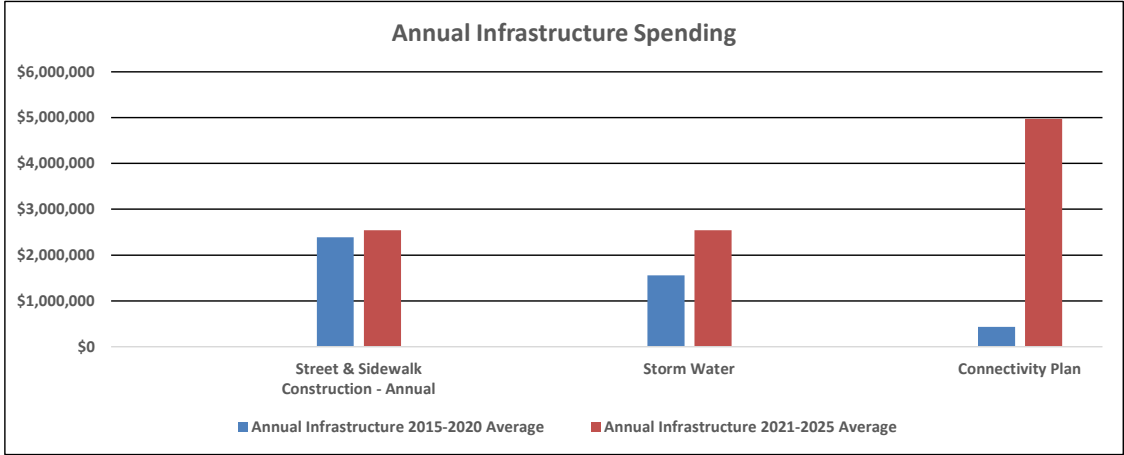


**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2021-2025 - COUNCIL PRIORITIES**

<b>Annual Infrastructure</b>			
	<b>2015-2020</b>	<b>2021-2025</b>	<b>Funding</b>
<b>Description</b>	<b>Average</b>	<b>Average</b>	<b>Increase</b>
Street & Sidewalk Construction - Annual	\$2,388,333	\$2,540,000	\$151,667
Storm Water	\$1,559,597	\$2,541,000	\$981,403
Connectivity Plan	\$433,849	\$4,971,216	\$4,537,367



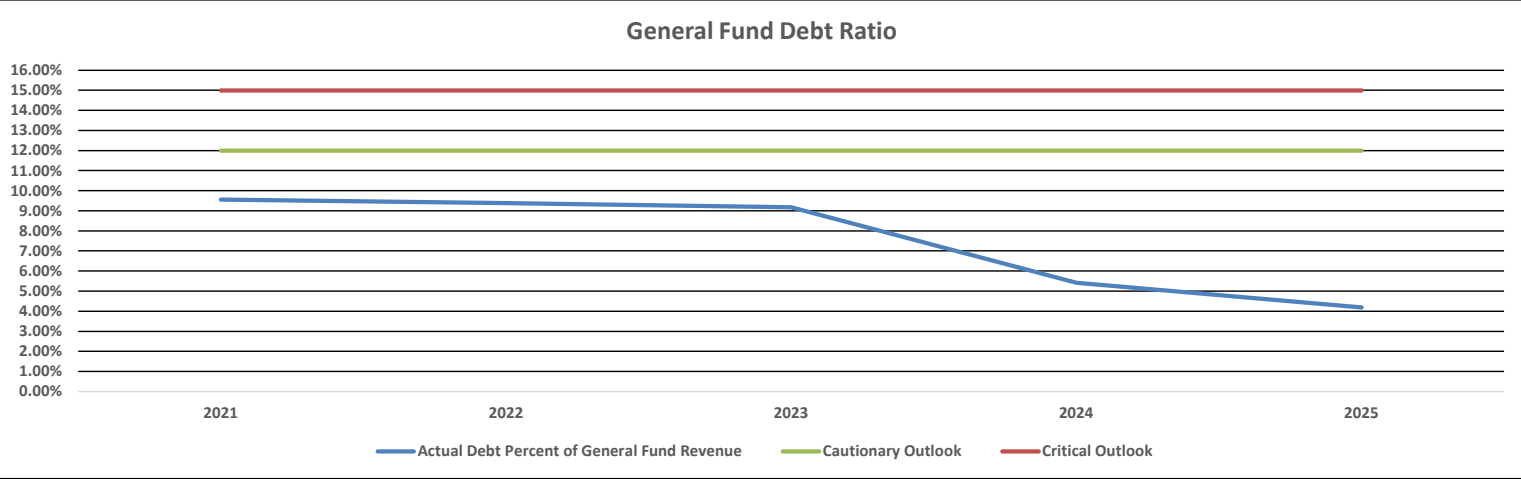
**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2021-2025 - COUNCIL PRIORITIES**

<b>General Fund Debt Ratio</b>					
	2021	2022	2023	2024	2025
Existing Debt Service	\$2,344,614	\$2,343,555	\$2,334,966	\$1,382,074	\$1,076,720
New Debt	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Total Debt	\$2,409,614	\$2,408,555	\$2,399,966	\$1,447,074	\$1,141,720
General Fund Revenue	\$25,224,992	\$25,674,062	\$26,178,140	\$26,760,253	\$27,289,806
Debt Percent of General Fund Revenue	9.55%	9.38%	9.17%	5.41%	4.18%

**Explanation:** This indicator is used by The State Auditor's Office as one of the Financial Health Indicators. They are published as guidelines by the Auditors Office and are not requirements. This indicator is total debt service expenditures divided by total General Fund Revenues. This indicator identifies the percentage of the budget used/needed for repayment of debt. Higher debt service expenditures to total revenues is unfavorable since the entity spends more of its current budget on debt repayment. An increasing trend of debt service expenditures to total revenues may mean the percentage of budget dedicated to debt payments is increasing; and therefore, less revenue will be available for capital asset repair/replacement or meeting current operating demands.

**Critical Outlook:** Ratio greater than 15%

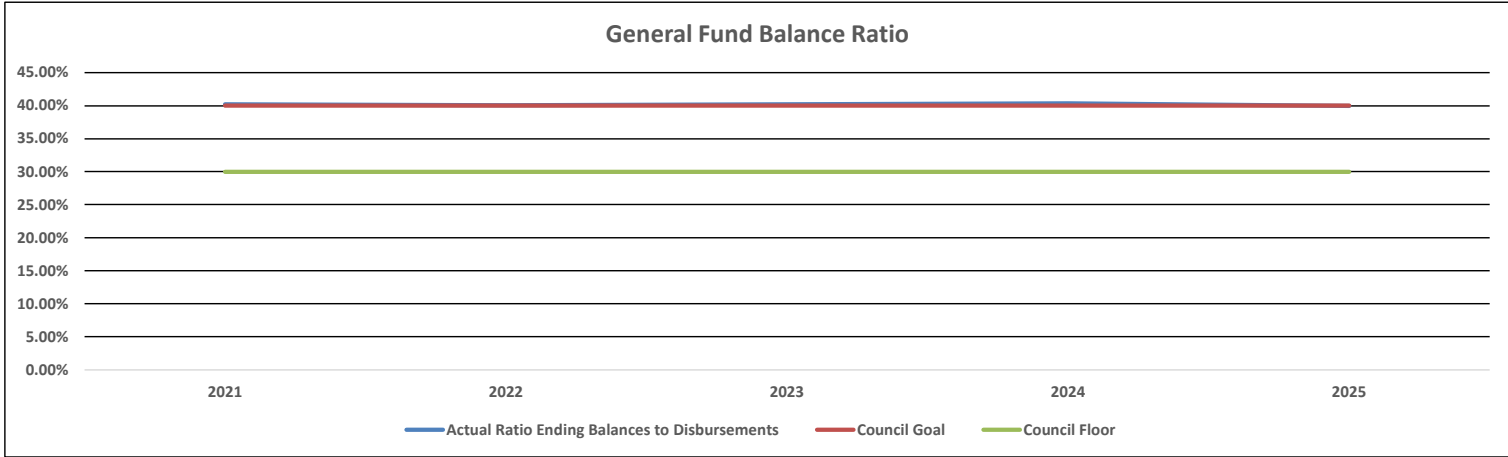
**Cautionary Outlook:** Ratio between 12% - 15%



**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2021-2025 - COUNCIL PRIORITIES**

<b>General Fund Balance Floor - 30%</b>					
	2021	2022	2023	2024	2025
Ratio Ending Balances to Disbursements	40.20%	40.08%	40.21%	40.33%	39.97%
Amount Over (Under) 40%	\$55,298	\$21,906	\$55,511	\$88,541	(\$8,392)
Amount Over (Under) Floor	\$2,808,597	\$2,644,810	\$2,672,378	\$2,745,305	\$2,706,879

**Note:** The projected December 31, 2019 General Fund balance was \$8,265,501 or 33.83% of disbursements. The actual December 31, 2019 General Fund was \$9,412,780 or 40.03% of disbursements. The actual December 31, 2019 balance was \$1,147,279 higher than projected.



**CITY OF HUDSON  
FIVE YEAR PLAN**

<u>GENERAL FUND (101)</u>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	<b>\$8,982,675</b>	<b>\$9,412,781</b>	<b>\$10,460,382</b>	<b>\$13,376,491</b>	<b>\$11,068,494</b>	<b>\$10,513,520</b>	<b>\$10,522,982</b>	<b>\$10,715,597</b>
<b><u>Revenue:</u></b>								
Income Taxes	\$18,992,786	\$18,817,703	\$19,875,951	\$19,616,912	\$20,107,335	\$20,610,018	\$21,125,268	\$21,653,400
Property Taxes	\$3,134,733	\$3,163,747	\$3,208,548	\$3,272,719	\$3,272,719	\$3,272,719	\$3,338,174	\$3,338,174
Estate Tax	\$491	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Government	\$458,075	\$400,000	\$430,752	\$430,000	\$430,000	\$430,000	\$430,000	\$430,000
KWH Tax	\$718,080	\$730,000	\$737,669	\$730,000	\$730,000	\$730,000	\$730,000	\$730,000
Zoning & Building Permits, Inspections	\$212,758	\$150,000	\$187,238	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Fines & Forfeitures	\$136,938	\$100,000	\$46,570	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Interest on Investments	\$648,702	\$499,388	\$657,432	\$427,331	\$384,598	\$384,598	\$384,598	\$384,598
State Permits	\$27,867	\$15,000	\$15,542	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
County Permits, Royalties & Misc. (1)	\$525,474	\$85,000	\$1,486,368	\$360,000	\$360,000	\$360,000	\$360,000	\$360,000
Broadband Service Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Admin Charges/Advances	\$135,311	\$136,664	\$136,664	\$138,030	\$139,411	\$140,805	\$142,213	\$143,635
<b>Total Revenue</b>	<b>\$24,991,215</b>	<b>\$24,097,502</b>	<b>\$26,782,734</b>	<b>\$25,224,992</b>	<b>\$25,674,062</b>	<b>\$26,178,140</b>	<b>\$26,760,253</b>	<b>\$27,289,806</b>

(1) 2020 Revenue includes \$1.1 million for the sales property on Executive Parkway. These funds are earmarked for the road program in 2021.

**CITY OF HUDSON  
FIVE YEAR PLAN**

**GENERAL FUND (cont.)**

**Disbursements:**

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Personnel	\$8,660,162	\$9,302,408	\$7,950,531	\$9,396,304	\$9,430,929	\$9,713,857	\$10,005,272	\$10,305,431
Operating	\$3,866,356	\$3,914,983	\$4,068,965	\$3,971,089	\$4,018,900	\$4,067,391	\$4,116,575	\$4,166,464
Carryover Encumbrances	\$1,047,602	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Operating Expenses</b>	<b>\$13,574,119</b>	<b>\$13,217,391</b>	<b>\$12,019,496</b>	<b>\$13,367,393</b>	<b>\$13,449,829</b>	<b>\$13,781,248</b>	<b>\$14,121,848</b>	<b>\$14,471,895</b>
Capital Improvements/Purchases	\$563,436	\$737,080	\$1,180,780	\$423,192	\$493,452	\$237,396	\$242,396	\$164,396
<b>Subtotal</b>	<b>\$14,137,555</b>	<b>\$13,954,471</b>	<b>\$13,200,276</b>	<b>\$13,790,585</b>	<b>\$13,943,281</b>	<b>\$14,018,644</b>	<b>\$14,364,244</b>	<b>\$14,636,291</b>
<b>Transfers/Advances Out:</b>								
Street Maint & Repair - 201	\$2,996,000	\$2,400,000	\$2,255,000	\$2,400,000	\$2,500,000	\$2,500,000	\$2,600,000	\$2,600,000
Existing Debt Service - 301	\$2,352,055	\$2,343,349	\$2,343,349	\$2,344,614	\$2,343,555	\$2,334,966	\$1,382,074	\$1,076,720
New Debt Service (City Hall)	\$0	\$0	\$0	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Str & Sidewalk Const. - 430	\$3,575,500	\$3,340,000	\$4,290,000	\$6,512,790	\$4,887,200	\$4,435,068	\$5,436,320	\$6,454,700
Stormwater Fund - 504	\$1,500,000	\$1,900,000	\$1,778,000	\$2,400,000	\$2,470,000	\$2,795,000	\$2,720,000	\$2,320,000
Cemetary Fund - 203	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$0	\$0
<b>Total Transfers/Advances Out</b>	<b>\$10,423,555</b>	<b>\$9,983,349</b>	<b>\$10,666,349</b>	<b>\$13,742,404</b>	<b>\$12,285,755</b>	<b>\$12,150,034</b>	<b>\$12,203,394</b>	<b>\$12,516,420</b>
<b>Total Disbursements</b>	<b>\$24,561,110</b>	<b>\$23,937,820</b>	<b>\$23,866,625</b>	<b>\$27,532,989</b>	<b>\$26,229,036</b>	<b>\$26,168,678</b>	<b>\$26,567,638</b>	<b>\$27,152,711</b>
Run Rate (Revenue less Expenditures)	\$430,105	\$159,682	\$2,916,109	(\$2,307,997)	(\$554,974)	\$9,462	\$192,615	\$137,096
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	<b>\$9,412,780</b>	<b>\$9,572,462</b>	<b>\$13,376,491</b>	<b>\$11,068,494</b>	<b>\$10,513,520</b>	<b>\$10,522,982</b>	<b>\$10,715,597</b>	<b>\$10,852,692</b>
Ratio Ending Balances to Disbursements	40.03%	39.99%	56.05%	40.20%	40.08%	40.21%	40.33%	39.97%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b>Police Department</b>									
1	New cruiser upfit/equipment and graphics	2	\$32,000	\$24,000	\$24,000	\$32,000	\$24,000	\$136,000	
2	Cruiser Light Bars and Siren Controllers	2	\$13,200	\$9,900				\$23,100	
3	Body Worn Cameras (Lease 10 Units)	2	\$39,396	\$39,396	\$39,396	\$39,396	\$39,396	\$196,980	
4	Axon Tasers (Ongoing Lease)	2	\$7,656	\$7,656				\$15,312	
5	APX 6000 Portable Radios (2)	2	\$9,208					\$9,208	
6	Priority Dispatch (EMD)	2	\$39,732					\$39,732	
7	Tyler Computer Aided Dispatch System	3		\$300,000	\$41,000	\$41,000	\$41,000	\$423,000	
<b>Total Police Department</b>			<b>\$141,192</b>	<b>\$380,952</b>	<b>\$104,396</b>	<b>\$112,396</b>	<b>\$104,396</b>	<b>\$0</b>	<b>\$843,332</b>
<b>Information Services</b>									
1	Computer Replacements	2	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	
2	New HR software	3	\$20,000					\$20,000	
3	Archive and SPAM Filtering	2	\$12,000					\$12,000	
4	New Storage Area Network	2		\$50,000				\$50,000	
5	New City website	3					\$30,000	\$30,000	
<b>Total Information Services</b>			<b>\$52,000</b>	<b>\$70,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$30,000</b>	<b>\$212,000</b>
<b>Public Properties</b>									
1	Parking Terrace Repairs	2	\$200,000					\$200,000	
2	Gazebo & Pergola Maintenance	3	\$30,000					\$30,000	
3	Painting at Town Hall	2		\$7,500				\$7,500	
4	Police Locker Room Update	2		\$15,000				\$15,000	
5	Clock Tower Masonry	3		\$10,000				\$10,000	
6	Window Replacements at City Hall	2		\$10,000	\$10,000	\$10,000	\$10,000	\$40,000	
7	Parking Terrace Sealing	3			\$35,000			\$35,000	
8	Police Masonry	3			\$8,000			\$8,000	
9	Town Hall Roof Replacement	2			\$25,000			\$25,000	
10	Clock Tower Repairs to Timing Belt and Bushings	3			\$35,000			\$35,000	
11	Police HVAC Component Replacements	2				\$100,000		\$100,000	
12	Replace Coatings on Pedestrian Bridges on Greens	2					\$30,000	\$30,000	
<b>Total Public Properties</b>			<b>\$230,000</b>	<b>\$42,500</b>	<b>\$113,000</b>	<b>\$110,000</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$535,500</b>
<b>TOTAL GENERAL FUND</b>			<b>\$423,192</b>	<b>\$493,452</b>	<b>\$237,396</b>	<b>\$242,396</b>	<b>\$164,396</b>	<b>\$30,000</b>	<b>\$1,590,832</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>STREET &amp; SIDEWALK CONST. (430)</b>	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$1,654,449	\$1,521,743	\$2,407,516	\$780,022	\$460,022	\$460,022	\$460,022	\$460,022
<b><u>Revenues:</u></b>								
General Fund Transfer	\$3,575,500	\$3,340,000	\$4,290,000	\$6,512,790	\$4,887,200	\$4,435,068	\$5,436,320	\$6,454,700
Grants	\$234,483	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$0	\$0	\$2,000,000	\$1,800,000	\$2,600,000	\$1,300,000	\$1,300,000
Other	\$88,708	\$0	\$838,500	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$3,898,691</b>	<b>\$3,340,000</b>	<b>\$5,128,500</b>	<b>\$8,512,790</b>	<b>\$6,687,200</b>	<b>\$7,035,068</b>	<b>\$6,736,320</b>	<b>\$7,754,700</b>
<b>Total Available</b>	<b>\$5,553,141</b>	<b>\$4,861,743</b>	<b>\$7,536,016</b>	<b>\$9,292,812</b>	<b>\$7,147,222</b>	<b>\$7,495,090</b>	<b>\$7,196,342</b>	<b>\$8,214,722</b>
<b><u>Disbursements:</u></b>								
<b><u>Expenditures:</u></b>								
Carryover Encumbrances	\$885,772	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Improvements	\$3,145,625	\$3,340,000	\$6,755,994	\$8,832,790	\$6,687,200	\$7,035,068	\$6,736,320	\$7,754,700
<b>Total Expenditures</b>	<b>\$4,031,397</b>	<b>\$3,340,000</b>	<b>\$6,755,994</b>	<b>\$8,832,790</b>	<b>\$6,687,200</b>	<b>\$7,035,068</b>	<b>\$6,736,320</b>	<b>\$7,754,700</b>
<b>Total Disbursements</b>	<b>\$4,031,397</b>	<b>\$3,340,000</b>	<b>\$6,755,994</b>	<b>\$8,832,790</b>	<b>\$6,687,200</b>	<b>\$7,035,068</b>	<b>\$6,736,320</b>	<b>\$7,754,700</b>
Run Rate (Revenue Less Expenditures)	(\$132,706)	\$0	(\$1,627,494)	(\$320,000)	\$0	\$0	\$0	\$0
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$1,521,743	\$1,521,743	\$780,022	\$460,022	\$460,022	\$460,022	\$460,022	\$460,022
Ratio Ending Balance to Disbursements	37.75%	45.56%	11.55%	5.21%	6.88%	6.54%	6.83%	5.93%
Ratio Ending Balance to Revenues	42.56%	45.56%	18.18%	7.06%	9.41%	10.37%	8.46%	7.13%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment  
Note: D = Design and C = Construction on the Connectivity Program below.

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total
<b>Street Construction Annual Program</b>								
1	Annual Reconstruction/Resurfacing Program	2	\$2,165,000	\$1,950,000	\$1,935,000	\$1,925,000	\$1,915,000	\$9,890,000
2	Annual Asphalt Patching Program	2	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
3	Annual Concrete Program	2	\$130,000	\$135,000	\$140,000	\$140,000	\$140,000	\$685,000
4	Annual Striping Program	2	\$190,000	\$195,000	\$200,000	\$205,000	\$210,000	\$1,000,000
5	Annual Crack Sealing	2	\$115,000	\$120,000	\$125,000	\$130,000	\$135,000	\$625,000
	<b>Total Street Construction Annual Program</b>		<b>\$2,700,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$0 \$12,700,000</b>
<b>Connectivity Program</b>								
1	Middleton Road From 91 to Highpoint Park. 2021 D, 2022 C	3	\$607,640	\$2,830,200				\$3,437,840
2	Stow Road From Hudson Springs Park to 303. 2021 D, 2023 C	3	\$182,170		\$916,300			\$1,098,470
3	SR 303 From N Hayden Parkway to Stow Road. 2021 D, 2023 C	3	\$88,880		\$444,400			\$533,280
4	SR 91 From northern corp line to Garden Lane. 2021 D & C	3	\$150,000					\$150,000
5	Stow Road From Chamberlin Blvd. to exist. Sidewalk. 2021 D, 2022 C	3	\$92,400	\$462,000				\$554,400
6	Middleton Road From Valley View Drive to 91. 2021 D, 2023 C	3	\$427,020		\$1,996,628			\$2,423,648
7	SR 303 From Nicholson Dr. to West Case Dr. 2021 C	3	\$725,000					\$725,000
8	SR 303 From Stow Road to St. Regis Blvd. 2023 D, 2024C	3			\$218,460	\$1,092,300		\$1,310,760
9	Herrick Park Dr. From Darrow Road to Lascala Dr. 2021 C	3	\$426,000					\$426,000
10	SR 91 From Corporate Drive to existing sidewalk. 2021 D & C	3	\$328,680					\$328,680
11	Stow Road from 303 to Ravenna Street. 2024 D, 2025 C	3				\$257,200	\$1,414,600	\$1,671,800
12	Hines Hill Road From Valley View to Glastonbury Dr. 2023 D, 2024 C	3			\$362,120	\$1,201,000		\$1,563,120
13	Ravenna Street from South Hayden Pkwy. to Stow Rd. 2024 D, 2025 C	3				\$290,840	\$1,454,200	\$1,745,040
14	Owen Brown Street From Morse Rd to Lennox Rd. 2021 D & C	3	\$375,000					\$375,000
15	Valley View Road From Hines Hill Rd. to Hunting Hollow Dr. 2023 D, 2024 C	3			\$181,720	\$908,600		\$1,090,320
16	SR 303 from exist. sidewalk to Hudson Crossing Pkwy. 2023 D, 2024 C	3			\$124,740	\$646,380		\$771,120
17	Vet. Trail Ph 1 - Hines Hill & Prospect From Hunting Hollow to Co. Metro Park. 2023 D, 2025 C	3			\$315,700		\$1,635,900	\$1,951,600
	<b>Total Connectivity Program</b>		<b>\$3,402,790</b>	<b>\$3,292,200</b>	<b>\$4,560,068</b>	<b>\$4,396,320</b>	<b>\$4,504,700</b>	<b>\$0 \$20,156,078</b>



**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment  
Note: D = Design and C = Construction on the Connectivity Program below.

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b>Street Improvement Projects - Pay as you go</b>									
1	Concrete Overlays (3)	3	\$1,225,000					\$1,225,000	
2	Ingleside Drive Bridge (ODOT Project, Construction and Construction Mgmt.) (1)	4	\$300,000					\$300,000	
3	Quiet Zones @ Stow Rd., Hines Hill Rd., (Des. & Construction)	3	\$150,000					\$150,000	
4	S. Main St. (Barlow to Stony Hill) Project (RW Services) (2)	4	\$25,000					\$25,000	
5	S. Main St. (Barlow to Veterans Way) Project Construction and Construction Mgmt.) (2)	4		\$600,000				\$600,000	
6	Opticom Traffic Signal Upgrades for Safety Services	2		\$105,000				\$105,000	
7	Owen Brown St. (Rt. 91 to Morse Rd.) Partial Recon. (Curb & Storm Imp - See 504)	2		\$500,000				\$500,000	
8	Citywide Guardrail Replacement Program	2	\$60,000		\$60,000			\$120,000	
9	S. Main Street Sidewalk Project at the ODOT Bridge	3		\$225,000				\$225,000	
10	Adaptive Signals for Downtown (Design)	3	\$200,000					\$200,000	
11	Adaptive Signals for Downtown (Construction and Const Mgmt.)	3	\$1,000,000					\$1,000,000	
12	Terex Road Resurfacing (ODOT Project, Londonair to Barlow - Construction)	4			\$150,000			\$150,000	
13	Barlow Road/Young Road Intersection (Design)	3				\$60,000		\$60,000	
14	Road Project Placeholder (Future AMATS/ODOT Project)	3				\$1,000,000		\$1,000,000	
15	Stow Road / Middleton Road Intersection (Design)	3					\$200,000	\$200,000	
16	Adaptive Signals for Remaining System (Design )	3					\$650,000	\$650,000	
17	Adaptive Signals for Remaining (Const and Const Mgmt.)	3					\$3,000,000	\$3,000,000	
18	Barlow Road/Young Road Intersection (Construction)	3					\$850,000	\$850,000	
19	Hines Hill Road RxR Grade Separation Project (Design)	3					\$2,000,000	\$2,000,000	
20	Flashing School Zone Signs at WRA Campus	3	\$80,000					\$80,000	
21	SR 303 West Downtown Corridor Imp.(SR 91 to Boston Mills) - Lane Reconfigure. Design	3					\$150,000	\$150,000	
<b>Total Street Improvement Projects - Pay as you go</b>			<b>\$3,040,000</b>	<b>\$1,205,000</b>	<b>\$285,000</b>	<b>\$150,000</b>	<b>\$1,060,000</b>	<b>\$6,850,000</b>	<b>\$12,590,000</b>
<b>TOTAL STREET &amp; SIDEWALK PROJECTS</b>			<b>\$9,142,790</b>	<b>\$6,997,200</b>	<b>\$7,345,068</b>	<b>\$7,046,320</b>	<b>\$8,064,700</b>	<b>\$6,850,000</b>	<b>\$45,446,078</b>
<b>Other Sources of Funding</b>									
1	State Highway Improvement Fund (202)		\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000	
2	Permissive Auto Capital (401)		\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$1,225,000	
<b>Total Other Sources of Funding</b>			<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$0</b>	<b>\$1,550,000</b>
<b>TOTAL STREET &amp; SIDEWALK FUND CHARGE</b>			<b>\$8,832,790</b>	<b>\$6,687,200</b>	<b>\$7,035,068</b>	<b>\$6,736,320</b>	<b>\$7,754,700</b>	<b>\$6,850,000</b>	<b>\$43,896,078</b>

- (1) Project Construction estimate = \$1.2 mil to be split with ODOT Muni Bridge Grant of \$977,400
- (2) Project split with Safety Funds (\$1.5 mil @ 90/10) + CMAQ Funds (\$2.5 mil @ 80/20) + Local funding
- (3) Project is funded though the Executive Pkwy land sale and a carryover of \$110,000 from Overlay Funds budgeted in 2020.

**Note:** The City issued \$5,000,000 in 10 year bonds in 2013 to accelerate the replacement of poorly constructed neighborhood roads. The repayment of these bonds ends in 2023 and the annual payment is \$563,809.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
STORM WATER FUND (504)	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$485,735	\$660,588	\$725,363	\$541,795	\$522,048	\$371,353	\$367,783	\$325,035
<b>Revenues:</b>								
Income Tax Transfer	\$1,500,000	\$1,900,000	\$1,778,000	\$2,400,000	\$2,470,000	\$2,795,000	\$2,720,000	\$2,320,000
NEORSF Fee (City's Share)	\$0	\$0	\$0	\$1,400,000	\$1,200,000	\$0	\$0	\$0
Other	\$74,476	\$7,500	\$51,480	\$5,500	\$5,610	\$5,722	\$5,837	\$5,953
<b>Total Revenue</b>	<b>\$1,574,476</b>	<b>\$1,907,500</b>	<b>\$1,829,480</b>	<b>\$3,805,500</b>	<b>\$3,675,610</b>	<b>\$2,800,722</b>	<b>\$2,725,837</b>	<b>\$2,325,953</b>
<b>Total Available</b>	<b>\$2,060,211</b>	<b>\$2,568,088</b>	<b>\$2,554,843</b>	<b>\$4,347,295</b>	<b>\$4,197,658</b>	<b>\$3,172,075</b>	<b>\$3,093,620</b>	<b>\$2,650,989</b>
<b>Disbursements:</b>								
Storm Water Collection								
Personnel	\$814,368	\$916,394	\$916,394	\$986,124	\$989,550	\$1,019,236	\$1,049,813	\$1,081,308
Professional Development	\$2,601	\$7,423	\$8,811	\$7,423	\$7,497	\$7,572	\$7,648	\$7,724
Contractual Services	\$127,305	\$195,833	\$216,847	\$195,833	\$197,791	\$199,769	\$201,767	\$203,785
Materials & Supplies	\$92,562	\$64,438	\$90,002	\$64,438	\$65,082	\$65,733	\$66,391	\$67,054
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$80,979	\$567,100	\$569,785	\$2,357,000	\$2,350,000	\$1,290,000	\$1,300,000	\$910,000
Debt Service	\$217,034	\$211,209	\$211,209	\$214,429	\$216,384	\$221,981	\$142,966	\$136,826
Carryover Encumbrances	\$64,775	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Storm Water Collection</b>	<b>\$1,399,623</b>	<b>\$1,962,397</b>	<b>\$2,013,048</b>	<b>\$3,825,247</b>	<b>\$3,826,305</b>	<b>\$2,804,292</b>	<b>\$2,768,585</b>	<b>\$2,406,697</b>
<b>Total Disbursements</b>	<b>\$1,399,623</b>	<b>\$1,962,397</b>	<b>\$2,013,048</b>	<b>\$3,825,247</b>	<b>\$3,826,305</b>	<b>\$2,804,292</b>	<b>\$2,768,585</b>	<b>\$2,406,697</b>
Run Rate (Revenue Less Expenditures)	\$174,853	(\$54,897)	(\$183,568)	(\$19,747)	(\$150,695)	(\$3,570)	(\$42,748)	(\$80,744)
<b>ENDING BALANCE, DECEMBER 31</b>	\$660,588	\$605,691	\$541,795	\$522,048	\$371,353	\$367,783	\$325,035	\$244,291
Ratio Ending Balance to Disbursements	47.20%	30.86%	26.91%	13.65%	9.71%	13.12%	11.74%	10.15%
Ratio Ending Balance to Revenues	41.96%	31.75%	29.61%	13.72%	10.10%	13.13%	11.92%	10.50%
<b>STORM SEWER IMPROVEMENT (431)</b>								
Beginning Balance	\$331,810	\$231,551	\$231,551	\$83,357	(\$0)	(\$0)	(\$0)	(\$0)
Plus: Transfer From General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Plus: NORSD Reimbursement	\$0	\$320,621	\$320,621	\$0	\$0	\$0	\$0	\$0
Less: Capital Improvements	(\$100,258)	(\$115,000)	(\$468,816)	(\$83,357)	\$0	\$0	\$0	\$0
Less: Carryover Encumbrances	(\$37,843)	(\$37,843)	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$193,709	\$399,330	\$83,357	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2021	2022	2023	2024	2025	Unfunded	Total	
<b>Storm Water Collection</b>									
1	Miscellaneous Catch Basin and Manhole Repairs/Replacements	2	\$125,000	\$125,000	\$50,000	\$50,000	\$50,000	\$400,000	
2	Storm Sewer Pipe Lining Constr (Phases 1 and 2)	2	\$500,000	\$500,000	\$500,000			\$1,500,000	
3	Middleton Road/Middleton Extension Ditch Elimination	2	\$22,000					\$22,000	
4	Barlow Comm. Center Dam Improvements (Construction) (1)	4	\$1,400,000					\$1,400,000	
5	Ravenna Street Culvert Repair	2	\$85,000					\$85,000	
6	Golf Course Study/Nicholson Outfall Design	2	\$30,000					\$30,000	
7	Windsor Road Culvert Repair	2	\$80,000					\$80,000	
8	Middleton Road Ditch Improvements	2	\$30,000					\$30,000	
9	Brandywine Creek Trib - Stream Restoration Project (EPA 319 Grant)	2	\$50,000					\$50,000	
10	Sullivan Rd Culvert Replace - Design (SR 8 reconstruction)	2	\$35,000					\$35,000	
11	Sullivan Road Culvert Replacement - Constr (Same as above)	2		\$150,000				\$150,000	
12	College Street Storm Sewer Improvement	3		\$25,000				\$25,000	
13	Clairhaven/Colony Storm Sewer (Collector Line) Project	3		\$100,000				\$100,000	
14	Owen Brown Street Storm Sewer Improvement (New inlets and sewer, See 430 Account)	3		\$100,000				\$100,000	
15	Owen Brown Street Culvert Replacement (Construction) (1)	4		\$1,200,000				\$1,200,000	
16	Norfolk Southern RR Culvert along Morse Rd (Re-Design)	3		\$100,000				\$100,000	
17	Norfolk Southern RR Culvert along Morse Rd (Construction)	3			\$640,000			\$640,000	
18	S. Main Street Storm Sewer Re-Direction from RR Underpass (Design)	2		\$100,000				\$100,000	
19	S. Main Street Storm Sewer Re-Direction from RR Underpass (Construction)	2			\$1,000,000			\$1,000,000	
20	Tinkers Creek Watershed Study	3			\$150,000			\$150,000	
21	S. Main Street Storm Inlet Imp. (Nantucket to John Clark)	3			\$100,000			\$100,000	
22	Division Street (E. Main - College St.) Storm Sewer Improvement	3				\$200,000		\$200,000	
23	Post Lane Culvert Replacement	2				\$60,000		\$60,000	
24	Storm Water Project Placeholder	3				\$600,000		\$600,000	
25	Morse Road Sanitary Sewer Pump Station/Forcemain	2					\$1,100,000	\$1,100,000	
26	Owen Brown @ Morse Floodplain Storage (Construction, City to request grant from NEORS D)	2					\$1,000,000	\$1,000,000	
27	Milford Road Storm Sewer Replacement Constr	3					\$25,000	\$25,000	
28	Division Street Park (Old School Green) Underground Storm Water Detention	2					\$600,000	\$600,000	
29	Middleton Road Storm Sewer Improvements	2					\$160,000	\$160,000	
30	Willows Pond Project Constr (Metro may permit embankment)	2					\$1,450,000	\$1,450,000	
31	Willow Lake Dr. Drainage Improvement (Design)	3		\$50,000			\$0	\$50,000	
32	Willow Lake Dr. Drainage Improvement (Construction)	3					\$320,000	\$320,000	
<b>Total Storm Water Collection</b>			<b>\$2,357,000</b>	<b>\$2,350,000</b>	<b>\$1,290,000</b>	<b>\$1,300,000</b>	<b>\$910,000</b>	<b>\$4,655,000</b>	<b>\$12,862,000</b>
<b>TOTAL STORM WATER FUND</b>			<b>\$2,357,000</b>	<b>\$2,350,000</b>	<b>\$1,290,000</b>	<b>\$1,300,000</b>	<b>\$910,000</b>	<b>\$4,655,000</b>	<b>\$12,862,000</b>
<b>Drainage Control</b>									
1	Storm Sewer Pipe Lining Constr (Phases 1 and 2)	2	\$83,357					\$83,357	
<b>Total Drainage Control</b>			<b>\$83,357</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,357</b>
<b>TOTAL STORM SEWER IMPROVEMENT FUND</b>			<b>\$83,357</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,357</b>

(1) Project will be fully funded by a reimbursement from NEORS D.