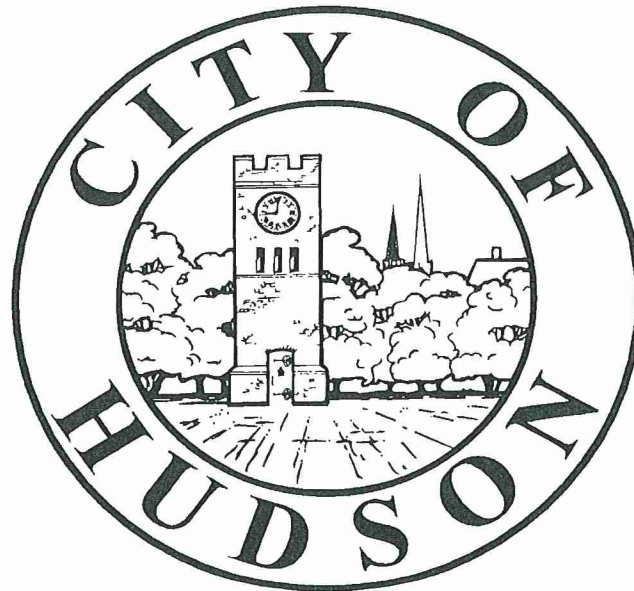


CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2016-2020



CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2016-2020



ASSUMPTIONS AND DEFINITIONS

City of Hudson, Ohio
FIVE YEAR PLAN 2016-2020 - ASSUMPTIONS & DEFINITIONS

CATEGORY

REVENUES

Municipal Income Taxes	Income tax rate is 2%. We assumed a 2.0% annual increase in revenue for 2016-2020. The voter approved minimum percentage allocation is Parks (15%), Fire (15%), EMS (9%) and Community Learning Centers (13.5%) of the additional 1% income tax collections. The remaining balance is included in the General Fund.
Property Taxes	Maintenance of current millages within the General and Cemeteries Funds. We assumed a 2% increase in property tax revenue for 2015 & 2018 based on triennial county appraisal.
Electric Fund Administrative Charge	The administrative transfer from the Electric Fund to the General Fund has been replaced with the kilowatt hour tax which is reported in the General Fund.
Wastewater User Charges	Assumes transfer of operations to Summit County Department of Environmental Services (DOES) as of 1/1/2016.

EXPENDITURES

Base Compensation	Salary and fringe benefits costs assuming 2015 departmental staffing levels. Includes a cost of living increase of 1.5% for all years. Includes an adjustment in employee health insurance cost of coverage (5% increase for 2016-2020). Includes estimated contribution for length of service award program (LOSAP) within Fire and EMS funds.
Expansion Compensation	Recommended additional positions and adjustments to currently approved staffing hours.
Base Operating	2016 department budget estimates for Professional Development, Contractual Services and Materials and Supplies. We assumed 1% growth for 2016-2020.
Adjustments to Operating	Includes smaller capital expenditures (less than \$25,000) such as computers, furniture and office equipment and also one-time professional service expenditures. For the General Fund only, this amount also includes Job Creation Tax Credit payments and \$52,000 per year from 2016-2020 for anticipated emerald ash borer related expenditures.
Capital Improvements	Major capital expenditures greater than \$25,000 including construction and equipment costs.

City of Hudson, Ohio
FIVE YEAR PLAN 2016-2020 - ASSUMPTIONS & DEFINITIONS

CATEGORY

EXPENDITURES (cont)

Contingency A reserve for unanticipated expenses.

OTHER

Run Rate Defined as current year revenues less current year disbursements.

Ending Balance Total available resources (January 1 beginning balance, current revenues) minus total disbursements.

Major City Operating Funds The City of Hudson has 69 funds. This document reviews the major operating funds (as listed below) and capital projects funds. These funds comprise between 80 - 90% of the City expenditures on an annual basis.

- General Fund (101), primary sources: 2% municipal income taxes, real estate property taxes.
- Street Maintenance and Repair Fund (201), primary sources: license fees, gasoline tax and income tax transfers.
- Hudson Municipal Cemeteries (203), source: real estate property taxes and sales.
- Hudson Parks Fund (205), primary source: income taxes.
- Hudson Cable TV Fund (206), primary source: cable franchise fees.
- Fire District (221), primary source: income taxes
- Emergency Medical Services (224), primary sources: income taxes, ambulance billing
- Water Fund (501), primary source: customer sales.
- Wastewater Fund (502), primary sources: customer sales and income tax transfers.
- Electric Fund (503), primary source: customer sales.
- Stormwater Fund (504), primary source: income taxes transfers
- Ellsworth Meadows Golf Course (505), primary sources: greens fees, cart rental, snack bar and pro shop sales
- Broadband Fund (510) primary source: customer charges.
- Fleet Maintenance (601) primary source: inter-departmental charges.

Youth Development Center We assumed the City would repay the remaining \$700,000 balance on the note issued to raze all buildings out of the General Fund over a three year period from 2015-2017.

Compensated Absences This plan does not include the value of the City's obligation for compensated absences (accrued vacation, sick and personal leave). As of December 31, 2014 the total obligation of all funds was \$3,738,915. Of that amount \$1,405,713 is an obligation of the General Fund.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2016 - 2020
PROPERTY TAX LEVIES**

Fund	Purpose	Authorized By Voters On MM/DD/YY	Levy Type	Number Of Years Levy To Run	Tax Year Begins/Ends	Collection Year Begins/Ends	Authorized Rate	Effective Rate To Be Levied
								Res/Ag Other
General	Inside						3.10	3.100
								3.100
Cemetery	Inside						0.17	0.170
								0.170
Police Pension	Inside						0.30	0.300
								0.300
Library Operating	Current Expense	5/3/2011	Repl / Increase	5	2011/2015	2012/2016	2.30	2.240
								2.255
Park Bond	Debt Service	11/4/1997	Debt	20	97/2017	98/2018	0.66	0.660
								0.660
Village South Recreation Bond	Debt Service	2/3/1998	Debt	20	98/2017	99/2018	0.31	0.310
								0.310
Library Construction Bond	Debt Service	11/2/1999	Debt	20	99/2023	2000/2024	0.95	0.950
								0.950
Total							7.79	

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2016-2020



FUND SUMMARIES

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (101)	2015 Projected	2016	2017	2018	2019	2020
<u>BEGINNING BALANCE, JANUARY 1</u>	9,273,617	\$8,353,108	\$6,850,205	\$6,180,929	\$6,335,324	\$6,886,769
<u>Revenue:</u>						
Income Taxes	14,447,916	\$14,736,874	\$15,031,612	\$15,332,244	\$15,638,889	\$15,951,666
Property Taxes	\$2,729,928	\$2,729,928	\$2,729,928	\$2,784,527	\$2,784,527	\$2,784,527
Local Government	423,543	\$410,000	\$410,000	\$410,000	\$410,000	\$410,000
KWH Tax	730,000	\$730,000	\$730,000	\$730,000	\$730,000	\$730,000
Zoning and Building Permits	141,845	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
Fines & Forfeitures	63,381	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Interest on Investments	\$286,967	\$252,795	\$245,346	\$196,277	\$176,649	\$158,984
State Permits	30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
County Permits, Royalties & Misc	309,442	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Phase II Downtown Revenue	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000
Admin Charges/Advances	317,708	\$136,281	\$153,806	\$152,382	\$144,010	\$146,690
Total Revenue	\$19,480,729	\$19,240,877	\$19,545,691	\$20,350,429	\$20,629,074	\$20,926,867

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)		2015 Projected			2016			2017			2018			2019			2020		
		INCR.	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT			
Disbursements:																			
Expenditures:																			
Base Compensation		\$7,745,215	70.1	17.0	\$8,273,877	77.5	17.0	\$8,162,628	75.5	17.0	\$8,331,714	73.5	17.0	\$8,501,948	73.5	17.0	\$8,677,064	73.5	17.0
Expansion Compensation		\$79,146	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating	1.0%	\$3,420,992			\$3,324,115			\$3,357,356			\$3,390,930			\$3,424,839			\$3,459,087		
Carryover Encumbrances		\$584,396			\$0			\$0			\$0			\$0			\$0		
Adjustments to Operating		\$136,082			\$169,000			\$106,000			\$106,000			\$99,000			\$99,000		
Operating Efficiency Target		(\$150,000)			(\$150,000)			(\$150,000)			(\$150,000)			(\$150,000)			(\$150,000)		
Net Operating Expenses		\$11,815,831			\$11,616,992			\$11,475,984			\$11,678,643			\$11,875,787			\$12,085,152		
Capital Improvements/Purchases - pg.22		\$153,375			\$162,850			\$350,780			\$199,070			\$100,000			\$100,000		
RITA Retainer		\$430,517			\$442,106			\$450,948			\$459,967			\$469,167			\$478,550		
Subtotal		\$12,399,723			\$12,221,949			\$12,277,712			\$12,337,681			\$12,444,954			\$12,663,702		
Transfers/Advances Out:																			
Street Maint & Repair (201)		\$1,850,000			\$2,200,000			\$2,200,000			\$2,200,000			\$2,200,000			\$2,100,000		
Existing Debt Service (301)		\$1,730,882			\$1,797,079			\$1,782,497			\$1,748,835			\$1,771,676			\$1,769,437		
New Debt Service (301)		\$0			\$0			\$186,000			\$686,000			\$686,000			\$686,000		
Str & Sidewalk Const. (430 Annual) - pg 26		\$1,359,000			\$1,450,000			\$1,030,000			\$1,070,000			\$1,105,000			\$1,140,000		
Str & Sidewk Const. (430 Cap Proj) - pg 26		\$298,300			\$1,009,000			\$200,000			\$0			\$420,000			\$0		
Wastewater Fund (502)		\$1,300,000			\$115,000			\$700,000			\$602,483			\$0			\$0		
Stormwater Fund (504)		\$1,200,000			\$1,300,000			\$1,350,000			\$1,350,000			\$1,385,000			\$1,400,000		
Broadband Fund (510)		\$0			\$317,420			\$215,424			\$141,035			\$0			\$0		
YDC Demolition Note (490)		\$233,333			\$233,333			\$233,334			\$0			\$0			\$0		
Advance to Cable TV		\$0			\$70,000			\$0			\$0			\$0			\$0		
Ellsworth Meadows Transfer (505)		\$30,000			\$30,000			\$40,000			\$60,000			\$65,000			\$75,000		
Total Transfers/Advances Out		\$8,001,515			\$8,521,832			\$7,937,255			\$7,858,353			\$7,632,676			\$7,170,437		
Total Disbursements		\$20,401,238			\$20,743,781			\$20,214,967			\$20,196,034			\$20,077,630			\$19,834,139		
Run Rate (Revenue less Expenditures)		(\$920,509)			(\$1,502,903)			(\$669,276)			\$154,395			\$551,444			\$1,092,728		
ENDING BALANCE, DECEMBER 31		\$8,353,108			\$6,850,205			\$6,180,929			\$6,335,324			\$6,886,769			\$7,979,497		
Ratio Ending Balances to Disbursements		42.15%			33.02%			30.58%			31.37%			34.30%			40.23%		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

STREET MAINTENANCE AND REPAIR FUND (201)		2015 Projected			2016			2017			2018			2019			2020		
		INCR.	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT			
BEGINNING BALANCE, JANUARY 1		169,435			\$132,517			\$130,457			\$92,033			\$45,294			\$97,097		
Revenues:																			
Gasoline Tax	1.0%	\$736,899			\$735,000			\$742,350			\$749,774			\$757,271			\$764,844		
License Fees	1.0%	\$135,844			\$135,000			\$136,350			\$137,714			\$139,091			\$140,482		
Miscellaneous		\$14,961			\$0			\$0			\$0			\$0			\$0		
Subtotal		\$887,704			\$870,000			\$878,700			\$887,487			\$896,362			\$905,325		
Transfers In - General Fund		\$2,120,500			\$2,200,000			\$2,200,000			\$2,200,000			\$2,200,000			\$2,100,000		
Total Available		\$3,177,639			\$3,202,517			\$3,209,157			\$3,179,520			\$3,141,656			\$3,102,422		
Disbursements:																			
Expenditures:																			
Base Compensation		\$1,131,886	8.1	0.0	\$1,181,662	8.1	0.0	\$1,204,323	8.1	0.0	\$1,227,571	8.1	0.0	\$1,251,426	8.1	0.0	\$1,275,912	8.1	0.0
Expansion Compensation		\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating	1.0%	\$1,829,318			\$1,740,397			\$1,757,801			\$1,775,379			\$1,793,133			\$1,811,065		
Carryover Encumbrances		\$61,918			\$0			\$0			\$0			\$0			\$0		
Capital Purchases - pg 23		\$22,000			\$150,000			\$155,000			\$131,275			\$0			\$0		
Contingency		\$0			\$0			\$0			\$0			\$0			\$0		
Total Disbursements		\$3,045,122			\$3,072,060			\$3,117,125			\$3,134,225			\$3,044,559			\$3,086,976		
Run Rate (Revenue Less Expenditures)		(\$36,918)			(\$2,060)			(\$38,425)			(\$46,738)			\$51,802			(\$81,651)		
ENDING BALANCE, DECEMBER 31		\$132,517			\$130,457			\$92,033			\$45,294			\$97,097			\$15,446		
Ratio Ending Balance to Disbursements		4.35%			4.25%			2.95%			1.45%			3.19%			0.50%		
Ratio Ending Balance to Revenues		4.41%			4.25%			2.99%			1.47%			3.14%			0.51%		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

		2015 Projected			2016			2017			2018			2019			2020		
<u>CEMETERIES FUND (203)</u>	INCR.		FT	PT		FT	PT		FT	PT		FT	PT		FT	PT		FT	PT
		BEGINNING BALANCE, JANUARY 1		171,415			\$136,695			\$97,477			\$70,944			\$48,965			\$30,549
Revenues:																			
Real Estate Property Tax		\$146,480			\$146,480			\$146,480			\$149,410			\$149,410			\$149,410		
Charges for Services	2.0%	93,614			90,000			91,800			93,636			95,509			97,419		
Miscellaneous		1,799			1,000			1,000			1,000			1,000			1,000		
Total Revenue		\$241,893			\$237,480			\$239,280			\$244,046			\$245,918			\$247,828		
Total Available		\$413,308			\$374,175			\$336,757			\$314,989			\$294,883			\$278,378		
Disbursements:																			
Expenditures:																			
Base Compensation		178,391	2.05	1.0	192,085	2.05	1.0	195,704	2.05	1.0	199,414	2.05	1.0	203,218	2.05	1.0	207,120	2.05	1.0
Expansion Compensation		0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	0.0	0.0
Base Operating **	1.0%	62,022			49,613			50,109			50,610			51,116			51,627		
Adjustments to Operating		0			0			0			0			0			0		
Capital Improvements - pg 23		26,200			25,000			10,000			10,000			10,000			10,000		
Advance to General Fund		10,000			10,000			10,000			6,000			0			0		
Total Expenditures		\$276,613			\$276,698			\$265,813			\$266,024			\$264,334			\$268,747		
Total Disbursements		\$276,613			\$276,698			\$265,813			\$266,024			\$264,334			\$268,747		
Run Rate (Revenue Less Expenditures)		(\$34,720)			(\$39,218)			(\$26,533)			(\$21,978)			(\$18,416)			(\$20,919)		
ENDING BALANCE, DECEMBER 31		\$136,695			\$97,477			\$70,944			\$48,965			\$30,549			\$9,630		
Ratio Ending Balance to Disbursements		49.42%			35.23%			26.69%			18.41%			11.56%			3.58%		
Ratio Ending Balance to Revenues		56.51%			41.05%			29.65%			20.06%			12.42%			3.89%		
** for 2015, includes \$9,929 prior year carryover encumbrances																			

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

PARKS FUND (205)

	INCR.	2015 Projected			2016			2017			2018			2019			2020		
			FT	PT		FT	PT		FT	PT		FT	PT		FT	PT		FT	PT
BEGINNING BALANCE, JANUARY 1		2,791,284			\$1,973,387			\$1,779,246			\$1,543,633			\$1,883,178			\$1,255,671		
Revenues:																			
Income Taxes (Net of Golf Course Support)		\$1,426,940			\$1,475,479			\$1,504,988			\$1,565,088			\$1,596,390			\$1,628,317		
Debt Proceeds		\$0			\$0			\$0			\$1,500,000			\$0			\$0		
Park User Fees/Misc	2.0%	\$14,000			\$13,500			\$13,770			\$14,045			\$14,326			\$14,613		
Interest Income		\$21,130			\$14,000			\$14,000			\$14,000			\$14,000			\$14,000		
Royalties (Gas Wells)		\$14,000			\$14,000			\$14,000			\$14,000			\$14,000			\$14,000		
Total Revenue		\$1,476,070			\$1,516,979			\$1,546,758			\$3,107,133			\$1,638,716			\$1,670,930		
Total Available		\$4,267,354			\$3,490,366			\$3,326,004			\$4,650,766			\$3,521,894			\$2,926,602		
Disbursements:																			
Expenditures:																			
Base Compensation		\$605,869	5.0	2.0	\$581,204	5.0	2.0	\$592,208	5.0	2.0	\$603,491	5.0	2.0	\$615,063	5.0	2.0	\$626,935	5.0	2.0
Expansion Compensation		\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating	1.0%	\$373,131			\$296,623			\$299,589			\$302,585			\$305,611			\$308,667		
Carryover Encumbrances		\$148,980	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Debt Service		\$296,970			\$296,292			\$292,574			\$281,512			\$210,549			\$122,672		
New Debt Service		\$0			\$0			\$0			\$0			\$120,000			\$120,000		
Capital Improvements - Pg. 23		\$869,017			\$537,000			\$598,000			\$1,580,000			\$1,015,000			\$40,000		
Contingency		\$0			\$0			\$0			\$0			\$0			\$0		
Total Expenditures		\$2,293,967			\$1,711,119			\$1,782,371			\$2,767,588			\$2,266,223			\$1,218,274		
Total Disbursements		\$2,293,967			\$1,711,119			\$1,782,371			\$2,767,588			\$2,266,223			\$1,218,274		
Run Rate (Revenue Less Expenditures)		(\$817,897)			(\$194,141)			(\$235,613)			\$339,545			(\$627,507)			\$452,656		
ENDING BALANCE, DECEMBER 31		\$1,973,387			\$1,779,246			\$1,543,633			\$1,883,178			\$1,255,671			\$1,708,328		
Ratio Ending Balance to Disbursements		86.03%			103.98%			86.61%			68.04%			55.41%			140.23%		
Ratio Ending Balance to Revenues		133.69%			117.29%			99.80%			60.61%			76.63%			102.24%		

Golf Course Support

\$ 80,000

\$ 60,000

\$ 60,000

\$ 30,000

\$ 30,000

\$ 30,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

CABLE TV FUND (206)		2015 Projected			2016			2017			2018			2019			2020		
		INCR.		FT	PT		FT	PT		FT	PT		FT	PT		FT	PT		
BEGINNING BALANCE, JANUARY 1			39,577			\$47,167			\$63,127			\$54,434			\$40,991			\$27,699	
Revenues:																			
Franchise Fees			\$311,701			\$300,000			\$300,000			\$300,000			\$300,000			\$300,000	
General Fund Advance			\$0			\$70,000			\$0			\$0			\$0			\$0	
Miscellaneous			\$8,345			\$2,500			\$2,500			\$2,500			\$2,500			\$2,500	
Total Revenue			\$320,046			\$372,500			\$302,500			\$302,500			\$302,500			\$302,500	
			\$359,623			\$419,667			\$365,627			\$356,934			\$343,491			\$330,199	
Disbursements:																			
Expenditures:																			
Base Compensation			\$236,361	1.0	4.0	\$241,580	1.0	4.0	\$245,784	1.0	4.0	\$250,080	1.0	4.0	\$254,470	1.0	4.0	\$258,959	
Expansion Compensation			0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	
Base Operating		1.0%	46,051			44,960			45,409			45,863			46,322			46,785	
Carryover Encumbrances			5,044			0			0			0			0			0	
Adjustments to Operating			0			0			0			0			0			0	
Capital Improvements - pg. 24			0			70,000			5,000			5,000			5,000			5,000	
Advance to General Fund			25,000			0			15,000			15,000			10,000			10,000	
Total Expenditures			\$312,456			\$356,540			\$311,193			\$315,943			\$315,792			\$320,744	
			\$312,456			\$356,540			\$311,193			\$315,943			\$315,792			\$320,744	
Run Rate (Revenue Less Expenditures)			\$7,590			\$15,960			(\$8,693)			(\$13,443)			(\$13,292)			(\$18,244)	
ENDING BALANCE, DECEMBER 31			\$47,167			\$63,127			\$54,434			\$40,991			\$27,699			\$9,455	
Ratio Ending Balance to Disbursements			15.10%			17.71%			17.49%			12.97%			8.77%			2.95%	
Ratio Ending Balance to Revenues			14.74%			16.95%			17.99%			13.55%			9.16%			3.13%	

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

		2015 Projected			2016			2017			2018			2019			2020		
FIRE FUND (221)	INCR.		FT	VOL		FT	VOL		FT	VOL		FT	VOL		FT	VOL	Fiscal	FT	VOL
BEGINNING BALANCE, JANUARY 1		\$ 1,716,698			\$1,382,621			\$1,017,944			\$998,396			\$500,339			\$613,972		
Revenues:																			
Income Taxes		\$ 1,516,886			\$ 1,547,224			\$ 1,578,169			\$ 1,609,732			\$ 1,641,927			\$ 1,674,765		
Miscellaneous		\$ 22,686			\$ 15,000			\$ 15,300			\$ 15,606			\$ 15,918			\$ 16,236		
Total		\$ 1,539,573			\$ 1,562,224			\$ 1,593,469			\$ 1,625,338			\$ 1,657,845			\$ 1,691,002		
Total Available		\$ 3,256,271			\$ 2,944,845			\$2,611,413			\$2,623,734			\$2,158,184			\$2,304,974		
Disbursements:																			
Expenditures:																			
Base Compensation		\$830,508	6.0	37.0	\$868,086	5.0	37.0	\$884,054	5.0	37.0	\$900,242	5.0	37.0	\$916,828	5.0	37.0	\$933,825	5.0	37.0
Expansion Compensation		\$0	0.0	4.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating	1.0%	\$321,734			\$364,815			\$368,463			\$372,148			\$375,869			\$379,628		
Carryover Encumbrances		\$126,638			\$0			\$0			\$0			\$0			\$0		
Adjustments to Operating	1.0%	\$126,000			\$50,000			\$50,500			\$51,005			\$51,515			\$52,030		
Capital Improvements - pg 24		\$268,770			\$444,000			\$110,000			\$600,000			\$0			\$0		
Replacement Reserve		\$200,000			\$200,000			\$200,000			\$200,000			\$200,000			\$200,000		
Contingency		\$0			\$0			\$0			\$0			\$0			\$0		
Total Expenditures		\$1,873,650			\$1,926,901			\$1,613,017			\$2,123,395			\$1,544,212			\$1,565,483		
Total Disbursements		\$1,873,650			\$1,926,901			\$1,613,017			\$2,123,395			\$1,544,212			\$1,565,483		
Run Rate (Revenue Less Expenditures)		(\$334,077)			(\$364,677)			(\$19,548)			(\$498,057)			\$113,633			\$125,519		
ENDING BALANCE, DECEMBER 31		\$1,382,621			\$1,017,944			\$998,396			\$500,339			\$613,972			\$739,491		
Ratio Ending Balance to Disbursements		73.79%			52.83%			61.90%			23.56%			39.76%			47.24%		
Ratio Ending Balance to Revenues		89.81%			65.16%			62.66%			30.78%			37.03%			43.73%		
REPLACEMENT RESERVE																			
Beginning Balance		\$89,863			\$292,431			\$494,931			\$697,531			\$900,231			\$1,103,031		
Plus: Additional Reserve Amount		\$200,000			\$200,000			\$200,000			\$200,000			\$200,000			\$200,000		
Interest Income		\$2,568			\$2,500			\$2,600			\$2,700			\$2,800			\$2,900		
Less: Equip/Vehicle Replacements		\$0			\$0			\$0			\$0			\$0			\$0		
Ending Balance		\$292,431			\$494,931			\$697,531			\$900,231			\$1,103,031			\$1,305,931		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

		2015 Projected			2016			2017			2018			2019			2020		
EMS FUND (224)	INCR.		FT	PT		FT	PT		FT	PT		FT	PT		FT	PT		FT	PT
BEGINNING BALANCE, JANUARY 1		93,606			\$46,796			\$37,676			\$41,449			\$43,890			\$44,934		
Revenues:																			
Income Taxes		\$910,132			\$928,335			\$946,901			\$965,839			\$985,156			\$1,004,859		
Ambulance Billing		361,765			370,000			370,000			370,000			370,000			370,000		
Miscellaneous		28,101			25,000			25,000			25,000			25,000			25,000		
Total Revenue		\$1,299,998			\$1,323,335			\$1,341,901			\$1,360,839			\$1,380,156			\$1,399,859		
Total Available		\$1,393,604			\$1,370,130			\$1,379,578			\$1,402,289			\$1,424,046			\$1,444,794		
Disbursements:																			
Expenditures:																			
Base Compensation		\$849,727	4.0	17.0	\$864,160	4.0	17.0	\$880,146	4.0	17.0	\$896,446	4.0	17.0	\$913,150	4.0	17.0	\$930,271	4.0	17.0
Expansion Compensation		\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating	1.0%	\$377,667			\$393,052			\$396,983			\$400,952			\$404,962			\$409,011		
Carryover Encumbrances		\$53,337			\$0			\$0			\$0			\$0			\$0		
Capital Improvements - pg 24		\$66,077			\$75,242			\$61,000			\$61,000			\$61,000			\$61,000		
Contingency		\$0			\$0			\$0			\$0			\$0			\$0		
Total Expenditures		1,346,808			1,332,454			1,338,128			1,358,399			1,379,112			1,400,282		
Total Disbursements		\$1,346,808			\$1,332,454			\$1,338,128			\$1,358,399			\$1,379,112			\$1,400,282		
Run Rate (Revenue Less Expenditures)		(\$46,810)			(\$9,119)			\$3,773			\$2,441			\$1,044			(\$423)		
ENDING BALANCE, DECEMBER 31		\$46,796			\$37,676			\$41,449			\$43,890			\$44,934			\$44,511		
Ratio Ending Balance to Disbursements		3.47%			2.83%			3.10%			3.23%			3.26%			3.18%		
Ratio Ending Balance to Revenues		3.60%			2.85%			3.09%			3.23%			3.26%			3.18%		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

WATER FUND (501)		2015 Projected			2016			2017			2018			2019			2020			
		INCR.	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT
BEGINNING BALANCE, JANUARY 1			604,759			\$513,819			\$507,434			\$895,908			\$864,064			\$761,365		
Revenues:																				
Customer Sales			\$1,705,303			\$1,670,000			\$1,774,000			\$1,774,000			\$1,774,000			\$1,774,000		
Debt Proceeds (Internal)			\$980,000			\$700,000			\$795,000			\$0			\$0			\$0		
Capital Repair/Replacement Fee			\$218,257			\$215,000			\$215,000			\$215,000			\$215,000			\$215,000		
Water Tower Leases			\$65,226			\$65,226			\$68,439			\$68,439			\$68,439			\$68,439		
Investment & Tap Fees			\$26,755			\$13,400			\$13,400			\$13,400			\$13,400			\$13,400		
Other Charges			\$45,536			\$9,800			\$9,800			\$9,800			\$9,800			\$9,800		
Total Revenue			\$3,041,078			\$2,673,426			\$2,875,639			\$2,080,639			\$2,080,639			\$2,080,639		
Total Available			\$3,645,837			\$3,187,245			\$3,383,073			\$2,976,547			\$2,944,703			\$2,842,004		
Disbursements:																				
Expenditures:																				
Base Compensation			\$ 601,946	5.125	0.0	\$ 845,416	5.125	0.0	\$ 683,439	5.125	0.0	\$ 696,461	5.125	0.0	\$ 709,854	5.125	0.0	\$ 723,631	5.125	0.0
Expansion Compensation			\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating		1.0%	\$359,475			\$349,414			\$262,909			\$265,538			\$268,193			\$270,875		
Carryover Encumbrances			\$338,664			\$0			\$0			\$0			\$0			\$0		
Adjustments to Operating			\$0			\$0			\$0			\$0			\$0			\$0		
Debt Service			\$644,528			\$498,700			\$324,011			\$237,101			\$264,281			\$265,990		
New Debt Service			\$0			\$115,000			\$198,000			\$292,000			\$292,000			\$292,000		
Capital Improvements - Pg. 25			\$1,063,600			\$745,000			\$890,000			\$490,000			\$515,000			\$645,000		
Contingencies			\$0			\$0			\$0			\$0			\$0			\$0		
Total Expenditures			\$3,008,213			\$2,553,530			\$2,358,358			\$1,981,100			\$2,049,328			\$2,197,496		
Administrative Charge			\$123,805			\$126,281			\$128,807			\$131,383			\$134,010			\$136,691		
Total Disbursements			\$3,132,018			\$2,679,811			\$2,487,165			\$2,112,483			\$2,183,338			\$2,334,186		
Run Rate (Revenue Less Expenditures)			(\$90,940)			(\$6,385)			\$388,474			(\$31,844)			(\$102,699)			(\$253,547)		
ENDING BALANCE, DECEMBER 31			\$513,819			\$507,434			\$895,908			\$864,064			\$761,365			\$507,818		
Ratio Ending Balance to Disbursements			16.41%			18.94%			36.02%			40.90%			34.87%			21.76%		
Ratio Ending Balance to Revenues			16.90%			18.98%			31.16%			41.53%			36.59%			24.41%		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

WASTEWATER FUND (502)		2015 Projected			2016			2017			2018			2019			2020			
		INCR.	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT
BEGINNING BALANCE, JANUARY 1			889,795			\$654,369			\$37,985			\$4,001			(\$0)			(\$0)		
Revenues:																				
Customer Sales			\$2,402,958			\$0			\$0			\$0			\$0			\$0		
Capital Repair/Replacement Fee			\$175,659			\$0			\$0			\$0			\$0			\$0		
Sewer Investment Fees			\$35,475			\$0			\$0			\$0			\$0			\$0		
Miscellaneous			\$4,958			\$0			\$0			\$0			\$0			\$0		
Total Revenue			\$2,619,050			\$0			\$0			\$0			\$0			\$0		
Transfer-In			\$750,000			\$115,000			\$700,000			\$602,483			\$0			\$0		
Transfer-In (add'l income taxes)			\$716,000			\$0			\$0			\$0			\$0			\$0		
Total Available			\$4,974,845			\$769,369			\$737,985			\$606,484			(\$0)			(\$0)		
Disbursements:																				
Expenditures:																				
Base Compensation			\$631,498	4.425	0.0	\$0	5.425	0.0	\$0	5.425	0.0	\$0	5.425	0.0	\$0	5.425	0.0	\$0	5.425	0.0
Expansion Compensation			\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating	1.0%		\$220,200			\$0			\$0			\$0			\$0			\$0		
Carryover Encumbrances			\$440,824			\$0			\$0			\$0			\$0			\$0		
Adjustments to Operating			\$1,200			\$0			\$0			\$0			\$0			\$0		
NEORS D Charge			\$1,865,566			\$0			\$0			\$0			\$0			\$0		
Debt Service			\$847,283			\$731,384			\$733,984			\$606,484			\$0			\$0		
Capital Improvements - Pg. 24			\$155,000			\$0			\$0			\$0			\$0			\$0		
Total Expenditures			\$4,161,571			\$731,384			\$733,984			\$606,484			\$0			\$0		
Administrative Charge			\$158,905			\$0			\$0			\$0			\$0			\$0		
Total Disbursements			\$4,320,476			\$731,384			\$733,984			\$606,484			\$0			\$0		
Run Rate (Revenue Less Expenditures)			(\$235,426)			(\$616,384)			(\$33,984)			(\$4,001)			\$0			\$0		
ENDING BALANCE, DECEMBER 31			\$654,369			\$37,985			\$4,001			(\$0)			(\$0)			(\$0)		
Ratio Ending Balance to Disbursements			15.72%			5.19%			0.55%			0.00%			0.00%			0.00%		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

ELECTRIC FUND (503)		2015 Projected			2016			2017			2018			2019			2020			
		INCR.	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT
BEGINNING BALANCE, JANUARY 1			12,952,721			\$10,693,457			\$9,670,110			\$9,475,712			\$9,280,590			\$8,456,022		
Revenues:																				
Customer Sales			\$19,973,837			\$20,178,181			\$19,769,499			\$19,769,499			\$19,769,499			\$19,769,499		
Bond Proceeds			\$0			\$0			\$0			\$1,800,000			\$0			\$1,700,000		
Other			\$162,165			\$386,400			\$90,000			\$90,000			\$90,000			\$90,000		
Total Revenue			\$20,136,002			\$20,564,581			\$19,859,499			\$21,659,499			\$19,859,499			\$21,559,499		
Total Available			\$33,088,723			\$31,258,038			\$29,529,609			\$31,135,211			\$29,140,089			\$30,015,521		
Disbursements:																				
Expenditures:																				
Base Compensation			\$2,620,051	22.45	-	\$3,003,125	22.45	-	\$2,706,352	22.45	-	\$2,761,808	22.45	-	\$2,818,838	22.45	-	\$2,877,504	22.45	-
Expansion Compensation			\$0	-	-	\$0	-	-	\$0	-	-	\$0	-	-	\$0	-	-	\$0	-	-
Base Operating	1.0%		\$1,568,998			\$1,442,506			\$1,456,931			\$1,471,501			\$1,486,216			\$1,501,078		
Carryover Encumbrances			\$1,005,933			\$0			\$0			\$0			\$0			\$0		
Wholesale Power (AMP)			\$15,324,263			\$15,461,761			14,987,127			14,987,127			14,987,127			14,987,127		
Debt Service			\$183,921			\$207,536			\$208,486			\$199,186			\$205,886			\$202,561		
New Debt Service			\$0			\$0			\$320,000			\$320,000			\$465,000			\$465,000		
Adjustments to Operating			\$235,600			\$200,000			\$200,000			\$200,000			\$200,000			\$200,000		
Capital Improvements - pg 25			\$1,456,500			\$1,273,000			\$175,000			\$1,915,000			\$521,000			\$1,815,000		
Contingency			\$0			\$0			\$0			\$0			\$0			\$0		
Total Expenditures			\$22,395,266			\$21,587,928			\$20,053,896			\$21,854,621			\$20,684,067			\$22,048,270		
Total Disbursements			\$22,395,266			\$21,587,928			\$20,053,896			\$21,854,621			\$20,684,067			\$22,048,270		
Run Rate (Revenue Less Expenditures)			(\$2,259,264)			(\$1,023,347)			(\$194,397)			(\$195,122)			(\$824,568)			(\$488,771)		
ENDING BALANCE, DECEMBER 31			\$10,693,457			\$9,670,110			\$9,475,712			\$9,280,590			\$8,456,022			\$7,967,251		
Ratio Ending Balance to Disbursements			47.75%			44.79%			47.25%			42.47%			40.88%			36.14%		
Ratio Ending Balance to Revenues			53.11%			47.02%			47.71%			42.85%			42.58%			36.95%		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

STORM WATER FUND (504)		2015 Projected			2016			2017			2018			2019			2020			
		INCR.	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT
BEGINNING BALANCE, JANUARY 1			760,715			\$334,999			\$30,184			\$42,554			\$34,628			\$41,289		
Revenues:																				
Income Tax Transfer			\$1,200,000			\$1,300,000			\$1,350,000			\$1,350,000			\$1,385,000			\$1,400,000		
Other			\$2,700			\$1,500			\$1,500			\$1,500			\$1,500			\$1,500		
Total			\$1,202,700			\$1,301,500			\$1,351,500			\$1,351,500			\$1,386,500			\$1,401,500		
Total Available			\$3,166,115			\$2,937,999			\$2,733,184			\$2,745,554			\$2,807,628			\$2,844,289		
Disbursements:																				
Expenditures:																				
Base Compensation			\$717,452	8.0	0.0	\$773,373	8.25	0.0	\$788,738	8.25	0.0	\$804,521	8.25	0.0	\$820,739	8.25	0.0	\$837,407	8.25	0.0
Expansion Compensation			\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating		1.0%	\$172,501			\$234,947			\$237,296			\$239,669			\$242,066			\$244,487		
Carryover Encumbrances			\$64,583			\$0			\$0			\$0			\$0			\$0		
Adjustments to Operating			\$21,100			\$0			\$0			\$0			\$0			\$0		
Capital Improvements - Pg. 26			\$431,195			\$383,100			\$100,000			\$100,000			\$100,000			\$100,000		
Existing Debt Service			\$221,585			\$214,895			\$213,095			\$215,235			\$217,034			\$211,209		
Total Expenditures			\$1,628,416			\$1,606,315			\$1,339,130			\$1,359,426			\$1,379,839			\$1,393,103		
Total Disbursements			\$1,628,416			\$1,606,315			\$1,339,130			\$1,359,426			\$1,379,839			\$1,393,103		
Run Rate (Revenue Less Expenditures)			(\$425,716)			(\$304,815)			\$12,370			(\$7,926)			\$6,661			\$8,397		
ENDING BALANCE, DECEMBER 31			\$334,999			\$30,184			\$42,554			\$34,628			\$41,289			\$49,686		
Ratio Ending Balance to Disbursements			20.57%			1.88%			3.18%			2.55%			2.99%			3.57%		
Ratio Ending Balance to Revenues			27.92%			2.32%			3.15%			2.57%			2.98%			3.55%		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

ELLSWORTH MEADOWS (505)		2015 Projected			2016			2017			2018			2019			2020		
		INCR.	FT	SEAS	FT	SEAS	FT	SEAS	FT	SEAS	FT	SEAS	FT	SEAS	FT	SEAS			
BEGINNING BALANCE, JANUARY 1		\$34,522			\$21,399			\$25,737			\$33,500			\$26,344			\$7,724		
Revenues:																			
Greens Fees		\$643,657			\$655,000			\$661,550			\$668,166			\$674,847			\$681,596		
Cart Rental		\$133,376			\$145,000			\$146,450			\$147,915			\$149,394			\$150,888		
Snack Bar		\$175,766			\$185,000			\$186,850			\$188,719			\$190,606			\$192,512		
Pro Shop Sales		\$74,499			\$85,000			\$85,850			\$86,709			\$87,576			\$88,451		
Range/Practice Facility		\$58,244			\$65,000			\$65,650			\$66,307			\$66,970			\$67,639		
Other		\$26,631			\$37,000			\$37,370			\$37,744			\$38,121			\$38,502		
Total Revenue		\$1,112,173			\$1,172,000			\$1,183,720			\$1,195,557			\$1,207,513			\$1,219,588		
Park Fund Support		\$60,000			\$60,000			\$60,000			\$30,000			\$30,000			\$30,000		
General Fund Support		\$82,054			\$30,000			\$40,000			\$60,000			\$65,000			\$75,000		
Total Available		\$1,288,749			\$1,283,399			\$1,309,457			\$1,319,058			\$1,328,856			\$1,332,312		
Disbursements:																			
Expenditures:																			
Base Compensation		\$658,522	4.0	55.0	\$612,271	3.5	55.0	623,819	3.5	55.0	628,309	3.5	55.0	640,082	3.5	55.0	652,150	3.5	55.0
Expansion Compensation		\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0	\$0	0.0	0.0
Base Operating		1.0%	479,800		484,598			489,444			494,338			499,282			504,275		
Adjustments to Operating			\$0		\$0			0			0			0			0		
Debt Service			\$129,028		\$143,293			\$145,193			\$136,968			\$148,668			\$115,038		
Equipment Replacement Payments			\$0		\$17,500			\$17,500			\$33,100			\$33,100			\$33,100		
Contingency			\$0		\$0			\$0			\$0			\$0			\$0		
Total Expenditures		\$1,267,350			\$1,257,662			\$1,275,956			\$1,292,715			\$1,321,132			\$1,304,562		
Total Disbursements		\$1,267,350			\$1,257,662			\$1,275,956			\$1,292,715			\$1,321,132			\$1,304,562		
Run Rate (Revenue Less Expenditures)		(\$13,123)			\$4,338			\$7,764			(\$7,158)			(\$18,619)			\$20,026		
ENDING BALANCE, DECEMBER 31		\$21,399			\$25,737			\$33,500			\$26,344			\$7,724			\$27,750		
Ratio Ending Balance to Disbursements		1.69%			2.05%			2.63%			2.04%			0.58%			2.13%		

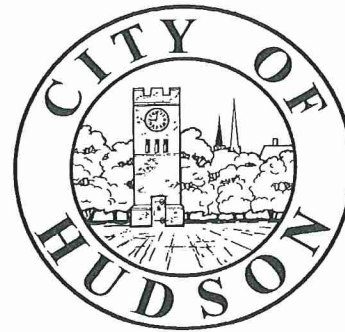
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

BROADBAND FUND (510)		2015 Projected			2016			2017			2018			2019			2020		
		INCR.	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT			
BEGINNING BALANCE, JANUARY 1		-			\$0			\$788			\$8,294			\$22,953			\$308,740		
Revenues:																			
Internet Sales		\$0			\$108,500			\$345,000			\$656,000			\$1,059,000			\$1,467,000		
Voice Sales		\$0			\$1,500			\$25,000			\$87,000			\$154,000			\$230,000		
Installation Revenue		\$0			\$17,000			\$21,000			\$33,000			\$41,000			\$39,000		
Operating Revenue		\$0			\$127,000			\$391,000			\$776,000			\$1,254,000			\$1,736,000		
General Fund		\$0			\$317,420			\$215,424			\$141,035			\$0			\$0		
Debt Issuance		\$800,000			\$1,300,000			\$0			\$0			\$0			\$0		
Total Revenue		\$800,000			\$1,744,420			\$606,424			\$917,035			\$1,254,000			\$1,736,000		
		\$800,000			\$1,744,420			\$607,212			\$925,329			\$1,276,953			\$2,044,740		
Disbursements:																			
Expenditures:																			
Base Compensation - Admin/IS		\$0	0.0	0.0	\$ 190,832	2.1	0.0	\$193,695	2.1	0.0	\$196,600	2.1	0.0	\$199,549	2.1	0.0	\$202,543	2.1	0.0
Base Compensation - Electric Dept		35,385	1.0	0.0	120,000	2.0	0.0	63,000	2.0	0.0	66,150	2.0	0.0	69,458	2.0	0.0	72,930	2.0	0.0
Base Operating		0			250,000			182,500			191,625			251,206			363,767		
Adjustments to Operating		0			0			0			0			0			0		
Debt Service		0			2,800			9,723			298,000			298,000			298,000		
Capital Improvements		764,615			1,180,000			150,000			150,000			150,000			150,000		
		0			0			0			0			0			0		
Total Expenditures		\$800,000			\$1,743,632			\$598,918			\$902,375			\$968,213			\$1,087,239		
		\$800,000			\$1,743,632			\$598,918			\$902,375			\$968,213			\$1,087,239		
Run Rate (Revenue Less Expenditures)		\$0			\$788			\$7,506			\$14,660			\$285,787			\$648,761		
ENDING BALANCE, DECEMBER 31		\$0			\$788			\$8,294			\$22,953			\$308,740			\$957,501		
Ratio Ending Balance to Disbursements		0.00%			0.05%			1.38%			2.54%			31.89%			88.07%		
Ratio Ending Balance to Revenues		0.00%			0.05%			1.37%			2.50%			24.62%			55.16%		

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

FLEET FUND (601)		CITY OF HUDSON, OHIO FIVE YEAR PLAN																		
		2015 Projected			2016			2017			2018			2019			2020			
	INCR.		FT	PT		FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	Fiscal	FT	PT	
BEGINNING BALANCE, JANUARY 1		460,382			\$226,404			\$60,875			\$33,006			\$119,515			\$444,277			
Revenues:																				
Police	12.0%	\$219,965			\$246,361			\$275,924			\$309,035			\$346,119			\$387,653			
Community Development	12.0%	\$17,306			\$19,383			\$21,709			\$24,314			\$27,231			\$30,499			
Street, Trees & ROW	12.0%	\$15,382			\$17,228			\$19,295			\$21,611			\$24,204			\$27,108			
Public Properties	12.0%	\$28,085			\$31,455			\$35,230			\$39,457			\$44,192			\$49,495			
Engineering	12.0%	\$35,719			\$40,005			\$44,806			\$50,183			\$56,205			\$62,949			
Administration (City Mgr)	12.0%	\$5,512			\$6,173			\$6,914			\$7,744			\$8,673			\$9,714			
Public Works (Admin Supp)	12.0%	\$953			\$8,000			\$8,960			\$10,035			\$11,239			\$12,588			
SCMR (Service)	12.0%	\$651,837			\$730,057			\$817,664			\$915,784			\$1,025,678			\$1,148,760			
Cable TV	12.0%	\$2,839			\$3,180			\$3,561			\$3,989			\$4,467			\$5,003			
Cemetery	12.0%	\$739			\$828			\$927			\$1,038			\$1,163			\$1,302			
Water	12.0%	\$42,120			\$47,174			\$52,835			\$59,176			\$66,277			\$74,230			
Wastewater	12.0%	\$65,373			\$0			\$0			\$0			\$0			\$0			
Electric	12.0%	\$324,736			\$363,704			\$407,349			\$456,231			\$510,978			\$572,296			
Other		\$576			\$0			\$0			\$0			\$0			\$0			
Total Revenue		1,411,142			1,513,549			\$1,695,175			\$1,898,596			\$2,126,427			\$2,381,598			
Total Available		\$1,871,524			\$1,739,953			\$1,756,050			\$1,931,602			2,245,942			\$2,825,875			
Disbursements:																				
Expenditures:																				
Base Compensation		294,892	2.25	0.0	320,833	3.25	0.0	327,716	3.25	0.0	334,806	3.25	0.0	342,111	3.25	0.0	349,640	3.25	0.0	
Expansion Compensation		0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	0	0.0	0.0	
Base Operating	1.0%	638,655			708,245			695,327			727,281			709,554			746,649			
Carryover Encumbrances		200,314			0			0			0			0			0			
Capital Improvements		0			0			0			0			0			0			
Adjustments to Operating - pg 26		10,600			0			0			0			0			0			
Fleet Replacement - pg 26		500,659			650,000			700,000			750,000			750,000			750,000			
Contingency		0			0			0			0			0			0			
Total Expenditures		\$1,645,120			\$1,679,078			\$1,723,044			\$1,812,087			\$1,801,665			\$1,846,289			
Total Disbursements		\$1,645,120			\$1,679,078			\$1,723,044			\$1,812,087			\$1,801,665			\$1,846,289			
Run Rate (Revenue Less Expenditures)		(233,978)			(165,529)			(\$27,869)			\$86,509			\$324,762			\$535,309			
ENDING BALANCE, DECEMBER 31		226,404			60,875			\$33,006			\$119,515			\$444,277			\$979,586			
Ratio Ending Balance to Disbursements		13.76%			3.63%			1.92%			6.60%			24.66%			53.06%			
Ratio Ending Balance to Revenues		16.04%			4.02%			1.95%			6.29%			20.89%			41.13%			

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2016-2020



CAPITAL IMPROVEMENTS

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2016	2017	2018	2019	2020	2021 and Beyond	Total
Police Department								
New cruiser upfit/equipment (3 X \$6,333)	2	\$ 19,000	\$ 4,000	\$ 2,100	\$ 8,500	\$ 8,700		\$ 42,300
New cruiser light bars/sirens (3 X \$3100)	2	\$ 9,300						\$ 9,300
New cruiser graphics (3 X \$1533)	2	\$ 4,600	\$ 3,100	\$ 1,600	\$ 7,500	\$ 7,800		\$ 24,600
LTE vehicle modems/antennae (3 X \$1325)	2	\$ 4,100						\$ 4,100
New VOiP Compatible Network Voice Recorder for dispatch radios/phones	2	\$ 15,495						\$ 15,495
DVD Recorder Robot for L3 In-Car Video (copies for court, etc.)	2	\$ 6,845						\$ 6,845
Dispatch computers	2				\$ 10,000			\$ 10,000
NG911 Cost estimate (virtual PSAP solution could be considerably lower)	2			\$ 100,000				\$ 100,000
In Car Video Replacement (10 units = \$41000)	2		\$ 41,000					\$ 41,000
RADAR replacement-cruiser dash mount (3 X 1500)	2	\$ 4,500	\$ 4,680	\$ 4,870				\$ 14,050
AED's (Automatic Electronic Defibrillators) \$1800 each	2		\$ 18,000					\$ 18,000
Evidence (Sundance) software, barcode scanner and peripherals	3	\$ 3,510						\$ 3,510
Body Worn Cameras (Price varies- may be mandated/when unknown)	3							\$ -
TASER'S X26 (30 units @\$850)	3			\$ 25,500				\$ 25,500
TOTAL		\$ 67,350	\$ 70,780	\$ 134,070	\$ 26,000	\$ 16,500	\$ -	\$ 314,700
Community Development								
Update Land Development Code	3	\$ 12,500						\$ 12,500
Assure Vault (record storage)	3	\$ 20,000	\$ 20,000					\$ 40,000
Historic Structure Inventory Update	3		\$ 20,000					\$ 20,000
TOTAL		\$ 32,500	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 72,500
Public Properties								
Computer replacements	2					\$ 12,000		\$ 12,000
Tridium building automated upgrades	2					\$ 12,000		\$ 12,000
Town Hall exterior repair/seal/paint	3		\$ 100,000					\$ 100,000
Town Hall window replacements	3		\$ 40,000					\$ 40,000
Town Hall HVAC unit replacements	2		\$ 10,000					\$ 10,000
Town Hall keyless entry	2		\$ 16,000					\$ 16,000
Clock Tower masonry maintenance	2					\$ 10,000		\$ 10,000
Clock Tower clock electrification	3			\$ 30,000				\$ 30,000
Barlow CC interior door replacements	3	\$ 16,000						\$ 16,000
Barlow CC exterior masonry maintenance	2			\$ 15,000				\$ 15,000
Barlow CC carpet replacement	3		\$ 10,000					\$ 10,000
Barlow CC sectional roof replacement	2	\$ 40,000			\$ 50,000			\$ 90,000
Parking terrace repairs/sealant application	2		\$ 50,000					\$ 50,000
Police exterior paint	2		\$ 7,000					\$ 7,000
Police masonry repairs	2	\$ 7,000	\$ 7,000					\$ 14,000
Police interior carpet replacement	2			\$ 20,000				\$ 20,000
Police HVAC component replacements	3				\$ 10,000			\$ 10,000
First & Main Phase Two (Amount TBD)	5							\$ -
Former YDC Property Development (Amount TBD)	5							\$ -
City Facilities Project (Amount TBD)	5							\$ -
TOTAL		\$ 63,000	\$ 240,000	\$ 65,000	\$ 60,000	\$ 34,000	\$ -	\$ 462,000
TOTAL GENERAL FUND		\$ 162,850	\$ 350,780	\$ 199,070	\$ 86,000	\$ 50,500	\$ -	\$ 849,200

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2016	2017	2018	2019	2020	2021 and Beyond	Total
Service Fund								
"Share the Road" signage	2	\$ 5,000	\$ 10,000	\$ 10,000				\$ 25,000
Pavement breaker attachment	3		\$ 15,000					\$ 15,000
Leaf Vac Replacements	3	\$ 110,000	\$ 115,000	\$ 121,275	\$ 127,339			\$ 473,614
Building maintenance (paint, floors, ceilings, etc)	3	\$ 35,000	\$ 15,000					\$ 50,000
TOTAL		\$ 150,000	\$ 155,000	\$ 131,275	\$ 127,339	\$ -	\$ -	\$ 563,614
Cemeteries Fund								
Columbarium additions	5			\$ 20,000				\$ 20,000
Road Replacement	2		\$ 30,000		\$ 30,000			\$ 60,000
Green burial service shelter	2	\$ 25,000						\$ 25,000
TOTAL		\$ 25,000	\$ 30,000	\$ 20,000	\$ 30,000	\$ -	\$ -	\$ 105,000
Parks Fund								
Playground Equipment	1	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 40,000		\$ 160,000
Wide-Area Mower Replacement	2	\$ 40,000						\$ 40,000
Shade Structure at Veteran's Way Park (A)	3,4	\$ 62,000						\$ 62,000
Oak Grove Park Trail and Parking Improvements	3	\$ 170,000						\$ 170,000
Barlow Connector Trail (Wood Hollow to Barlow Farm Pk) Construction	3	\$ 65,000						\$ 65,000
Veteran's Trail - Engineering Phase 3 (Vet's Way to Barlow Rd) (B)	4	\$ 170,000						\$ 170,000
Replace May pavilion (Hudson Springs Park)	2		\$ 68,000					\$ 68,000
Replace Skid Stear	2		\$ 65,000					\$ 65,000
Truck Replacement (2004 Pick Up Truck)	2		\$ 35,000					\$ 35,000
Replace Driveway at Barlow Farm Park	2		\$ 110,000					\$ 110,000
Maple Grove Connector	3		\$ 275,000					\$ 275,000
Replace Trim Mower	2		\$ 15,000					\$ 15,000
Replace Utility Vehicle	2			\$ 20,000				\$ 20,000
Prospect St. Bike/Ped Bridge @ turnpike study	4			\$ 30,000				\$ 30,000
Veteran's Trail - Phase 1 Construction	3			\$ 800,000				\$ 800,000
Veteran's Trail - Phase 2 Construction	3			\$ 700,000				\$ 700,000
Barlow Farm Park water quality improvements	1				\$ 50,000			\$ 50,000
Veteran's Trail - Construction Phase 3 (Vet's Way to Barlow Rd) (B)	4				\$ 500,000			\$ 500,000
Additional Lighting at Barlow Farm Park	3				\$ 280,000			\$ 280,000
Replace Infield Rake	2				\$ 15,000			\$ 15,000
Pave Colony Trail	3				\$ 30,000			\$ 30,000
Truck Replacement	2				\$ 40,000			\$ 40,000
Pave Middleton Rd parking lot	2				\$ 70,000			\$ 70,000
TOTAL		\$ 537,000	\$ 598,000	\$ 1,580,000	\$ 1,015,000	\$ 40,000	\$ -	\$ 3,770,000

(A) Department has applied for \$25,000 grant to offset portion of cost.

(B) Cost estimate does not include \$500,000 AMATS grant funding. Total project cost estimate \$1,000,000.

CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2016	2017	2018	2019	2020	2021 and Beyond	Total
Cable TV Fund								
Studio Tripod Replacements	2		\$ 20,000					\$ 20,000
Public Access & HCTV reproduction camera package	3		\$ 5,000					\$ 5,000
Digital Video Server / Player	3	\$ 40,000						\$ 40,000
Vari Speed 4 Channel Recorder	2		\$ 50,000					\$ 50,000
2 Channel on air Graphics system	3		\$ 10,000					\$ 10,000
On Air HD Video Server	2	\$ 20,000						\$ 20,000
HD SDI Control Room Monitors	3		\$ 5,000					\$ 5,000
HD Distribution	3	\$ 10,000						\$ 10,000
4 Editing Computers (replacement) & Software	2		\$ 5,000	\$ 2,800				\$ 7,800
Studio Cameras	2						\$ 225,000	\$ 225,000
Video Servers (upgrade / Replacement)	2						\$ 30,000	\$ 30,000
TOTAL		\$ 70,000	\$ 95,000	\$ 2,800	\$ -	\$ -	\$ 255,000	\$ 422,800
Fire Department								
Various smaller equipment items	2	\$ 60,000						\$ 60,000
Fire Bay Interior Building Improvements	2	\$ 46,000						\$ 46,000
Replace 2006 Fire Education Van	2		\$ 50,000					\$ 50,000
Replace 2008 Assistant Chief Vehicle	2		\$ 50,000					\$ 50,000
Replace tornado siren with a 5 siren emergency warning system	4	\$ 140,000						\$ 140,000
Firefighter training tower/live fire burn building	4			\$ 100,000				\$ 100,000
Upgrade existing 400 Mhz radio system to add 800 Mhz capability **	1,4	\$ 65,000						\$ 65,000
Upgrade existing 400 radio repeater system and antennas to digital	1,4	\$ 100,000						\$ 100,000
Safety Center addition/renovation (50% budgeted by EMS)	3		\$ -	\$ 500,000				\$ 500,000
4x4 UTV for off road brush fire use (50% budgeted by EMS)	3	\$ -	\$ 10,000					\$ 10,000
Replace FPB records/inspection database & add new hardware x 5	2	\$ 33,000						\$ 33,000
TOTAL		\$ 444,000	\$ 110,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,104,000
** Applying for grant funding of \$650,000. Budgeted 10% match.								
EMS Department								
Ambulance Lease #4012 (Five year lease approved in 2011)	2	\$ 29,242	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,242
Ambulance Lease #4021 (Five year lease approved in 2014)	2	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 120,000
Ambulance Lease #4011	2	\$ -	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000	\$ -	\$ 124,000
Replacement Sedan #4046 - 2007 Explorer	2	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Replacement Sedan #4056 - 2008 Explorer	2	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Replacement Sedan #4066 - 2008 Explorer	2	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Replace EMS bay floor protective antislip coating	3	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Replace 5 EMS bay door opener motors, receivers & sensors	2	\$ -	\$ 8,750	\$ -	\$ -	\$ -	\$ -	\$ 8,750
Lucas automatic chest compression system **	3	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000
Stryker auto lift/load stretcher x 3 @ \$40K **	2,4	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 180,000
Safety Center addition/renovation (50% budgeted by Fire)	3	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
4x4 UTV for off road patient transporting (50% budgeted by Fire)	3,4	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
TOTAL		\$ 59,242	\$ 215,750	\$ 671,000	\$ 171,000	\$ 31,000	\$ -	\$ 1,147,992

** Applying for grant funding

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2016	2017	2018	2019	2020	2021 and Beyond	Total
Water Fund								
Water Well Rehab	2	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	\$ 175,000
Water Model / 10 Year Plan Update	2	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
N. Main St. Waterline (coordinate with AMATS project)	4	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Trails of Hudson Waterline (City Share)	4	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Trails of Hudson to Ramco Site	3	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000
Manor Drive Water Main Replacement (Construction)	2	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000
SR 91 (S. Main St) Nantucket to J. Clark Lane (Construction)	2	\$ -	\$ -	\$ 425,000	\$ -	\$ -	\$ -	\$ 425,000
W. Case Drive Water Main Replacement (Construction)	2	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000
N. Oviatt Water Main Replacement (Construction)	3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Reserve at River Oaks Subdivision (City Share)	3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
Manor Drive Water Main Replacement (Phase 2 Construction)	3	\$ -	\$ -	\$ -	\$ 270,000	\$ -	\$ -	\$ 270,000
Filter Media	2	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
Water Meter Replacement Program	2	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ 50,000
SR 303 Transmission Line Replacement (Design)	2	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
SR 303 Transmission Line Replacement (Construction)	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,600,000	\$ 2,600,000
E. Streetsboro Watermain Replacement (E. Main to College - Constr)	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 225,000
Hartford Rd Watermain Replacement (W. Case to E. Case)	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,000	\$ 525,000
W. Streetboro 6" Watermain Replacement (W. Case to Lennox)	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 575,000	\$ 575,000
Maple Street Water Main Replacement	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000
Roslyn Water Main Replacement	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000
TOTAL		\$ 745,000	\$ 890,000	\$ 490,000	\$ 515,000	\$ 645,000	\$ 5,525,000	\$ 8,810,000
Electric Fund								
New Service Extensions/Intersection upgrades	2	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ 200,000
LED Conversions (Various Streets)	2	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 375,000
Fiber Installations for Electrical Distribution System	3	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Season's Greene Eco-Industrial Park (B)	2	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000
River Oaks Subdivision Phase 2 (B)	2	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Trails of Hudson Phase 2 (B)	2	\$ 57,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,000
Hudson Industrial Pkwy Upgrade (B)	2	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000
New VMWare host (new meter reading system)	5	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Replace all Fire/EMS bay lights with LED	5	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Various equipment purchases, replacements	2	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
N. Main St. Improve Project (lighting, signal) - Coord. with AMATS project	2	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 365,000
Hudson Drive property improvements	2	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
69 KV Transmission Line Improvements	2	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ 1,800,000
Relay, Controls and Breaker Improvements	2	\$ -	\$ -	\$ -	\$ 406,000	\$ -	\$ -	\$ 406,000
Prospect Sub Improvements	2	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000	\$ -	\$ 1,700,000
Additional Projects (A)	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,436,000	\$ 10,436,000
TOTAL		\$ 1,273,000	\$ 175,000	\$ 1,915,000	\$ 521,000	\$ 1,815,000	\$ 10,436,000	\$ 16,135,000
(A) Specific projects will be added to the Electric Fund list upon implementation of its' 10 year plan.								
(B) Costs to be recovered through developer chargeback.								

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

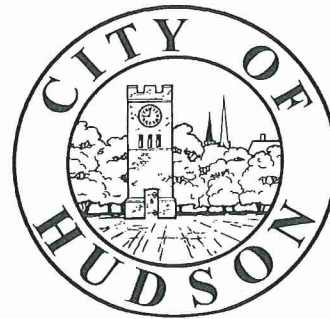
	Project Code	2016	2017	2018	2019	2020	2021 and Beyond	Total
Storm Water Fund								
Barlow CC Pond Dams Improvements	1	\$ 25,000						\$ 25,000
Barlow CC Pond Dams Emergency Action Plan (ODNR reqt.)	1		\$ 25,000					\$ 25,000
Barlow CC Pond Dams Outlet Structure Repair (ODNR reqt.)	1		\$ 50,000					\$ 50,000
Norfolk Southern RR Culvert	3		\$ 640,000					
Nicholson Drive Storm Sewer Repair (near Barlow Road)	1	\$ 75,000						\$ 75,000
Brandywine Dr Catch Basin Improve (Two CB's near Post Lane)	2	\$ 35,000						\$ 35,000
S. Main Street Catch Basin Improvements (Bard to 30 acres)	1	\$ 35,000						\$ 35,000
Barlow CC Pond Dams Outlet Structure Repair (ODNR reqt) Design	1		\$ 45,000					\$ 45,000
Tinkers Creek Watershed Study	2			\$ 150,000				\$ 150,000
Storm Sewer Pipe Lining Constr (Phases 1 and 2)	2	\$ 175,000	\$ 175,000					\$ 350,000
Willows Pond Project Constr (Metro may permit embankment)	2		\$ 1,450,000					\$ 1,450,000
Nottingham Gate Devel Outlet Pipe Replacement Project Constr	3				\$ 150,000			\$ 150,000
Barlow CC Pond Dam Improvements (ODNR reqt) Constr	1			\$ 300,000				\$ 300,000
ValleyView @ Turnpike Storm Pond (OTC grant) Design/ROW/Const	4	\$ 12,000		\$ 35,000	\$ 100,000			\$ 147,000
Milford Road Storm Sewer Replacement Constr	3				\$ 30,000			\$ 30,000
Sullivan Rd Culvert Replace - Design (SR 8 reconstruction)	2			\$ 35,000				\$ 35,000
Sullivan Road Culvert Replacement - Constr (Same as above)	2				\$ 150,000			\$ 150,000
College Street Storm Sewer Improvement	3				\$ 20,000			\$ 20,000
Large pipe trench box	3	\$ 5,000						\$ 5,000
Excavator Capital Lease Payment	2	\$ 21,100	\$ 21,100	\$ 21,100	\$ 21,100			\$ 84,400
TOTAL		\$ 383,100	\$ 2,406,100	\$ 541,100	\$ 471,100	\$ -	\$ -	\$ 3,161,400
Golf Fund								
Large rough mower	2		\$ 50,000					\$ 50,000
Four walk greens mower	2		\$ 28,000					\$ 28,000
Sprayer	2			\$ 38,000				\$ 38,000
Large turf vehicle	2			\$ 18,000				\$ 18,000
Two fairway mowers	2				\$ 80,000			\$ 80,000
Six small turf carts	2						\$ 55,000	\$ 55,000
Cart path/paving	5						\$ 500,000	\$ 500,000
Golf building roofs	2						\$ 50,000	\$ 50,000
Irrigation system	2						\$ 1,000,000	\$ 1,000,000
TOTAL		\$ -	\$ 78,000	\$ 56,000	\$ 80,000	\$ -	\$ 1,605,000	\$ 1,819,000
Fleet Fund								
Fleet replacement placeholder	2	\$ 650,000	\$ 700,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,750,000	\$ 7,350,000
Plow float valve system (snow trucks)	3	\$ 10,000						\$ 10,000
Tow Motor	2		\$ 25,000					\$ 25,000
Truck lift	2		\$ 3,000					\$ 3,000
Fuel transfer tank	3			\$ 1,500				\$ 1,500
TOTAL		\$ 660,000	\$ 728,000	\$ 751,500	\$ 750,000	\$ 750,000	\$ 3,750,000	\$ 7,389,500

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2016	2017	2018	2019	2020	2021 and Beyond	Total
Street & Sidewalk Construction Fund								
Annual Reconstruction/Resurfacing Program	2	\$ 1,000,000	\$ 750,000	\$ 775,000	\$ 800,000	\$ 825,000	\$ 850,000	\$ 5,000,000
Annual Concrete Program	2	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,500,000
Annual Striping Program	2	\$ 185,000	\$ 165,000	\$ 170,000	\$ 175,000	\$ 180,000	\$ 185,000	\$ 1,060,000
Annual Crack Sealing	2	\$ 75,000	\$ 75,000	\$ 85,000	\$ 90,000	\$ 95,000	\$ 100,000	\$ 520,000
Sidewalk Connectivity Plan (2016 Project: Stoney Hill - SR 91 to Colony Park)	3	\$ 250,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 750,000
Total Annual Street & Sidewalk Construction Program		\$ 1,760,000	\$ 1,340,000	\$ 1,380,000	\$ 1,415,000	\$ 1,450,000	\$ 1,485,000	\$ 8,830,000
General Fund (101)		\$ 1,450,000	\$ 1,030,000	\$ 1,070,000	\$ 1,105,000	\$ 1,140,000	\$ 1,175,000	\$ 6,970,000
State Highway Improvement Fund (202)		\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 390,000
Permissive Auto Capital (401)		\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000	\$ 1,470,000
Total Source of Funding for Annual Program		\$ 1,760,000	\$ 1,340,000	\$ 1,380,000	\$ 1,415,000	\$ 1,450,000	\$ 1,485,000	\$ 17,660,000
Street & Sidewalk Individual Projects - Financed								
Barlow Rd Improvements - Construction (Financed 20 yr bond)	3	\$ 2,300,000						\$ 2,300,000
Street Improvement Projects - Pay as you go								
Prospect/SR 91 Reconstruction (AMATS) (Bid \$1.2 M) (Grant \$670k)	1		\$ 565,000					\$ 565,000
SR 91 & Norton Turn Lane Inspection (AMATS) (50% split w/Stow)	1	\$ 100,000						\$ 100,000
SR 91 & Norton Turn Lane Constr (AMATS) (50% split w/Stow)	1	\$ 350,000						\$ 350,000
SR 91 Downtown Corridor Improve Constr (AMATS) R/W	4	\$ 9,000						\$ 9,000
SR 91 Downtown Corridor Improve Constr (AMATS)	1	\$ 325,000						\$ 325,000
SR 91 Downtown Corridor Improve Streetscape Improvements	1	\$ 175,000						\$ 175,000
SR 91 Turn Lanes (V. View, Herrick, Hines H.) Final Design (AMATS)	1		\$ 200,000					\$ 200,000
SR 91 Turn Lanes (V. View, Herrick, Hines H.) R/W (AMATS)	1			\$ 30,000				\$ 30,000
SR 91 Turn Lanes (V. View, Herrick, Hines H.) Constr (AMATS)	1				\$ 420,000			\$ 420,000
Middleton Road Resurfacing (Stow Road to SR 91) Sewer/Bolt	3		\$ 410,000					\$ 410,000
Phase 2 - 1st & Main Downtown Pre-Development Traffic Study	2	\$ 50,000						\$ 50,000
Seasons Rd Interchange Signal Project (50% split w/Stow) (purchase poles/arms)	2		\$ 50,000					\$ 50,000
City Wide Traffic Signal System recounting and modeling	2		\$ 75,000					\$ 75,000
Barlow Road/Young Road Intersection Design	3			\$ 60,000				\$ 60,000
Barlow Road/Terex Road (West) Intersection design	2		\$ 80,000					\$ 80,000
Citywide Guardrail Replacement Program	2		\$ 125,000		\$ 125,000			\$ 250,000
SR 91 Darrow Road/Corporate Drive Crosswalk (JoAnn's)	3			\$ 75,000				\$ 75,000
Owen Brown Bridge Rehabilitation (Design)	3			\$ 80,000				\$ 80,000
Stow & Ravenna Road Intersection Project (Study)	3			\$ 35,000				\$ 35,000
SR 303 West Downtown Corridor Imp.(SR 91 to Boston Mills) - Lane Reconfigure. Design	3			\$ 150,000				\$ 150,000
Ohio Turnpike Noise Walls Project (Construction) Local Portion	4		\$ 150,000					\$ 150,000
SR 91 (Darrow Road area) & Seasons Road Corridor Study	3			\$ 90,000				\$ 90,000
Ingleside Bridge Replacement Design	3				\$ 90,000			\$ 90,000
Hines Hill Grade Separation (Final Design) (Needs State or Fed. Funding)	3				\$ 800,000			\$ 800,000
Oviatt Street Connector (Oviatt St. to SR 91 - Design). (Needs State or Fed. Funding)	3					\$ 750,000		\$ 750,000
Hines Hill Grade Separation (Construction) (Needs State or Fed. Funding)	3						\$ 8,000,000	\$ 8,000,000
Total Street Improvement Projects - Pay as you go		\$ 1,009,000	\$ 1,655,000	\$ 520,000	\$ 1,435,000	\$ 750,000	\$ 8,000,000	\$ 15,669,000
TOTAL STREET & SIDEWALK PROJECTS		\$ 5,069,000	\$ 2,995,000	\$ 1,900,000	\$ 2,850,000	\$ 2,200,000	\$ 9,485,000	\$ 26,799,000

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2016-2020



DEBT SERVICE SCHEDULES

City of Hudson, Ohio
Current Outstanding Indebtedness 2016 - 2020
Debt Service Schedule - Long Term Obligations

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2015	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2016	2017	2018	2019	2020
GENERAL FUND INCOME TAXES											
BARLOW COMM CENTER EXPANSION (301)	02-201 (2), (3)	\$330,000	\$175,000	20 YR	2.0-2.5%	2004-2023	\$23,538	\$23,138	\$17,738	\$22,438	\$22,038
POLICE FACILITY CONSTRUCTION (301)	02-201 (2), (3)	\$3,985,000	\$2,020,000	20 YR	2.0-2.5%	2004-2023	\$278,113	\$278,413	\$258,613	\$279,113	\$284,113
SEASONS/NORTON CONNECTOR (301)	02-203 (2)	\$1,200,000	\$605,000	20 YR	2.0-2.5%	2004-2023	\$87,900	\$81,400	\$80,000	\$83,600	\$82,100
MILFORD/RT 91 CONNECTOR (301)	04-74 (3)	\$4,200,000	\$2,540,000	20 YR	1.5-2.0%	2005-2024	\$313,723	\$312,323	\$315,423	\$309,823	\$305,623
ATTERBURY BLVD RECONSTRUCTION (301)	11-93	\$3,770,000	\$3,155,000	20 YR	1.25 - 4.0%	2012-2031	\$267,581	\$266,181	\$259,581	\$257,981	\$257,881
SEASONS ROAD INTERCHANGE (301)	11-94	\$1,175,000	\$980,000	20 YR	1.25 - 4.0%	2012-2031	\$83,406	\$81,406	\$79,406	\$82,406	\$80,756
YOUTH DEVELOPMENT CTR PROPERTY (301)	12-128	\$2,735,000	\$2,379,768	20 YR	1.50 - 2.50%	2013-2032	\$169,696	\$170,764	\$168,902	\$167,039	\$167,753
ROAD RECONSTRUCTION (301)	13-81	\$5,000,000	\$4,080,000	10 YR	2.00 - 3.00%	2014-2023	\$565,938	\$561,688	\$561,988	\$562,088	\$561,988
ATTERBURY BRIDGE (OPWC LOAN)	2009	\$143,714	\$104,192	20 YR	0.00%	2009-2028	\$7,186	\$7,186	\$7,186	\$7,186	\$7,186
GENERAL FUND TOTAL							\$1,797,079	\$1,782,497	\$1,748,835	\$1,771,672	\$1,769,437
BARLOW FARM PARK PHASE I (205)	99-35 (2)	\$1,095,000	\$220,000	20 YR	2.00%	1999-2018	\$79,400	\$77,900	\$71,400	\$0	\$0
BARLOW FARM PARK PHASE II (205)	00-52 (1)	\$1,100,000	\$325,000	20 YR	3.0-4.0%	2000-2019	\$92,800	\$89,800	\$86,600	\$88,400	\$0
YOUTH DEVELOPMENT CTR PROPERTY (205)	12-128	\$2,000,000	\$1,740,232	20 YR	1.50 - 2.50%	2013-2032	\$124,092	\$124,873	\$123,512	\$122,149	\$122,672
STORM WATER IMPROVEMENTS I (504)	02-201 (2), (3)	\$1,090,000	\$555,000	20 YR	2.0-2.5%	2004-2023	\$76,838	\$75,538	\$74,238	\$77,938	\$76,538
STORM WATER IMPROVEMENTS II (504)	02-201 (2), (3)	\$2,417,000	\$2,182,000	30 YR	3.0-5.0%	2006-2035	\$138,056	\$137,556	\$140,996	\$139,096	\$134,671
TOTAL INCOME TAXES - ALL FUNDS							\$2,308,264	\$2,288,164	\$2,245,581	\$2,199,255	\$2,103,317
SOURCE: REAL ESTATE TAXES											
PARK ACQUISITION (315)	98-15 (1)	\$7,335,000	\$1,186,286	20 YR.	3.0-4.0%	1998-2018	\$553,028	\$555,772	\$180,000	\$0	\$0
VILLAGE SOUTH (316)	98-20 (1)	\$3,500,000	\$543,714	20 YR.	3.0-4.0%	1998-2018	\$253,472	\$254,728	\$82,500	\$0	\$0
LIBRARY IMPROVEMENT BONDS (320)	00-50 (1)	\$9,925,000	\$2,270,000	20 YR	3.0-4.0%	2000-2019	\$798,750	\$799,250	\$798,000	\$795,000	\$0
TOTAL REAL ESTATE TAXES							\$1,605,250	\$1,609,750	\$1,060,500	\$795,000	\$0

(1) Bonds were refunded in 2008
(2) Bonds were refunded in 2011
(3) Bonds were refunded in 2012

CITY OF HUDSON, OHIO
Current Outstanding Indebtedness 2016 - 2020
Debt Service Schedule - Long Term Obligations (cont)

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2015	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2016	2017	2018	2019	2020
SOURCE: FUND REVENUE-USER CHARGES											
WATER SYSTEM IMPROV - PHASE I (501)	98-16 (1)	\$2,245,000	\$169,905	20 YR	3.0-4.0%	1998-2016	\$175,900	\$0	\$0	\$0	\$0
WATER SYSTEM IMPROV - PHASE II (501)	02-204 (2), (3)	\$4,035,000	\$3,095,000	30 YR	2.0-3.5%	2002-2033	\$228,963	\$226,163	\$198,363	\$226,063	\$228,163
WATER SYSTEM IMPROV - PHASE III (501)	05-61 (3)	\$667,000	\$601,000	30 YR	3.0-5.0%	2006-2035	\$36,538	\$36,648	\$38,738	\$38,218	\$37,828
WATER SYSTEM IMPROVE - SR 303 (501)	12-13	\$280,000	\$115,000	5 YR	2.00%	2013-2017	\$57,300	\$61,200	\$0	\$0	\$0
SEWER - OWDA LOAN (502)	99-24	\$8,266,307	\$1,697,443	20 YR	4.04%	1999-2018	\$606,484	\$606,484	\$606,484	\$0	\$0
SEWER SYSTEM IMPROVMENTS I (502)	04-76 (3)	\$855,000	\$646,000	30 YR	2.7% - 4.25%	2005-2034	\$40,742	\$44,642	\$43,292	\$42,692	\$42,242
SEWER SYSTEM IMPROVMENTS II (502)	05-60 (3)	\$1,236,000	\$1,112,000	30 YR	3.0-5.0%	2006-2035	\$69,997	\$69,237	\$72,457	\$71,477	\$68,742
SEWER SYSTEM IMPROVE - SR 303 (502)	12-14	\$605,000	\$245,000	5 YR	2.00%	2013-2017	\$124,900	\$127,500	\$0	\$0	\$0
SEASONS ROAD SUBSTATION (503)	02-205 (2), (3)	\$2,230,000	\$1,130,000	20 YR	2.0-2.5%	2005-2023	\$159,100	\$156,400	\$148,700	\$156,100	\$153,300
SEASONS SUB TO MAIN SUB - TRANS/DIST (503)	04-75 (3)	\$1,000,000	\$754,000	30 YR	2.7% - 4.25%	2004-2034	\$48,436	\$52,086	\$50,486	\$49,786	\$49,261
GOLF COURSE - RENOVATION (505)	98-148	\$690,000	\$110,000	20 YR	4.3% - 5.10%	1998-2019	\$30,455	\$29,255	\$33,030	\$31,530	\$0
GOLF COURSE - EXPANSION (505)	02-202 (2), (3)	\$1,645,000	\$835,000	20 YR	2.0-2.5%	2004-2023	\$112,838	\$115,938	\$103,938	\$117,138	\$115,038
Total Fund Revenue-User Charges							\$1,691,651	\$1,525,550	\$1,295,485	\$733,004	\$694,572
SOURCE: SPECIAL ASSESSMENTS											
SOUTHERN INDUST. WTR. (310)	98-16 (1)	\$1,600,000	\$115,095	20 YR	3.0-4.0%	1998-2016	\$119,787	\$0	\$0	\$0	\$0
EASTSIDE & DAIRY MART (318)	98-147	\$1,060,000	\$225,000	20 YR	4.3% - 5.0%	1998-2018	\$81,035	\$82,675	\$84,000	\$0	\$0
TEREX RD / EASTHAM WAY WTR (318)	99-115	\$420,000	\$125,000	20 YR	3.9% - 5.625%	2000-2019	\$37,031	\$35,344	\$33,656	\$36,969	\$0
Total Special Assessments							\$237,853	\$118,019	\$117,656	\$36,969	\$0

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