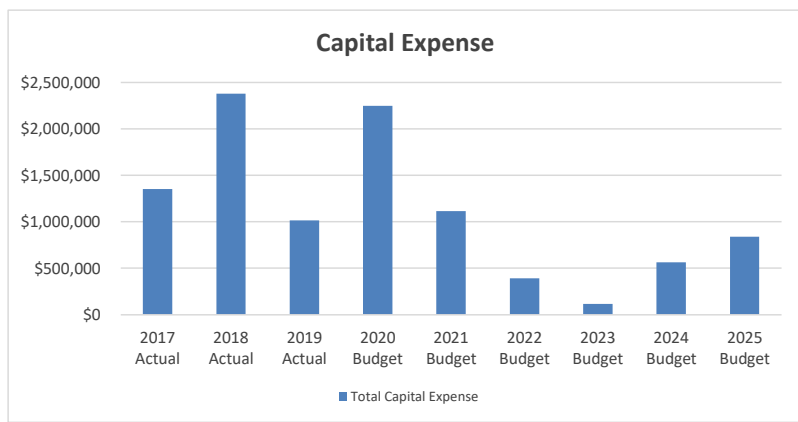




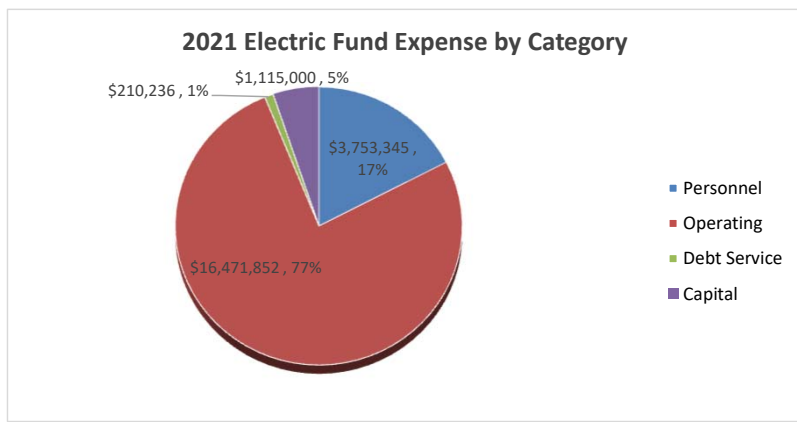
# CITY OF HUDSON FIVE YEAR PLAN ELECTRIC FUND TRENDS



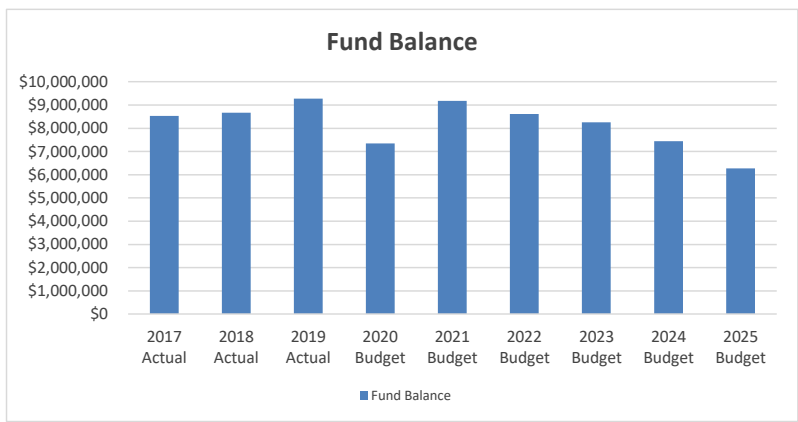
Electric Fund debt service remains steady until 2024 when debt service payments begin on the borrowings for large projects from 2021-2023.



Electric Fund capital expenses are composed mostly of system repairs and replacements.



The Electric Fund accounts for both the operation and capital improvements of the electric system.



The Electric Fund balance decreases steadily over the term of the five year plan do to planning system maintenance/improvements.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

**ELECTRIC FUND (503)**

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$10,536,316	\$9,282,190	\$10,820,217	\$9,590,765	\$9,178,732	\$8,615,693	\$8,253,222	\$7,442,549
<b>Operating Revenue:</b>								
Customer Sales	\$20,343,903	\$20,781,002	\$19,800,396	\$19,998,400	\$20,198,384	\$20,400,368	\$20,604,372	\$20,810,416
Other	\$370,309	\$240,000	\$337,231	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000
<b>Total Operating Revenue</b>	<b>\$20,714,212</b>	<b>\$21,021,002</b>	<b>\$20,137,627</b>	<b>\$20,238,400</b>	<b>\$20,438,384</b>	<b>\$20,640,368</b>	<b>\$20,844,372</b>	<b>\$21,050,416</b>
<b>Operating Expenses:</b>								
Electric-Purchase of Power								
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Professional Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$14,507,162	\$15,459,326	\$14,675,485	\$14,822,239	\$14,970,462	\$15,120,166	\$15,271,368	\$15,424,082
Materials & Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$1,059,201	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Electric-Purchase of Power</b>	<b>\$15,566,363</b>	<b>\$15,459,326</b>	<b>\$14,675,485</b>	<b>\$14,822,239</b>	<b>\$14,970,462</b>	<b>\$15,120,166</b>	<b>\$15,271,368</b>	<b>\$15,424,082</b>
Electric-Operations								
Personnel	\$3,476,765	\$3,540,776	\$3,540,776	\$3,753,345	\$3,768,531	\$3,881,587	\$3,998,035	\$4,117,976
Professional Development	\$10,255	\$47,150	\$53,213	\$47,150	\$47,622	\$48,098	\$48,579	\$49,064
Contractual Services	\$1,069,645	\$1,283,563	\$1,557,085	\$1,283,563	\$1,296,399	\$1,309,363	\$1,322,456	\$1,335,681
Materials & Supplies	\$119,827	\$133,200	\$167,637	\$283,200	\$286,032	\$288,892	\$291,781	\$294,699
Refunds	\$27,225	\$35,700	\$38,148	\$35,700	\$36,057	\$36,418	\$36,782	\$37,150
Carryover Encumbrances	\$272,068	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Electric-Operations</b>	<b>\$4,975,784</b>	<b>\$5,040,389</b>	<b>\$5,356,860</b>	<b>\$5,402,958</b>	<b>\$5,434,640</b>	<b>\$5,564,357</b>	<b>\$5,697,633</b>	<b>\$5,834,570</b>
<b>Operating Income</b>	<b>\$172,065</b>	<b>\$521,287</b>	<b>\$105,283</b>	<b>\$13,203</b>	<b>\$33,282</b>	<b>(\$44,155)</b>	<b>(\$124,629)</b>	<b>(\$208,236)</b>
<b>Non-Operating Revenue:</b>								
Debt Proceeds	\$0	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0
<b>Non-Operating Expenses:</b>								
Capital Purchases	\$1,013,546	\$2,249,500	\$1,132,174	\$1,115,000	\$390,000	\$115,000	\$565,000	\$840,000
Debt Service	\$205,886	\$202,561	\$202,561	\$210,236	\$206,321	\$203,316	\$48,826	\$51,086
New Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$72,218	\$72,218
Carryover Encumbrances	\$206,759	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Expenses</b>	<b>\$1,426,190</b>	<b>\$2,452,061</b>	<b>\$1,334,735</b>	<b>\$1,325,236</b>	<b>\$596,321</b>	<b>\$318,316</b>	<b>\$686,044</b>	<b>\$963,304</b>
<b>Net Income</b>	<b>(\$1,254,126)</b>	<b>(\$1,930,774)</b>	<b>(\$1,229,452)</b>	<b>(\$412,033)</b>	<b>(\$563,039)</b>	<b>(\$362,471)</b>	<b>(\$810,673)</b>	<b>(\$1,171,540)</b>
<b>ENDING BALANCE, DECEMBER 31</b>	\$9,282,190	\$7,351,416	\$9,590,765	\$9,178,732	\$8,615,693	\$8,253,222	\$7,442,549	\$6,271,009
Ratio Ending Balance to Disbursements	42.25%	32.03%	44.89%	42.59%	41.02%	39.30%	34.37%	28.22%
Ratio Ending Balance to Revenues	44.81%	34.97%	47.63%	43.42%	42.15%	39.99%	35.71%	29.79%

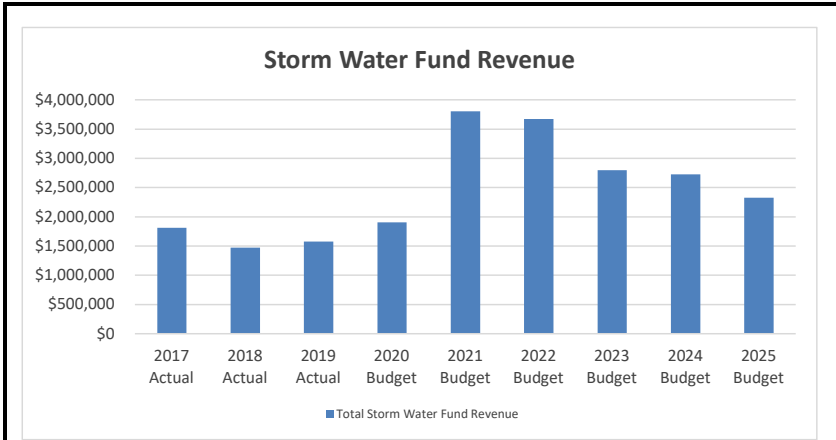
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

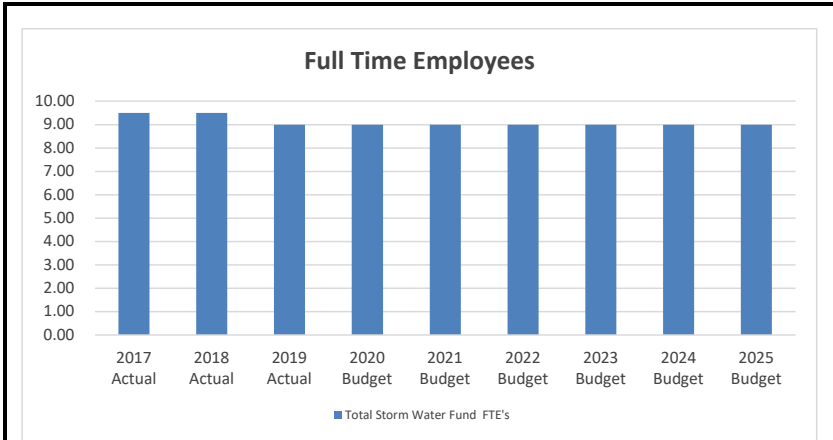
	Project Code	2021	2022	2023	2024	2025	Unfunded	Total
<b>Electric</b>								
1	New Service Extensions/Intersection Upgrades	2	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
2	LED Conversions (Various Streets)	2	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
3	69kV Transmission Pole line replacements (carry over from 2020)	2	\$30,000					\$30,000
4	System Safety Switch at Water Plant (carry over from 2020)	2	\$25,000					\$25,000
5	Substation Prev. Maintenance (College)	2	\$45,000					\$45,000
6	Eastside Distribution Transformer Replacement (1)	2	\$900,000					\$900,000
7	Hudson Park Estates Installation of Safety Switches	2		\$50,000				\$50,000
8	Substation Equipment Improvements	2		\$225,000				\$225,000
9	Replace Existing 69kV / 12.47kV Transformer Relays T1 & T2	2			\$150,000			\$150,000
10	69kV Ringbus Interconnection Relays	2			\$300,000			\$300,000
11	Replace Existing 12.47kV Feeder Relays Eastside	2				\$175,000		\$175,000
12	Install New 15kV Bus-Tie Circuit Breaker on TI & T2	2				\$250,000		\$250,000
13	Replace Existing 69 kV Line Protection Relays at South Main Sub	2				\$300,000		\$300,000
14	Substation Control Improvements	2					\$500,000	\$500,000
15	AMR Fixed Network	3					\$1,800,000	\$1,800,000
16	Hines Hill Substation Construction	3					\$4,500,000	\$4,500,000
17	Install New 69kV Transmission Line For Hines Hill Substation	3					\$1,400,000	\$1,400,000
18	69kV Transmission Line Improvements	2					\$1,800,000	\$1,800,000
19	Rebuild Existing Eastside to Prospect 69 kV transmission line	2					\$1,600,000	\$1,600,000
20	Rebuild Existing South Main to Prospect 69 kV transmission line	2					\$800,000	\$800,000
<b>TOTAL ELECTRIC FUND</b>			<b>\$1,115,000</b>	<b>\$390,000</b>	<b>\$115,000</b>	<b>\$565,000</b>	<b>\$840,000</b>	<b>\$15,425,000</b>

(1) Project is projected to be financed through debt.

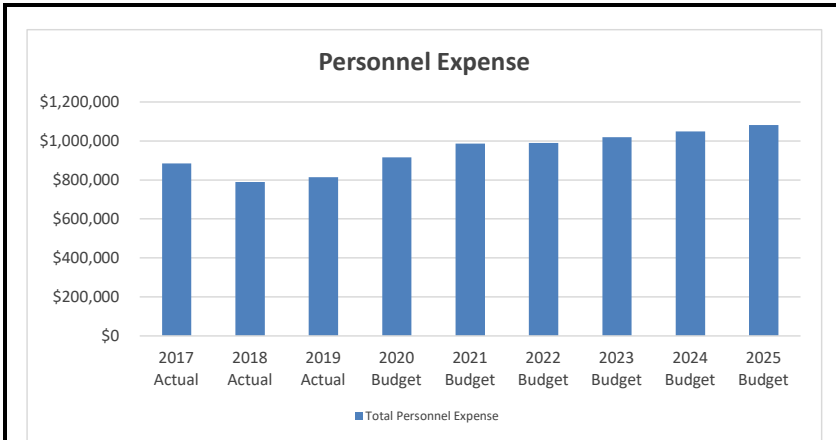
# CITY OF HUDSON FIVE YEAR PLAN STORM WATER FUND TRENDS



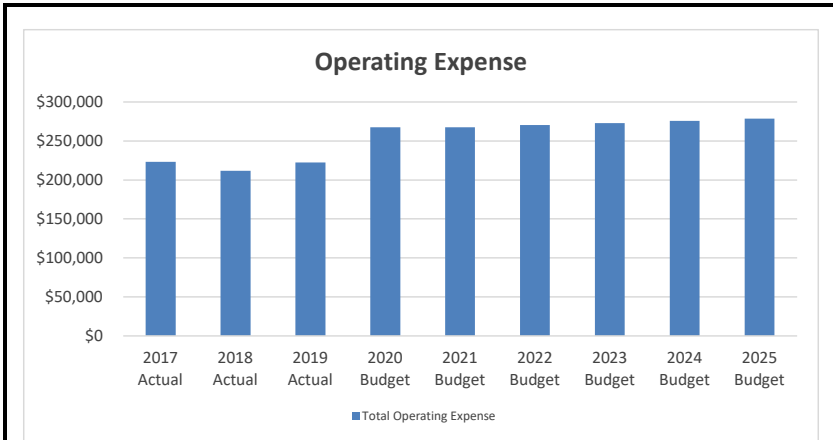
The main source of Storm Water Fund revenue is a transfer from General Fund. The City is slated to receive a total of \$2.6 million from NEORD in 2021 and 2022 related to capital projects.



Storm Water Fund full time employees have remained at 9.0 since 2019. This total is not anticipated to change through 2025.

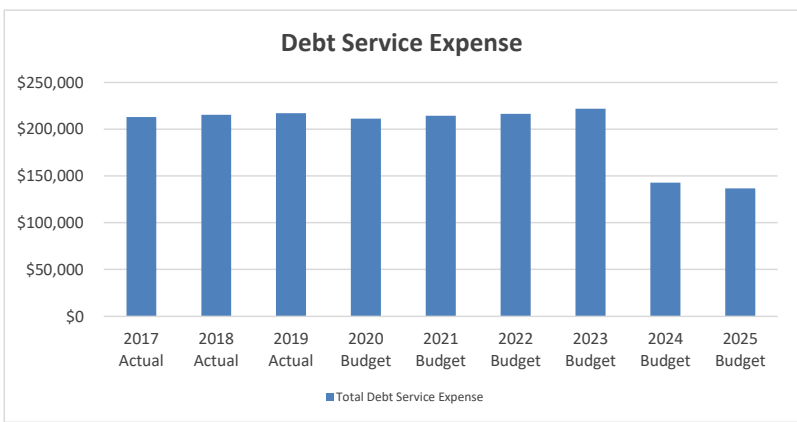


Storm Water Fund personnel costs rise an average of 3.0% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.

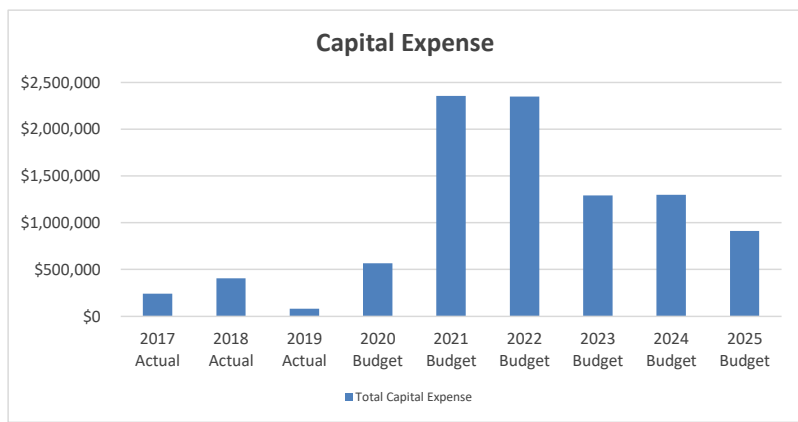


Storm Water Fund operating costs rise an average of 2.47% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

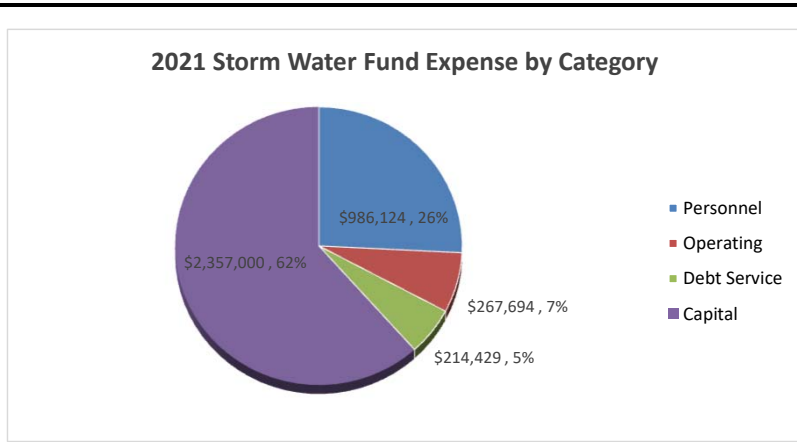
# CITY OF HUDSON FIVE YEAR PLAN STORM WATER FUND TRENDS



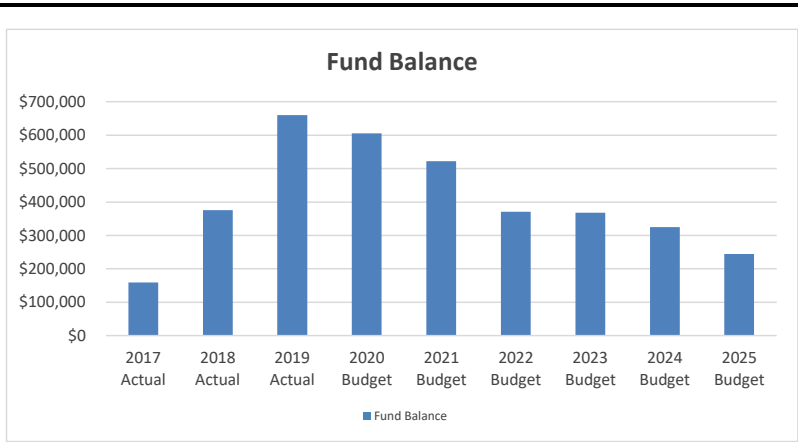
Storm Water debt service is not anticipated to increase through 2025 and will experience a decrease in 2024 as an issuance reaches maturity.



Storm Water Fund capital expenses are composed mostly of system repairs and improvements. The City is scheduled to receive funds from NEORD during 2021 and 2022 to complete large improvements.



The Storm Water Fund accounts for both the operation and capital improvements of the storm water system.



City Council has set a goal to maintain a only a small fund balance in the Storm Water Fund since the fund is supported by the General Fund.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
STORM WATER FUND (504)	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$485,735	\$660,588	\$725,363	\$541,795	\$522,048	\$371,353	\$367,783	\$325,035
<b>Revenues:</b>								
Income Tax Transfer	\$1,500,000	\$1,900,000	\$1,778,000	\$2,400,000	\$2,470,000	\$2,795,000	\$2,720,000	\$2,320,000
NEORSF Fee (City's Share)	\$0	\$0	\$0	\$1,400,000	\$1,200,000	\$0	\$0	\$0
Other	\$74,476	\$7,500	\$51,480	\$5,500	\$5,610	\$5,722	\$5,837	\$5,953
<b>Total Revenue</b>	<b>\$1,574,476</b>	<b>\$1,907,500</b>	<b>\$1,829,480</b>	<b>\$3,805,500</b>	<b>\$3,675,610</b>	<b>\$2,800,722</b>	<b>\$2,725,837</b>	<b>\$2,325,953</b>
<b>Total Available</b>	<b>\$2,060,211</b>	<b>\$2,568,088</b>	<b>\$2,554,843</b>	<b>\$4,347,295</b>	<b>\$4,197,658</b>	<b>\$3,172,075</b>	<b>\$3,093,620</b>	<b>\$2,650,989</b>
<b>Disbursements:</b>								
Storm Water Collection								
Personnel	\$814,368	\$916,394	\$916,394	\$986,124	\$989,550	\$1,019,236	\$1,049,813	\$1,081,308
Professional Development	\$2,601	\$7,423	\$8,811	\$7,423	\$7,497	\$7,572	\$7,648	\$7,724
Contractual Services	\$127,305	\$195,833	\$216,847	\$195,833	\$197,791	\$199,769	\$201,767	\$203,785
Materials & Supplies	\$92,562	\$64,438	\$90,002	\$64,438	\$65,082	\$65,733	\$66,391	\$67,054
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$80,979	\$567,100	\$569,785	\$2,357,000	\$2,350,000	\$1,290,000	\$1,300,000	\$910,000
Debt Service	\$217,034	\$211,209	\$211,209	\$214,429	\$216,384	\$221,981	\$142,966	\$136,826
Carryover Encumbrances	\$64,775	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Storm Water Collection</b>	<b>\$1,399,623</b>	<b>\$1,962,397</b>	<b>\$2,013,048</b>	<b>\$3,825,247</b>	<b>\$3,826,305</b>	<b>\$2,804,292</b>	<b>\$2,768,585</b>	<b>\$2,406,697</b>
<b>Total Disbursements</b>	<b>\$1,399,623</b>	<b>\$1,962,397</b>	<b>\$2,013,048</b>	<b>\$3,825,247</b>	<b>\$3,826,305</b>	<b>\$2,804,292</b>	<b>\$2,768,585</b>	<b>\$2,406,697</b>
Run Rate (Revenue Less Expenditures)	\$174,853	(\$54,897)	(\$183,568)	(\$19,747)	(\$150,695)	(\$3,570)	(\$42,748)	(\$80,744)
<b>ENDING BALANCE, DECEMBER 31</b>	\$660,588	\$605,691	\$541,795	\$522,048	\$371,353	\$367,783	\$325,035	\$244,291
Ratio Ending Balance to Disbursements	47.20%	30.86%	26.91%	13.65%	9.71%	13.12%	11.74%	10.15%
Ratio Ending Balance to Revenues	41.96%	31.75%	29.61%	13.72%	10.10%	13.13%	11.92%	10.50%
<b>STORM SEWER IMPROVEMENT (431)</b>								
Beginning Balance	\$331,810	\$231,551	\$231,551	\$83,357	(\$0)	(\$0)	(\$0)	(\$0)
Plus: Transfer From General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Plus: NORSD Reimbursement	\$0	\$320,621	\$320,621	\$0	\$0	\$0	\$0	\$0
Less: Capital Improvements	(\$100,258)	(\$115,000)	(\$468,816)	(\$83,357)	\$0	\$0	\$0	\$0
Less: Carryover Encumbrances	(\$37,843)	(\$37,843)	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$193,709	\$399,330	\$83,357	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)

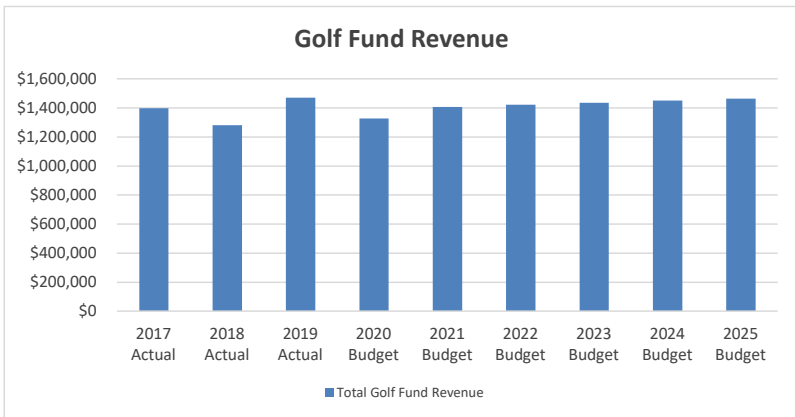
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

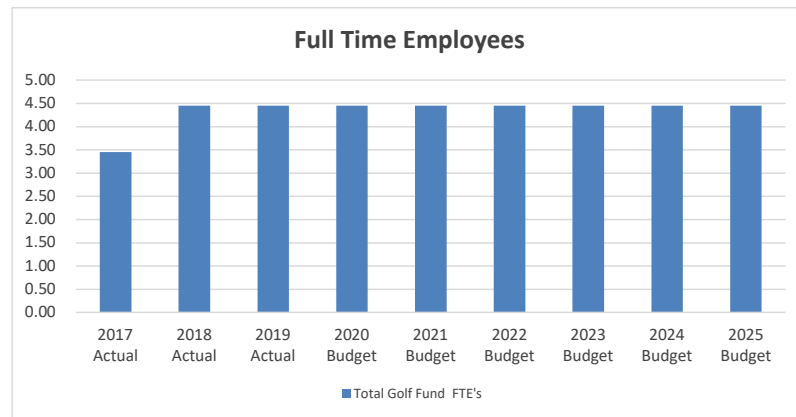
	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b>Storm Water Collection</b>									
1	Miscellaneous Catch Basin and Manhole Repairs/Replacements	2	\$125,000	\$125,000	\$50,000	\$50,000	\$50,000	\$400,000	
2	Storm Sewer Pipe Lining Constr (Phases 1 and 2)	2	\$500,000	\$500,000	\$500,000			\$1,500,000	
3	Middleton Road/Middleton Extension Ditch Elimination	2	\$22,000					\$22,000	
4	Barlow Comm. Center Dam Improvements (Construction) (1)	4	\$1,400,000					\$1,400,000	
5	Ravenna Street Culvert Repair	2	\$85,000					\$85,000	
6	Golf Course Study/Nicholson Outfall Design	2	\$30,000					\$30,000	
7	Windsor Road Culvert Repair	2	\$80,000					\$80,000	
8	Middleton Road Ditch Improvements	2	\$30,000					\$30,000	
9	Brandywine Creek Trib - Stream Restoration Project (EPA 319 Grant)	2	\$50,000					\$50,000	
10	Sullivan Rd Culvert Replace - Design (SR 8 reconstruction)	2	\$35,000					\$35,000	
11	Sullivan Road Culvert Replacement - Constr (Same as above)	2		\$150,000				\$150,000	
12	College Street Storm Sewer Improvement	3		\$25,000				\$25,000	
13	Clairhaven/Colony Storm Sewer (Collector Line) Project	3		\$100,000				\$100,000	
14	Owen Brown Street Storm Sewer Improvement (New inlets and sewer, See 430 Account)	3		\$100,000				\$100,000	
15	Owen Brown Street Culvert Replacement (Construction) (1)	4		\$1,200,000				\$1,200,000	
16	Norfolk Southern RR Culvert along Morse Rd (Re-Design)	3		\$100,000				\$100,000	
17	Norfolk Southern RR Culvert along Morse Rd (Construction)	3			\$640,000			\$640,000	
18	S. Main Street Storm Sewer Re-Direction from RR Underpass (Design)	2		\$100,000				\$100,000	
19	S. Main Street Storm Sewer Re-Direction from RR Underpass (Construction)	2			\$1,000,000			\$1,000,000	
20	Tinkers Creek Watershed Study	3			\$150,000			\$150,000	
21	S. Main Street Storm Inlet Imp. (Nantucket to John Clark)	3			\$100,000			\$100,000	
22	Division Street (E. Main - College St.) Storm Sewer Improvement	3				\$200,000		\$200,000	
23	Post Lane Culvert Replacement	2				\$60,000		\$60,000	
24	Storm Water Project Placeholder	3				\$600,000		\$600,000	
25	Morse Road Sanitary Sewer Pump Station/Forcemain	2					\$1,100,000	\$1,100,000	
26	Owen Brown @ Morse Floodplain Storage (Construction, City to request grant from NEORSRD)	2					\$1,000,000	\$1,000,000	
27	Milford Road Storm Sewer Replacement Constr	3					\$25,000	\$25,000	
28	Division Street Park (Old School Green) Underground Storm Water Detention	2					\$600,000	\$600,000	
29	Middleton Road Storm Sewer Improvements	2					\$160,000	\$160,000	
30	Willows Pond Project Constr (Metro may permit embankment)	2					\$1,450,000	\$1,450,000	
31	Willow Lake Dr. Drainage Improvement (Design)	3		\$50,000			\$0	\$50,000	
32	Willow Lake Dr. Drainage Improvement (Construction)	3					\$320,000	\$320,000	
<b>Total Storm Water Collection</b>			<b>\$2,357,000</b>	<b>\$2,350,000</b>	<b>\$1,290,000</b>	<b>\$1,300,000</b>	<b>\$910,000</b>	<b>\$4,655,000</b>	<b>\$12,862,000</b>
<b>TOTAL STORM WATER FUND</b>			<b>\$2,357,000</b>	<b>\$2,350,000</b>	<b>\$1,290,000</b>	<b>\$1,300,000</b>	<b>\$910,000</b>	<b>\$4,655,000</b>	<b>\$12,862,000</b>
<b>Drainage Control</b>									
1	Storm Sewer Pipe Lining Constr (Phases 1 and 2)	2	\$83,357					\$83,357	
<b>Total Drainage Control</b>			<b>\$83,357</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,357</b>
<b>TOTAL STORM SEWER IMPROVEMENT FUND</b>			<b>\$83,357</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,357</b>

(1) Project will be fully funded by a reimbursement from NEORSRD.

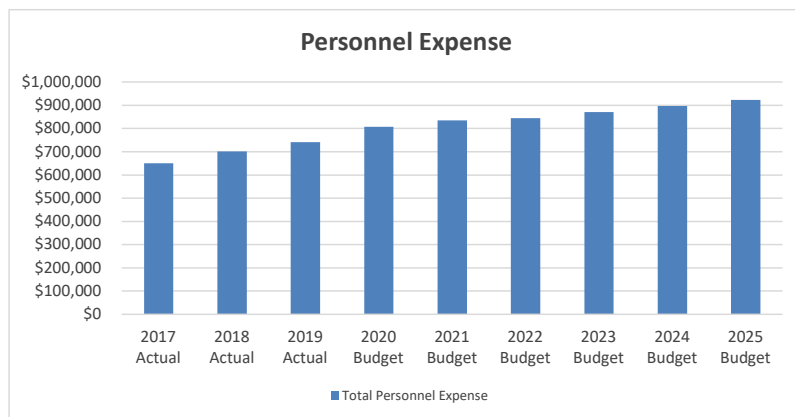
# CITY OF HUDSON FIVE YEAR PLAN GOLF FUND TRENDS



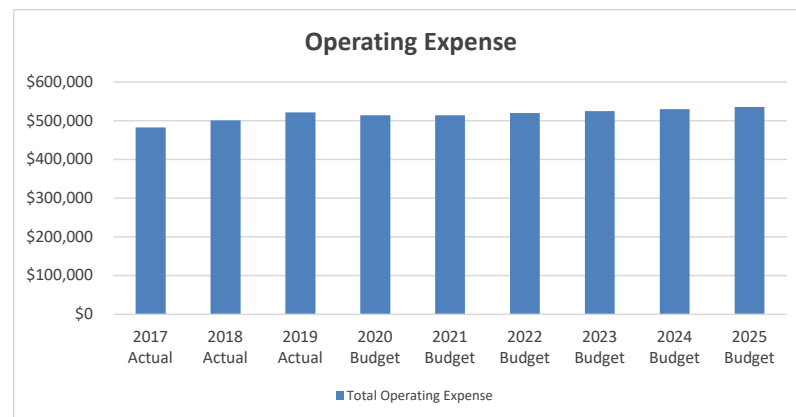
The main source of Golf Fund revenue is user fees.



Golf Fund full time employees have remained at 4.45 since 2018. This total is not anticipated to change through 2025.



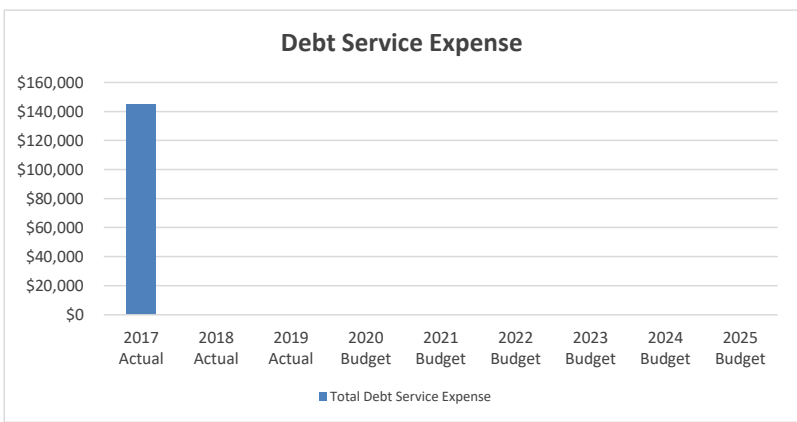
Golf Fund personnel costs rise an average of 4.04% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.



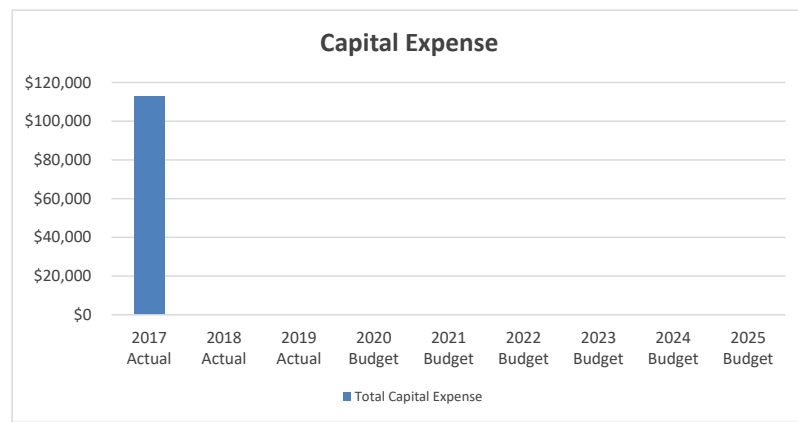
Golf Fund operating costs rise an average of 0.97% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.



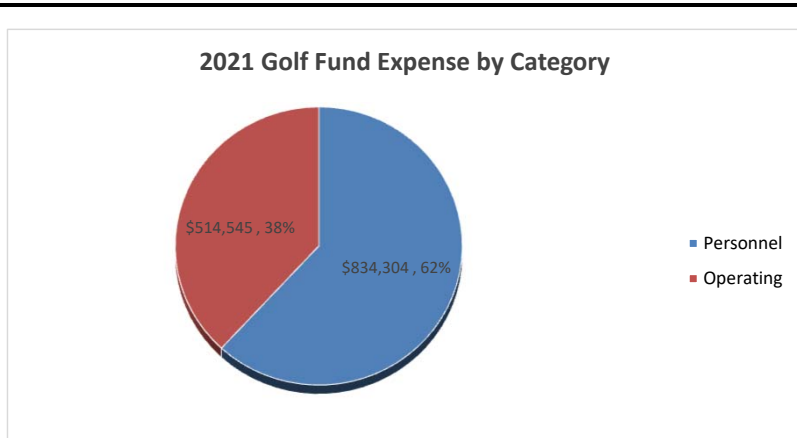
# CITY OF HUDSON FIVE YEAR PLAN GOLF FUND TRENDS



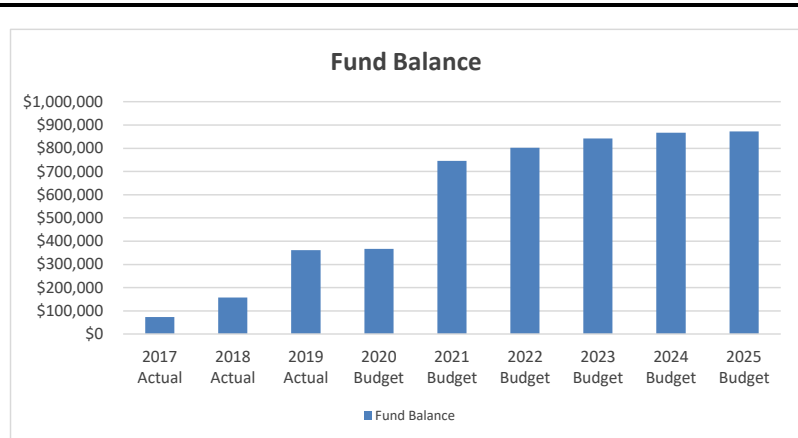
Golf Fund debt service was moved to the Parks Fund beginning in 2018.



Golf Fund capital expense was moved to the Parks Fund beginning in 2018.



The Golf Fund accounts for the operation of the City's golf course.

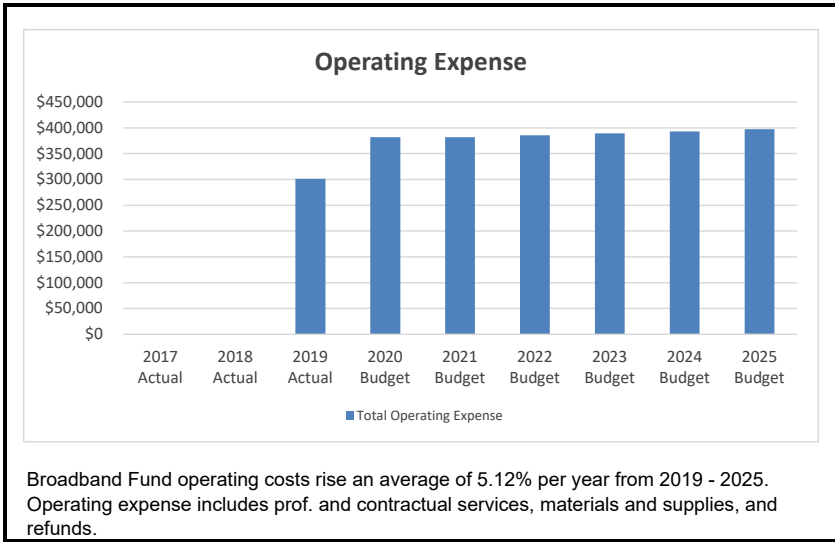
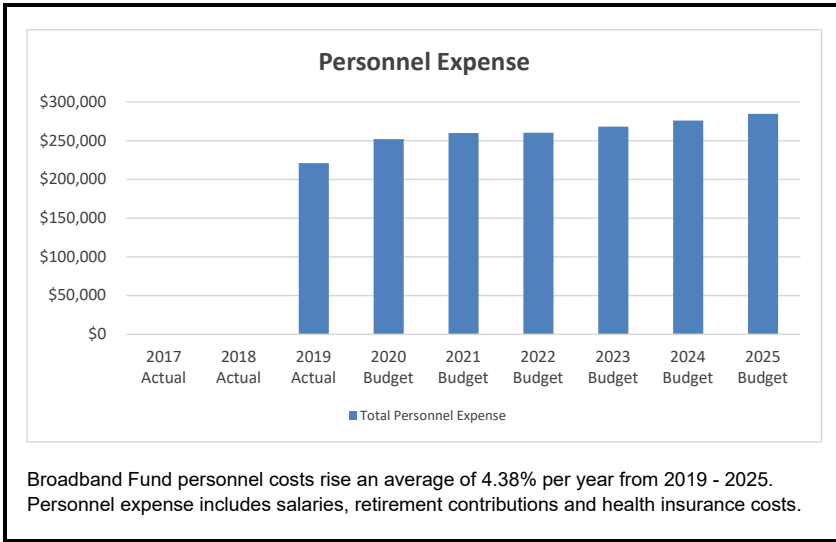
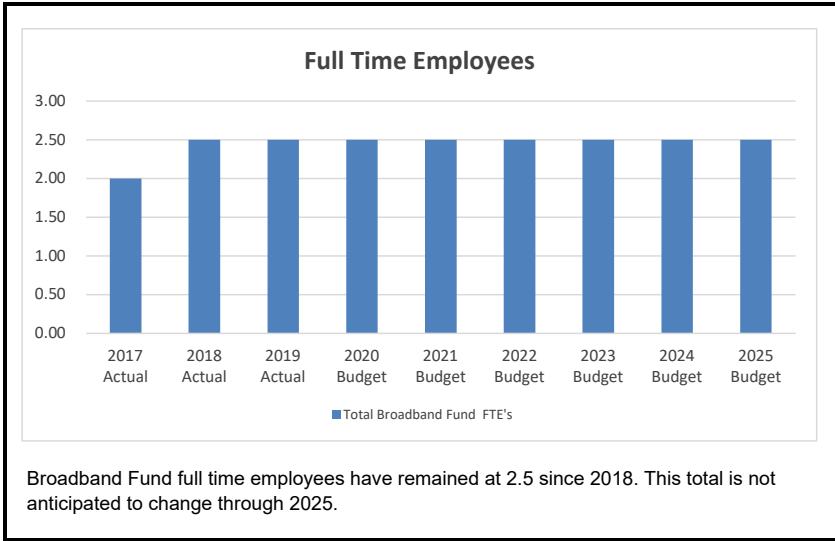
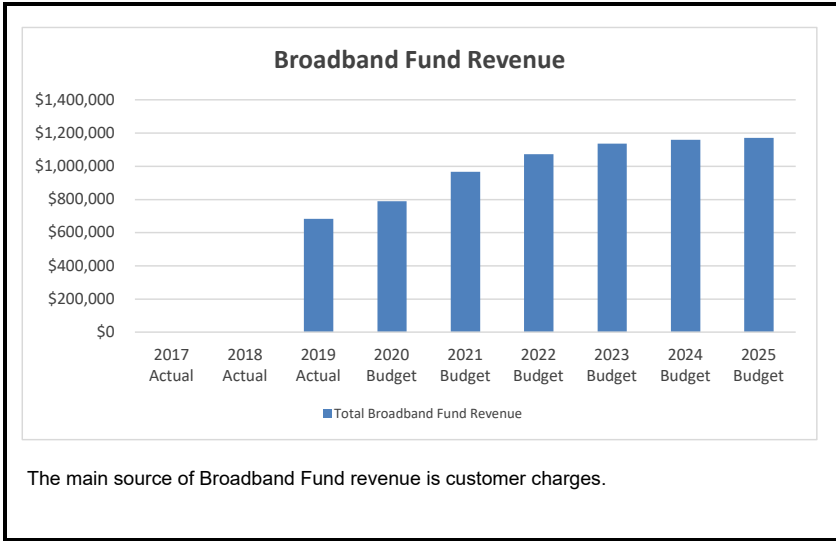


The Golf Fund balance rises steadily throughout the five year plan.

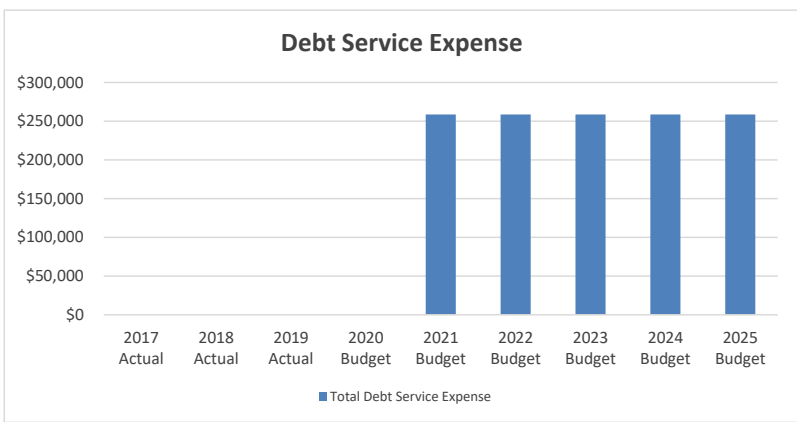
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>ELLSWORTH MEADOWS (505)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$166,641	\$360,787	\$373,118	\$686,963	\$745,614	\$802,449	\$842,952	\$866,451
<b>Operating Revenue:</b>								
Greens Fees	\$809,098	\$765,000	\$932,531	\$800,000	\$808,000	\$816,080	\$824,241	\$832,483
Cart Rental	\$215,552	\$160,000	\$251,438	\$197,500	\$199,475	\$201,470	\$203,484	\$205,519
Snack Bar	\$217,791	\$201,000	\$179,743	\$200,000	\$202,000	\$204,020	\$206,060	\$208,121
Pro Shop Sales	\$105,840	\$95,000	\$141,644	\$100,000	\$101,000	\$102,010	\$103,030	\$104,060
Range/Practice Facility	\$70,342	\$65,000	\$77,964	\$65,000	\$65,650	\$66,307	\$66,970	\$67,639
Other	\$51,697	\$41,000	\$54,611	\$45,000	\$45,450	\$45,905	\$46,364	\$46,827
<b>Total Operating Revenue</b>	<b>\$1,470,321</b>	<b>\$1,327,000</b>	<b>\$1,637,930</b>	<b>\$1,407,500</b>	<b>\$1,421,575</b>	<b>\$1,435,791</b>	<b>\$1,450,149</b>	<b>\$1,464,650</b>
<b>Operating Expenses:</b>								
Personnel	\$741,838	\$806,882	\$806,882	\$834,304	\$845,049	\$870,401	\$896,513	\$923,408
Professional Development	\$6,350	\$9,945	\$10,149	\$9,945	\$10,044	\$10,145	\$10,246	\$10,349
Contractual Services	\$156,057	\$137,841	\$140,784	\$137,841	\$139,219	\$140,612	\$142,018	\$143,438
Materials & Supplies	\$321,855	\$330,034	\$329,361	\$330,034	\$333,334	\$336,668	\$340,034	\$343,435
Refunds	\$37,744	\$36,725	\$36,908	\$36,725	\$37,092	\$37,463	\$37,838	\$38,216
Carryover Encumbrances	\$12,331	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Operating Expenses</b>	<b>\$1,276,175</b>	<b>\$1,321,427</b>	<b>\$1,324,085</b>	<b>\$1,348,849</b>	<b>\$1,364,740</b>	<b>\$1,395,288</b>	<b>\$1,426,649</b>	<b>\$1,458,846</b>
<b>Operating Income</b>	<b>\$194,146</b>	<b>\$5,573</b>	<b>\$313,845</b>	<b>\$58,651</b>	<b>\$56,835</b>	<b>\$40,503</b>	<b>\$23,500</b>	<b>\$5,804</b>
<b>Non-Operating Revenue:</b>								
General Fund Transfer/Advance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Income Tax Support	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Non-Operating Expenses:</b>								
Capital Purchases	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Expenses</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Income</b>	<b>\$194,146</b>	<b>\$5,573</b>	<b>\$313,845</b>	<b>\$58,651</b>	<b>\$56,835</b>	<b>\$40,503</b>	<b>\$23,500</b>	<b>\$5,804</b>
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$360,787	\$366,360	\$686,963	\$745,614	\$802,449	\$842,952	\$866,451	\$872,256
Ratio Ending Balance to Disbursements	28.27%	27.72%	51.88%	55.28%	58.80%	60.41%	60.73%	59.79%
Ratio Ending Balance to Revenues	24.54%	27.61%	41.94%	52.97%	56.45%	58.71%	59.75%	59.55%

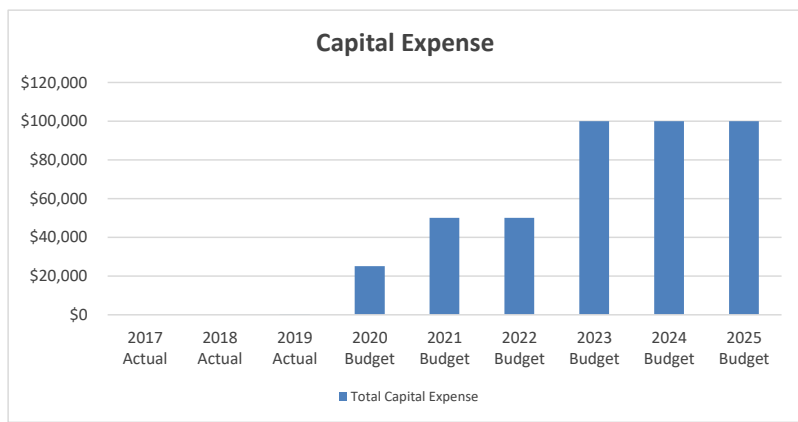
# CITY OF HUDSON FIVE YEAR PLAN BROADBAND FUND TRENDS



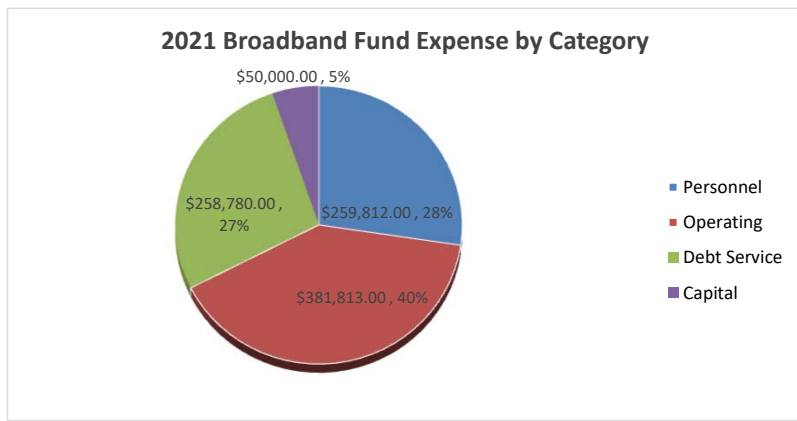
# CITY OF HUDSON FIVE YEAR PLAN BROADBAND FUND TRENDS



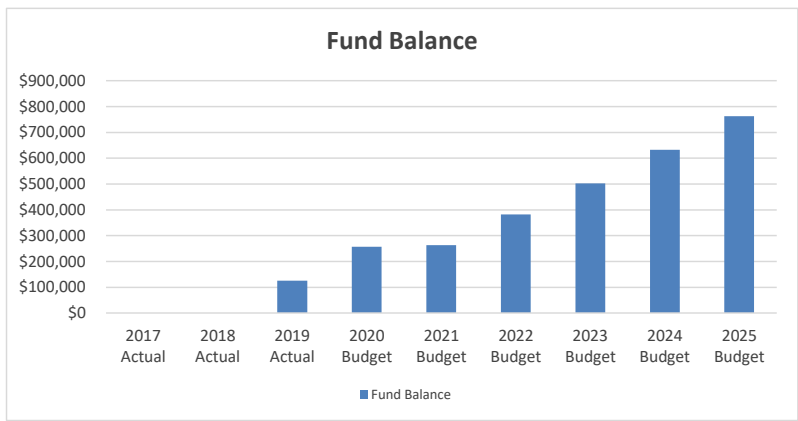
Broadband Fund debt service is expected to begin in 2022 when the short term notes are converted to bonds.



Broadband capital expenses are related to system improvements and upgrades.



The Broadband Fund accounts for both the operation and capital improvements of Velocity Broadband.



The Broadband Fund balance rises steadily throughout the five year plan.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

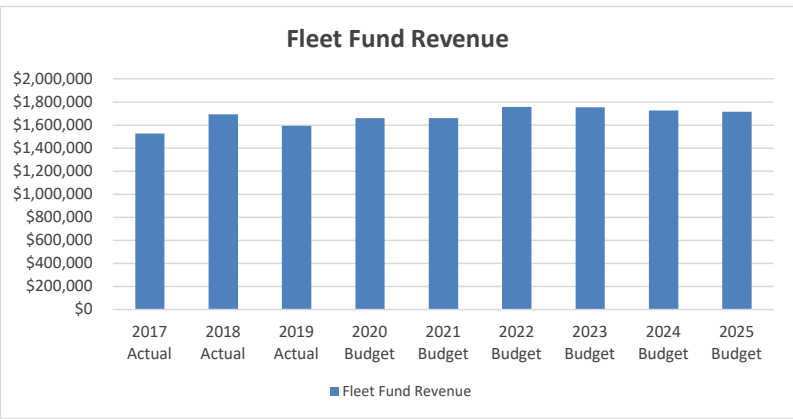
<b>BROADBAND (510)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$0	\$125,712	\$161,382	\$246,418	\$263,266	\$381,921	\$502,410	\$633,286
<b><u>Operating Revenue:</u></b>								
Broadband Customer Sales	\$684,179	\$790,303	\$778,024	\$967,253	\$1,073,505	\$1,137,008	\$1,159,337	\$1,170,930
<b>Total Operating Revenue</b>	<b>\$684,179</b>	<b>\$790,303</b>	<b>\$778,024</b>	<b>\$967,253</b>	<b>\$1,073,505</b>	<b>\$1,137,008</b>	<b>\$1,159,337</b>	<b>\$1,170,930</b>
<b><u>Operating Expenses:</u></b>								
Personnel	\$221,123	\$251,948	\$251,948	\$259,812	\$260,438	\$268,252	\$276,299	\$284,588
Professional Development	\$973	\$17,500	\$17,695	\$17,500	\$17,675	\$17,852	\$18,030	\$18,211
Contractual Services	\$260,096	\$324,263	\$354,390	\$324,263	\$327,506	\$330,781	\$334,088	\$337,429
Materials & Supplies	\$3,179	\$5,050	\$5,701	\$5,050	\$5,101	\$5,152	\$5,203	\$5,255
Refunds	\$37,110	\$35,000	\$38,255	\$35,000	\$35,350	\$35,704	\$36,061	\$36,421
Carryover Encumbrances	\$35,671	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Operating Expenses</b>	<b>\$558,152</b>	<b>\$633,761</b>	<b>\$667,988</b>	<b>\$641,625</b>	<b>\$646,070</b>	<b>\$657,739</b>	<b>\$669,681</b>	<b>\$681,904</b>
<b>Operating Income</b>	<b>\$126,027</b>	<b>\$156,542</b>	<b>\$110,036</b>	<b>\$325,628</b>	<b>\$427,435</b>	<b>\$479,269</b>	<b>\$489,656</b>	<b>\$489,026</b>
<b><u>Non-Operating Expenses:</u></b>								
Capital Purchases	\$316	\$25,000	\$25,000	\$50,000	\$50,000	\$100,000	\$100,000	\$100,000
New Debt Service	\$0	\$0	\$0	\$258,780	\$258,780	\$258,780	\$258,780	\$258,780
<b>Total Non-Operating Expenses</b>	<b>\$316</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$308,780</b>	<b>\$308,780</b>	<b>\$358,780</b>	<b>\$358,780</b>	<b>\$358,780</b>
<b>Net Income</b>	<b>\$125,712</b>	<b>\$131,542</b>	<b>\$85,036</b>	<b>\$16,848</b>	<b>\$118,655</b>	<b>\$120,489</b>	<b>\$130,876</b>	<b>\$130,246</b>
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$125,712	\$257,254	\$246,418	\$263,266	\$381,921	\$502,410	\$633,286	\$763,532
Ratio Ending Balance to Disbursements	22.51%	39.05%	35.56%	27.70%	40.00%	49.42%	61.58%	73.37%
Ratio Ending Balance to Revenues	18.37%	32.55%	31.67%	27.22%	35.58%	44.19%	54.62%	65.21%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

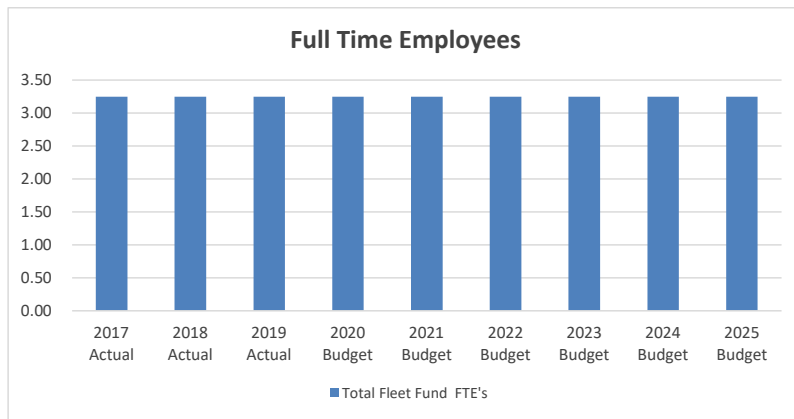
Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

		Project Code	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Broadband</u></b>									
1	Replacement Equipment	2	\$50,000	\$50,000	\$100,000	\$100,000	\$100,000		\$400,000
<b>Total Broadband</b>			<b>\$50,000</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$400,000</b>
<b>TOTAL BROADBAND FUND</b>			<b>\$50,000</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$400,000</b>

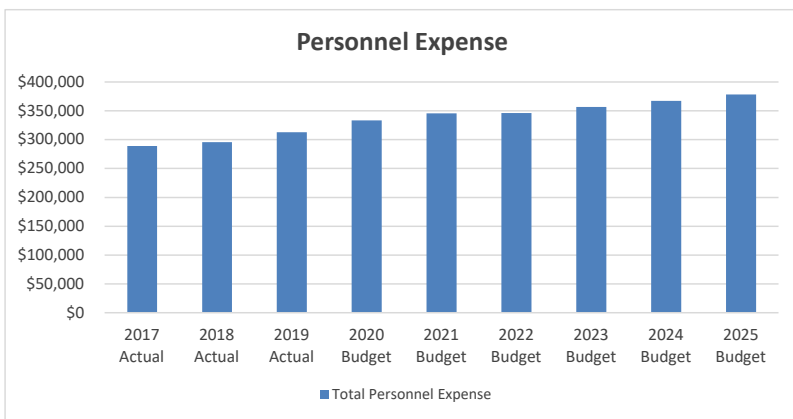
# CITY OF HUDSON FIVE YEAR PLAN FLEET FUND TRENDS



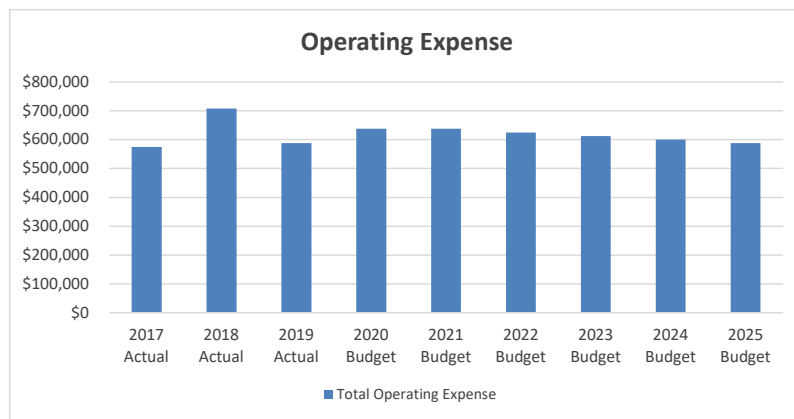
The main source of Fleet Fund revenue is interdepartmental charges for fuel and repairs that make up about 99% of the total revenue.



Fleet Fund full time employees have remained at 3.25 since 2017. This total is not anticipated to change through 2025.

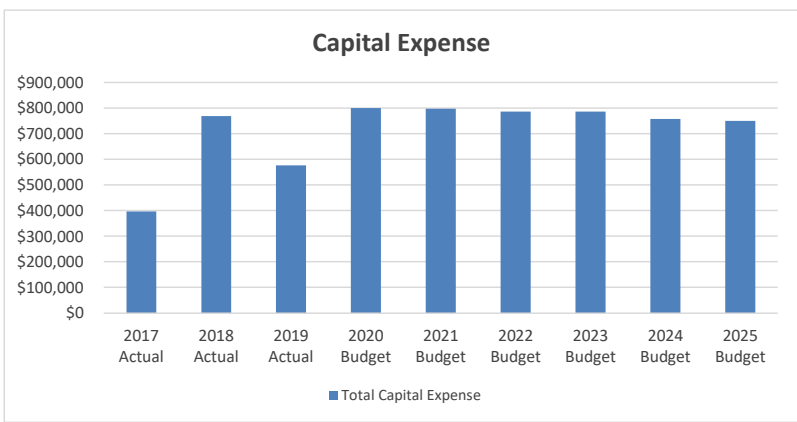


Fleet Fund personnel costs rise an average of 3.31% per year from 2017 - 2025. Personnel expense includes salaries, retirement contributions and health insurance costs.

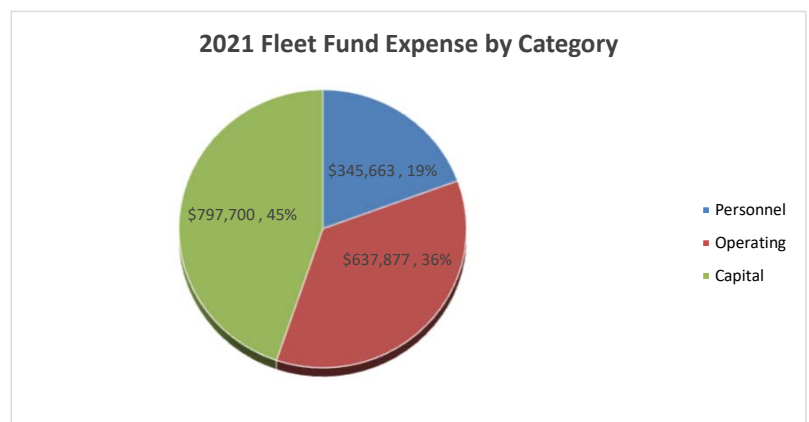


Fleet Fund operating costs rise an average of 3.21% per year from 2017 - 2025. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

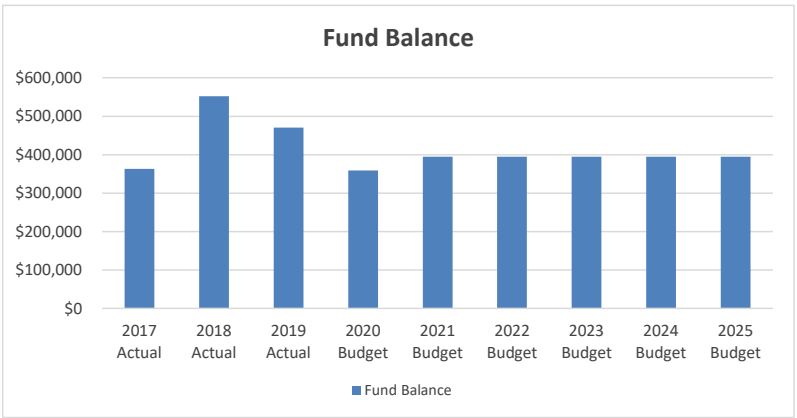
# CITY OF HUDSON FIVE YEAR PLAN FLEET FUND TRENDS



Fleet Fund capital expenses are composed vehicle replacements.



The Fleet Fund accounts for fuel and repair costs for City vehicles as well as the cost to replace City vehicles.



The Fleet Fund balance remains steady through out the 5 year plan as costs are passed along to departments via an internal charge.



**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>FLEET FUND (601)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$722,057	\$470,624	\$838,415	\$517,274	\$394,941	\$394,941	\$394,941	\$394,941
<b>Revenues:</b>								
General Fund	\$297,439	\$320,163	\$320,163	\$320,163	\$339,169	\$338,761	\$333,057	\$331,322
SCMR (Service)	\$855,974	\$867,180	\$867,180	\$867,180	\$918,568	\$917,462	\$902,014	\$897,316
Cemetery	\$4,038	\$3,386	\$3,386	\$3,386	\$3,515	\$3,510	\$3,451	\$3,433
Parks	\$43,453	\$40,916	\$40,916	\$40,916	\$43,407	\$43,354	\$42,624	\$42,402
Cable TV	\$5,750	\$5,652	\$5,652	\$5,652	\$5,975	\$5,968	\$5,867	\$5,837
Fire	\$9,577	\$8,999	\$8,999	\$8,999	\$9,490	\$9,478	\$9,319	\$9,270
EMS	\$13,513	\$12,983	\$12,983	\$12,983	\$13,707	\$13,691	\$13,460	\$13,390
Water	\$73,507	\$61,901	\$61,901	\$61,901	\$65,725	\$65,646	\$64,541	\$64,204
Waste Water	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Electric	\$258,863	\$328,763	\$328,763	\$328,763	\$348,307	\$347,888	\$342,030	\$340,249
Golf	\$410	\$724	\$724	\$724	\$703	\$702	\$690	\$687
Broadband	\$0	\$8,240	\$8,240	\$8,240	\$8,787	\$8,776	\$8,628	\$8,583
Other	\$31,638	\$0	\$75,010	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$1,594,162</b>	<b>\$1,658,907</b>	<b>\$1,733,917</b>	<b>\$1,658,907</b>	<b>\$1,757,352</b>	<b>\$1,755,236</b>	<b>\$1,725,682</b>	<b>\$1,716,695</b>
<b>Total Available</b>	<b>\$2,316,219</b>	<b>\$2,129,531</b>	<b>\$2,572,332</b>	<b>\$2,176,181</b>	<b>\$2,152,292</b>	<b>\$2,150,177</b>	<b>\$2,120,623</b>	<b>\$2,111,635</b>
<b>Disbursements:</b>								
Vehicle Maintenance								
Personnel	\$312,984	\$333,452	\$333,452	\$345,663	\$346,232	\$356,619	\$367,318	\$378,337
Professional Development	\$3,391	\$10,775	\$10,804	\$10,775	\$10,560	\$10,348	\$10,141	\$9,939
Contractual Services	\$137,150	\$124,940	\$142,387	\$124,940	\$122,441	\$119,992	\$117,593	\$115,241
Materials & Supplies	\$448,070	\$502,162	\$530,464	\$502,162	\$492,119	\$482,276	\$472,631	\$463,178
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$5,608	\$50,000	\$51,495	\$47,700	\$36,000	\$36,000	\$8,000	\$0
Carryover Encumbrances	\$92,836	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Vehicle Maintenance</b>	<b>\$1,000,038</b>	<b>\$1,021,329</b>	<b>\$1,068,602</b>	<b>\$1,031,240</b>	<b>\$1,007,352</b>	<b>\$1,005,236</b>	<b>\$975,682</b>	<b>\$966,695</b>
Equipment Acquisitions								
Capital Purchases	\$570,601	\$749,500	\$986,456	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
Carryover Encumbrances	\$274,956	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Equipment Acquisitions</b>	<b>\$845,557</b>	<b>\$749,500</b>	<b>\$986,456</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>
<b>Total Disbursements</b>	<b>\$1,845,596</b>	<b>\$1,770,829</b>	<b>\$2,055,058</b>	<b>\$1,781,240</b>	<b>\$1,757,352</b>	<b>\$1,755,236</b>	<b>\$1,725,682</b>	<b>\$1,716,695</b>
Run Rate (Revenue Less Expenditures)	(\$251,433)	(\$111,922)	(\$321,142)	(\$122,333)	\$0	\$0	\$0	\$0
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$470,624	\$358,702	\$517,274	\$394,941	\$394,941	\$394,941	\$394,941	\$394,941
Ratio Ending Balance to Disbursements	25.50%	20.26%	25.17%	22.17%	22.47%	22.50%	22.89%	23.01%
Ratio Ending Balance to Revenues	29.52%	21.62%	29.83%	23.81%	22.47%	22.50%	22.89%	23.01%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b><u>Vehicle Maintenance</u></b>									
1	Tow Motor	2	\$40,000					\$40,000	
2	Drill Press Replacement	2	\$2,500					\$2,500	
3	Powertrain Lift Plate	2	\$2,200					\$2,200	
4	2 laptop replacements	2	\$3,000					\$3,000	
5	Mobile Column Lift	3		\$36,000	\$36,000			\$72,000	
6	Shop Air Compressor Replacement	3			\$8,000			\$8,000	
<b>Total Vehicle Maintenance</b>			<b>\$47,700</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$8,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$127,700</b>
<b><u>Equipment Acquisitions</u></b>									
1	2008 Ford Explorer - PW Admin	2	\$38,000					\$38,000	
2	2012 Chevy Silverado - Service/Streets	2	\$43,000					\$43,000	
3	2012 Ford F450 - Service/Streets	2	\$61,500					\$61,500	
4	2012 Ford F550 - Service/Streets	2	\$63,500					\$63,500	
5	2011 Freightliner Snow & Ice - Service/Streets	2	\$218,500					\$218,500	
6	2008 Ford F250 - Water Distribution	2	\$45,500					\$45,500	
7	2005 Ford F250 - HPP	2	\$46,500					\$46,500	
8	2012 Chevy Silverado - Water Resources	2	\$45,500					\$45,500	
9	2013 Chevy Tahoe - Police	2	\$40,000					\$40,000	
10	2017 Ford Explorer - Police	2	\$36,000					\$36,000	
11	2017 Chevy Tahoe - Police	2	\$40,000					\$40,000	
12	2018 Ford Explorer - Police	2	\$36,000					\$36,000	
13	2018 Ford Explorer - Police	2	\$36,000					\$36,000	
14	Fleet Replacement Placeholder	2		\$750,000	\$750,000	\$750,000	\$750,000	\$3,000,000	
<b>Total Vehicle Maintenance</b>			<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$3,750,000</b>	
<b>TOTAL FLEET FUND</b>			<b>\$797,700</b>	<b>\$786,000</b>	<b>\$786,000</b>	<b>\$758,000</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$3,877,700</b>

**City of Hudson  
Five Year Plan**

**SPECIAL REVENUE FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>State Highway Improvement, 202</b>							
BEGINNING BALANCE, JANUARY 1	\$117,245	\$117,245	\$125,245	\$133,245	\$141,245	\$149,245	\$157,245
<b>Revenue:</b>							
License Fees	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Gasoline Tax	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
<b>Total Revenue</b>	<b>\$73,000</b>	<b>\$73,000</b>	<b>\$73,000</b>	<b>\$73,000</b>	<b>\$73,000</b>	<b>\$73,000</b>	<b>\$73,000</b>
<b>TOTAL AVAILABLE</b>	<b>\$190,245</b>	<b>\$190,245</b>	<b>\$198,245</b>	<b>\$206,245</b>	<b>\$214,245</b>	<b>\$222,245</b>	<b>\$230,245</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$125,245	\$125,245	\$133,245	\$141,245	\$149,245	\$157,245	\$165,245

**SPECIAL REVENUE FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Law Enforcement/Education - 213</b>							
BEGINNING BALANCE, JANUARY 1	\$95,038	\$95,037	\$91,337	\$87,337	\$83,337	\$79,337	\$75,337
<b>Revenue:</b>							
Court Fees	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
<b>TOTAL AVAILABLE</b>	<b>\$98,038</b>	<b>\$98,037</b>	<b>\$94,337</b>	<b>\$90,337</b>	<b>\$86,337</b>	<b>\$82,337</b>	<b>\$78,337</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$3,000</b>	<b>\$6,700</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$95,038	\$91,337	\$87,337	\$83,337	\$79,337	\$75,337	\$71,337

**City of Hudson  
Five Year Plan**

**SPECIAL REVENUE FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Hudson Teen Program - 230**

BEGINNING BALANCE, JANUARY 1	\$33,066	\$33,066	\$31,066	\$31,066	\$31,066	\$31,066	\$31,066
<b>Revenue:</b>							
Contributions/Sales	\$6,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
<b>TOTAL AVAILABLE</b>	<b>\$39,066</b>	<b>\$43,066</b>	<b>\$41,066</b>	<b>\$41,066</b>	<b>\$41,066</b>	<b>\$41,066</b>	<b>\$41,066</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$6,000</b>	<b>\$12,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>
Encumbrances	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$30,066	\$31,066	\$31,066	\$31,066	\$31,066	\$31,066	\$31,066

**DEBT SERVICE FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Bond Retirement (301)**

BEGINNING BALANCE, JANUARY 1	\$603,528	\$603,528	\$603,527	\$603,527	\$603,527	\$603,527	\$603,527
<b>Revenue:</b>							
Transfer In from General Fund	\$2,343,349	\$2,343,349	\$2,344,614	\$2,343,555	\$2,334,966	\$1,382,074	\$1,076,720
Refunded Bond Revenue	0	0	0	0	0	0	0
Issuance Cost Refund/Premium	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>\$2,343,349</b>	<b>\$2,343,349</b>	<b>\$2,344,614</b>	<b>\$2,343,555</b>	<b>\$2,334,966</b>	<b>\$1,382,074</b>	<b>\$1,076,720</b>
<b>TOTAL AVAILABLE</b>	<b>\$2,946,877</b>	<b>\$2,946,877</b>	<b>\$2,948,141</b>	<b>\$2,947,082</b>	<b>\$2,938,493</b>	<b>\$1,985,601</b>	<b>\$1,680,247</b>
<b>Expenses:</b>							
Bond Principal	\$1,837,075	\$1,837,075	\$1,878,963	\$1,920,851	\$1,957,739	\$1,054,627	\$776,515
Bond Interest	499,089	499,089	458,465	415,518	370,041	320,261	293,019
Refunded Bond Payment	0	0	0	0	0	0	0
Refunded Bond Issuance Costs	0	0	0	0	0	0	0
Loan Principal (OPWC 0% Interest Loan)	7,186	7,186	7,186	7,186	7,186	7,186	7,186
<b>Total Expenses</b>	<b>\$2,343,350</b>	<b>\$2,343,350</b>	<b>\$2,344,614</b>	<b>\$2,343,555</b>	<b>\$2,334,966</b>	<b>\$1,382,074</b>	<b>\$1,076,720</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$603,527	\$603,527	\$603,527	\$603,527	\$603,527	\$603,527	\$603,527

**City of Hudson  
Five Year Plan**

**DEBT SERVICE FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Special Assessment, Debt, 318</b>							
<b>BEGINNING BALANCE, JANUARY 1</b>	\$11,725	\$11,725	\$11,725	\$11,725	\$11,725	\$11,725	\$11,725
<b>Revenue:</b>							
Eastside Water Dist. Special Assessments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Executive Parkway Special Assessments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Eastham/Terex Rd Special Assessments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>
<b>Expenses:</b>							
County Auditor/Treasurer Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bond Principal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bond Interest	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Expenses</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>	<b>\$11,725</b>

**DEBT SERVICE FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Library Construction Debt, 320</b>							
<b>BEGINNING BALANCE, JANUARY 1</b>	\$25,111	\$25,111	\$25,111	\$25,111	\$25,111	\$25,111	\$25,111
<b>Revenue:</b>							
Real and Personal Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Advance In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>
<b>Expenses:</b>							
County Auditor/Treasurer Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bond Principal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bond Interest	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Advance Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Expenses</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>	<b>\$25,111</b>

**City of Hudson  
Five Year Plan**

**CAPITAL FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Permissive Capital Use, 401**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$256,679	\$256,679	\$274,679	\$292,679	\$310,679	\$328,679	\$346,679
<b>Revenue:</b>							
State Permissive Auto	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000
Motor Vehicle Fees	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
<b>Total Revenue</b>	<b>\$263,000</b>	<b>\$263,000</b>	<b>\$263,000</b>	<b>\$263,000</b>	<b>\$263,000</b>	<b>\$263,000</b>	<b>\$263,000</b>
<b>TOTAL AVAILABLE</b>	<b>\$519,679</b>	<b>\$519,679</b>	<b>\$537,679</b>	<b>\$555,679</b>	<b>\$573,679</b>	<b>\$591,679</b>	<b>\$609,679</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$274,679</b>	<b>\$274,679</b>	<b>\$292,679</b>	<b>\$310,679</b>	<b>\$328,679</b>	<b>\$346,679</b>	<b>\$364,679</b>

**CAPITAL FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Broadband Capital (402)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$516,250	\$516,250	\$7,897	\$7,897	\$7,897	\$7,897	\$7,897
<b>Revenue:</b>							
Debt Proceeds	\$0	\$3,850,000	\$0	\$0	\$0	\$0	\$0
Interest	\$0	\$5,335	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$3,855,335</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE</b>	<b>\$516,250</b>	<b>\$4,371,585</b>	<b>\$7,897</b>	<b>\$7,897</b>	<b>\$7,897</b>	<b>\$7,897</b>	<b>\$7,897</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$0</b>	<b>\$4,363,688</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$381,671	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$134,579</b>	<b>\$7,897</b>	<b>\$7,897</b>	<b>\$7,897</b>	<b>\$7,897</b>	<b>\$7,897</b>	<b>\$7,897</b>

**City of Hudson  
Five Year Plan**

**CAPITAL FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**City Acquisition & Construction (440)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$605,217	\$605,217	\$19,876	\$19,876	\$19,876	\$19,876	\$19,876
<b>Revenue:</b>							
Transfer In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL AVAILABLE</b>	\$605,217	\$605,217	\$19,876	\$19,876	\$19,876	\$19,876	\$19,876
<b>TOTAL DISBURSEMENTS</b>	\$0	\$585,341	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$598,223	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	\$6,994	\$19,876	\$19,876	\$19,876	\$19,876	\$19,876	\$19,876

**CAPITAL FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Downtown Phase II (441)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$837,215	\$837,215	\$615,040	\$615,040	\$615,040	\$615,040	\$615,040
<b>Revenue:</b>							
Transfer In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$8,957	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	\$0	\$8,957	\$0	\$0	\$0	\$0	\$0
<b>TOTAL AVAILABLE</b>	\$837,215	\$846,172	\$615,040	\$615,040	\$615,040	\$615,040	\$615,040
<b>TOTAL DISBURSEMENTS</b>	\$0	\$231,132	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$750,295	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	\$86,920	\$615,040	\$615,040	\$615,040	\$615,040	\$615,040	\$615,040

**City of Hudson  
Five Year Plan**

**CAPITAL FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Barlow Road Widening (475)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$58,449	\$58,449	\$58,449	\$58,449	\$58,449	\$58,449	\$58,449
<b>Revenue:</b>							
Note/Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>	<b>\$58,449</b>

**ENTERPRISE FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Wastewater Fund (502)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$46,727	\$46,727	\$17,382	\$15,537	\$15,737	\$13,155	\$13,855
<b>Revenue:</b>							
Customer Sales	\$0	\$8,869	\$0	\$0	\$0	\$0	\$0
Interest Income/Misc	\$114,169	\$114,170	\$110,984	\$112,829	\$112,629	\$115,211	\$114,511
Transfer/Advance-In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$114,169</b>	<b>\$123,039</b>	<b>\$110,984</b>	<b>\$112,829</b>	<b>\$112,629</b>	<b>\$115,211</b>	<b>\$114,511</b>
<b>TOTAL AVAILABLE</b>	<b>\$160,896</b>	<b>\$169,766</b>	<b>\$128,366</b>	<b>\$128,366</b>	<b>\$128,366</b>	<b>\$128,366</b>	<b>\$128,366</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$110,984</b>	<b>\$152,384</b>	<b>\$112,829</b>	<b>\$112,629</b>	<b>\$115,211</b>	<b>\$114,511</b>	<b>\$114,791</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$49,912</b>	<b>\$17,382</b>	<b>\$15,537</b>	<b>\$15,737</b>	<b>\$13,155</b>	<b>\$13,855</b>	<b>\$13,575</b>



**City of Hudson  
Five Year Plan**

**ENTERPRISE FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Utility Deposit Fund (508)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$484,656	\$484,656	\$484,656	\$484,656	\$484,656	\$484,656	\$484,656
<b>Revenues:</b>							
Utility Deposits	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
<b>TOTAL AVAILABLE</b>	<b>\$574,656</b>	<b>\$574,656</b>	<b>\$574,656</b>	<b>\$574,656</b>	<b>\$574,656</b>	<b>\$574,656</b>	<b>\$574,656</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$484,656</b>	<b>\$484,656</b>	<b>\$484,656</b>	<b>\$484,656</b>	<b>\$484,656</b>	<b>\$484,656</b>	<b>\$484,656</b>

**INTERNAL SERVICE FUND GROUP**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Self Insurance Fund (602)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$160,076	\$160,076	\$160,076	\$160,076	\$160,076	\$160,076	\$160,076
<b>Revenues:</b>							
Inter-department contributions	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
<b>TOTAL AVAILABLE</b>	<b>\$340,076</b>	<b>\$340,076</b>	<b>\$340,076</b>	<b>\$340,076</b>	<b>\$340,076</b>	<b>\$340,076</b>	<b>\$340,076</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$160,076</b>	<b>\$160,076</b>	<b>\$160,076</b>	<b>\$160,076</b>	<b>\$160,076</b>	<b>\$160,076</b>	<b>\$160,076</b>

**City of Hudson  
Five Year Plan**

**INTERNAL SERVICE FUND GROUP**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Flexible Benefits Fund (603)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$23,064	\$23,064	\$23,064	\$23,064	\$23,064	\$23,064	\$23,064
<b>Revenue:</b>							
Employee Contributions	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
<b>TOTAL AVAILABLE</b>	<b>\$158,064</b>	<b>\$158,064</b>	<b>\$158,064</b>	<b>\$158,064</b>	<b>\$158,064</b>	<b>\$158,064</b>	<b>\$158,064</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$23,064</b>	<b>\$23,064</b>	<b>\$23,064</b>	<b>\$23,064</b>	<b>\$23,064</b>	<b>\$23,064</b>	<b>\$23,064</b>

**INTERNAL SERVICE FUND GROUP**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Medical Self-Insurance Fund (605)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$149,592	\$149,592	\$99,272	\$99,272	\$99,272	\$99,272	\$99,272
<b>Revenue:</b>							
Employer Contributions	\$376,000	\$191,640	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Miscellaneous	\$0	\$148	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$376,000</b>	<b>\$191,788</b>	<b>\$376,000</b>	<b>\$376,000</b>	<b>\$376,000</b>	<b>\$376,000</b>	<b>\$376,000</b>
<b>TOTAL AVAILABLE</b>	<b>\$525,592</b>	<b>\$341,380</b>	<b>\$475,272</b>	<b>\$475,272</b>	<b>\$475,272</b>	<b>\$475,272</b>	<b>\$475,272</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$376,000</b>	<b>\$242,108</b>	<b>\$376,000</b>	<b>\$376,000</b>	<b>\$376,000</b>	<b>\$376,000</b>	<b>\$376,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$149,592</b>	<b>\$99,272</b>	<b>\$99,272</b>	<b>\$99,272</b>	<b>\$99,272</b>	<b>\$99,272</b>	<b>\$99,272</b>

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Police Pension 701**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Revenue:</b>							
Real and personal property taxes	\$295,000	\$310,628	\$310,000	\$310,000	\$310,000	\$310,000	\$310,000
<b>TOTAL AVAILABLE</b>	<b>\$295,000</b>	<b>\$310,628</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$295,000</b>	<b>\$310,628</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**TRUST AND AGENCY FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Contractors Deposits, 727**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$371,493	\$371,493	\$91,402	\$91,402	\$91,402	\$91,402	\$91,402
<b>Revenue:</b>							
Inspection Fees	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Contractor's Deposits	100,000	44,571	100,000	100,000	100,000	100,000	100,000
Deposits - Barlow Community Center	1,000	0	1,000	1,000	1,000	1,000	1,000
<b>Total Revenue</b>	<b>\$111,000</b>	<b>\$44,571</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>
<b>TOTAL AVAILABLE</b>	<b>\$482,493</b>	<b>\$416,064</b>	<b>\$202,402</b>	<b>\$202,402</b>	<b>\$202,402</b>	<b>\$202,402</b>	<b>\$202,402</b>
<b>Expenses:</b>							
Engineering/Inspection Fees	\$10,000	\$20,920	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Developers' Deposits	100,000	302,742	100,000	100,000	100,000	100,000	100,000
Refunds	1,000	1,000	1,000	1,000	1,000	1,000	1,000
<b>Total Expenses</b>	<b>\$111,000</b>	<b>\$324,662</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>
Encumbrances	\$220,262	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$151,231</b>	<b>\$91,402</b>	<b>\$91,402</b>	<b>\$91,402</b>	<b>\$91,402</b>	<b>\$91,402</b>	<b>\$91,402</b>

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUNDS**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Culvert Bonds, 730</b>							
<b>BEGINNING BALANCE, JANUARY 1</b>	\$536,849	\$536,849	\$326,027	\$348,527	\$371,027	\$393,527	\$416,027
<b>Revenue:</b>							
Deposits - Culvert Bonds	\$100,000	\$59,143	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Right-of-Way Fees	25,000	-	25,000	25,000	25,000	25,000	25,000
<b>Total Revenue</b>	<b>\$125,000</b>	<b>\$59,143</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>
<b>TOTAL AVAILABLE</b>	<b>\$661,849</b>	<b>\$595,992</b>	<b>\$451,027</b>	<b>\$473,527</b>	<b>\$496,027</b>	<b>\$518,527</b>	<b>\$541,027</b>
<b>Expenses:</b>							
Inspection Fees	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Refunds	100,000	267,465	100,000	100,000	100,000	100,000	100,000
<b>Total Expenses</b>	<b>\$102,500</b>	<b>\$269,965</b>	<b>\$102,500</b>	<b>\$102,500</b>	<b>\$102,500</b>	<b>\$102,500</b>	<b>\$102,500</b>
Encumbrances	\$167,465	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$391,884</b>	<b>\$326,027</b>	<b>\$348,527</b>	<b>\$371,027</b>	<b>\$393,527</b>	<b>\$416,027</b>	<b>\$438,527</b>

**TRUST AND AGENCY FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Emergency Medical Service Trust, 731</b>							
<b>BEGINNING BALANCE, JANUARY 1</b>	\$15,630	\$15,529	\$13,064	\$12,064	\$11,064	\$10,064	\$9,064
<b>Revenue:</b>							
Interest	\$500	\$0	\$500	\$500	\$500	\$500	\$500
Contributions	1,000	100	1,000	1,000	1,000	1,000	1,000
<b>Total Revenue</b>	<b>\$1,500</b>	<b>\$100</b>	<b>\$1,500</b>	<b>\$1,500</b>	<b>\$1,500</b>	<b>\$1,500</b>	<b>\$1,500</b>
<b>TOTAL AVAILABLE</b>	<b>\$17,130</b>	<b>\$15,629</b>	<b>\$14,564</b>	<b>\$13,564</b>	<b>\$12,564</b>	<b>\$11,564</b>	<b>\$10,564</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$2,500</b>	<b>\$2,565</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>
Encumbrances	\$101	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$14,529</b>	<b>\$13,064</b>	<b>\$12,064</b>	<b>\$11,064</b>	<b>\$10,064</b>	<b>\$9,064</b>	<b>\$8,064</b>

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Bandstand Trust, 736**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$13,387	\$13,387	\$13,587	\$10,707	\$10,827	\$10,947	\$11,067
<b>Revenue:</b>							
Interest	\$120	\$200	\$120	\$120	\$120	\$120	\$120
<b>TOTAL AVAILABLE</b>	<b>\$13,507</b>	<b>\$13,587</b>	<b>\$13,707</b>	<b>\$10,827</b>	<b>\$10,947</b>	<b>\$11,067</b>	<b>\$11,187</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$3,000</b>	<b>\$0</b>	<b>\$3,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$10,507</b>	<b>\$13,587</b>	<b>\$10,707</b>	<b>\$10,827</b>	<b>\$10,947</b>	<b>\$11,067</b>	<b>\$11,187</b>

Note: Per trust agreement, must maintain minimum \$8,000 balance.

**TRUST AND AGENCY FUND GROUP:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Clock Tower Maintenance Trust, 737**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$7,224	\$7,224	\$7,366	\$7,466	\$7,566	\$7,666	\$7,766
<b>Revenue:</b>							
Interest	\$100	\$142	\$100	\$100	\$100	\$100	\$100
<b>TOTAL AVAILABLE</b>	<b>\$7,324</b>	<b>\$7,366</b>	<b>\$7,466</b>	<b>\$7,566</b>	<b>\$7,666</b>	<b>\$7,766</b>	<b>\$7,866</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$7,324</b>	<b>\$7,366</b>	<b>\$7,466</b>	<b>\$7,566</b>	<b>\$7,666</b>	<b>\$7,766</b>	<b>\$7,866</b>

Note: Per trust agreement, must maintain minimum \$7,000 balance.

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUNDS:**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Library Levv, 740**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Revenue:</b>							
Real and Personal Property Taxes	\$2,580,000	\$2,646,903	\$2,640,000	\$2,640,000	\$2,640,000	\$2,640,000	\$2,640,000
<b>TOTAL AVAILABLE</b>	<b>\$2,580,000</b>	<b>\$2,646,903</b>	<b>\$2,640,000</b>	<b>\$2,640,000</b>	<b>\$2,640,000</b>	<b>\$2,640,000</b>	<b>\$2,640,000</b>
<b>Expenses:</b>							
County Auditor/Treasurer Fees	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Proceeds to Hudson Library	2,520,000	2,586,903	2,580,000	2,580,000	2,580,000	2,580,000	2,580,000
<b>Total Expenses</b>	<b>\$2,580,000</b>	<b>\$2,646,903</b>	<b>\$2,640,000</b>	<b>\$2,640,000</b>	<b>\$2,640,000</b>	<b>\$2,640,000</b>	<b>\$2,640,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**TRUST AND AGENCY FUNDS**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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**Dedicated Tax Revenue Fund (750)**

<b>BEGINNING BALANCE, JANUARY 1</b>	\$139	\$139	\$0	\$0	\$0	\$0	\$0
<b>Revenue:</b>							
Income Taxes	\$1,711,750	\$1,863,420	\$1,910,006	\$1,957,756	\$2,006,700	\$2,056,867	\$2,108,289
<b>TOTAL AVAILABLE</b>	<b>\$1,711,889</b>	<b>\$1,863,559</b>	<b>\$1,910,006</b>	<b>\$1,957,756</b>	<b>\$2,006,700</b>	<b>\$2,056,867</b>	<b>\$2,108,289</b>
<b>Expenses:</b>							
RITA Fees	\$47,150	\$47,150	\$48,329	\$49,537	\$50,775	\$52,045	\$53,346
Proceeds to Hudson Schools	1,664,600	1,816,409	1,861,677	1,908,219	1,955,924	2,004,822	2,054,943
Muni Tax Refund							
<b>Total Expenses</b>	<b>\$1,711,750</b>	<b>\$1,863,559</b>	<b>\$1,910,006</b>	<b>\$1,957,756</b>	<b>\$2,006,700</b>	<b>\$2,056,867</b>	<b>\$2,108,289</b>
Encumbrances	\$139	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUNDS**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>FIRE/EMS Service Fund (LOSAP) - 760</b>							
<b>BEGINNING BALANCE, JANUARY 1</b>	<b>\$234,933</b>	<b>\$234,933</b>	<b>\$258,933</b>	<b>\$282,933</b>	<b>\$306,933</b>	<b>\$330,933</b>	<b>\$354,933</b>
<b>Revenue:</b>							
Contributions from Fire/EMS Operating	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000
<b>TOTAL AVAILABLE</b>	<b>\$293,933</b>	<b>\$293,933</b>	<b>\$317,933</b>	<b>\$341,933</b>	<b>\$365,933</b>	<b>\$389,933</b>	<b>\$413,933</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$35,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$258,933</b>	<b>\$258,933</b>	<b>\$282,933</b>	<b>\$306,933</b>	<b>\$330,933</b>	<b>\$354,933</b>	<b>\$378,933</b>

**TRUST AND AGENCY FUNDS**

Fund/Category	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Veteran's Memorial Garden (770)</b>							
<b>BEGINNING BALANCE, JANUARY 1</b>	<b>\$14,548</b>	<b>\$14,548</b>	<b>\$14,041</b>	<b>\$13,791</b>	<b>\$13,541</b>	<b>\$13,291</b>	<b>\$13,041</b>
<b>Revenue:</b>							
Interest	\$250	\$250	\$250	\$250	\$250	\$250	\$250
<b>TOTAL AVAILABLE</b>	<b>\$14,798</b>	<b>\$14,798</b>	<b>\$14,291</b>	<b>\$14,041</b>	<b>\$13,791</b>	<b>\$13,541</b>	<b>\$13,291</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$500</b>	<b>\$757</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>
Encumbrances	\$257	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$14,041</b>	<b>\$14,041</b>	<b>\$13,791</b>	<b>\$13,541</b>	<b>\$13,291</b>	<b>\$13,041</b>	<b>\$12,791</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN  
EMPLOYEE COUNT**

Department	2021 Budget				2020 Budget				2019 Actual				2018 Actual				2017 Actual				2016 Actual			
	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol
<b>General Fund</b>																								
Police	36	12		5	35	12		5	37	12		5	36	11		4	35	11		4	35	14		6
Community Development	5.5				6				6				6	1			6				7	1		
Economic Development	1				1				1				1				1				1			
Street Trees & ROW	0.3				0.3				0.3				0.3				0.3				0.44			
Mayor & Council	1				1				1				1				1				1			
Legal	1	2			1	2			1	2			1	2			1	2			0	3		
Admin	5.5				5.5				5.5				4.5	1	1		5.25	1	2		6			
Finance	8				9				9				8				6				6.5	1		
Information Services	1.25				1.25				1.25				1.25				4.25				2.9			
Engineering	7.5		4		8		4		8		4		9		3		10		3		9		4	
Public Properties	2.85				2.85				2.85				2.85				2.85				2.66			
Public Works - Admin	2.5				3.5				3.5				4.5				4.5				4			
<b>Total General Fund</b>	<b>72.4</b>	<b>14</b>	<b>4</b>	<b>5</b>	<b>74.4</b>	<b>14</b>	<b>4</b>	<b>5</b>	<b>76.4</b>	<b>14</b>	<b>4</b>	<b>5</b>	<b>75.4</b>	<b>14</b>	<b>5</b>	<b>4</b>	<b>77.15</b>	<b>14</b>	<b>5</b>	<b>4</b>	<b>75.5</b>	<b>19</b>	<b>4</b>	<b>6</b>
<b>Other Funds</b>																								
Street Maintenance	9.1				9.1				9.1				9.1				9.1				8.1			
Cemetery	2.05	1	1		2.05	1	1		2.05	1	1		2.05	1	1		2.55		2		2.05	1	1	
Parks	5.25	3	15		5.25	2	15		5.25	2	15		5.25	2	15		4.5	2	15		5	2	19	
Cable	2.5	2	1		2.5	2	1		2.5	2	1		2.5	2	6		2	2	6		1	4	8	
Fire	6	2		36	6	2		36	5	2		33	5	2		37	5	2		37	4	2		40
EMS	4	26		20	5	29		20	4	28		20	4	30		22	4	26		22	4	30		46
Water	5.55	1			5.55	1			5.55	1			5.5				6.3				5.125			
Electric (HPP)	28.95				28.95				28.95				27.5				24.2				22.45			
Storm Water	9				9				9				9.5				9.5				13.425			
Golf	4.45		49		4.45		60		4.45		56		4.45		60		3.45		57		4		61	
Broadband	2.5				2.5				2.5				2.5				2				2.1			
Vehicle Maintenance	3.25				3.25				3.25				3.25				3.25				3.25			
<b>Total Other Funds</b>	<b>82.6</b>	<b>35</b>	<b>66</b>	<b>56</b>	<b>83.6</b>	<b>37</b>	<b>77</b>	<b>56</b>	<b>81.6</b>	<b>36</b>	<b>73</b>	<b>53</b>	<b>80.6</b>	<b>37</b>	<b>82</b>	<b>59</b>	<b>75.85</b>	<b>32</b>	<b>80</b>	<b>59</b>	<b>74.5</b>	<b>39</b>	<b>89</b>	<b>86</b>
<b>Grand Total</b>	<b>155</b>	<b>49</b>	<b>70</b>	<b>61</b>	<b>158</b>	<b>51</b>	<b>81</b>	<b>61</b>	<b>158</b>	<b>50</b>	<b>77</b>	<b>58</b>	<b>156</b>	<b>51</b>	<b>87</b>	<b>63</b>	<b>153</b>	<b>46</b>	<b>85</b>	<b>63</b>	<b>150</b>	<b>58</b>	<b>93</b>	<b>92</b>



**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN 2021 - 2025  
PROPERTY TAX LEVIES**

Fund	Purpose	Authorized By Voters On MM/DD/YY	Levy Type	Number Of Years Levy To Run	Tax Year Begins/ Ends	Collection Year Begins/ Ends	Authorized Rate	Effective Rate To Be Levied
								Res/Ag Other
General	Inside						3.10	3.100
								3.100
Cemetery	Inside						0.17	0.170
								0.170
Police Pension	Inside						0.30	0.300
								0.300
Library Operating	Current Expense	3/15/2016	Repl / Increase	5	2016/2020	2017/2021	2.90	2.900
								2.900
<b>Total</b>							<b>6.47</b>	

**City of Hudson, Ohio**  
**Current Outstanding Indebtedness 2021 - 2025**  
**Debt Service Schedule - Long Term Obligations**

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2020	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2021	2022	2023	2024	2025
<b>GENERAL FUND INCOME TAXES</b>											
BARLOW COMM CENTER EXPANSION (301)	02-201 (2), (3)	\$330,000	\$70,000	20 YR	2.0-2.5%	2004-2023	\$21,638	\$26,188	\$25,625	\$0	\$0
POLICE FACILITY CONSTRUCTION (301)	02-201 (2), (3)	\$3,985,000	\$810,000	20 YR	2.0-2.5%	2004-2023	\$283,913	\$282,950	\$281,875	\$0	\$0
SEASONS/NORTON CONNECTOR (301)	02-203 (2)	\$1,200,000	\$240,000	20 YR	2.0-2.5%	2004-2023	\$85,600	\$83,800	\$82,000	\$0	\$0
MILFORD/RT 91 CONNECTOR (301)	04-74 (3)	\$4,200,000	\$1,180,000	20 YR	4.5 - 6.125%	2005-2024	\$310,423	\$310,088	\$308,960	\$307,020	\$0
ATTERBURY BLVD RECONSTRUCTION (301)	11-93	\$3,770,000	\$2,320,000	20 YR	1.25 - 4.0%	2012-2031	\$257,631	\$257,231	\$256,681	\$255,981	\$255,131
SEASONS ROAD INTERCHANGE (301)	11-94	\$1,175,000	\$720,000	20 YR	1.25 - 4.0%	2012-2031	\$79,106	\$77,456	\$80,806	\$79,006	\$82,206
YOUTH DEVELOPMENT CTR PROPERTY (301)	12-128	\$2,735,000	\$1,758,833	20 YR	1.50 - 2.50%	2013-2032	\$168,418	\$169,031	\$169,595	\$169,768	\$169,883
STREET IMPROVEMENT (301)	13-81	\$5,000,000	\$1,605,000	10 YR	2.00 - 3.00%	2014-2023	\$561,688	\$560,663	\$558,625	\$0	\$0
ATTERBURY BRIDGE (OPWC LOAN)	2009	\$143,714	\$68,264	20 YR	0.00%	2009-2028	\$7,186	\$7,186	\$7,186	\$7,186	\$7,186
STREET IMPROVEMENT (N. MAIN, BARLOW RD) (301)	18-161	\$2,575,000	\$2,355,000	20 YR	3.08%	2019-2038	\$183,438	\$185,138	\$181,688	\$183,238	\$179,638
NEW CITY HALL OFFICES (301)	18-162	\$5,580,000	\$5,135,000	20 YR	3.08%	2019-2038	\$385,575	\$383,825	\$381,925	\$379,875	\$382,675
<b>GENERAL FUND TOTAL</b>			<b>\$16,262,097</b>				<b>\$2,344,613</b>	<b>\$2,343,555</b>	<b>\$2,334,965</b>	<b>\$1,382,074</b>	<b>\$1,076,719</b>
YOUTH DEVELOPMENT CTR PROPERTY (205)	12-128	\$2,000,000	\$1,286,167	20 YR	1.50 - 2.50%	2013-2032	\$123,157	\$123,606	\$124,018	\$124,145	\$124,229
STORM WATER IMPROVEMENTS I (504)	02-201 (2), (3)	\$1,090,000	\$220,000	20 YR	2.0-2.5%	2004-2023	\$75,138	\$78,563	\$76,875	\$0	\$0
STORM WATER IMPROVEMENTS II (504)	02-201 (2), (3)	\$2,417,000	\$1,727,000	30 YR	3.0-5.0%	2006-2035	\$139,291	\$137,821	\$145,106	\$142,966	\$136,826
<b>TOTAL INCOME TAXES - ALL FUNDS</b>			<b>\$19,495,264</b>				<b>\$2,682,199</b>	<b>\$2,683,544</b>	<b>\$2,680,964</b>	<b>\$1,649,184</b>	<b>\$1,337,774</b>

**CITY OF HUDSON, OHIO**  
**Current Outstanding Indebtedness 2021 - 2025**  
**Debt Service Schedule - Long Term Obligations (cont)**

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2020	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2021	2022	2023	2024	2025
<b>SOURCE: FUND REVENUE-USER CHARGES</b>											
WATER SYSTEM IMPROV - PHASE II (501)	02-204 (2), (3)	\$4,035,000	\$2,405,000	30 YR	2.0-3.5%	2002-2033	\$225,163	\$231,788	\$228,188	\$229,188	\$229,238
WATER SYSTEM IMPROV - PHASE III (501)	05-61 (3)	\$667,000	\$478,000	30 YR	3.0-5.0%	2006-2035	\$38,438	\$38,033	\$39,560	\$38,980	\$38,400
WATER MAINS (N. MAIN ST.) (501)	18-63	\$820,000	\$755,000	20 YR	3.08%	2019-2038	\$58,613	\$57,563	\$56,513	\$55,463	\$54,413
SEWER SYSTEM IMPROVMENTS I (502)	04-76 (3)	\$855,000	\$501,000	30 YR	2.7% - 4.25%	2005-2034	\$41,792	\$42,342	\$41,800	\$42,180	\$44,540
SEWER SYSTEM IMPROVMENTS II (502)	05-60 (3)	\$1,236,000	\$880,000	30 YR	3.0-5.0%	2006-2035	\$71,037	\$70,287	\$73,412	\$72,332	\$70,252
SEASONS ROAD SUBSTATION (503)	02-205 (2), (3)	\$2,230,000	\$450,000	20 YR	2.0-2.5%	2005-2023	\$160,500	\$157,125	\$153,750	\$0	\$0
SEASONS SUB TO MAIN SUB - TRANS/DIST (503)	04-75 (3)	\$1,000,000	\$584,000	30 YR.	2.7% - 4.25%	2004-2034	\$49,736	\$49,196	\$49,566	\$48,826	\$51,086
GOLF COURSE - EXPANSION (505)	02-202 (2), (3)	\$1,645,000	\$340,000	20 YR.	2.0-2.5%	2004-2023	\$117,938	\$120,463	\$117,875	\$0	\$0
<b>Total Fund Revenue-User Charges</b>			<b>\$6,393,000</b>				<b>\$763,214</b>	<b>\$766,794</b>	<b>\$760,662</b>	<b>\$486,967</b>	<b>\$487,927</b>
<b>TOTAL - ALL FUNDS</b>			<b>\$25,888,264</b>				<b>\$3,445,413</b>	<b>\$3,450,338</b>	<b>\$3,441,626</b>	<b>\$2,136,151</b>	<b>\$1,825,701</b>