

# **CITY OF HUDSON, OHIO**

## **FIVE YEAR PLAN 2026-2030**



# CITY OF HUDSON, OHIO

## FIVE YEAR PLAN 2026 - 2030

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**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2026-2030 - ASSUMPTIONS & DEFINITIONS**

**CATEGORY**

**REVENUES**

Municipal Income Taxes	Income tax rate remains at 2%. For 2025 Income Tax is projected to decrease 3.7% over 2024 Actual Income Tax Revenue due to the loss of a major employer. Through September 2025 Income Tax Revenue is down .9% overall but is flat in the General Fund over 2024. Parks, Fire and EMS is down 3.1%. The increase for 2026-2030 is 2.5% per year over 2025 projected.
Property Taxes	<p>The voter approved minimum percentage allocation is Parks (15%), Fire/EMS (24%) and Community Learning Centers (13.5%) of the additional 1% income tax collections. The remaining balance is included in the General Fund. The General Fund supports the Stormwater Fund through an annual transfer.</p> <p>Maintenance of current millages within the General, Cemeteries, and Police Pension Funds. We projected a 0% increase in property tax revenue for 2026 and a 2% increase in 2027 based on triennial county appraisal.</p>

**EXPENDITURES**

Personnel	Salary and fringe benefits costs assuming 2026 projected departmental staffing levels and a 3% cola increase. Includes an adjustment in employee health insurance cost of coverage (10% increase for 2026). Includes an increase of 4.0% for 2027-2030.
Operating	2026 department budget estimates for Professional Development, Contractual Services and Materials and Supplies. We assumed 1% growth for 2027-2030.
Capital Improvements	Major capital expenditures including construction and equipment costs.
Debt Service	Both principal and interest payments required on debt issued by the City prior to 2026.
New Debt Service	Both principal and interest payments required on debt projected to be issued by the City from 2026-2030.

**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2026-2030 - ASSUMPTIONS & DEFINITIONS**

**CATEGORY**

**PARKS**

Connectivity                      The trails portion of the Connectivity Plan are included as part of Parks Capital.

**OTHER**

Run Rate                              Defined as current year revenues less current year disbursements.

Ending Balance                      Total available resources (January 1 beginning balance, current revenues) minus total disbursements. General Fund Carryover desired minimum is 40%

Major City Operating Funds                      The City of Hudson has 58 funds. This document reviews the major operating funds (as listed below) and capital projects funds. These funds comprise between 80 - 90% of the City expenditures on an annual basis.

General Fund (101), primary sources: 2% municipal income taxes, real estate property taxes.  
Street Maintenance and Repair Fund (201), primary sources: license fees, gasoline tax and income tax transfers.  
Municipal Cemeteries (203), source: real estate property taxes and sales.  
Parks Fund (205), primary source: income taxes.  
HCTV Fund (206), primary source: cable franchise fees.  
Fire District (221), primary source: income taxes  
Emergency Medical Services (224), primary sources: income taxes, ambulance billing  
Street & Sidewalk Construction (430), primary source: income tax transfers.  
Water Fund (501), primary source: customer sales.  
Electric Fund (503), primary source: customer sales.  
Stormwater Fund (504), primary source: income taxes transfers  
Ellsworth Meadows Golf Course (505), primary sources: greens fees, cart rental, snack bar and pro shop sales  
Velocity Broadband Fund (510), primary source: customer sales.  
Fleet Maintenance (601) primary source: inter-departmental charges.

Compensated Absences                      This plan does not include the value of the City's obligation for compensated absences (accrued vacation, sick and personal leave). As of December 31, 2024 the total obligation of all funds was \$5,461,520.



**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2026-2030 - CITY COUNCIL PRIORITY DIRECTIVES**

**1. Infrastructure**

Maintain outstanding quality city services that are sustainable and contribute to a high quality of life for Hudson residents; continue implementation of capital reinvestment in aging infrastructure and provide more city utilities to our residents.

**2. Economic Development**

Oversee strong economic development and business retention programs throughout the city and continue redevelopment and revitalization of key business areas within the city.

**3. Sidewalks/Trails**

Assist Council in review and revision of the sidewalk/trail plan including funding and implementation methodology. Continue with the 5 year Connectivity Plan.

**4. Communications**

Increase engagement and citizen involvement using communication systems to develop relationships and trust both internally and externally. Develop strong working relationships in the community, City Council and the Mayor.

**5. Roads**

Continue the implementation of the accelerated road program and alternative methods for roadway repair. Seek State & Federal funding of major road improvements.

**6. Technology**

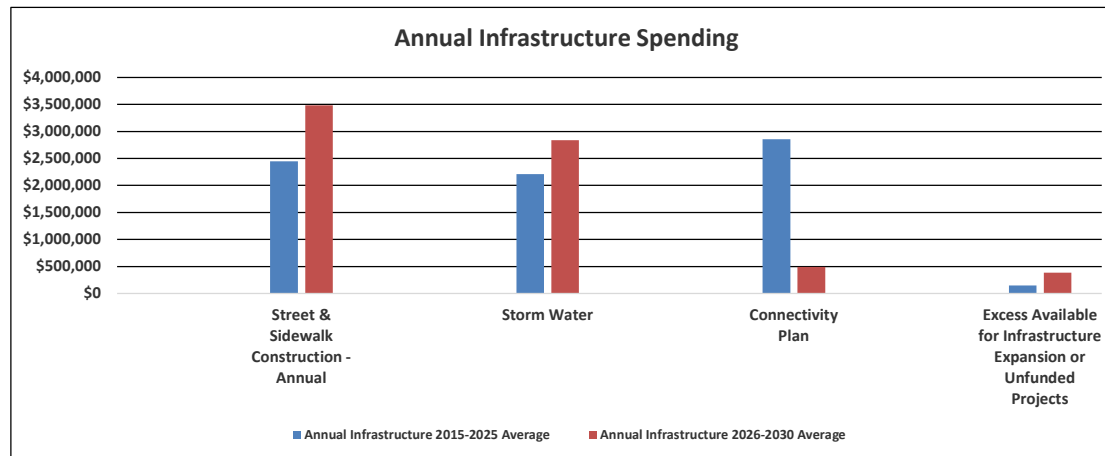
Maintain and enhance outstanding technology using emerging technology for enhanced services to the public and driving efficiencies within the organization. Provide fiber to residents, maintain a high level of cyber security.

**7. Review Codes**

Support the mandated reviews of the City Charter and Comprehensive Plan as well as review and revisions to the Codified Ordinances, including the zoning code.

**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2026-2030 - COUNCIL PRIORITIES**

<b>Annual Infrastructure</b>			
	2015-2025	2026-2030	Funding
Description	Average	Average	Increase
Street & Sidewalk Construction - Annual	\$2,448,249	\$3,482,000	\$1,033,751
Storm Water	\$2,207,962	\$2,840,000	\$632,038
Connectivity Plan	\$2,857,123	\$490,000	(\$2,367,123)
Excess Available for Infrastructure Expansion or Unfunded Projects	\$145,455	\$385,000	\$239,545



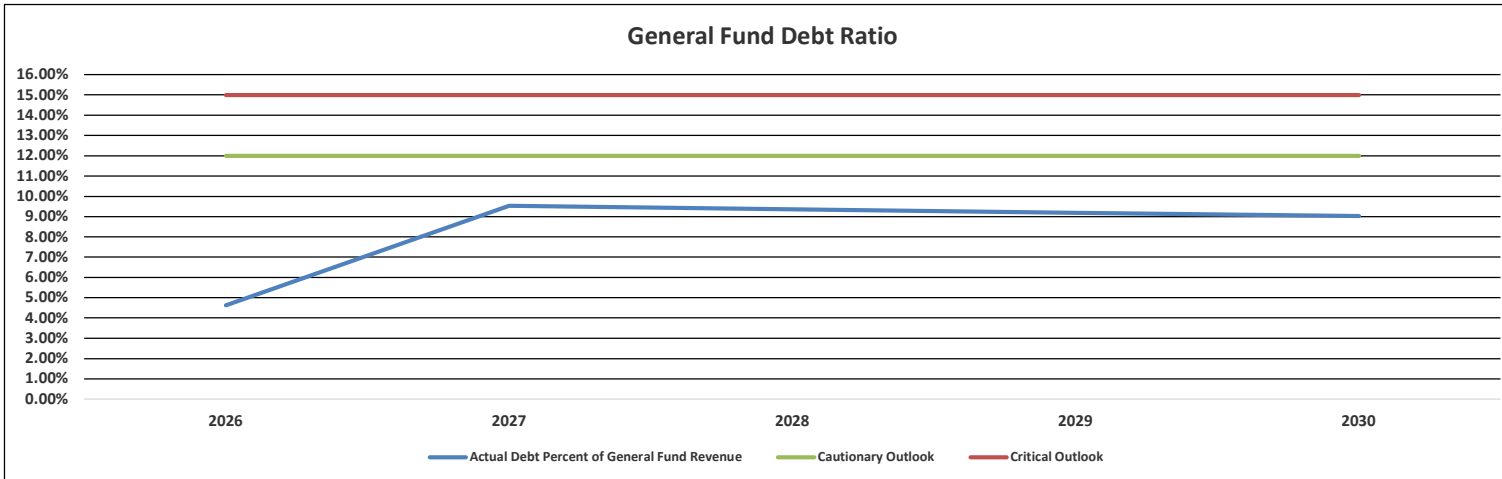
**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2026-2030 - COUNCIL PRIORITIES**

<b>General Fund Debt Ratio</b>					
	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>
Existing Debt Service	\$1,306,002	\$1,302,102	\$1,301,776	\$1,301,248	\$1,306,654
New Debt	\$173,701	\$1,811,793	\$1,811,793	\$1,811,793	\$1,811,793
Total Debt	\$1,479,703	\$3,113,895	\$3,113,569	\$3,113,041	\$3,118,447
General Fund Revenue	\$31,971,350	\$32,664,196	\$33,281,528	\$33,914,271	\$34,562,811
Debt Percent of General Fund Revenue	4.63%	9.53%	9.36%	9.18%	9.02%

**Explanation:** This indicator is used by The State Auditor's Office as one of the Financial Health Indicators. They are published as guidelines by the Auditors Office and are not requirements. This indicator is total debt service expenditures divided by total General Fund Revenues. This indicator identifies the percentage of the budget used/needed for repayment of debt. Higher debt service expenditures to total revenues is unfavorable since the entity spends more of its current budget on debt repayment. An increasing trend of debt service expenditures to total revenues may mean the percentage of budget dedicated to debt payments is increasing; and therefore, less revenue will be available for capital asset repair/replacement or meeting current operating demands.

**Critical Outlook:** Ratio greater than 15%

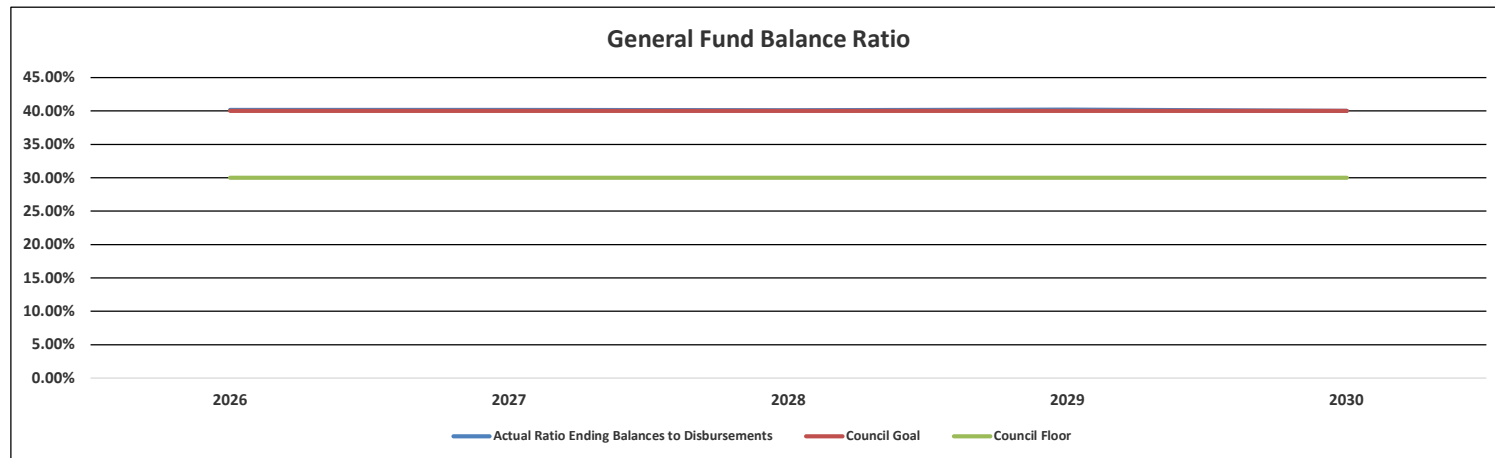
**Cautionary Outlook:** Ratio between 12% - 15%



**City of Hudson, Ohio**  
**FIVE YEAR PLAN 2026-2030 - COUNCIL PRIORITIES**

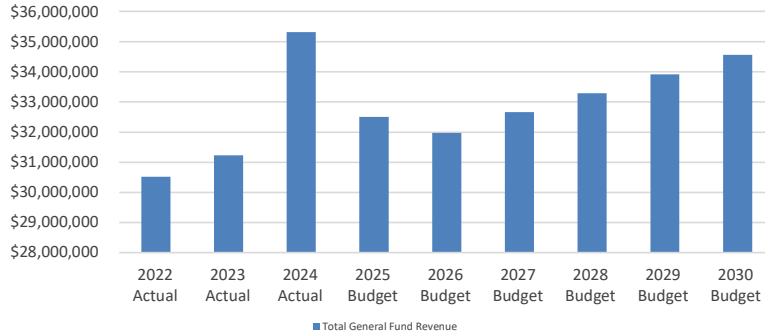
<b>General Fund Balance Floor - 30%</b>					
	2026	2027	2028	2029	2030
Ratio Ending Balances to Disbursements	40.14%	40.18%	40.10%	40.19%	40.02%
Amount Over (Under) 40%	\$12,878	\$344,409	\$37,855	\$3,056	\$25,300
Amount Over (Under) Floor	\$3,382,132	\$3,616,529	\$3,371,895	\$3,380,572	\$3,457,488

**Note:** The projected December 31, 2024 General Fund balance was \$15,865,843 or 42.67% of disbursements. The actual December 31, 2024 General Fund was \$17,347,002 or 49.16% of disbursements. The actual December 31, 2024 balance was \$1,481,159 higher than projected.



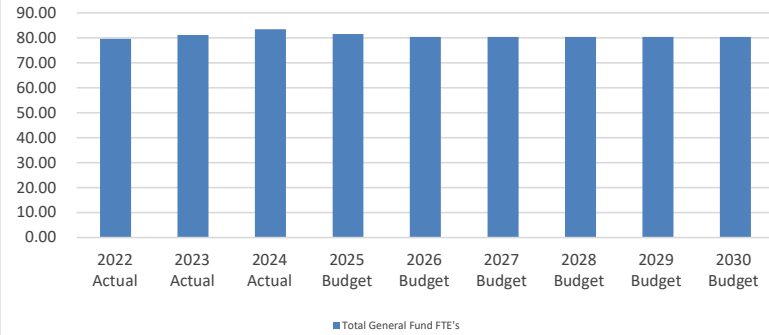
# CITY OF HUDSON FIVE YEAR PLAN GENERAL FUND TRENDS

### General Fund Revenue



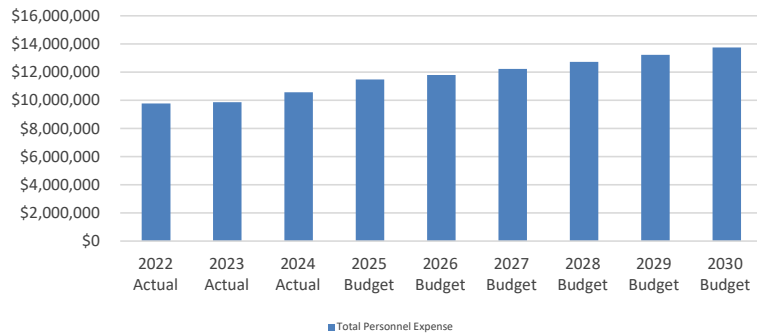
The main source of General Fund revenue is Income Tax which makes up about 78% of the total revenue. The other major source of revenue in the General Fund is Property Tax which is equal to about 13% of total revenue.

### Full Time Employees



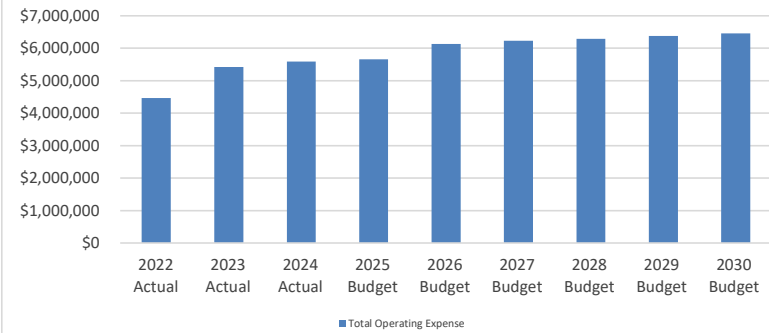
General Fund full time employees are 81.5 in 2025. This represents a 1.35% decrease over the 2025 budget. In 2026 through 2030 Police Department employees represent 41 of the 80.4 full time employee count.

### Personnel Expense



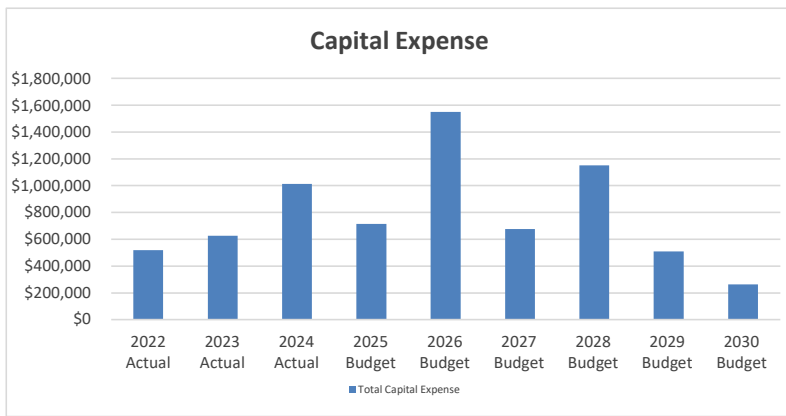
General Fund personnel costs rise an average of 4.41% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

### Operating Expense

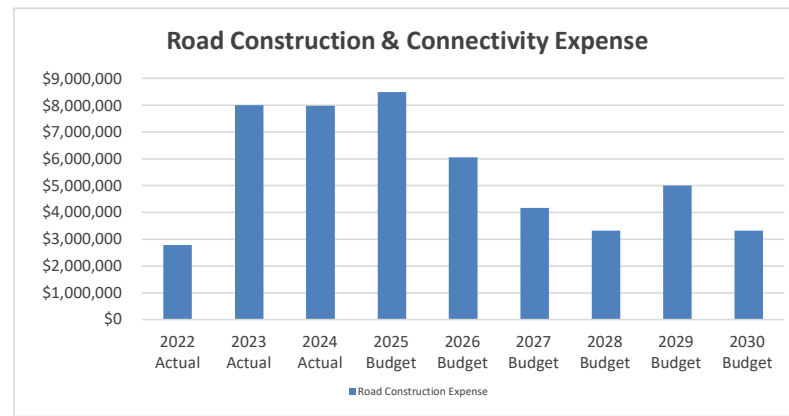


General Fund operating costs rise an average of 5.79% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

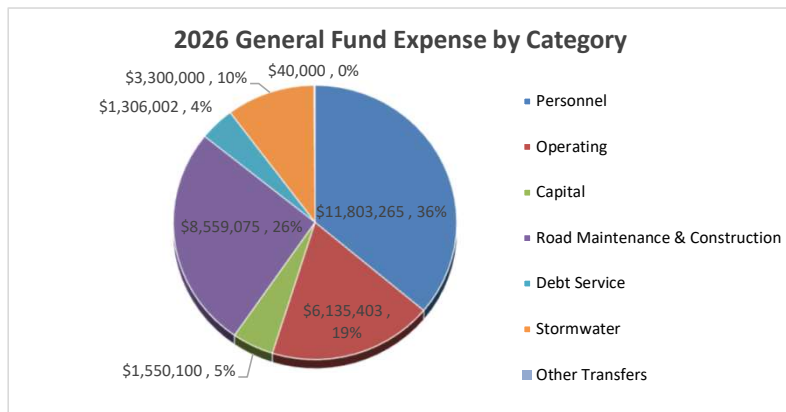
# CITY OF HUDSON FIVE YEAR PLAN GENERAL FUND TRENDS



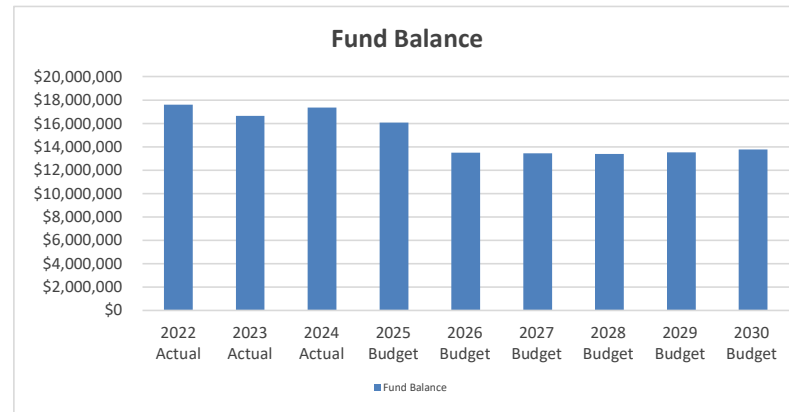
General Fund capital expenses are composed mostly of police vehicles and equipment and upkeep of City owned buildings.



On an annual basis the General Fund transfers money to the 430 Fund to cover road reconstruction, repaving, and connectivity. The average from 2024 - 2028 is \$6,004,730 or 18% of the General Fund Budget.



In addition to accounting for personnel, operating and capital expenditures the General Fund also transfer money to other funds on an annual basis to pay for Stormwater, Roads and Debt Service.



City Council has set a goal to maintain a General Fund Balance equivalent to 40% of expenditures on an annual basis and set the General Fund floor at 30%.

**CITY OF HUDSON  
FIVE YEAR PLAN**

<u>GENERAL FUND (101)</u>	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	<b>\$18,153,335</b>	<b>\$17,347,002</b>	<b>\$18,528,621</b>	<b>\$15,211,092</b>	<b>\$13,489,896</b>	<b>\$13,432,890</b>	<b>\$13,374,015</b>	<b>\$13,513,122</b>
<b><u>Revenue:</u></b>								
Income Taxes	\$24,347,635	\$24,755,767	\$23,447,635	\$24,033,826	\$24,634,672	\$25,250,538	\$25,881,802	\$26,528,847
Property Taxes	\$4,527,452	\$4,536,445	\$4,581,613	\$4,527,453	\$4,618,002	\$4,618,002	\$4,618,002	\$4,618,002
Local Government	\$607,617	\$615,000	\$622,824	\$615,000	\$615,000	\$615,000	\$615,000	\$615,000
KWH Tax	\$696,008	\$750,000	\$664,193	\$670,000	\$670,000	\$670,000	\$670,000	\$670,000
Zoning & Building Permits, Inspections	\$275,246	\$175,000	\$294,546	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Fines & Forfeitures	\$51,985	\$40,000	\$40,981	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Interest on Investments	\$2,093,188	\$1,250,000	\$2,214,396	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
State Permits	\$31,249	\$25,000	\$59,056	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
County Permits, Royalties & Misc. (1)	\$894,274	\$215,000	\$224,553	\$215,000	\$215,000	\$215,000	\$215,000	\$215,000
Admin Charges/Advances	\$2,136,321	\$142,213	\$143,635	\$145,071	\$146,522	\$147,987	\$149,467	\$150,962
<b>Total Revenue</b>	<b>\$35,660,973</b>	<b>\$32,504,425</b>	<b>\$32,293,431</b>	<b>\$31,971,350</b>	<b>\$32,664,196</b>	<b>\$33,281,528</b>	<b>\$33,914,271</b>	<b>\$34,562,811</b>

**CITY OF HUDSON  
FIVE YEAR PLAN**

<b>GENERAL FUND (cont.)</b>	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>Disbursements:</u></b>								
Personnel	\$10,569,405	\$11,491,904	\$11,492,819	\$11,803,265	\$12,237,855	\$12,727,369	\$13,236,464	\$13,765,922
Operating	\$5,590,345	\$5,656,985	\$6,362,729	\$6,135,403	\$6,228,652	\$6,292,164	\$6,377,360	\$6,454,211
Carryover Encumbrances	\$1,181,618	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Operating Expenses</b>	<b>\$17,341,368</b>	<b>\$17,148,889</b>	<b>\$17,855,548</b>	<b>\$17,938,668</b>	<b>\$18,466,507</b>	<b>\$19,019,533</b>	<b>\$19,613,823</b>	<b>\$20,220,133</b>
Capital Improvements/Purchases	\$1,012,239	\$715,151	\$1,827,789	\$1,550,100	\$675,800	\$1,151,300	\$508,300	\$263,300
<b>Subtotal</b>	<b>\$18,353,607</b>	<b>\$17,864,040</b>	<b>\$19,683,337</b>	<b>\$19,488,768</b>	<b>\$19,142,307</b>	<b>\$20,170,833</b>	<b>\$20,122,123</b>	<b>\$20,483,433</b>
<b>Transfers/Advances Out:</b>								
Public Works Facility Advance - 455	\$2,118,150	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Maint & Repair - 201	\$2,800,000	\$2,700,000	\$2,700,000	\$2,500,000	\$2,600,000	\$2,900,000	\$3,200,000	\$3,300,000
Existing Debt Service - 301	\$1,364,799	\$1,304,045	\$1,304,045	\$1,306,002	\$1,302,102	\$1,301,776	\$1,301,248	\$1,306,654
New Debt Service (PW Facility)	\$0	\$0	\$0	\$173,701	\$1,811,793	\$1,811,793	\$1,811,793	\$1,811,793
Georgetown Rent Saved	\$0	\$0	\$0	\$0	(\$300,000)	(\$300,000)	(\$300,000)	(\$300,000)
Str & Sidewalk Const. - 430	\$7,980,000	\$8,493,577	\$8,493,577	\$6,059,075	\$4,175,000	\$3,316,000	\$5,000,000	\$3,330,000
Stormwater Fund - 504	\$3,200,000	\$3,400,000	\$3,400,000	\$3,300,000	\$3,300,000	\$3,500,000	\$2,000,000	\$2,100,000
HCTV Fund - 206	\$650,750	\$30,000	\$30,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Fire Fund - 221	\$0	\$0	\$0	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
<b>Total Transfers/Advances Out</b>	<b>\$18,113,699</b>	<b>\$15,927,622</b>	<b>\$15,927,622</b>	<b>\$13,978,778</b>	<b>\$13,528,895</b>	<b>\$13,169,569</b>	<b>\$13,653,041</b>	<b>\$12,188,447</b>
<b>Total Disbursements</b>	<b>\$36,467,306</b>	<b>\$33,791,662</b>	<b>\$35,610,959</b>	<b>\$33,467,546</b>	<b>\$32,671,202</b>	<b>\$33,340,402</b>	<b>\$33,775,164</b>	<b>\$32,671,880</b>
Excess Available for Infrastructure Expansion or Unfunded Projects (1)	\$0	\$0	\$0	\$225,000	\$50,000	\$0	\$0	\$1,650,000
Run Rate (Revenue less Expenditures)	(\$806,332)	(\$1,287,237)	(\$3,317,528)	(\$1,721,196)	(\$57,007)	(\$58,874)	\$139,106	\$240,930
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	<b>\$17,347,002</b>	<b>\$16,059,765</b>	<b>\$15,211,092</b>	<b>\$13,489,896</b>	<b>\$13,432,890</b>	<b>\$13,374,015</b>	<b>\$13,513,122</b>	<b>\$13,754,052</b>
Ratio Ending Balances to Disbursements	49.16%	47.53%	42.71%	40.04%	41.05%	40.11%	40.01%	40.07%

Note: (1) The actual Excess Carry over Balance will be reported to City Council each year per Ordinance 24-152.  
The Ordinance states at least 50% of any excess is to be considered for use on City infrastructure.



**CITY OF HUDSON  
FIVE YEAR PLAN**

**GENERAL FUND (cont.)**

**Personnel Expenditures**

	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Police Department	\$5,214,969	\$5,493,920	\$5,493,920	\$5,725,735	\$5,954,764	\$6,192,955	\$6,440,673	\$6,698,300
Community Development	\$903,673	\$1,005,694	\$1,005,694	\$1,025,951	\$1,066,989	\$1,109,669	\$1,154,055	\$1,200,218
Economic Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Trees & ROW	\$111,105	\$131,157	\$131,157	\$106,593	\$110,857	\$115,291	\$119,903	\$124,699
City Council & Clerk	\$154,715	\$227,417	\$227,417	\$180,772	\$188,003	\$195,523	\$203,344	\$211,478
Visitor Center	\$0	\$0	\$915	\$41,005	\$42,645	\$44,351	\$46,125	\$47,970
City Solicitor	\$184,146	\$198,003	\$198,003	\$188,367	\$195,902	\$203,738	\$211,887	\$220,363
Administration	\$869,757	\$936,530	\$936,530	\$844,347	\$878,121	\$913,246	\$949,776	\$987,767
Communications	\$0	\$0	\$0	\$280,834	\$254,526	\$264,708	\$275,296	\$286,308
Finance	\$1,113,270	\$1,254,820	\$1,254,820	\$994,202	\$1,033,970	\$1,075,329	\$1,118,342	\$1,163,076
Information Services	\$304,242	\$320,396	\$320,396	\$412,043	\$428,525	\$445,666	\$463,492	\$482,032
Broadband	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineering Department	\$1,048,101	\$1,151,945	\$1,151,945	\$1,263,605	\$1,314,149	\$1,366,715	\$1,421,384	\$1,478,239
Public Properties	\$317,917	\$349,019	\$349,019	\$352,413	\$366,510	\$381,170	\$396,417	\$412,273
Public Works - Admin. Support	\$347,512	\$423,003	\$423,003	\$387,398	\$402,894	\$419,010	\$435,770	\$453,201
<b>Total Personnel Expenditures</b>	<b>\$10,569,405</b>	<b>\$11,491,904</b>	<b>\$11,492,819</b>	<b>\$11,803,265</b>	<b>\$12,237,855</b>	<b>\$12,727,369</b>	<b>\$13,236,464</b>	<b>\$13,765,922</b>

**CITY OF HUDSON  
FIVE YEAR PLAN**

<u>GENERAL FUND (cont.)</u>	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>Operating Expenditures</u></b>								
Police Department	\$664,006	\$785,166	\$851,946	\$791,228	\$812,523	\$813,453	\$828,159	\$836,704
Health District	\$331,655	\$324,975	\$324,975	\$325,201	\$328,453	\$331,738	\$335,055	\$338,405
Community Development	\$132,086	\$102,887	\$125,704	\$111,828	\$113,774	\$114,467	\$116,018	\$117,194
Street Trees & ROW	\$323,100	\$450,677	\$484,114	\$578,776	\$584,991	\$590,584	\$596,724	\$602,701
RITA	\$709,042	\$785,000	\$785,000	\$785,000	\$804,625	\$824,741	\$845,359	\$866,493
City Council & Clerk	\$60,452	\$44,200	\$63,880	\$44,000	\$44,440	\$44,884	\$45,333	\$45,787
Visitor Center	\$0	\$0	\$33,088	\$18,275	\$18,458	\$18,642	\$18,829	\$19,017
City Solicitor	\$492,569	\$314,500	\$346,088	\$338,286	\$341,669	\$345,086	\$348,536	\$352,022
Administration	\$913,013	\$866,650	\$923,199	\$936,340	\$945,703	\$955,160	\$964,712	\$974,359
Communications	\$0	\$0	\$0	\$68,070	\$68,751	\$69,438	\$70,133	\$70,834
Finance	\$437,096	\$451,670	\$474,350	\$470,798	\$475,506	\$480,261	\$485,064	\$489,914
Information Services	\$434,720	\$483,367	\$523,238	\$522,769	\$527,997	\$533,277	\$538,609	\$543,996
Broadband	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineering Department	\$271,702	\$289,800	\$385,382	\$298,034	\$304,153	\$305,507	\$310,104	\$313,266
Public Properties	\$724,192	\$640,499	\$891,416	\$728,011	\$736,129	\$743,040	\$750,882	\$758,407
Public Works - Administrative Support	\$96,711	\$117,594	\$150,351	\$118,787	\$121,481	\$121,886	\$123,844	\$125,112
<b>Total Operating Expenditures</b>	<b>\$5,590,345</b>	<b>\$5,656,985</b>	<b>\$6,362,729</b>	<b>\$6,135,403</b>	<b>\$6,228,652</b>	<b>\$6,292,164</b>	<b>\$6,377,360</b>	<b>\$6,454,211</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<b><u>2026</u></b>	<b><u>2027</u></b>	<b><u>2028</u></b>	<b><u>2029</u></b>	<b><u>2030</u></b>	<b><u>Unfunded</u></b>	<b><u>Total</u></b>
<b><u>Police Department</u></b>							
1 New Cruiser Upfit/Equipment and Graphics (3 vehicles per year)	\$40,000	\$50,000	\$50,000	\$50,000	\$50,000		\$240,000
2 New Cruiser Light Bars and Siren Controllers	\$25,000	\$25,000	\$30,000	\$30,000	\$30,000		\$140,000
3 Body Worn Cameras ( Old Lease Ends 2025/New Lease Starts 2026)	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000		\$330,000
4 Axon Tasers (Current Lease Ends in 2028/New 5yr Lease in 2029)	\$33,000	\$33,000	\$33,000	\$45,000	\$45,000		\$189,000
5 Police Training Room Audio Visual Equipment Replacement/Upgrades	\$48,000						\$48,000
6 Radio Tower Microwave (Dispatch)		\$50,000					\$50,000
7 12 In Car and Handheld RADAR/LASER Units			\$60,000				\$60,000
8 Dispatch Work Station						\$100,000	\$100,000
9 Tyler CAD System						\$150,000	\$150,000
<b>Total Police Department</b>	<b>\$212,000</b>	<b>\$224,000</b>	<b>\$239,000</b>	<b>\$191,000</b>	<b>\$191,000</b>	<b>\$250,000</b>	<b>\$1,307,000</b>
<b><u>Street Trees &amp; Right of Way</u></b>							
1 Updated Tree Inventory		\$60,000					\$60,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>
<b><u>Administration</u></b>							
1 Furniture for Offices	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000		\$75,000
<b>TOTAL</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$75,000</b>
<b><u>Information Services</u></b>							
1 PC Replacements - 5 Year Replacement Cycle	\$32,300	\$33,000	\$33,500	\$33,500	\$33,500		\$165,800
2 Citywide Printer Lease (5-year began 2024, new lease in 2029)	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800		\$44,000
3 UPS Replacements (CH and other DC locations)	\$15,000	\$75,000					\$90,000
4 Conference Room Upgrades - Fire/EMS, Police	\$15,000						\$15,000
5 Cyber Services - Penetration Testing - City Wide	\$20,000						\$20,000
6 Wi-fi: Wi-fi Enhancement to Downtown Greens	\$25,000						\$25,000
7 Licensing (Server CALs)		\$13,000					\$13,000
8 VXRail Equipment Replacement		\$100,000					\$100,000
9 Department Switch Upgrades		\$30,000	\$30,000				\$60,000
10 VoIP System (phones)			\$40,000				\$40,000
11 Camera Replacements (CH)			\$5,000				\$5,000
12 Plotter & Support Maintenance - City Hall			\$10,000				\$10,000
13 Cyber Incident Response - Table Top Training			\$20,000				\$20,000
14 Wireless AP Replacement (50 units, all buildings)				\$20,000			\$20,000
<b>Total Information Services</b>	<b>\$116,100</b>	<b>\$259,800</b>	<b>\$147,300</b>	<b>\$62,300</b>	<b>\$42,300</b>	<b>\$0</b>	<b>\$627,800</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Public Properties</u></b>							
1 Replace Pedestrian Bridge at Barlow Community Center, Southeast Green	\$250,000						\$250,000
2 HPD Parking Lot Expansion	\$200,000						\$200,000
3 Police HVAC Component Replacement- boiler, water heaters, flue pipe	\$180,000						\$180,000
4 Gazebo Wood Repairs and Paint (250th U.S. Anniversary)	\$65,000						\$65,000
5 Heinen's Parking Exit Relocation and Resurfacing (1)	\$80,000						\$80,000
6 Barlow Community Center Parking Lot Repairs	\$20,000						\$20,000
7 UPS Battery Replacement (Police & Parking Deck)	\$18,000						\$18,000
8 Barlow Community Center Vertical Blind Replacement	\$12,000						\$12,000
9 Police Locker Room Remodel	\$16,000						\$16,000
10 Inspection of Fire Risers	\$6,000						\$6,000
11 Lower Panel Replacement on 6 Garage Doors at Police Dept		\$12,000					\$12,000
12 Barlow Community Center Roof Top Replacement of two HVAC Units		\$60,000					\$60,000
13 City Hall Exterior Painting and Repairs		\$45,000					\$45,000
14 City Hall HVAC Replacement			\$750,000				\$750,000
15 Shingle Roof Replacement at City Hall and Police				\$240,000			\$240,000
16 Tuck Point of Clock Tower					\$15,000		\$15,000
17 Downtown Firepit Plaza						\$50,000	\$50,000
18 Downtown Public Restrooms						\$100,000	\$100,000
19 Downtown Pedestrian Kiosks						\$20,000	\$20,000
20 Downtown Parking Signs						\$20,000	\$20,000
<b>Total Public Properties</b>	<b>\$847,000</b>	<b>\$117,000</b>	<b>\$750,000</b>	<b>\$240,000</b>	<b>\$15,000</b>	<b>\$190,000</b>	<b>\$2,159,000</b>
<b><u>Public Works - Administrative Support</u></b>							
1 Furniture for new Public Works facility	\$360,000						\$360,000
<b>TOTAL</b>	<b>\$360,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$360,000</b>
<b>TOTAL GENERAL FUND</b>	<b>\$1,550,100</b>	<b>\$675,800</b>	<b>\$1,151,300</b>	<b>\$508,300</b>	<b>\$263,300</b>	<b>\$440,000</b>	<b>\$4,588,800</b>

**CITY OF HUDSON  
FIVE YEAR PLAN**

**GENERAL FUND (cont.)**

	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures By Department</b>								
<b>Police Department</b>								
Personnel	\$5,214,969	\$5,493,920	\$5,493,920	\$5,725,735	\$5,954,764	\$6,192,955	\$6,440,673	\$6,698,300
Professional Development	\$48,095	\$57,150	\$63,410	\$67,150	\$67,822	\$68,500	\$69,185	\$69,877
Contractual Services	\$500,180	\$623,016	\$641,038	\$631,078	\$650,772	\$650,084	\$663,156	\$670,051
Materials & Supplies	\$115,731	\$105,000	\$147,499	\$93,000	\$93,930	\$94,869	\$95,818	\$96,776
Capital	\$480,321	\$309,351	\$377,064	\$212,000	\$224,000	\$239,000	\$191,000	\$191,000
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Police Department</b>	<b>\$6,359,295</b>	<b>\$6,588,437</b>	<b>\$6,722,931</b>	<b>\$6,728,963</b>	<b>\$6,991,288</b>	<b>\$7,245,408</b>	<b>\$7,459,832</b>	<b>\$7,726,004</b>
<b>Health District</b>								
Contractual Services	\$331,655	\$324,975	\$324,975	\$325,201	\$328,453	\$331,738	\$335,055	\$338,405
<b>Total Health District</b>	<b>\$331,655</b>	<b>\$324,975</b>	<b>\$324,975</b>	<b>\$325,201</b>	<b>\$328,453</b>	<b>\$331,738</b>	<b>\$335,055</b>	<b>\$338,405</b>
<b>Community Development</b>								
Personnel	\$903,673	\$1,005,694	\$1,005,694	\$1,025,951	\$1,066,989	\$1,109,669	\$1,154,055	\$1,200,218
Professional Development	\$15,921	\$23,820	\$24,125	\$25,820	\$26,078	\$26,339	\$26,602	\$26,868
Contractual Services	\$113,157	\$72,817	\$94,409	\$79,258	\$80,878	\$81,242	\$82,461	\$83,302
Materials & Supplies	\$3,008	\$5,250	\$6,170	\$6,250	\$6,313	\$6,376	\$6,439	\$6,504
Capital	\$3,702	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$1,000	\$1,000	\$500	\$505	\$510	\$515	\$520
<b>Total Community Development</b>	<b>\$1,039,461</b>	<b>\$1,108,581</b>	<b>\$1,131,398</b>	<b>\$1,137,779</b>	<b>\$1,180,763</b>	<b>\$1,224,135</b>	<b>\$1,270,073</b>	<b>\$1,317,412</b>
<b>Street Trees &amp; ROW</b>								
Personnel	\$111,105	\$131,157	\$131,157	\$106,593	\$110,857	\$115,291	\$119,903	\$124,699
Professional Development	\$285	\$4,300	\$3,852	\$4,300	\$4,343	\$4,386	\$4,430	\$4,475
Contractual Services	\$315,100	\$429,127	\$462,990	\$564,226	\$570,295	\$575,742	\$581,733	\$587,560
Materials & Supplies	\$7,716	\$17,250	\$17,272	\$10,250	\$10,353	\$10,456	\$10,561	\$10,666
<b>Total Street Trees &amp; ROW</b>	<b>\$434,206</b>	<b>\$581,834</b>	<b>\$615,271</b>	<b>\$685,369</b>	<b>\$755,847</b>	<b>\$705,875</b>	<b>\$716,627</b>	<b>\$727,400</b>
<b>RITA</b>								
Contractual Services	\$709,042	\$785,000	\$785,000	\$785,000	\$804,625	\$824,741	\$845,359	\$866,493
<b>Total RITA</b>	<b>\$709,042</b>	<b>\$785,000</b>	<b>\$785,000</b>	<b>\$785,000</b>	<b>\$804,625</b>	<b>\$824,741</b>	<b>\$845,359</b>	<b>\$866,493</b>
<b>City Council &amp; Clerk</b>								
Personnel	\$154,715	\$227,417	\$227,417	\$180,772	\$188,003	\$195,523	\$203,344	\$211,478
Professional Development	\$11,461	\$16,500	\$16,500	\$16,500	\$16,665	\$16,832	\$17,000	\$17,170
Contractual Services	\$48,142	\$25,200	\$44,849	\$25,000	\$25,250	\$25,503	\$25,758	\$26,015
Materials & Supplies	\$849	\$2,500	\$2,531	\$2,500	\$2,525	\$2,550	\$2,576	\$2,602
<b>Total City Council &amp; Clerk</b>	<b>\$218,231</b>	<b>\$271,617</b>	<b>\$291,297</b>	<b>\$224,772</b>	<b>\$232,443</b>	<b>\$240,407</b>	<b>\$248,677</b>	<b>\$257,264</b>
<b>Visitor Center</b>								
Personnel	\$0	\$0	\$915	\$41,005	\$42,645	\$44,351	\$46,125	\$47,970
Professional Development	\$0	\$0	\$0	\$300	\$303	\$306	\$309	\$312
Contractual Services	\$0	\$0	\$32,180	\$300	\$303	\$306	\$309	\$312
Materials & Supplies	\$0	\$0	\$867	\$17,000	\$17,170	\$17,342	\$17,515	\$17,690
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$0	\$41	\$675	\$682	\$689	\$695	\$702
<b>Total Visitor Center</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,002</b>	<b>\$59,280</b>	<b>\$61,103</b>	<b>\$62,993</b>	<b>\$64,954</b>	<b>\$66,987</b>

**CITY OF HUDSON  
FIVE YEAR PLAN**

**GENERAL FUND (cont.)**

	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures By Department</b>								
<b>City Solicitor</b>								
Personnel	\$184,146	\$198,003	\$198,003	\$188,367	\$195,902	\$203,738	\$211,887	\$220,363
Professional Development	\$7,854	\$9,500	\$9,500	\$9,500	\$9,595	\$9,691	\$9,788	\$9,886
Contractual Services	\$483,665	\$304,500	\$336,088	\$328,286	\$331,569	\$334,885	\$338,233	\$341,616
Materials & Supplies	\$1,050	\$500	\$500	\$500	\$505	\$510	\$515	\$520
<b>Total City Solicitor</b>	<b>\$676,715</b>	<b>\$512,503</b>	<b>\$544,091</b>	<b>\$526,653</b>	<b>\$537,571</b>	<b>\$548,823</b>	<b>\$560,424</b>	<b>\$572,385</b>
<b>Administration</b>								
Personnel	\$869,757	\$936,530	\$936,530	\$844,347	\$878,121	\$913,246	\$949,776	\$987,767
Professional Development	\$63,176	\$31,650	\$40,312	\$36,500	\$36,865	\$37,234	\$37,606	\$37,982
Contractual Services	\$219,791	\$221,500	\$258,791	\$234,840	\$237,188	\$239,560	\$241,956	\$244,375
Materials & Supplies	\$43,649	\$13,500	\$24,096	\$65,000	\$65,650	\$66,307	\$66,970	\$67,639
Capital	\$8,498	\$0	\$16,642	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Refunds	\$586,398	\$600,000	\$600,000	\$600,000	\$606,000	\$612,060	\$618,181	\$624,362
<b>Total Administration</b>	<b>\$1,791,268</b>	<b>\$1,803,180</b>	<b>\$1,876,370</b>	<b>\$1,795,687</b>	<b>\$1,838,824</b>	<b>\$1,883,406</b>	<b>\$1,929,488</b>	<b>\$1,977,126</b>
<b>Communications</b>								
Personnel	\$0	\$0	\$0	\$280,834	\$254,526	\$264,708	\$275,296	\$286,308
Professional Development	\$0	\$0	\$0	\$4,050	\$4,091	\$4,131	\$4,173	\$4,214
Contractual Services	\$0	\$0	\$0	\$63,520	\$64,155	\$64,797	\$65,445	\$66,099
Materials & Supplies	\$0	\$0	\$0	\$500	\$505	\$510	\$515	\$520
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Communications</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$348,904</b>	<b>\$323,277</b>	<b>\$334,146</b>	<b>\$345,428</b>	<b>\$357,142</b>
<b>Finance</b>								
Personnel	\$1,113,270	\$1,254,820	\$1,254,820	\$994,202	\$1,033,970	\$1,075,329	\$1,118,342	\$1,163,076
Professional Development	\$15,165	\$19,250	\$19,730	\$19,250	\$19,443	\$19,637	\$19,833	\$20,032
Contractual Services	\$419,302	\$426,920	\$448,629	\$446,048	\$450,508	\$455,014	\$459,564	\$464,159
Materials & Supplies	\$2,629	\$5,500	\$5,991	\$5,500	\$5,555	\$5,611	\$5,667	\$5,723
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Finance</b>	<b>\$1,550,366</b>	<b>\$1,706,490</b>	<b>\$1,729,170</b>	<b>\$1,465,000</b>	<b>\$1,509,476</b>	<b>\$1,555,590</b>	<b>\$1,603,406</b>	<b>\$1,652,990</b>
<b>Information Services</b>								
Personnel	\$304,242	\$320,396	\$320,396	\$412,043	\$428,525	\$445,666	\$463,492	\$482,032
Professional Development	\$15,120	\$9,500	\$14,000	\$10,500	\$10,605	\$10,711	\$10,818	\$10,926
Contractual Services	\$416,435	\$473,867	\$507,625	\$509,269	\$514,362	\$519,505	\$524,700	\$529,947
Materials & Supplies	\$3,164	\$0	\$1,612	\$3,000	\$3,030	\$3,060	\$3,091	\$3,122
Capital	\$100,973	\$153,300	\$175,654	\$116,100	\$259,800	\$147,300	\$62,300	\$42,300
<b>Total Information Services</b>	<b>\$839,934</b>	<b>\$957,063</b>	<b>\$1,019,287</b>	<b>\$1,050,912</b>	<b>\$1,216,321</b>	<b>\$1,126,242</b>	<b>\$1,064,402</b>	<b>\$1,068,328</b>

**CITY OF HUDSON  
FIVE YEAR PLAN**

GENERAL FUND (cont.)		2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Expenditures By Department</b>									
<b>Engineering Department</b>									
	Personnel	\$1,048,101	\$1,151,945	\$1,151,945	\$1,263,605	\$1,314,149	\$1,366,715	\$1,421,384	\$1,478,239
	Professional Development	\$13,759	\$11,700	\$16,159	\$13,900	\$14,039	\$14,179	\$14,321	\$14,464
	Contractual Services	\$253,406	\$271,700	\$362,538	\$277,534	\$283,448	\$284,595	\$288,982	\$291,934
	Materials & Supplies	\$4,538	\$6,400	\$6,684	\$6,600	\$6,666	\$6,733	\$6,800	\$6,868
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Engineering Department</b>		<b>\$1,319,803</b>	<b>\$1,441,745</b>	<b>\$1,537,327</b>	<b>\$1,561,639</b>	<b>\$1,618,303</b>	<b>\$1,672,223</b>	<b>\$1,731,487</b>	<b>\$1,791,506</b>
<b>Public Properties</b>									
	Personnel	\$317,917	\$349,019	\$349,019	\$352,413	\$366,510	\$381,170	\$396,417	\$412,273
	Professional Development	\$139	\$2,500	\$2,600	\$4,500	\$4,545	\$4,590	\$4,636	\$4,683
	Contractual Services	\$656,809	\$577,999	\$821,935	\$658,511	\$665,934	\$672,143	\$679,276	\$686,085
	Materials & Supplies	\$42,927	\$45,000	\$51,525	\$45,000	\$45,450	\$45,905	\$46,364	\$46,827
	Capital	\$415,681	\$252,500	\$1,258,430	\$847,000	\$117,000	\$750,000	\$240,000	\$15,000
	Refunds	\$24,317	\$15,000	\$15,355	\$20,000	\$20,200	\$20,402	\$20,606	\$20,812
<b>Total Public Properties</b>		<b>\$1,457,789</b>	<b>\$1,242,018</b>	<b>\$2,498,865</b>	<b>\$1,927,424</b>	<b>\$1,219,638</b>	<b>\$1,874,210</b>	<b>\$1,387,298</b>	<b>\$1,185,680</b>
<b>Public Works - Admin. Support</b>									
	Personnel	\$347,512	\$423,003	\$423,003	\$387,398	\$402,894	\$419,010	\$435,770	\$453,201
	Professional Development	\$6,497	\$3,350	\$3,537	\$4,150	\$4,192	\$4,233	\$4,276	\$4,319
	Contractual Services	\$87,115	\$109,244	\$139,482	\$109,637	\$112,239	\$112,552	\$114,417	\$115,591
	Materials & Supplies	\$3,099	\$5,000	\$7,332	\$5,000	\$5,050	\$5,101	\$5,152	\$5,203
	Capital	\$0	\$0	\$0	\$360,000	\$0	\$0	\$0	\$0
<b>Total Public Works - Admin. Support</b>		<b>\$444,223</b>	<b>\$540,597</b>	<b>\$573,354</b>	<b>\$866,185</b>	<b>\$524,374</b>	<b>\$540,895</b>	<b>\$559,614</b>	<b>\$578,313</b>
<b>Transfers/Advances Out</b>									
	Street Maint & Repair - 201	\$2,800,000	\$2,700,000	\$2,700,000	\$2,500,000	\$2,600,000	\$2,900,000	\$3,200,000	\$3,300,000
	Debt Service - 301	\$1,364,799	\$1,304,045	\$1,304,045	\$1,306,002	\$1,302,102	\$1,301,776	\$1,301,248	\$1,306,654
	New Debt Service (PW Facility)	\$0	\$0	\$0	\$173,701	\$1,811,793	\$1,811,793	\$1,811,793	\$1,811,793
	Georgetown Rent Saved	\$0	\$0	\$0	\$0	(\$300,000)	(\$300,000)	(\$300,000)	(\$300,000)
	Str & Sidewalk Const. - 430	\$7,980,000	\$8,493,577	\$8,493,577	\$6,059,075	\$4,175,000	\$3,316,000	\$5,000,000	\$3,330,000
	Cemetery Fund - 203	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Stormwater Fund - 504	\$3,200,000	\$3,400,000	\$3,400,000	\$3,300,000	\$3,300,000	\$3,500,000	\$2,000,000	\$2,100,000
	HCTV Fund - 206	\$650,750	\$30,000	\$30,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
	Fire Fund- 221	\$0	\$0	\$0	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
	Advance Out	\$2,118,150	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Transfers/Advances Out</b>		<b>\$18,113,699</b>	<b>\$15,927,622</b>	<b>\$15,927,622</b>	<b>\$13,978,778</b>	<b>\$13,528,895</b>	<b>\$13,169,569</b>	<b>\$13,653,041</b>	<b>\$12,188,447</b>
<b>Total Departmental Expenditures</b>		<b>\$35,285,687</b>	<b>\$33,791,662</b>	<b>\$35,610,959</b>	<b>\$33,467,546</b>	<b>\$32,671,202</b>	<b>\$33,340,402</b>	<b>\$33,775,164</b>	<b>\$32,671,880</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

**STREET & SIDEWALK CONST. (430)**

**BEGINNING BALANCE, JANUARY 1**

**Revenues:**

General Fund Transfer	\$8,907,533	\$8,493,577	\$8,493,577	\$6,059,075	\$4,175,000	\$3,316,000	\$5,000,000	\$3,330,000
Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$27,869	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$8,907,533</b>	<b>\$8,493,577</b>	<b>\$8,521,446</b>	<b>\$6,059,075</b>	<b>\$4,175,000</b>	<b>\$3,316,000</b>	<b>\$5,000,000</b>	<b>\$3,330,000</b>

**Total Available**

**\$16,297,011    \$12,963,721    \$16,965,329    \$8,622,273    \$5,609,198    \$4,750,198    \$6,434,198    \$4,764,198**

**Disbursements:**

**Expenditures:**

Carryover Encumbrances	\$3,973,740	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Improvements	\$7,853,127	\$8,742,577	\$14,402,131	\$7,188,075	\$4,175,000	\$3,316,000	\$5,000,000	\$3,330,000
<b>Total Expenditures</b>	<b>\$11,826,867</b>	<b>\$8,742,577</b>	<b>\$14,402,131</b>	<b>\$7,188,075</b>	<b>\$4,175,000</b>	<b>\$3,316,000</b>	<b>\$5,000,000</b>	<b>\$3,330,000</b>

**Total Disbursements**

**\$11,826,867    \$8,742,577    \$14,402,131    \$7,188,075    \$4,175,000    \$3,316,000    \$5,000,000    \$3,330,000**

Run Rate (Revenue Less Expenditures)

**(\$2,919,333)    (\$249,000)    (\$5,880,685)    (\$1,129,000)    \$0    \$0    \$0    \$0**

**ENDING BALANCE, DECEMBER 31**

**\$4,470,144    \$4,221,144    \$2,563,198    \$1,434,198    \$1,434,198    \$1,434,198    \$1,434,198    \$1,434,198**

Ratio Ending Balance to Disbursements

**37.80%    48.28%    17.80%    19.95%    34.35%    43.25%    28.68%    43.07%**

Ratio Ending Balance to Revenues

**50.18%    49.70%    30.18%    23.67%    34.35%    43.25%    28.68%    43.07%**



**CITY OF HUDSON, OHIO**  
**FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Note: D = Design and C = Construction on the Connectivity Program below.

		<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Street Construction Annual Program</u></b>								
1	Annual Reconstruction/Resurfacing Program	\$2,550,000	\$2,600,000	\$2,700,000	\$2,750,000	\$2,800,000		\$13,400,000
2	Annual Asphalt Patching Program	\$135,000	\$135,000	\$140,000	\$145,000	\$150,000		\$705,000
3	Annual Concrete Program	\$220,000	\$230,000	\$230,000	\$230,000	\$230,000		\$1,140,000
4	Annual Striping Program	\$275,000	\$285,000	\$300,000	\$315,000	\$330,000		\$1,505,000
5	Annual Crack Sealing	\$135,000	\$135,000	\$130,000	\$130,000	\$130,000		\$660,000
	<b>Total Street Construction Annual Program</b>	<b>\$3,315,000</b>	<b>\$3,385,000</b>	<b>\$3,500,000</b>	<b>\$3,570,000</b>	<b>\$3,640,000</b>	<b>\$0</b>	<b>\$17,410,000</b>
<b><u>Connectivity Program</u></b>								
	<b>2020 Connectivity Master Plan</b>							
1	Stow Road from 303 to Ravenna Street. (Construction)	\$1,600,000						\$1,600,000
	<b>Total 2020 Connectivity Master Plan</b>	<b>\$1,600,000</b>						<b>\$1,600,000</b>
<b><u>Other Connectivity</u></b>								
1	Franklin S Sidewalk from Aurora to School, Construction (2024 Carryover)	\$97,000						\$97,000
2	Replace Existing Sandstone Path at Northwest Green	\$20,000						\$20,000
3	S. Main St (91) Sidewalk from Barlow to Terex - East Side	\$217,000						\$217,000
4	Hudson Drive Sidewalk from Metro Parks Trail to 5537 Hudson Dr		\$150,000					\$150,000
5	Norfolk Southern Rails to Trails (Barlow Rd to Veterans Way) (Potential ODOT Project) (D, C)			\$126,000	\$1,040,000			\$1,166,000
6	N. Main St (91) Sidewalk from Chapel to WRA Parking Lot (Construction)					\$331,000		\$331,000
7	10' Trail Along Prospect St (From Hunting Hollow to Steepleview, Design)					\$150,000		\$150,000
8	10' Trail Along Prospect St (From Hunting Hollow to Steepleview, Construction)					\$900,000		\$900,000
9	Turnpike Bridge Widening on Prospect St (D,C)					\$1,920,577		\$1,920,577
10	Boston Mills Road from Stratford to Lake Forest Dr					\$1,425,000		\$1,425,000
11	Hudson Drive Sidewalk from Terex to City Hall Drive					\$296,000		\$296,000
12	Terex Road Sidewalk from City Hall Drive to Storage Facility					\$506,000		\$506,000
	<b>Total Other Connectivity</b>	<b>\$334,000</b>	<b>\$150,000</b>	<b>\$126,000</b>	<b>\$1,040,000</b>	<b>\$0</b>	<b>\$5,528,577</b>	<b>\$7,178,577</b>
<b><u>2026-2030 Connectivity Master Plan (1)</u></b>								
2	Barlow Road (Lincoln to Nicholson) - D					\$391,850		\$391,850
3	Barlow Road (Lincoln to Nicholson) - C					\$2,663,000		\$2,663,000
4	Stow Road (Chamberlin to Pine Trails) - C (City Share 1/2)					\$570,000		\$570,000
5	Norton Road (Existing to Sapphire) - D					\$121,605		\$121,605
6	Norton Road (Existing to Sapphire) - C					\$872,000		\$872,000
7	Barlow Road, E (Oak Grove to Stow to Sandstone) - D					\$286,971		\$286,971
8	Barlow Road, E (Oak Grove to Stow to Sandstone) - C					\$1,961,000		\$1,961,000
9	Ogilby Drive (Stoney Hill to Barlow Road) - D					\$223,850		\$223,850
10	Ogilby Drive (Stoney Hill to Barlow Road) - C					\$1,810,000		\$1,810,000
11	Lascula (Middleton Road to Herrick Park) - D					\$193,600		\$193,600
12	Lascula (Middleton Road to Herrick Park) - C					\$1,565,000		\$1,565,000
13	Heather Lane, Lauren, Londonairy, Bridgewater - D					\$284,350		\$284,350
14	Heather Lane, Lauren, Londonairy, Bridgewater - C					\$212,000		\$212,000
	<b>Total 2026 - 2030 Connectivity Master Plan</b>					<b>\$11,155,226</b>		<b>\$11,155,226</b>
(1) City Manager to discuss with Council at 1st Budget Meeting								
	<b>Total Connectivity Program</b>	<b>\$1,934,000</b>	<b>\$150,000</b>	<b>\$126,000</b>	<b>\$1,040,000</b>	<b>\$0</b>	<b>\$16,683,803</b>	<b>\$19,933,803</b>

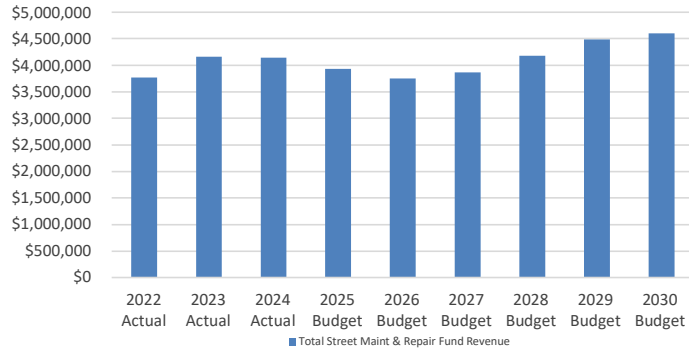
**CITY OF HUDSON, OHIO**  
**FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Note: D = Design and C = Construction on the Connectivity Program below.

		<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b>Street Improvement Projects - Pav as you go</b>								
1	Terex/SR 91 Intersection Improvement (ODOT Project Funding \$400,142. C) (2025 Carryover)	\$350,000						\$350,000
2	Veterans Way at Milford Road Retaining Wall Replacement (D,C)	\$225,000						\$225,000
3	Downtown Pedestrian Safety Improvements - Phase 2 (ODOT Funding \$727,722) (1)	\$250,000						\$250,000
4	E. Barlow Road Resurfacing (ODOT Project Funding \$439,744, RxR Tracks to Stow Rd Construction) City Portion	\$250,000						\$250,000
5	Hines Hill Road RxR Grade Separation Project (Design-Part 2)	\$949,075						\$949,075
6	Allen Road/Seasons Road Traffic Signal, Design and Construction, Reimbursement to City of Stow (\$300,000 ODOT Grant)	\$150,000						\$150,000
7	N. Main Street Ped Hybrid Beacon and Mid Block Crosswalk Removal (D, C) (2)	\$75,000	\$450,000					\$525,000
8	Owen Brown St. (Rt. 91 to Morse Rd.) Partial Reconstruction (Curb & Storm Imp - See 504) (Carryover from 2024)		\$500,000					\$500,000
9	Boston Mills Road Resurfacing (Potential ODOT Project)				\$700,000			\$700,000
10	Ravenna Road at Stow Road Traffic Signal Improvement (If No ODOT Safety Funding) (D, C)						\$520,000	\$520,000
11	Hines Hill Road RxR Grade Separation Project (RW, Util Relocation, Construction) (ORDC Grant Funding- \$2.68M and FRA Grant Funding- \$13.7M)						\$1,100,000	\$1,100,000
12	Veterans Rails to Trails (ODOT Project Funding \$700,000, D&C Barlow to Seasons Road) (Rollover from 2024)						\$1,260,000	\$1,260,000
13	Hudson Street Curb, Sidewalk Reconstruction						\$600,000	\$600,000
	<b>Total Street Improvement Projects - Pay as you go</b>	<b>\$2,249,075</b>	<b>\$950,000</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$3,480,000</b>	<b>\$7,379,075</b>
	(1) Downtown Pedestrian Phase 2 will install a new sidewalk and drainage improvements along the east side of S. Main St (91) from Stoney Hill Drive to Nantucket Drive, crosswalk "bump-out" at Owen Brown St/N. Main St, ADA Ramp Upgrades at E. Main/303, College/303, new Pedestrian Signal Heads at various crosswalks and crosswalk paint upgrades. (2) City Manager to discuss with Council.							
	<b>TOTAL STREET &amp; SIDEWALK PROJECTS</b>	<b>\$7,498,075</b>	<b>\$4,485,000</b>	<b>\$3,626,000</b>	<b>\$5,310,000</b>	<b>\$3,640,000</b>	<b>\$20,163,803</b>	<b>\$44,722,878</b>
<b>Other Sources of Funding</b>								
1	State Highway Improvement Fund (202)	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000		\$325,000
2	Permissive Auto Capital (401)	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000		\$1,225,000
	<b>Total Other Sources of Funding</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$310,000</b>	<b>\$0</b>	<b>\$1,550,000</b>
	<b>TOTAL STREET &amp; SIDEWALK FUND CHARGE</b>	<b>\$7,188,075</b>	<b>\$4,175,000</b>	<b>\$3,316,000</b>	<b>\$5,000,000</b>	<b>\$3,330,000</b>	<b>\$20,163,803</b>	<b>\$43,172,878</b>

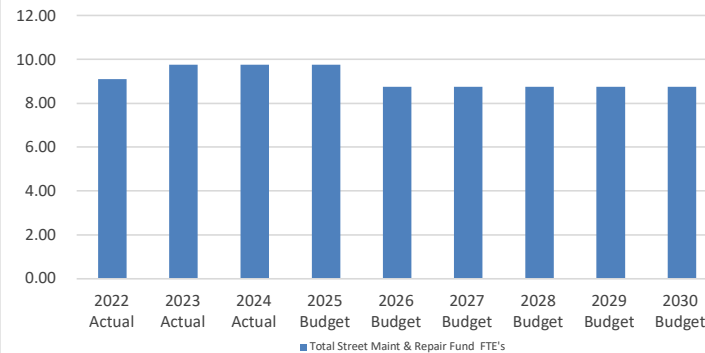
# CITY OF HUDSON FIVE YEAR PLAN STREET MAINT. & REPAIR FUND TRENDS

**Street Maint. & Repair Fund Revenue**



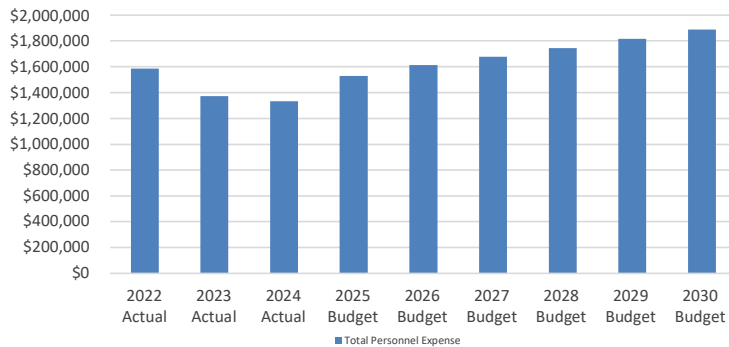
The main source of Street Maint. & Repair Fund revenue is a transfer from the General Fund which makes up about 70% of the total revenue. The other major sources of revenue are gas tax and license fees.

**Full Time Employees**



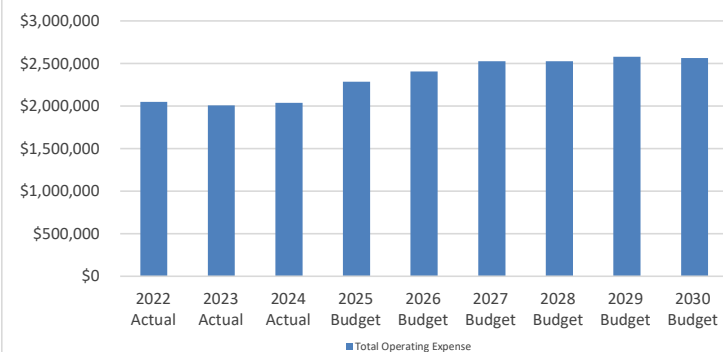
Street Maint. & Repair Fund full time employees have remained at 8.75 since 2025. This total is not anticipated to change through 2030.

**Personnel Expense**



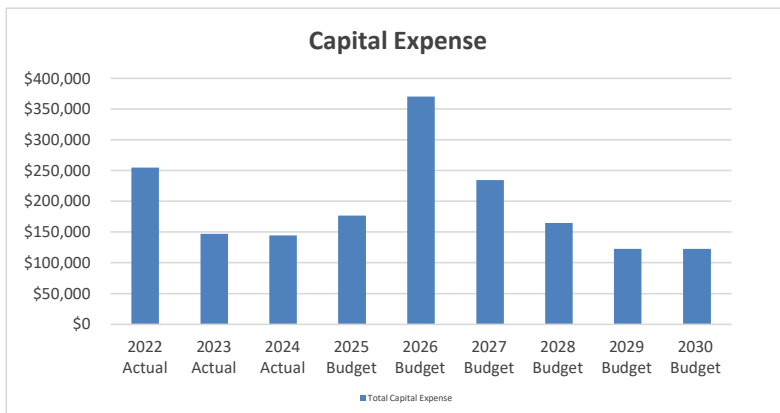
Street Maint & Repair Fund personnel costs rise an average of 3.94% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

**Operating Expense**

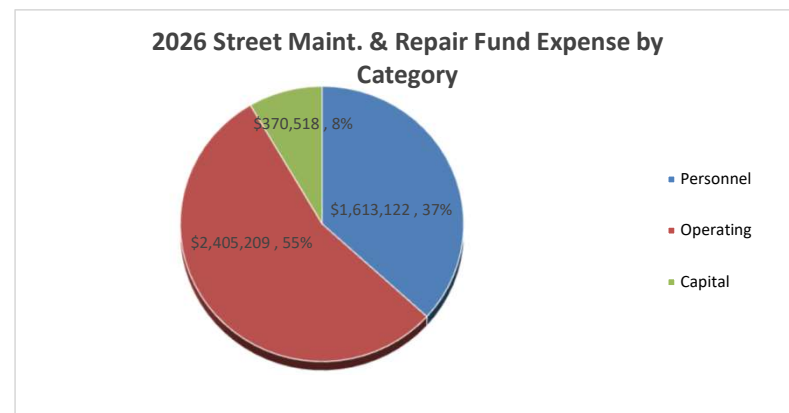


Street Maint & Repair Fund operating costs rise an average of 3.70% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

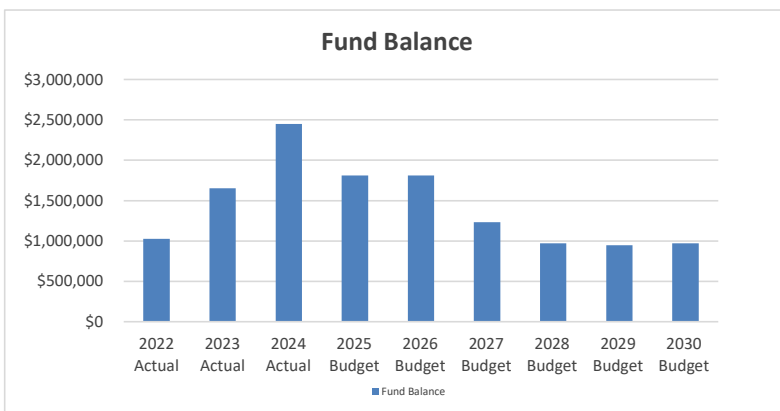
# CITY OF HUDSON FIVE YEAR PLAN STREET MAINT. & REPAIR FUND TRENDS



Street Maint & Repair Fund capital expenses are composed mostly of street repair and leaf equipment.



The Street Maint. & Repair Fund accounts for both street maintenance, including snow removal and leaf pickup.



City Council has set a goal to maintain a only a small fund balance in the Street Maint. & Repair Fund since the fund is supported by the General Fund.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
STREET MAINTENANCE AND REPAIR FUND (201)	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	1,838,319	2,342,023	2,467,026	\$2,450,259	\$1,811,410	\$1,233,637	\$974,161	\$945,836
<b>Revenues:</b>								
Gasoline Tax	\$1,170,652	\$1,100,000	\$1,137,785	\$1,120,000	\$1,131,200	\$1,142,512	\$1,153,937	\$1,165,476
License Fees	\$137,418	\$130,000	\$126,585	\$130,000	\$131,300	\$132,613	\$133,939	\$135,279
Miscellaneous	\$35,403	\$0	\$10,350	\$0	\$0	\$0	\$0	\$0
<b>Subtotal</b>	<b>\$1,343,473</b>	<b>\$1,230,000</b>	<b>\$1,274,720</b>	<b>\$1,250,000</b>	<b>\$1,262,500</b>	<b>\$1,275,125</b>	<b>\$1,287,876</b>	<b>\$1,300,755</b>
Transfers In - General Fund	\$2,800,000	\$2,700,000	\$2,700,000	\$2,500,000	\$2,600,000	\$2,900,000	\$3,200,000	\$3,300,000
<b>Total Available</b>	<b>\$5,981,792</b>	<b>\$6,272,023</b>	<b>\$6,441,746</b>	<b>\$6,200,259</b>	<b>\$5,673,910</b>	<b>\$5,408,762</b>	<b>\$5,462,037</b>	<b>\$5,546,591</b>
<b>Disbursements:</b>								
Street Maint. & Repair								
Personnel	\$1,126,075	\$1,259,100	\$1,259,100	\$1,342,987	\$1,396,706	\$1,452,575	\$1,510,678	\$1,571,105
Professional Development	\$5,059	\$4,350	\$4,850	\$5,150	\$5,202	\$5,254	\$5,306	\$5,359
Contractual Services	\$1,482,128	\$1,640,838	\$1,718,577	\$1,695,994	\$1,811,800	\$1,801,378	\$1,847,953	\$1,827,143
Materials & Supplies	\$476,465	\$541,500	\$531,096	\$619,065	\$625,256	\$631,508	\$637,823	\$644,202
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$123,495	\$155,325	\$155,325	\$259,000	\$123,000	\$75,000	\$33,000	\$33,000
Carryover Encumbrances	\$112,137	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Street Maint. &amp; Repair</b>	<b>\$3,325,358</b>	<b>\$3,601,113</b>	<b>\$3,668,948</b>	<b>\$3,922,196</b>	<b>\$3,961,964</b>	<b>\$3,965,715</b>	<b>\$4,034,760</b>	<b>\$4,080,809</b>
Leaf Collection								
Personnel	\$206,247	\$270,135	\$270,135	\$270,135	\$280,940	\$292,178	\$303,865	\$316,020
Professional Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$46,826	\$0	\$1,200	\$55,000	\$55,550	\$56,106	\$56,667	\$57,233
Materials & Supplies	\$27,354	\$30,000	\$29,686	\$30,000	\$30,300	\$30,603	\$30,909	\$31,218
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$21,118	\$21,518	\$21,518	\$111,518	\$111,518	\$90,000	\$90,000	\$90,000
Carryover Encumbrances	\$12,867	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Leaf Collection</b>	<b>\$314,412</b>	<b>\$321,653</b>	<b>\$322,539</b>	<b>\$466,653</b>	<b>\$478,308</b>	<b>\$468,887</b>	<b>\$481,441</b>	<b>\$494,471</b>
<b>Total Disbursements</b>	<b>\$3,639,770</b>	<b>\$3,922,766</b>	<b>\$3,991,487</b>	<b>\$4,388,849</b>	<b>\$4,440,272</b>	<b>\$4,434,601</b>	<b>\$4,516,201</b>	<b>\$4,575,280</b>
Run Rate (Revenue Less Expenditures)	\$503,703	\$7,234	(\$16,767)	(\$638,849)	(\$577,772)	(\$259,476)	(\$28,325)	\$25,475
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$2,342,023</b>	<b>\$2,349,257</b>	<b>\$2,450,259</b>	<b>\$1,811,410</b>	<b>\$1,233,637</b>	<b>\$974,161</b>	<b>\$945,836</b>	<b>\$971,312</b>
Ratio Ending Balance to Disbursements	64.35%	59.89%	61.39%	41.27%	27.78%	21.97%	20.94%	21.23%
Ratio Ending Balance to Revenues	56.52%	59.78%	61.65%	48.30%	31.94%	23.33%	21.08%	21.11%

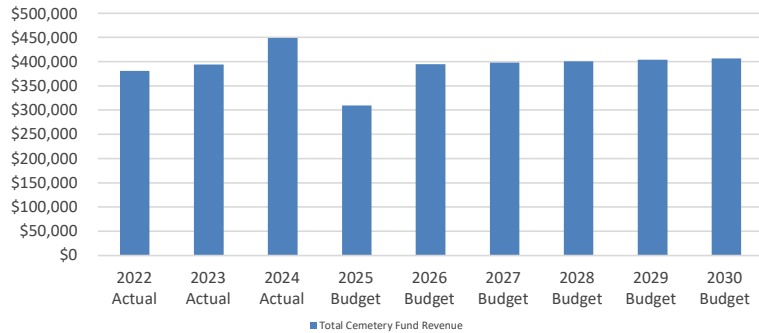
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

		<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Street Maintenance &amp; Repair</u></b>								
1	Replace 2010 small Message Board	\$22,000						\$22,000
2	Replace 2004 Road Repair Trailer	\$93,000						\$93,000
3	Replace guard rail mower tractor	\$59,000						\$59,000
4	Replace hydraulic boom on large roadside mower	\$85,000						\$85,000
5	Truck cap for Streets truck		\$11,000					\$11,000
6	Replace 2008 Roadside Mower (New Lease)		\$33,000	\$33,000	\$33,000	\$33,000		\$132,000
7	Replace Tow Motor		\$47,000					\$32,000
8	Replace 2003 Deckover trailer		\$32,000					\$47,000
9	Replace smaller Leaf Vac			\$42,000				\$42,000
10	Replace Railings on 303 Under Bridges (1)						\$150,000	\$150,000
<b>Total Street Maintenance &amp; Repair</b>		<b>\$259,000</b>	<b>\$123,000</b>	<b>\$75,000</b>	<b>\$33,000</b>	<b>\$33,000</b>	<b>\$150,000</b>	<b>\$673,000</b>
<b><u>Leaf Collection</u></b>								
1	7 Old Dominion Brush Leaf Vacuum Trailers (Ongoing Lease)	\$21,518	\$21,518					
2	Old Dominion Brush Leaf Vacuum Trailers (New Lease)	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000		\$450,000
								\$0
								\$0
								\$0
<b>Total Leaf Collection</b>		<b>\$111,518</b>	<b>\$111,518</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$493,036</b>
<b>TOTAL STREET MAINTENANCE &amp; REPAIR FUND</b>		<b>\$370,518</b>	<b>\$234,518</b>	<b>\$165,000</b>	<b>\$123,000</b>	<b>\$123,000</b>	<b>\$150,000</b>	<b>\$1,166,036</b>

(1) The City will apply for Safety Grant Funds to cover the cost of this project.

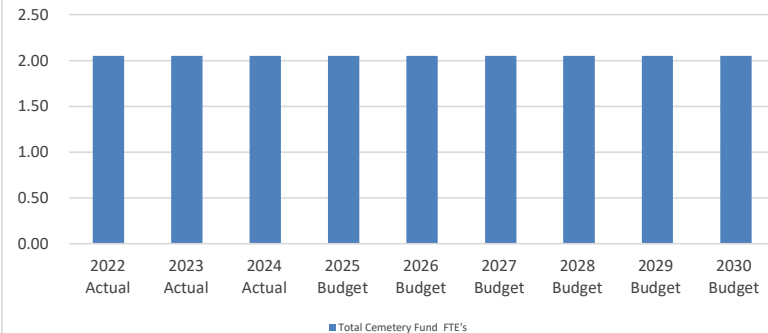
# CITY OF HUDSON FIVE YEAR PLAN CEMETERY FUND TRENDS

### Cemetery Fund Revenue



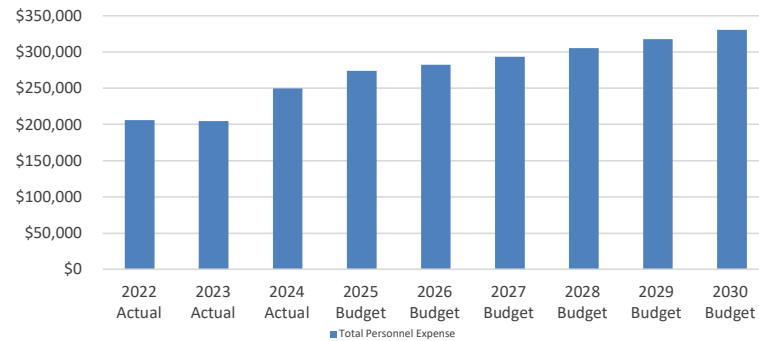
The main source of Cemetery Fund revenue is Property Taxes which makes up about 60% of the total revenue. The other major sources of revenue are charges for services.

### Full Time Employees



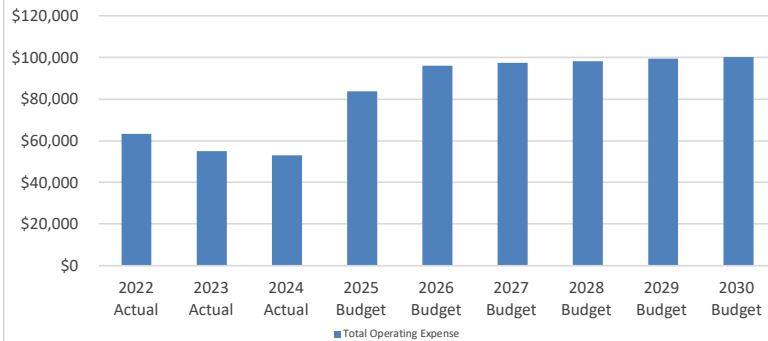
Cemetery Fund full time employees have remained at 2.05 since 2019. This total is not anticipated to change through 2030.

### Personnel Expense



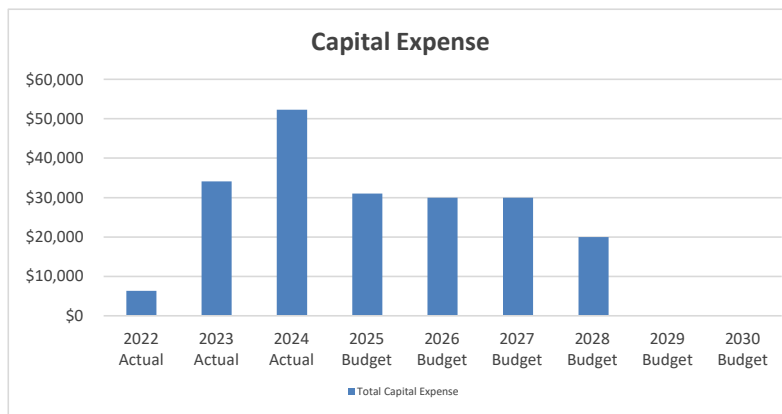
Cemetery Fund personnel costs rise an average of 5.34% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

### Operating Expense

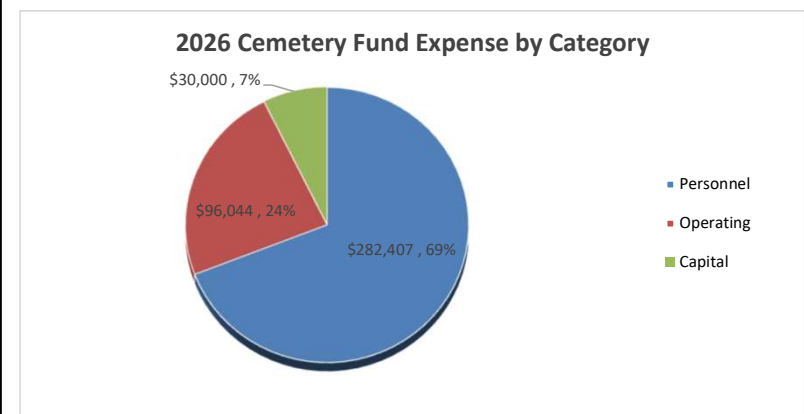


Cemetery Fund operating costs rise an average of 9.21% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

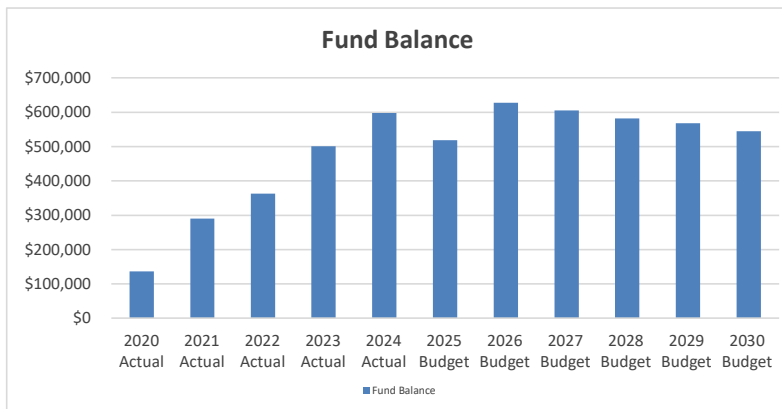
# CITY OF HUDSON FIVE YEAR PLAN CEMETERY FUND TRENDS



Cemetery Fund capital expenses are composed mostly of street paving and land improvements.



The Cemetery Fund accounts for both burials and maintenance of City owned cemeteries.



The Cemetery Fund Balance grew significantly in 2021 thanks to a large revenue increase.



**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

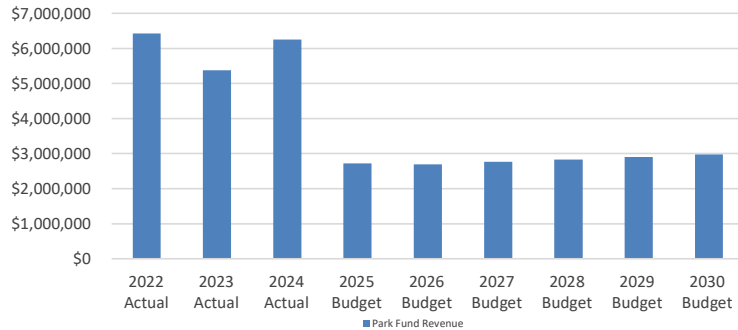
<b>CEMETERIES FUND (203)</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Projected</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	<b>2030 Budget</b>
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	507,315	\$596,881	\$601,540	\$641,006	\$627,555	\$604,315	\$581,366	\$568,068
<b><u>Revenues:</u></b>								
Real Estate Property Tax	\$248,450	\$201,503	\$249,994	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000
Charges for Services	\$182,157	\$107,000	\$159,683	\$142,000	\$144,840	\$147,737	\$150,692	\$153,705
Miscellaneous	\$18,691	\$1,500	\$20,774	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Transfer from General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$449,298</b>	<b>\$310,003</b>	<b>\$430,451</b>	<b>\$395,000</b>	<b>\$397,840</b>	<b>\$400,737</b>	<b>\$403,692</b>	<b>\$406,705</b>
<b>Total Available</b>	<b>\$956,613</b>	<b>\$906,884</b>	<b>\$1,031,992</b>	<b>\$1,036,006</b>	<b>\$1,025,395</b>	<b>\$1,005,052</b>	<b>\$985,057</b>	<b>\$974,773</b>
<b><u>Disbursements:</u></b>								
Cemetery								
Personnel	\$249,718	\$273,884	\$273,884	\$282,407	\$293,703	\$305,451	\$317,669	\$330,376
Professional Development	\$455	\$2,600	\$2,600	\$3,550	\$3,586	\$3,621	\$3,658	\$3,694
Contractual Services	\$40,512	\$61,995	\$62,236	\$70,594	\$71,672	\$72,273	\$73,099	\$73,672
Materials & Supplies	\$8,777	\$16,950	\$18,666	\$19,700	\$19,897	\$20,096	\$20,297	\$20,500
Refunds	\$3,332	\$2,200	\$2,200	\$2,200	\$2,222	\$2,244	\$2,267	\$2,289
Capital Purchases	\$52,278	\$31,000	\$31,400	\$30,000	\$30,000	\$20,000	\$0	\$0
Advance to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$4,659	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Cemetery</b>	<b>\$359,731</b>	<b>\$388,629</b>	<b>\$390,986</b>	<b>\$408,451</b>	<b>\$421,080</b>	<b>\$423,686</b>	<b>\$416,989</b>	<b>\$430,532</b>
<b>Total Disbursements</b>	<b>\$359,731</b>	<b>\$388,629</b>	<b>\$390,986</b>	<b>\$408,451</b>	<b>\$421,080</b>	<b>\$423,686</b>	<b>\$416,989</b>	<b>\$430,532</b>
Run Rate (Revenue Less Expenditures)	\$89,567	(\$78,626)	\$39,466	(\$13,451)	(\$23,240)	(\$22,949)	(\$13,298)	(\$23,826)
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$596,881	\$518,255	\$641,006	\$627,555	\$604,315	\$581,366	\$568,068	\$544,241
Ratio Ending Balance to Disbursements	165.92%	133.35%	163.95%	153.64%	143.52%	137.22%	136.23%	126.41%
Ratio Ending Balance to Revenues	132.85%	167.18%	148.91%	158.87%	151.90%	145.07%	140.72%	133.82%

**CITY OF HUDSON, OHIO**  
**FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

		<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Cemetery</u></b>								
1	Headstone Repairs	\$20,000	\$20,000	\$20,000				\$60,000
2	Replace Barn Roof at Markille Cemetery	\$10,000						\$10,000
3	Office updates		\$10,000					\$10,000
4	Columbarium						\$27,000	\$27,000
5	Burial Lot Expansion						\$40,000	\$40,000
<b>Total Cemetery</b>		<b>\$30,000</b>	<b>\$30,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$67,000</b>	<b>\$147,000</b>
<b>TOTAL CEMETERY FUND</b>		<b>\$30,000</b>	<b>\$30,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$67,000</b>	<b>\$147,000</b>

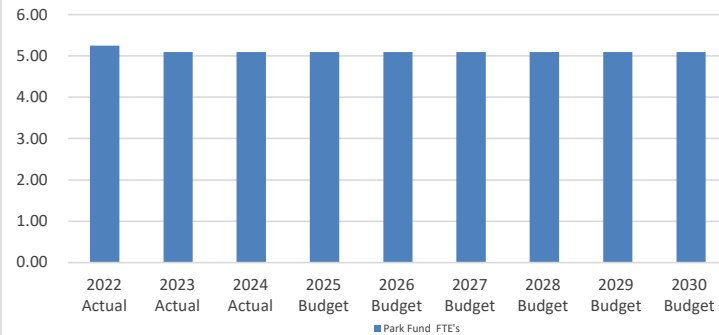
# CITY OF HUDSON FIVE YEAR PLAN PARK FUND TRENDS

**Park Fund Revenue**



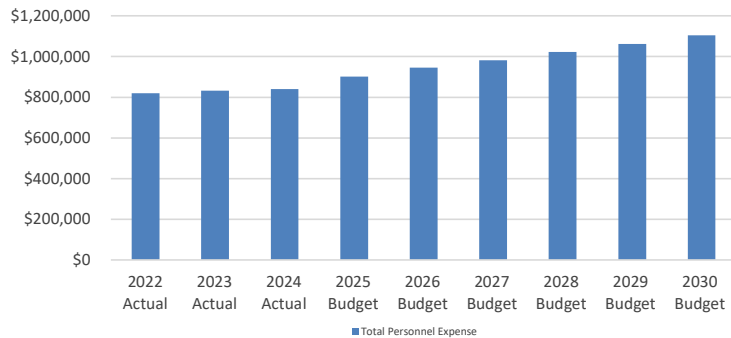
The main source of Park Fund revenue is income tax which makes up about 95% of the total revenue. 2022-2023 contains debt proceeds which increase the revenue significantly during those years.

**Full Time Employees**



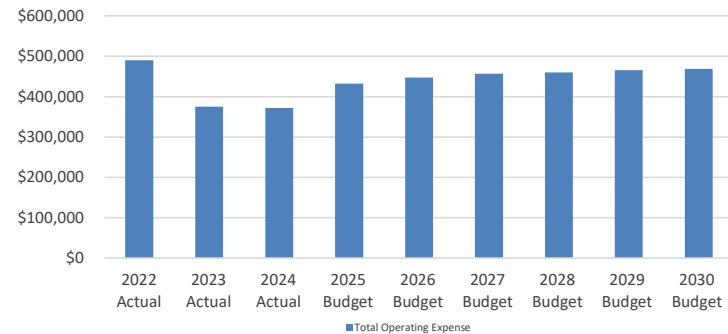
Park Fund full time employees are at 5.10 in 2025. This total is not anticipated to change through 2030.

**Personnel Expense**



Park Fund personnel costs rise an average of 4.95% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

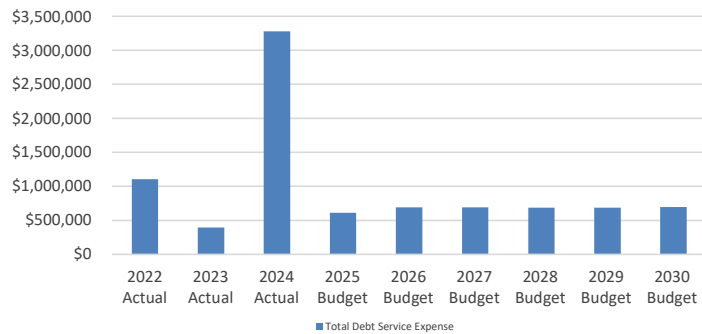
**Operating Expense**



Park Fund operating costs rise an average of 3.69% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

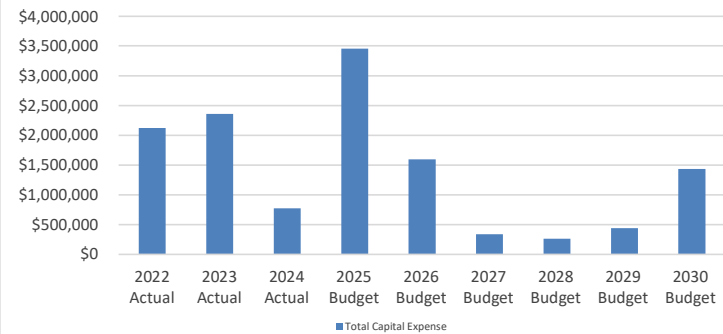
# CITY OF HUDSON FIVE YEAR PLAN PARK FUND TRENDS

### Debt Service Expense



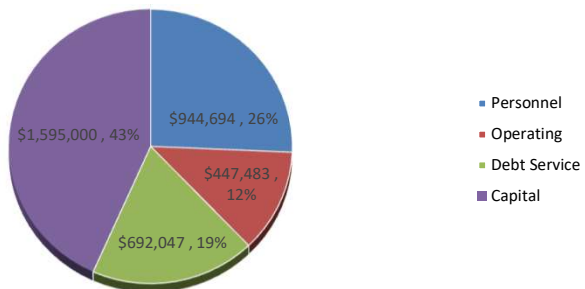
The increase in debt service throughout the budget is due to the anticipated issuance of \$6.7 million in bonds for connectivity and pickleball.

### Capital Expense



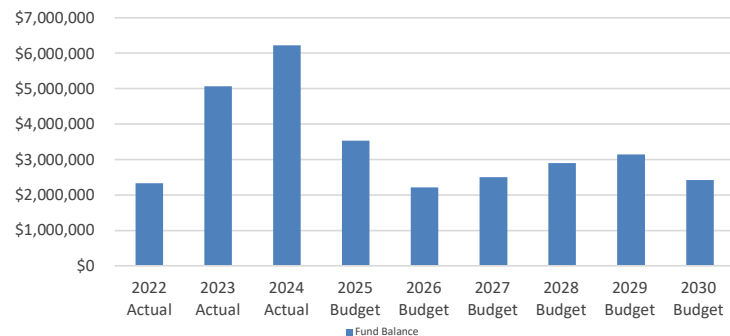
Park Fund capital expenses are composed mostly of trails and sidewalks.

### 2026 Park Fund Expense by Category



The Park Fund accounts for both the operation and upkeep and capital improvements of the parks as well as capital items related to the golf course.

### Fund Balance



Park Fund balance has fluctuates throughout the budget due to large connectivity projects.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

<b>PARKS FUND (205)</b>	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	5,664,848	\$6,219,605	\$6,652,733	\$3,191,638	\$2,209,625	\$2,503,434	\$2,904,643	\$3,149,239
<b><u>Revenues:</u></b>								
Income Taxes	\$2,557,688	\$2,595,338	\$2,465,571	\$2,527,210	\$2,590,391	\$2,655,150	\$2,721,529	\$2,789,567
Grant Proceeds	\$680,000	\$0	\$430,000	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$2,759,121	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Park User Fees/Misc.	\$43,998	\$15,000	\$113,710	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
Interest Income	\$205,307	\$100,000	\$234,496	\$150,000	\$153,000	\$156,060	\$159,181	\$162,365
Royalties (Gas Wells)	\$4,754	\$5,000	\$3,876	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
<b>Total Revenue</b>	<b>\$6,250,868</b>	<b>\$2,715,338</b>	<b>\$3,247,654</b>	<b>\$2,697,210</b>	<b>\$2,763,691</b>	<b>\$2,831,816</b>	<b>\$2,901,628</b>	<b>\$2,973,169</b>
<b>Total Available</b>	<b>\$11,915,716</b>	<b>\$8,934,943</b>	<b>\$9,900,386</b>	<b>\$5,888,849</b>	<b>\$4,973,315</b>	<b>\$5,335,250</b>	<b>\$5,806,271</b>	<b>\$6,122,407</b>
<b><u>Disbursements:</u></b>								
Parks								
Personnel	\$839,951	\$901,227	\$901,227	\$944,694	\$982,482	\$1,021,781	\$1,062,652	\$1,105,158
Professional Development	\$5,355	\$8,200	\$8,200	\$6,800	\$6,868	\$6,937	\$7,006	\$7,076
Contractual Services	\$261,185	\$309,269	\$327,195	\$313,563	\$321,294	\$323,079	\$327,576	\$328,908
Materials & Supplies	\$100,908	\$111,000	\$163,480	\$123,000	\$124,230	\$125,472	\$126,727	\$127,994
Refunds	\$4,397	\$3,600	\$3,652	\$4,120	\$4,161	\$4,203	\$4,245	\$4,287
Capital Purchases	\$775,592	\$3,455,000	\$4,694,639	\$1,595,000	\$340,000	\$260,000	\$440,000	\$1,435,000
Debt Service	\$3,275,595	\$610,355	\$610,355	\$407,047	\$405,846	\$404,135	\$403,826	\$410,151
New Debt Service	\$0	\$0	\$0	\$285,000	\$285,000	\$285,000	\$285,000	\$285,000
Carryover Encumbrances	\$433,127	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Parks</b>	<b>\$5,696,111</b>	<b>\$5,398,651</b>	<b>\$6,708,748</b>	<b>\$3,679,224</b>	<b>\$2,469,882</b>	<b>\$2,430,607</b>	<b>\$2,657,032</b>	<b>\$3,703,575</b>
<b>Total Disbursements</b>	<b>\$5,696,111</b>	<b>\$5,398,651</b>	<b>\$6,708,748</b>	<b>\$3,679,224</b>	<b>\$2,469,882</b>	<b>\$2,430,607</b>	<b>\$2,657,032</b>	<b>\$3,703,575</b>
Run Rate (Revenue Less Expenditures)	\$554,757	(\$2,683,313)	(\$3,461,094)	(\$982,014)	\$293,809	\$401,209	\$244,596	(\$730,407)
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$6,219,605	\$3,536,292	\$3,191,638	\$2,209,625	\$2,503,434	\$2,904,643	\$3,149,239	\$2,418,832
Ratio Ending Balance to Disbursements	109.19%	65.50%	47.57%	60.06%	101.36%	119.50%	118.52%	65.31%
Ratio Ending Balance to Revenues	99.50%	130.23%	98.28%	81.92%	90.58%	102.57%	108.53%	81.36%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

		<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Parks</u></b>								
1	Park By Park Improvement Plan (1)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000
2	Playground updates (2)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000		\$150,000
3	Paving at Hudson Springs expanded parking/trail repairs + 200k carryover from 2025	\$275,000						\$275,000
4	Barlow Farm Park Paving (Carryover from 2025)	\$100,000						\$100,000
5	10' Trail Along E. Barlow Rd (From Barlow Farm Park to Metro Park) Phase 2 (3)	\$1,000,000						\$1,000,000
6	Two (2) Zero Turn Mower Replacements	\$30,000						\$30,000
7	Middleton Park Study	\$40,000						\$40,000
8	Middleton Park Improvements	\$20,000	\$150,000	\$100,000	\$25,000	\$80,000		\$375,000
9	Vehicle Replacement		\$60,000		\$60,000			\$120,000
10	Trail/Boardwalk Darrow Park			\$30,000				\$30,000
11	10' Trail Along Hines Hill Rd & Prospect St (From Metroparks to Hunting Hollow Dr, Design) (4)				\$225,000			\$225,000
12	10' Trail Along Hines Hill Rd & Prospect St (From Metroparks to Hunting Hollow Dr, Construction)					\$1,225,000		\$1,225,000
13	Dog run						\$250,000	\$250,000
<b>Total Parks</b>		<b>\$1,595,000</b>	<b>\$340,000</b>	<b>\$260,000</b>	<b>\$440,000</b>	<b>\$1,435,000</b>	<b>\$250,000</b>	<b>\$4,320,000</b>
<b>TOTAL PARKS FUND</b>		<b>\$1,595,000</b>	<b>\$340,000</b>	<b>\$260,000</b>	<b>\$440,000</b>	<b>\$1,435,000</b>	<b>\$250,000</b>	<b>\$4,320,000</b>

(1) This line item was requested by the Park Board and is broken down 30% conservation, 30% accessibility, and 40% general needs and repair issues.

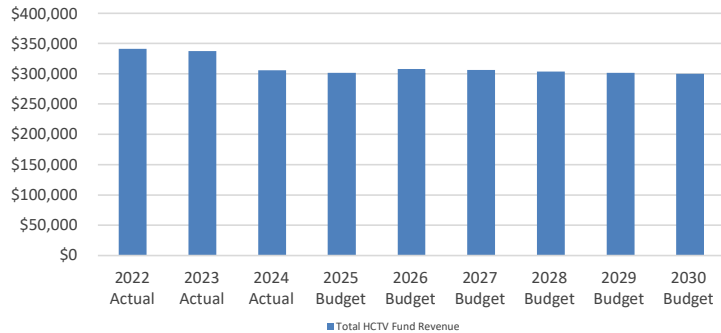
(2) Restroom, paving, playground, pavillion & basketball court at Middleton Park

(3) Anticipate approx. \$500,000 remaining from Phase 1 to offset cost.

(4) Eligible for Federal Funds.

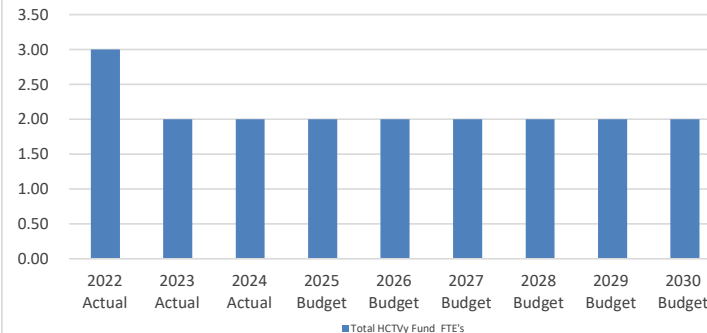
# CITY OF HUDSON FIVE YEAR PLAN HCTV FUND TRENDS

### HCTV Fund Revenue



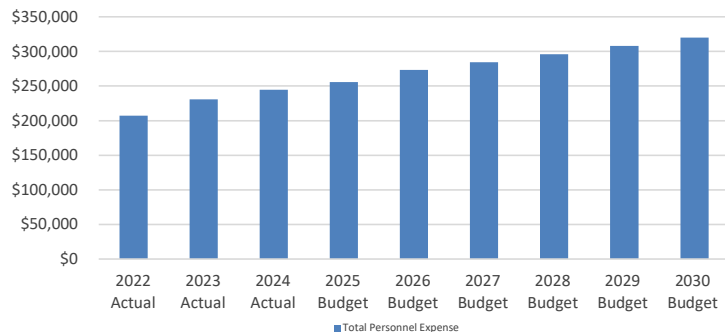
The main source of HCTV Fund revenue is franchise fees. The other major sources of revenue are donations and charges for services.

### Full Time Employees



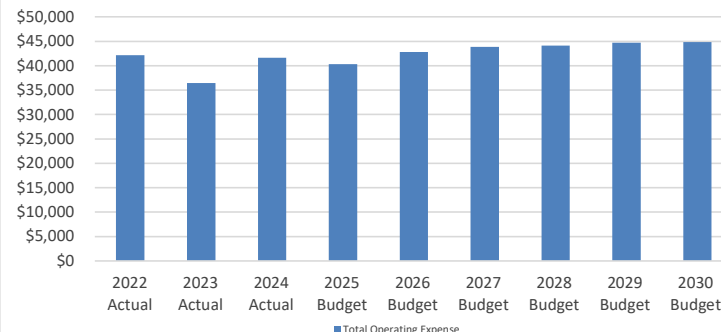
HCTV Fund full time employees increased to 3 in 2022 but then drops to 2 with a retirement in 2023. This total is not anticipated to change through 2030.

### Personnel Expense



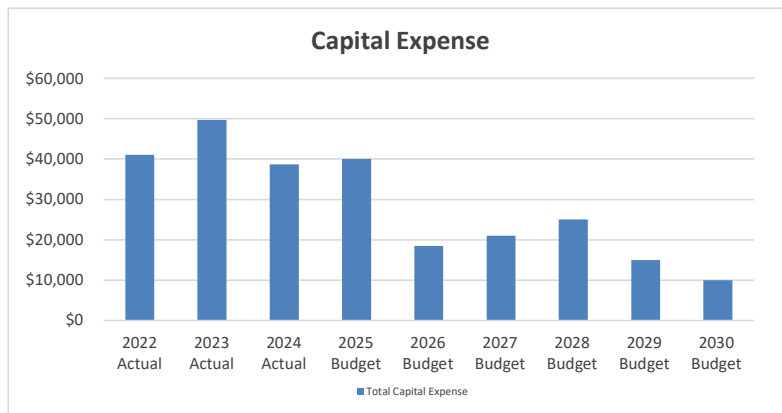
HCTV Fund personnel costs rise an average of 2.04% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

### Operating Expense

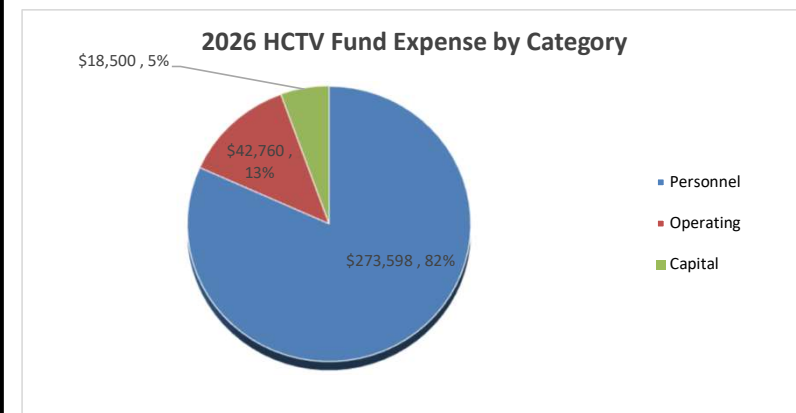


HCTV Fund operating costs increase an average of 5.4% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

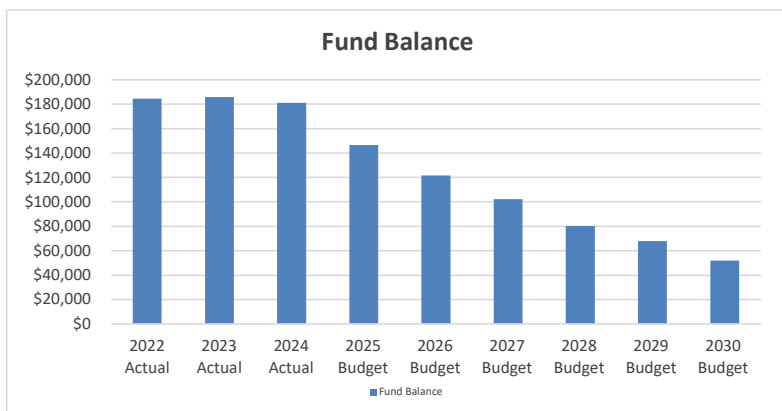
# CITY OF HUDSON FIVE YEAR PLAN HCTV FUND TRENDS



HCTV Fund capital expenses are composed mostly of equipment purchases.



The HCTV Fund accounts for produces content for the City run cable station.



The HCTV Fund is showing a steady decrease in fund balance over the term of the Five Year Plan.



**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

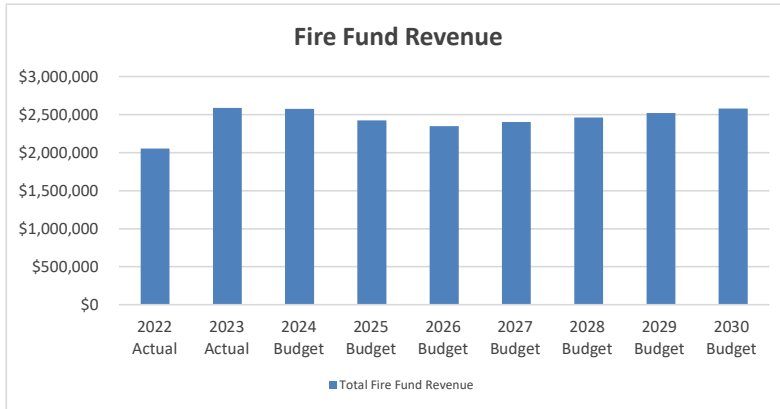
<b>HUDSON COMMUNITY TV FUND (206)</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Projected</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	<b>2030 Budget</b>
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	208,199	\$181,120	\$189,229	\$138,534	\$121,749	\$102,395	\$80,369	\$67,861
<b><u>Revenues:</u></b>								
Franchise Fees	\$262,777	\$261,429	\$260,154	\$258,073	\$256,008	\$253,960	\$251,929	\$249,913
Charges for Services	\$195	\$1,000	\$400	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Grants & Donations	\$12,754	\$9,000	\$7,133	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Transfer from General Fund	\$30,000	\$30,000	\$30,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
New FttH Franchise Fee (1)	\$0	\$0	\$0	\$10,000	\$24,000	\$39,000	\$53,000	\$59,000
<b>Total Revenue</b>	<b>\$305,726</b>	<b>\$301,429</b>	<b>\$297,687</b>	<b>\$318,073</b>	<b>\$330,008</b>	<b>\$342,960</b>	<b>\$354,929</b>	<b>\$358,913</b>
<b>Total Available</b>	<b>\$513,925</b>	<b>\$482,549</b>	<b>\$486,916</b>	<b>\$456,607</b>	<b>\$451,757</b>	<b>\$445,355</b>	<b>\$435,298</b>	<b>\$426,774</b>
<b><u>Disbursements:</u></b>								
Cable TV								
Personnel	\$244,417	\$255,622	\$255,622	\$273,598	\$284,542	\$295,924	\$307,761	\$320,071
Professional Development	\$1,900	\$3,350	\$3,350	\$3,000	\$3,030	\$3,060	\$3,091	\$3,122
Contractual Services	\$21,822	\$20,797	\$22,423	\$23,610	\$24,479	\$24,527	\$24,947	\$24,928
Materials & Supplies	\$17,862	\$16,000	\$17,351	\$16,000	\$16,160	\$16,322	\$16,485	\$16,650
Refunds	\$20	\$150	\$237	\$150	\$152	\$153	\$155	\$156
Capital Purchases	\$38,675	\$40,000	\$49,400	\$18,500	\$21,000	\$25,000	\$15,000	\$10,000
Advance to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$8,109	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Cable TV</b>	<b>\$332,805</b>	<b>\$335,919</b>	<b>\$348,383</b>	<b>\$334,858</b>	<b>\$349,362</b>	<b>\$364,986</b>	<b>\$367,437</b>	<b>\$374,927</b>
<b>Total Disbursements</b>	<b>\$332,805</b>	<b>\$335,919</b>	<b>\$348,383</b>	<b>\$334,858</b>	<b>\$349,362</b>	<b>\$364,986</b>	<b>\$367,437</b>	<b>\$374,927</b>
Run Rate (Revenue Less Expenditures)	(\$27,078)	(\$34,490)	(\$50,696)	(\$16,785)	(\$19,354)	(\$22,025)	(\$12,509)	(\$16,014)
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$181,120	\$146,630	\$138,534	\$121,749	\$102,395	\$80,369	\$67,861	\$51,847
Ratio Ending Balance to Disbursements	54.42%	43.65%	39.76%	36.36%	29.31%	22.02%	18.47%	13.83%
Ratio Ending Balance to Revenues	59.24%	48.65%	46.54%	38.28%	31.03%	23.43%	19.12%	14.45%

(1) Projected revenue from FttH franchise fee

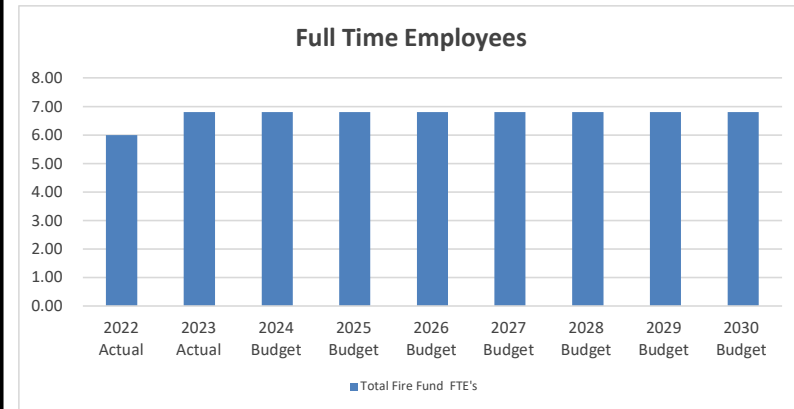
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<b><u>2026</u></b>	<b><u>2027</u></b>	<b><u>2028</u></b>	<b><u>2029</u></b>	<b><u>2030</u></b>	<b><u>Unfunded</u></b>	<b><u>Total</u></b>
<b><u>Cable TV</u></b>							
1 Staff Portable Camera Replacement (4)	\$10,000						\$10,000
2 Utility Computer Replacements (4)	\$5,000						\$5,000
3 Master Clock P2P, Dante, Madi, NTP Clock Replacement Project	\$3,500						\$3,500
4 Robotic Camera Replacement (9)		\$15,000	\$15,000				\$30,000
5 UPS Replacement (5) (7 year cycle)		\$6,000					\$6,000
6 Sports Sony Camera & Accessory Replacement (1 per year, replacing cameras from 2012)			\$10,000	\$10,000	\$10,000		\$30,000
7 Intercom Replacement				\$5,000			\$5,000
8 On-Air Automation System Replacement (8 year cycle)						\$30,000	\$30,000
9 Studio Set Replacement & Lighting Replacement						\$5,000	\$5,000
10 Replacement Media Server						\$7,500	\$7,500
11 City Digital Signage Replacement & Upgrade (HCTV, Police, City Hall, Town Hall, Barlow CC, Golf)						\$15,000	\$15,000
12 Instant Replay Machine Replacement (2031, 8 year cycle)						\$18,000	\$18,000
13 Town Hall Control Room and A/V System Rebuild (2028)						\$50,000	\$50,000
14 Drone Replacement						\$5,000	\$5,000
<b>Total Cable TV</b>	<b>\$18,500</b>	<b>\$21,000</b>	<b>\$25,000</b>	<b>\$15,000</b>	<b>\$10,000</b>	<b>\$130,500</b>	<b>\$220,000</b>
<b>TOTAL CABLE TV FUND</b>	<b>\$18,500</b>	<b>\$21,000</b>	<b>\$25,000</b>	<b>\$15,000</b>	<b>\$10,000</b>	<b>\$130,500</b>	<b>\$220,000</b>

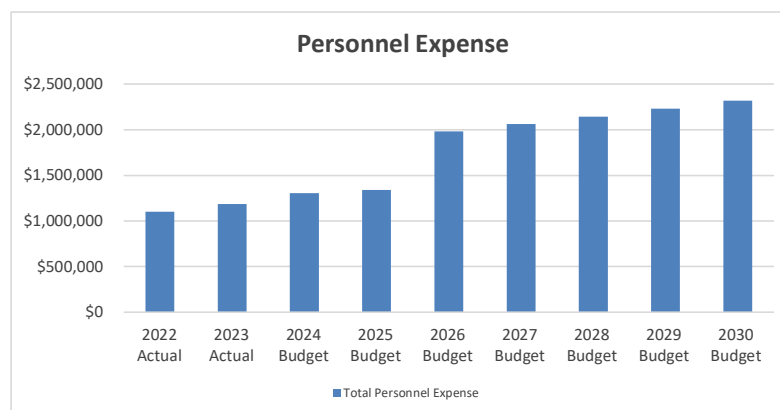
# CITY OF HUDSON FIVE YEAR PLAN FIRE FUND TRENDS



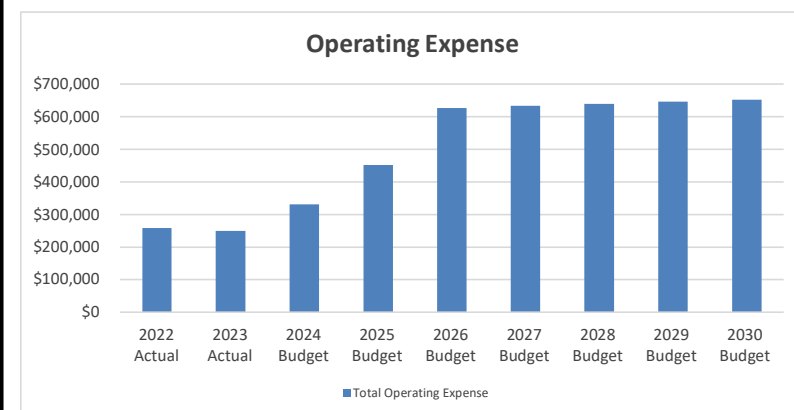
In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% Fire is allocated to receive 13.2% in 2026-2030.



Fire Fund full time employees increased to 6.8 in 2023 with the addition of another inspector and is not anticipated to change through 2030.

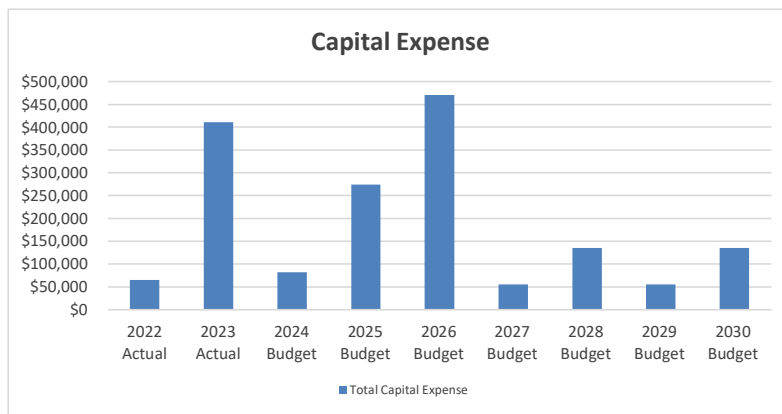


Fire Fund personnel costs rise an average of 10.53% per year from 2022 - 2030. The 2026-2030 increase is related to the additional part-time staffing hours. Personnel expense includes salaries, retirement contributions and health insurance costs.

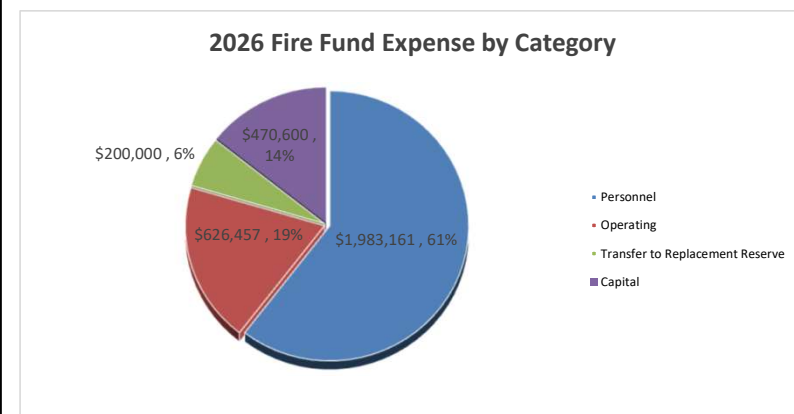


Fire Fund operating costs rise an average of 13.55% per year from 2022 - 2030. The 2026 increase is for the new staffing levels. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

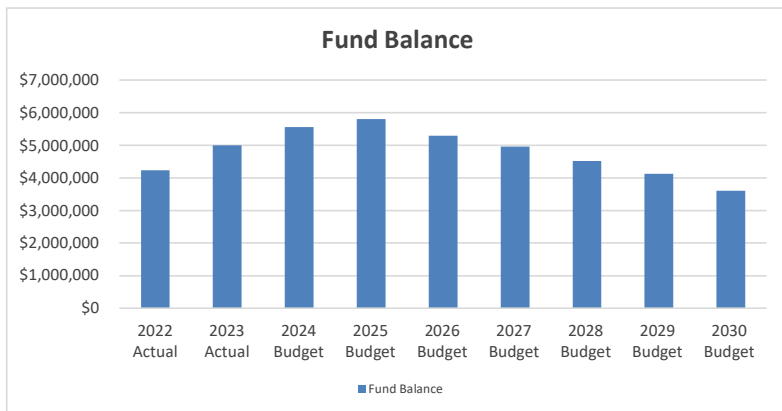
# CITY OF HUDSON FIVE YEAR PLAN FIRE FUND TRENDS



Fire Fund capital expenses are composed mostly of emergency vehicles and equipment.



The Fire Fund accounts for operations and capital needs of the City's Fire Department which is handled on a majority volunteer basis.



The Fire Fund has an extremely healthy fund balance that is over 95% of annual expenditures.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
FIRE FUND (221)	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$5,147,560	\$5,566,555	\$5,802,294	\$5,804,059	\$5,296,314	\$4,963,754	\$4,519,620	\$4,121,387
<b>Revenues:</b>								
Income Taxes (1)	\$2,387,176	\$2,322,783	\$2,299,545	\$2,222,473	\$2,278,034	\$2,334,985	\$2,393,360	\$2,453,194
Transfer from General Fund	\$0	\$0	\$0	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
Miscellaneous	\$186,038	\$100,000	\$209,992	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
<b>Total Revenue</b>	<b>\$2,573,214</b>	<b>\$2,422,783</b>	<b>\$2,509,537</b>	<b>\$2,947,473</b>	<b>\$3,003,034</b>	<b>\$3,059,985</b>	<b>\$3,118,360</b>	<b>\$3,178,194</b>
<b>Total Available</b>	<b>\$7,720,774</b>	<b>\$7,989,338</b>	<b>\$8,311,830</b>	<b>\$8,751,532</b>	<b>\$8,299,349</b>	<b>\$8,023,739</b>	<b>\$7,637,980</b>	<b>\$7,299,581</b>
<b>Disbursements:</b>								
Fire								
Personnel	\$1,305,939	\$1,341,080	\$1,341,762	\$1,983,161	\$2,062,487	\$2,144,987	\$2,230,786	\$2,320,018
Professional Development	\$18,716	\$44,600	\$54,669	\$54,300	\$54,843	\$55,391	\$55,945	\$56,505
Contractual Services	\$251,114	\$296,872	\$351,771	\$315,367	\$319,526	\$322,409	\$325,910	\$328,744
Materials & Supplies	\$61,078	\$110,900	\$162,115	\$256,790	\$259,358	\$261,951	\$264,571	\$267,217
Capital Purchases	\$81,635	\$274,000	\$397,454	\$470,600	\$55,000	\$135,000	\$55,000	\$135,000
Debt Service	\$0	\$0	\$0	\$175,000	\$384,381	\$384,381	\$384,381	\$384,381
Replacement Reserve	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Carryover Encumbrances	\$235,739	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Fire</b>	<b>\$2,154,219</b>	<b>\$2,267,452</b>	<b>\$2,507,771</b>	<b>\$3,455,218</b>	<b>\$3,335,595</b>	<b>\$3,504,119</b>	<b>\$3,516,593</b>	<b>\$3,691,864</b>
<b>Total Disbursements</b>	<b>\$2,154,219</b>	<b>\$2,267,452</b>	<b>\$2,507,771</b>	<b>\$3,455,218</b>	<b>\$3,335,595</b>	<b>\$3,504,119</b>	<b>\$3,516,593</b>	<b>\$3,691,864</b>
Run Rate (Revenue Less Expenditures)	\$418,995	\$155,331	\$1,766	(\$507,745)	(\$332,560)	(\$444,134)	(\$398,233)	(\$513,670)
<b>ENDING BALANCE, DECEMBER 31</b>	\$5,566,555	\$5,721,886	\$5,804,059	\$5,296,314	\$4,963,754	\$4,519,620	\$4,121,387	\$3,607,717
Ratio Ending Balance to Disbursements	258.40%	252.35%	231.44%	153.28%	148.81%	128.98%	117.20%	97.72%
Ratio Ending Balance to Revenues	216.33%	236.17%	231.28%	179.69%	165.29%	147.70%	132.17%	113.51%
<b>REPLACEMENT RESERVE (480)</b>								
Beginning Balance	\$2,043,802	\$2,317,614	\$2,317,614	\$2,599,388	\$2,709,388	\$1,419,388	\$1,629,388	\$1,839,388
Plus: Additional Reserve Amount	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Interest Income/Misc.	\$73,812	\$10,000	\$81,774	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Less: Equip/Vehicle Replacements	\$0	\$0	\$0	(\$100,000)	(\$1,500,000)	\$0	\$0	\$0
Ending Balance	\$2,317,614	\$2,527,614	\$2,599,388	\$2,709,388	\$1,419,388	\$1,629,388	\$1,839,388	\$2,049,388

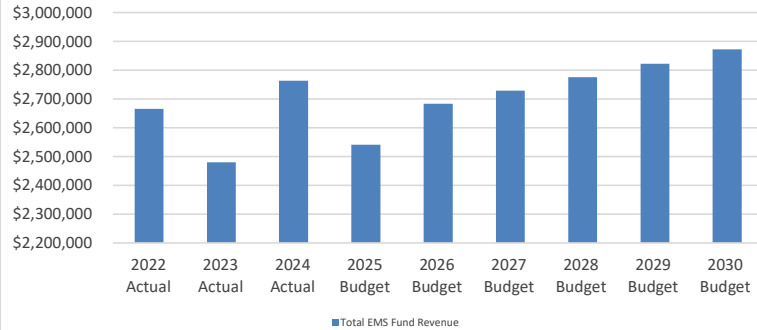
(1) In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% Fire is allocated to receive 13.2% in 2026-2030.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<b><u>2026</u></b>	<b><u>2027</u></b>	<b><u>2028</u></b>	<b><u>2029</u></b>	<b><u>2030</u></b>	<b><u>Unfunded</u></b>	<b><u>Total</u></b>
<b><u>Fire</u></b>							
1 Equipment-Ballistic/\$3K, Knox Key/\$16.5K, Damaged/\$2.5, Bal/\$28K	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000		\$250,000
2 Equipment-Hydrants	\$245,000						\$245,000
3 Communication Equipment - Replacement of portable radios	\$6,100	\$5,000	\$5,000	\$5,000	\$5,000		\$26,100
4 Replace 2013 Fire Prevention Vehicle Car 4	\$75,000						\$75,000
5 Furniture and Furnishings - 60% of Remodel Soft Goods	\$82,000						\$82,000
6 Security Cameras	\$12,500						\$12,500
7 Replace 2018 Asst. Fire Chief Vehicle Car 2			\$80,000				\$80,000
8 Replace 2020 Pickup Truck Car 6					\$80,000		\$80,000
<b>Total Fire</b>	<b>\$470,600</b>	<b>\$55,000</b>	<b>\$135,000</b>	<b>\$55,000</b>	<b>\$135,000</b>	<b>\$0</b>	<b>\$850,600</b>
<b>TOTAL FIRE FUND</b>	<b>\$470,600</b>	<b>\$55,000</b>	<b>\$135,000</b>	<b>\$55,000</b>	<b>\$135,000</b>	<b>\$0</b>	<b>\$850,600</b>
<b><u>Fire</u></b>							
1 Replace 1993 Brush Fire Vehicle - Pushed from 2023	\$100,000						\$100,000
2 Replace 1999 Fire Heavy Rescue		\$1,500,000					\$1,500,000
<b>Total Fire</b>	<b>\$100,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,600,000</b>
<b>TOTAL REPLACEMENT RESERVE FUND</b>	<b>\$100,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,600,000</b>

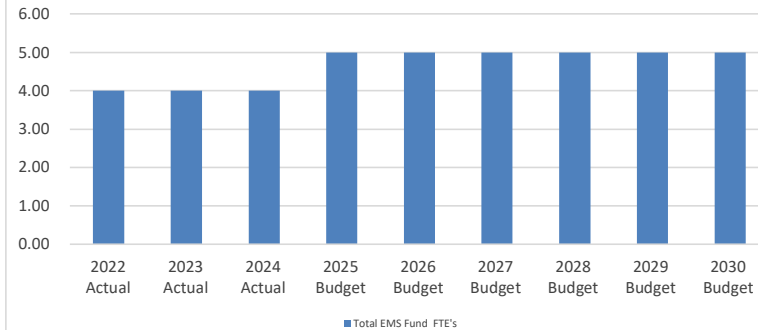
# CITY OF HUDSON FIVE YEAR PLAN EMS FUND TRENDS

**EMS Fund Revenue**



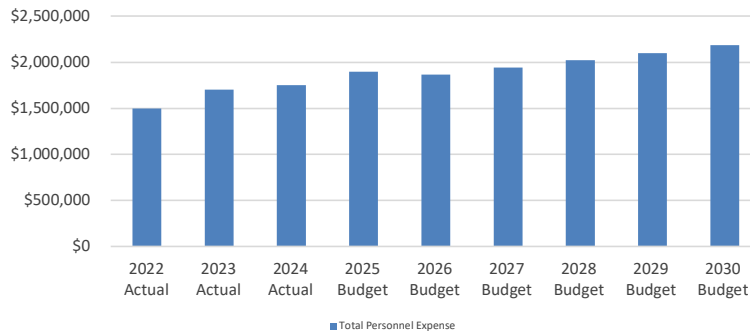
In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% EMS is allocated to receive 10.8% in 2026-2030.

**Full Time Employees**



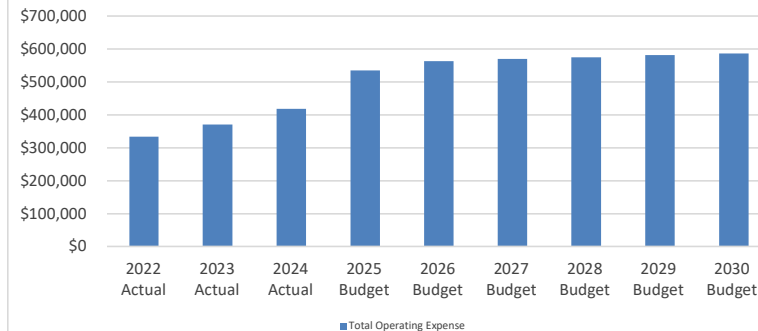
EMS Fund full time employees increased to 5 in 2025 with the addition of a Training Coordinator. This total is not anticipated to change through 2030.

**Personnel Expense**



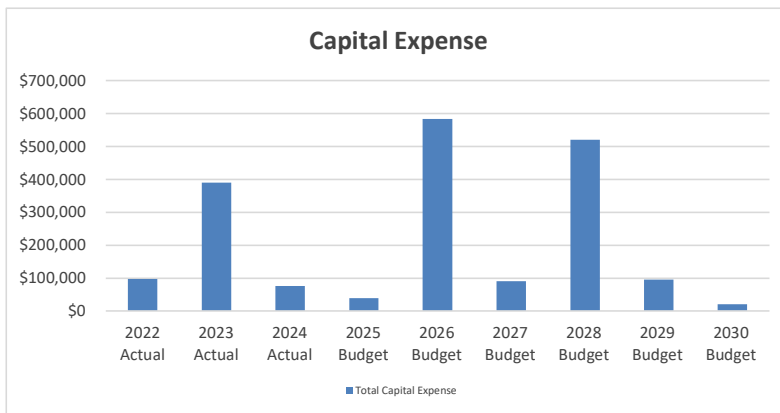
EMS Fund personnel costs rise an average of 5.11% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

**Operating Expense**

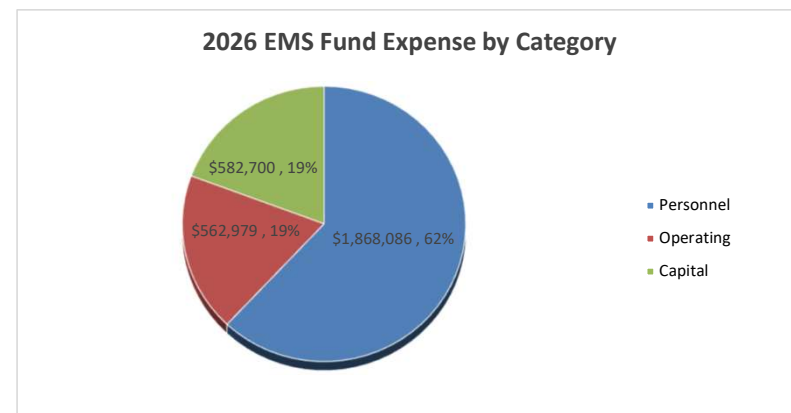


EMS Fund operating costs rise an average of 6.15% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

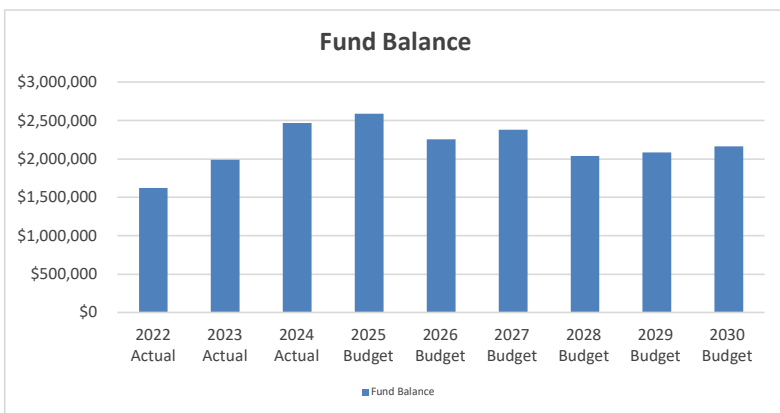
# CITY OF HUDSON FIVE YEAR PLAN EMS FUND TRENDS



EMS Fund capital expenses are composed mostly of emergency vehicles and equipment.



The EMS Fund accounts for operations and capital needs of the City's EMS Department. EMS has a mixture of full time, part time, and volunteer positions.



The EMS Fund has been positively impacted by the change approved by voters that combined Fire and EMS into one revenue stream.



CITY OF HUDSON, OHIO FIVE YEAR PLAN								
EMS FUND (224)	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$2,363,060	\$2,469,193	\$2,881,398	\$2,588,142	\$2,153,305	\$2,170,146	\$1,716,275	\$1,643,672
<b><u>Revenues:</u></b>								
Income Taxes (1)	\$1,705,126	\$1,900,459	\$1,642,757	\$1,818,387	\$1,863,846	\$1,910,443	\$1,958,204	\$2,007,159
Ambulance Billing	\$925,615	\$600,000	\$823,224	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000
Charges for Training Classes	\$29,880	\$35,000	\$36,495	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Miscellaneous	\$102,865	\$6,000	\$93,060	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
<b>Total Revenue</b>	<b>\$2,763,485</b>	<b>\$2,541,459</b>	<b>\$2,595,536</b>	<b>\$2,683,387</b>	<b>\$2,728,846</b>	<b>\$2,775,443</b>	<b>\$2,823,204</b>	<b>\$2,872,159</b>
<b>Total Available</b>	<b>\$5,126,545</b>	<b>\$5,010,652</b>	<b>\$5,476,934</b>	<b>\$5,271,528</b>	<b>\$4,882,152</b>	<b>\$4,945,588</b>	<b>\$4,539,478</b>	<b>\$4,515,830</b>
<b><u>Disbursements:</u></b>								
EMS								
Personnel	\$1,751,321	\$1,897,079	\$1,897,517	\$1,972,544	\$2,051,446	\$2,133,504	\$2,218,844	\$2,307,597
Professional Development	\$32,691	\$86,050	\$98,613	\$98,350	\$99,334	\$100,327	\$101,330	\$102,343
Contractual Services	\$303,723	\$309,802	\$375,708	\$316,729	\$321,348	\$324,110	\$327,751	\$330,415
Materials & Supplies	\$74,395	\$133,800	\$170,257	\$142,900	\$144,329	\$145,772	\$147,230	\$148,702
Refunds	\$7,672	\$5,000	\$5,000	\$5,000	\$5,050	\$5,101	\$5,152	\$5,203
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$75,345	\$38,700	\$341,698	\$582,700	\$90,500	\$520,500	\$95,500	\$20,500
Carryover Encumbrances	\$412,205	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total EMS</b>	<b>\$2,657,352</b>	<b>\$2,470,431</b>	<b>\$2,888,792</b>	<b>\$3,118,223</b>	<b>\$2,712,006</b>	<b>\$3,229,314</b>	<b>\$2,895,807</b>	<b>\$2,914,761</b>
<b>Total Disbursements</b>	<b>\$2,657,352</b>	<b>\$2,470,431</b>	<b>\$2,888,792</b>	<b>\$3,118,223</b>	<b>\$2,712,006</b>	<b>\$3,229,314</b>	<b>\$2,895,807</b>	<b>\$2,914,761</b>
Run Rate (Revenue Less Expenditures)	\$106,133	\$71,028	(\$293,256)	(\$434,836)	\$16,840	(\$453,871)	(\$72,603)	(\$42,602)
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$2,469,193	\$2,540,221	\$2,588,142	\$2,153,305	\$2,170,146	\$1,716,275	\$1,643,672	\$1,601,069
Ratio Ending Balance to Disbursements	92.92%	102.83%	89.59%	69.06%	80.02%	53.15%	56.76%	54.93%
Ratio Ending Balance to Revenues	89.35%	99.95%	99.72%	80.25%	79.53%	61.84%	58.22%	55.74%

(1) In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% EMS is allocated to receive 10.8% in 2026-2030.

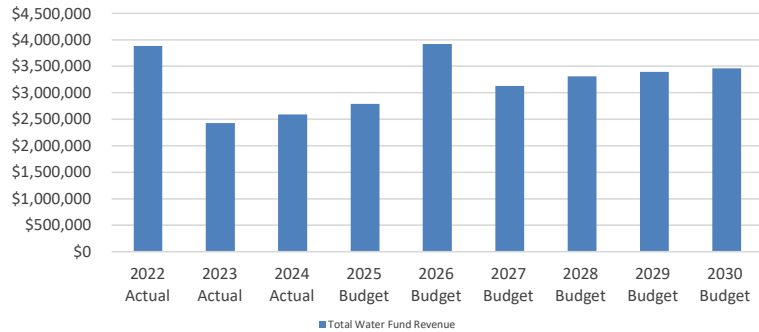
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b>EMS</b>							
1 Computer Equipment - Replace 1 iPad & Surface Pro 8 each year x 5	\$2,700	\$3,000	\$3,000	\$3,000	\$3,000		\$14,700
2 Furniture & Furnishings - 40% of Remodel Soft Goods	\$50,000						\$50,000
3 Communication Equipment - Replacement of portable radios	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000		\$25,000
4 Equipment - AED Replacement Program x 5 years @ \$7,500/year + 5K Misc	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500		\$62,500
5 Security Cameras	\$12,500						\$12,500
6 Replace 2018 Ambulance Unit #4012	\$500,000						\$500,000
7 Replace 2017 Ford Explorer QRV Unit # 4046		\$70,000					\$70,000
8 Replace 2020 Ambulance Unit #4021			\$500,000				\$500,000
9 Replace 2018 Durango QRV Unit 4026				\$75,000			\$75,000
<b>Total EMS</b>	<b>\$582,700</b>	<b>\$90,500</b>	<b>\$520,500</b>	<b>\$95,500</b>	<b>\$20,500</b>	<b>\$0</b>	<b>\$1,309,700</b>
<b>TOTAL EMS FUND</b>	<b>\$582,700</b>	<b>\$90,500</b>	<b>\$520,500</b>	<b>\$95,500</b>	<b>\$20,500</b>	<b>\$0</b>	<b>\$1,309,700</b>

(1) City is currently having staffing and facility needs study completed.

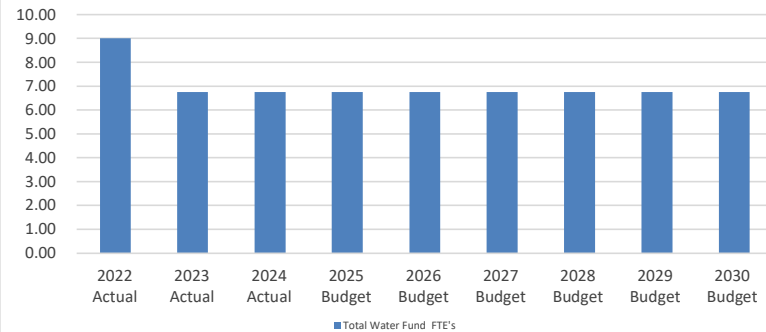
# CITY OF HUDSON FIVE YEAR PLAN WATER FUND TRENDS

### Water Fund Revenue



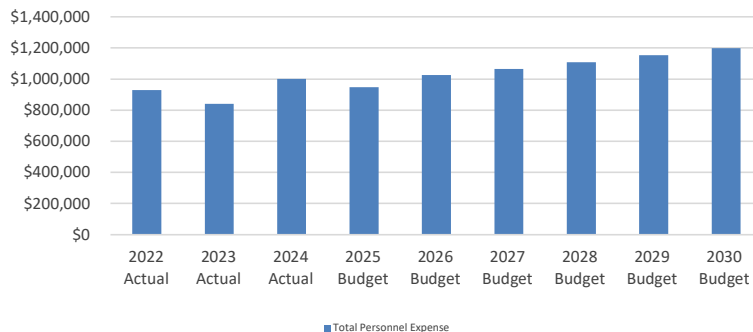
The main source of Water Fund revenue is user charges. 2023 contains the use of ARPA Funds. 2025-2027 include the 6% per year rate increase. From 2028 on the annual increase is 2%.

### Full Time Employees



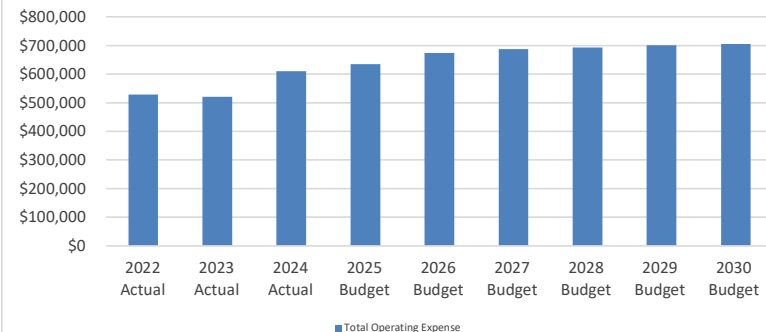
Water Fund full time employees is 6.75 in 2025 and is not anticipated to change through 2030.

### Personnel Expense



Water Fund personnel costs rise an average of 3.54% per year from 2023 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

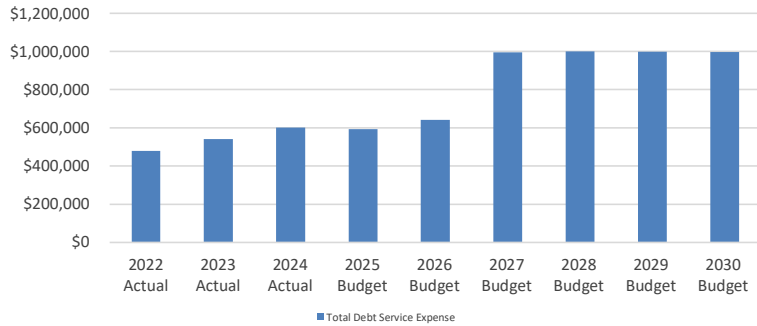
### Operating Expense



Water Fund operating costs increase an average of 3.81% per year from 2023 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

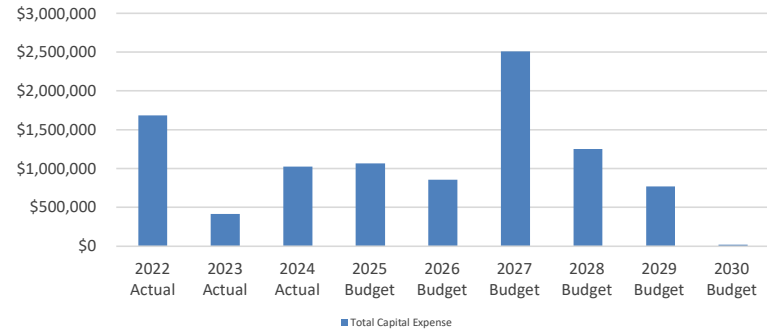
# CITY OF HUDSON FIVE YEAR PLAN WATER FUND TRENDS

### Debt Service Expense



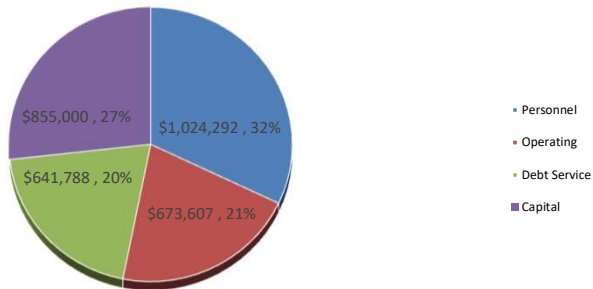
Water Fund debt service stays flat throughout the 5 year plan.

### Capital Expense



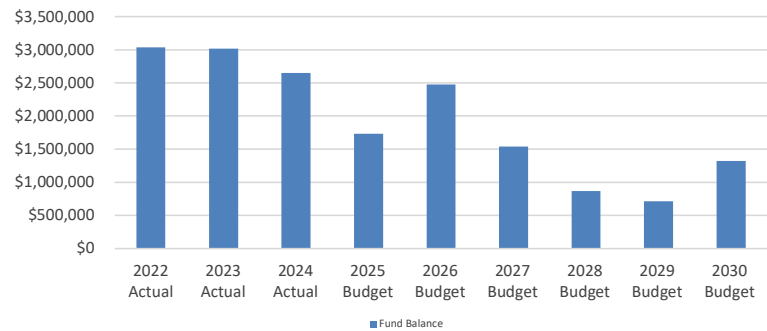
Water Fund capital expenses are composed mostly of system repairs and replacements.

### 2026 Water Fund Expense by Category



The Water Fund accounts for both the operation and capital improvements of the water system.

### Fund Balance



The Water Fund balance increases significantly from 2019-2023 while the major system upgrades are being completed, but begins to decrease in 2024 when those items are complete and the debt service starts.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
WATER FUND (501)	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$3,436,742	\$2,650,537	\$2,789,505	\$1,734,770	\$2,473,303	\$1,540,377	\$869,602	\$712,611
<b>Operating Revenue:</b>								
Customer Sales	\$2,127,634	\$2,276,140	\$2,312,267	\$2,451,003	\$2,598,063	\$2,753,947	\$2,809,026	\$2,865,207
Other Charges	\$37,432	\$44,000	\$30,408	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000
<b>Total Operating Revenue</b>	<b>\$2,165,066</b>	<b>\$2,320,140</b>	<b>\$2,342,675</b>	<b>\$2,495,003</b>	<b>\$2,642,063</b>	<b>\$2,797,947</b>	<b>\$2,853,026</b>	<b>\$2,909,207</b>
<b>Operating Expenses:</b>								
Water Admin/Treatment								
Personnel	\$580,952	\$484,392	\$484,392	\$545,913	\$567,750	\$590,460	\$614,078	\$638,641
Professional Development	\$1,137	\$5,145	\$8,145	\$7,145	\$7,216	\$7,289	\$7,362	\$7,435
Contractual Services	\$145,790	\$145,254	\$198,869	\$179,621	\$184,245	\$185,209	\$187,840	\$188,522
Materials & Supplies	\$104,801	\$114,300	\$140,742	\$114,550	\$115,696	\$116,852	\$118,021	\$119,201
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Charge	\$142,213	\$142,213	\$142,213	\$143,635	\$145,071	\$146,522	\$147,987	\$149,467
Carryover Encumbrances	\$87,746	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Water Admin/Treatment</b>	<b>\$1,062,639</b>	<b>\$891,304</b>	<b>\$974,361</b>	<b>\$990,864</b>	<b>\$1,019,978</b>	<b>\$1,046,331</b>	<b>\$1,075,288</b>	<b>\$1,103,266</b>
Water Distribution								
Personnel	\$419,704	\$463,240	\$463,240	\$478,379	\$497,514	\$517,415	\$538,111	\$559,636
Professional Development	\$1,019	\$5,500	\$5,709	\$6,000	\$6,060	\$6,121	\$6,182	\$6,244
Contractual Services	\$93,048	\$131,352	\$145,360	\$120,906	\$126,245	\$126,224	\$128,624	\$128,163
Materials & Supplies	\$121,714	\$90,500	\$115,391	\$101,750	\$102,768	\$103,795	\$104,833	\$105,881
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$51,222	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Water Distribution</b>	<b>\$686,707</b>	<b>\$690,592</b>	<b>\$729,700</b>	<b>\$707,035</b>	<b>\$732,587</b>	<b>\$753,554</b>	<b>\$777,750</b>	<b>\$799,924</b>
<b>Operating Income</b>	<b>\$415,720</b>	<b>\$738,244</b>	<b>\$638,614</b>	<b>\$797,104</b>	<b>\$889,499</b>	<b>\$998,062</b>	<b>\$999,988</b>	<b>\$1,006,016</b>
<b>Non-Operating Revenue:</b>								
Debt Proceeds (AMI system)	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0
Grant Proceeds	\$0	\$0	\$0	\$959,752	\$0	\$0	\$0	\$0
Capital Repair/Replacement Fee	\$361,616	\$381,147	\$387,248	\$410,483	\$435,111	\$461,218	\$488,891	\$498,669
Water Tower Leases	\$50,466	\$68,438	\$68,438	\$28,963	\$28,963	\$28,963	\$28,963	\$28,963
Investment & Tap Fees	\$11,000	\$20,000	\$22,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
<b>Total Non-Operating Revenue</b>	<b>\$423,082</b>	<b>\$469,585</b>	<b>\$477,686</b>	<b>\$1,419,198</b>	<b>\$1,484,074</b>	<b>\$510,181</b>	<b>\$537,854</b>	<b>\$547,632</b>
<b>Non-Operating Expenses:</b>								
Capital Expenditures	\$1,022,750	\$1,065,000	\$1,577,757	\$855,000	\$2,510,000	\$1,252,500	\$770,000	\$20,000
Debt Service	\$602,258	\$593,278	\$593,278	\$603,748	\$598,108	\$603,295	\$601,611	\$600,715
New Debt Service - (PW Facility)	\$0	\$0	\$0	\$19,020	\$198,392	\$198,392	\$198,392	\$198,392
New Debt Service (AMI system)	\$0	\$0	\$0	\$0	\$0	\$124,830	\$124,830	\$124,830
Carryover Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Expenses</b>	<b>\$1,625,007</b>	<b>\$1,658,278</b>	<b>\$2,171,035</b>	<b>\$1,477,768</b>	<b>\$3,306,500</b>	<b>\$2,179,017</b>	<b>\$1,694,833</b>	<b>\$943,937</b>
<b>Net Income</b>	<b>(\$786,205)</b>	<b>(\$450,449)</b>	<b>(\$1,054,735)</b>	<b>\$738,533</b>	<b>(\$932,927)</b>	<b>(\$670,775)</b>	<b>(\$156,991)</b>	<b>\$609,711</b>
<b>ENDING BALANCE, DECEMBER 31</b>	\$2,650,537	\$2,200,088	\$1,734,770	\$2,473,303	\$1,540,377	\$869,602	\$712,611	\$1,322,322
Ratio Ending Balance to Disbursements	78.55%	67.90%	44.77%	77.88%	30.45%	21.86%	20.09%	46.44%
Ratio Ending Balance to Revenues	102.41%	78.86%	61.51%	63.19%	37.33%	26.29%	21.02%	38.25%

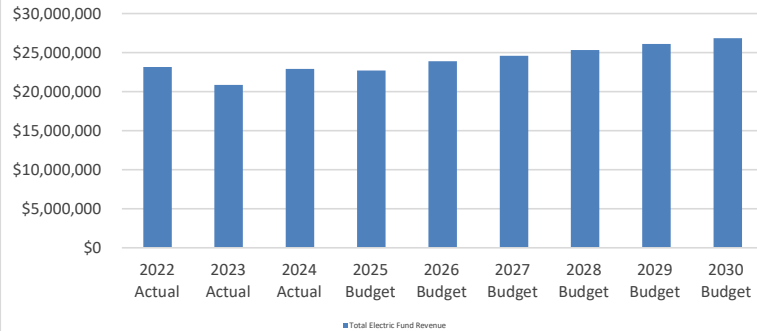
**CITY OF HUDSON, OHIO**  
**FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<b><u>2026</u></b>	<b><u>2027</u></b>	<b><u>2028</u></b>	<b><u>2029</u></b>	<b><u>2030</u></b>	<b><u>Unfunded</u></b>	<b><u>Total</u></b>
<b><u>Water Administration/Treatment</u></b>							
1 Drill New Water Well #2 (D,C)	\$400,000						\$400,000
2 Filter Media		\$25,000		\$25,000			\$50,000
3 JoAnn Water Tower Painting & Repair		\$400,000					\$400,000
4 Well Ladder Design and Replacement			\$100,000				\$25,000
5 Milford Water Tower Repair (Design, Inspection and Construction)			\$225,000				\$225,000
6 ODNR Required Brine Well Testing (Every 5 Years)				\$25,000			
<b>Total Water Administration/Treatment</b>	<b>\$400,000</b>	<b>\$425,000</b>	<b>\$325,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,000</b>
<b><u>Water Distribution</u></b>							
1 Water Meter Replacement Program	\$15,000	\$17,500	\$17,500	\$20,000	\$20,000		\$90,000
2 Valve replacement/installation program	\$25,000	\$25,000					\$50,000
3 Mini Excavator Replacement	\$100,000						\$100,000
4 Franklin St Waterline Replacement (1)	\$275,000						\$275,000
5 Furniture for new Public Works Facility	\$40,000						\$40,000
6 Advanced Metering Infrastructure AMI		\$1,000,000					\$1,000,000
7 Owen Brown Waterline Replacement (Morse to SR 91)		\$367,500					\$367,500
8 SR 91 (S. Main St) Nantucket to J. Clark Lane (Construction) (2)		\$675,000					\$675,000
9 Hartford Rd Watermain Replacement (W. Case to E. Case) (3)			\$525,000				\$525,000
10 Maple Street Water Main Replacement (4)			\$385,000				\$385,000
11 N. Hayden Parkway Waterline Replacement (E. Streetsboro to Simon Rd)				\$700,000			\$700,000
12 E. Case Drive Water Main Replacement (SR 303 to Lynn) (Construction)						\$900,000	\$900,000
13 Aurora Street Waterline Replacement (N Oviatt to Hudson St)						\$700,000	\$700,000
14 Hudson Gate Drive Water Extension - Phase 2 to cul-de-sac						\$350,000	\$350,000
15 Manor Drive Waterline Loop to Parmalee						\$270,000	\$270,000
16 W. Prospect Waterline Connection Between Clayton Ct and Morse Rd						\$350,000	\$350,000
17 Nicholson Drive Waterline Loop (W. Streetsboro to Barlow Rd) (5)						\$3,300,000	\$3,300,000
18 Sullivan Road Waterline Loop (W. Streetsboro to Seasons Rd)						\$3,600,000	\$3,600,000
19 Barlow Road Loop from Argyle Dr. to Sunset Dr.						\$450,000	\$450,000
<b>Total Water Distribution</b>	<b>\$455,000</b>	<b>\$2,085,000</b>	<b>\$927,500</b>	<b>\$720,000</b>	<b>\$20,000</b>	<b>\$9,920,000</b>	<b>\$14,127,500</b>
<b>TOTAL WATER FUND</b>	<b>\$855,000</b>	<b>\$2,510,000</b>	<b>\$1,252,500</b>	<b>\$770,000</b>	<b>\$20,000</b>	<b>\$9,920,000</b>	<b>\$15,327,500</b>

- (1) Ex. pipe is 6" Cast Iron. Street is due for resurfacing and waterline is part of loop system.
- (2) Top Ten Ranked Waterline Replacement Project. Ex parallel water mains have numerous breaks. Replace with one 12" main. Coord. w/ storm sewer upgrades same yr.
- (3) Top Ten Ranked Waterline Replacement Project. Ex. 6" pipe is undersized & past its useful life.
- (4) Top Ten Ranked Waterline Replacement Project. Replace based upon # of breaks and undersized WL.
- (5) The City currently has \$800,000 in funding for the project and is actively seeking additional funding.

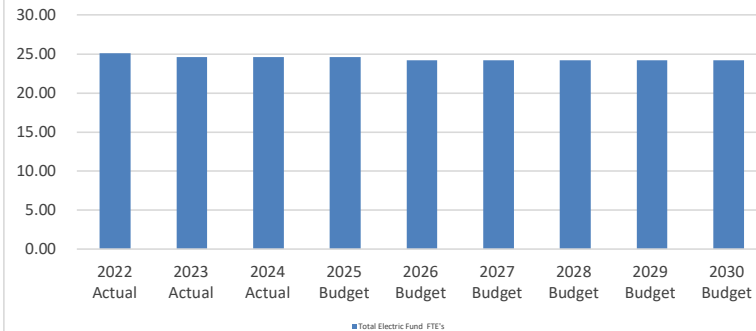
# CITY OF HUDSON FIVE YEAR PLAN ELECTRIC FUND TRENDS

### Electric Fund Revenue



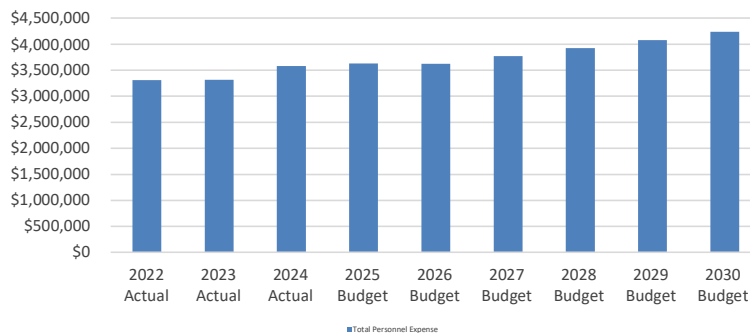
The main source of Electric Fund revenue is user charges.

### Full Time Employees



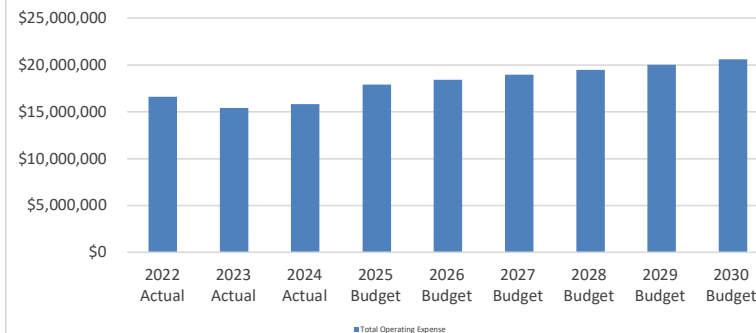
Electric Fund full time employees will reduce to 24.20 in 2026. This total is not anticipated to change through 2030.

### Personnel Expense



Electric Fund personnel costs rise an average of 1.99% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

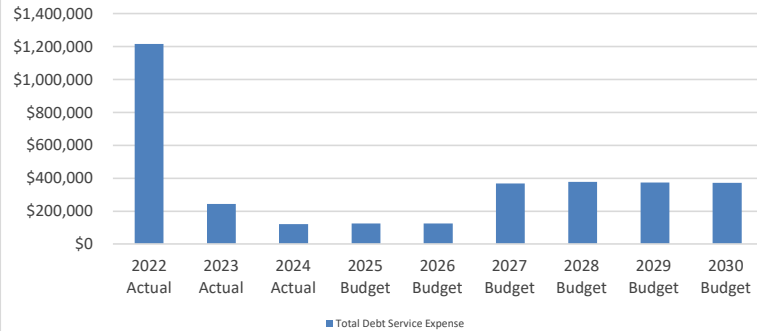
### Operating Expense



Electric Fund operating costs increase an average of 2.60% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds. The purchase of power of is the largest cost.

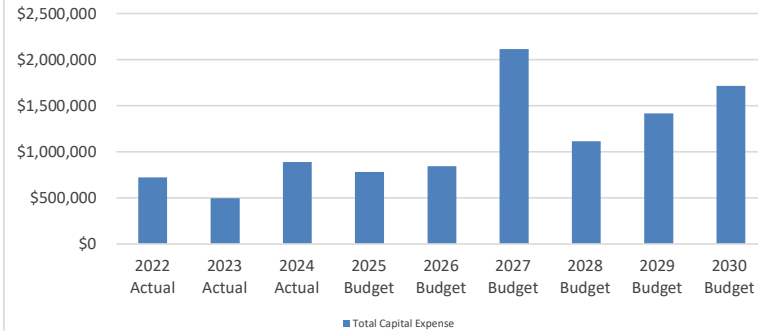
# CITY OF HUDSON FIVE YEAR PLAN ELECTRIC FUND TRENDS

## Debt Service Expense



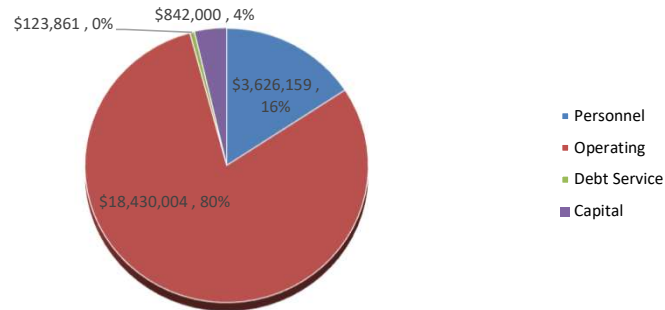
Electric Fund debt service remains steady until 2027 when debt service payments begin on the new Public Works Building.

## Capital Expense



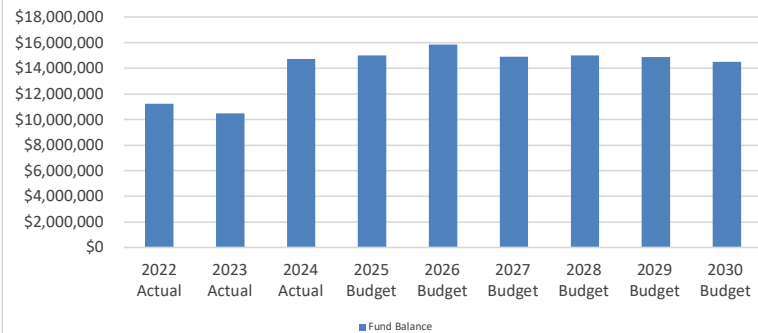
Electric Fund capital expenses are composed mostly of system repairs and replacements.

## 2026 Electric Fund Expense by Category



The Electric Fund accounts for both the operation and capital improvements of the electric system.

## Fund Balance



The Electric Fund balance increases steadily over the term of the five year plan do to planning system maintenance/improvements.



CITY OF HUDSON, OHIO FIVE YEAR PLAN								
ELECTRIC FUND (503)	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$14,092,476	\$14,722,631	\$16,578,287	\$15,020,769	\$15,858,842	\$15,163,868	\$15,524,022	\$15,627,855
<b>Operating Revenue:</b>								
Customer Sales	\$21,555,830	\$22,480,795	\$22,960,764	\$23,649,587	\$24,359,075	\$25,089,847	\$25,842,543	\$26,617,819
Other	\$1,347,950	\$240,000	\$451,536	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000
<b>Total Operating Revenue</b>	<b>\$22,903,780</b>	<b>\$22,720,795</b>	<b>\$23,412,300</b>	<b>\$23,889,587</b>	<b>\$24,599,075</b>	<b>\$25,329,847</b>	<b>\$26,082,543</b>	<b>\$26,857,819</b>
<b>Operating Expenses:</b>								
Electric-Purchase of Power								
Contractual Services	\$14,260,998	\$15,980,795	\$16,011,839	\$16,460,219	\$16,954,026	\$17,462,646	\$17,986,526	\$18,526,121
Carryover Encumbrances	\$31,044	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Electric-Purchase of Power</b>	<b>\$14,292,042</b>	<b>\$15,980,795</b>	<b>\$16,011,839</b>	<b>\$16,460,219</b>	<b>\$16,954,026</b>	<b>\$17,462,646</b>	<b>\$17,986,526</b>	<b>\$18,526,121</b>
Electric-Operations								
Personnel	\$3,580,525	\$3,631,714	\$3,631,714	\$3,626,159	\$3,771,205	\$3,922,054	\$4,078,936	\$4,242,093
Professional Development	\$20,605	\$35,500	\$35,500	\$29,500	\$29,795	\$30,093	\$30,394	\$30,698
Contractual Services	\$1,327,116	\$1,624,598	\$2,545,885	\$1,677,785	\$1,731,958	\$1,737,657	\$1,765,338	\$1,767,171
Materials & Supplies	\$136,487	\$253,500	\$288,533	\$247,500	\$249,975	\$252,475	\$254,999	\$257,549
Refunds	\$81,745	\$15,000	\$18,969	\$15,000	\$15,150	\$15,302	\$15,455	\$15,609
Carryover Encumbrances	\$1,824,612	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Electric-Operations</b>	<b>\$6,971,091</b>	<b>\$5,560,312</b>	<b>\$6,520,601</b>	<b>\$5,595,944</b>	<b>\$5,798,084</b>	<b>\$5,957,580</b>	<b>\$6,145,122</b>	<b>\$6,313,120</b>
<b>Operating Income</b>	<b>\$1,640,646</b>	<b>\$1,179,688</b>	<b>\$879,860</b>	<b>\$1,833,424</b>	<b>\$1,846,966</b>	<b>\$1,909,621</b>	<b>\$1,950,895</b>	<b>\$2,018,577</b>
<b>Non-Operating Revenue:</b>								
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Non-Operating Expenses:</b>								
Capital Purchases	\$890,091	\$783,000	\$2,311,117	\$842,000	\$2,115,000	\$1,115,000	\$1,415,000	\$1,715,000
Debt Service	\$120,401	\$126,261	\$126,261	\$123,861	\$119,341	\$126,867	\$124,463	\$122,060
New Debt Service (PW Facility)	\$0	\$0	\$0	\$29,490	\$307,599	\$307,599	\$307,599	\$307,599
New Debt Service (AMI system)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Expenses</b>	<b>\$1,010,491</b>	<b>\$909,261</b>	<b>\$2,437,378</b>	<b>\$995,351</b>	<b>\$2,541,940</b>	<b>\$1,549,466</b>	<b>\$1,847,062</b>	<b>\$2,144,659</b>
<b>Net Income</b>	<b>\$630,155</b>	<b>\$270,427</b>	<b>(\$1,557,518)</b>	<b>\$838,073</b>	<b>(\$694,975)</b>	<b>\$360,155</b>	<b>\$103,833</b>	<b>(\$126,082)</b>
<b>ENDING BALANCE, DECEMBER 31</b>	\$14,722,631	\$14,993,058	\$15,020,769	\$15,858,842	\$15,163,868	\$15,524,022	\$15,627,855	\$15,501,773
Ratio Ending Balance to Disbursements	66.10%	66.78%	60.16%	68.80%	59.95%	62.17%	60.16%	57.45%
Ratio Ending Balance to Revenues	64.28%	65.99%	64.16%	66.38%	61.64%	61.29%	59.92%	57.72%

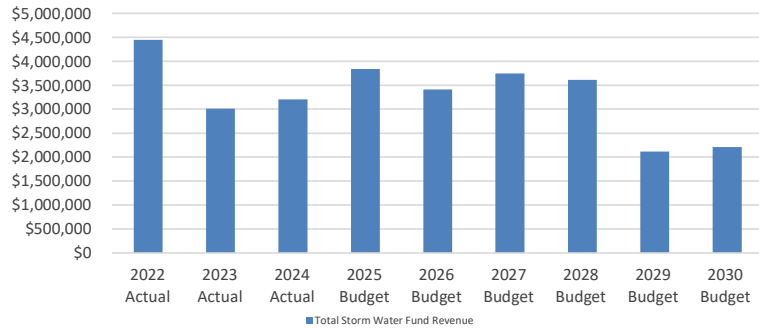
**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<b><u>2026</u></b>	<b><u>2027</u></b>	<b><u>2028</u></b>	<b><u>2029</u></b>	<b><u>2030</u></b>	<b><u>Unfunded</u></b>	<b><u>Total</u></b>
<b><u>Electric</u></b>							
1 New Service Extensions	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000		\$200,000
2 LED Streetlight Conversions	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000		\$375,000
3 Replace 12.47kV Feeder Relays at Eastside Sub	\$175,000						\$175,000
4 Replace 69kV Line Protection Relays at S. Main Sub	\$300,000						\$300,000
5 New Plotter	\$10,000						\$10,000
6 Fault Locators	\$20,000						\$20,000
7 Building Improvements	\$25,000						\$25,000
8 Western Reserve Academy Ellsworth Building (reimb)	\$65,000						\$65,000
9 Laurel Lake Villas (reimb)	\$82,000						\$82,000
10 Allstate Feeder Conduit Installation	\$50,000						\$50,000
11 Advanced Metering Infrastructure AMI		\$2,000,000					\$2,000,000
12 Sherman Reilly Underground Conductor Pulling Equipment			\$250,000				\$250,000
13 Seasons Sullivan Redundant Feed			\$750,000			\$750,000	\$1,500,000
14 Substation Control Improvements				\$500,000		\$500,000	\$1,000,000
15 Rebuild Transmission Line S. Main Sub to Prospect Sub				\$800,000		\$800,000	\$1,600,000
16 Rebuild Transmission Line Eastside Sub to Prospect Sub					\$1,600,000	\$1,600,000	\$3,200,000
17 Hines Hill Substation Construction (1)						\$15,000,000	\$15,000,000
18 New 69kV Transmission Line for Hines Hill Substation (1)						\$1,400,000	\$1,400,000
19 69kV Transmission Line Improvements						\$1,800,000	\$1,800,000
20 Western Reserve Estates System Expansion (Red Fox, Deer Path, Pioneer, Sugar Bush, Huntington, Woodbridge)						\$1,750,000	\$1,750,000
21 Towbridge System Expansion						\$2,500,000	\$2,500,000
22 Ravenna Stow Subdivision (reimb)						\$130,000	\$130,000
<b>TOTAL ELECTRIC FUND</b>	<b>\$842,000</b>	<b>\$2,115,000</b>	<b>\$1,115,000</b>	<b>\$1,415,000</b>	<b>\$1,715,000</b>	<b>\$26,230,000</b>	<b>\$33,432,000</b>

(1) Project would be needed if YDC Property is developed.

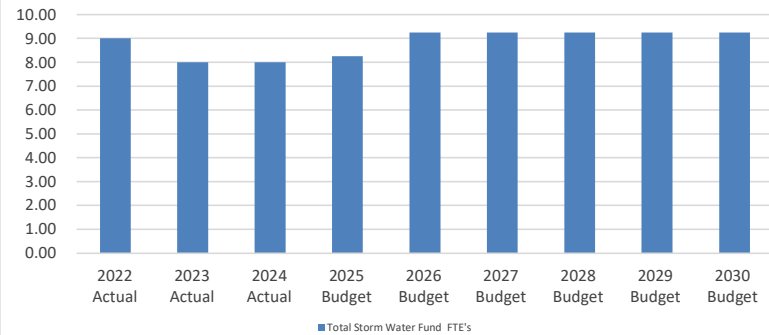
# CITY OF HUDSON FIVE YEAR PLAN STORM WATER FUND TRENDS

**Storm Water Fund Revenue**



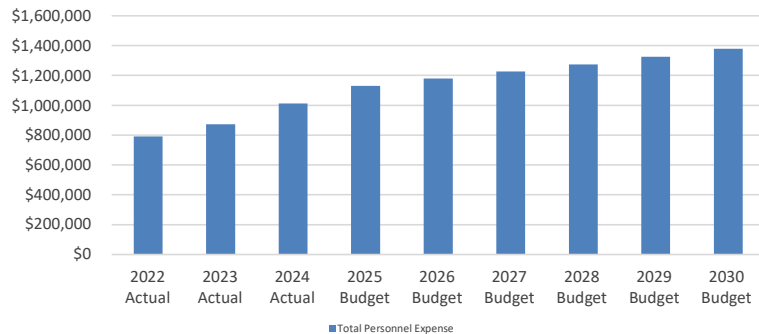
The main source of Storm Water Fund revenue is a transfer from General Fund.

**Full Time Employees**



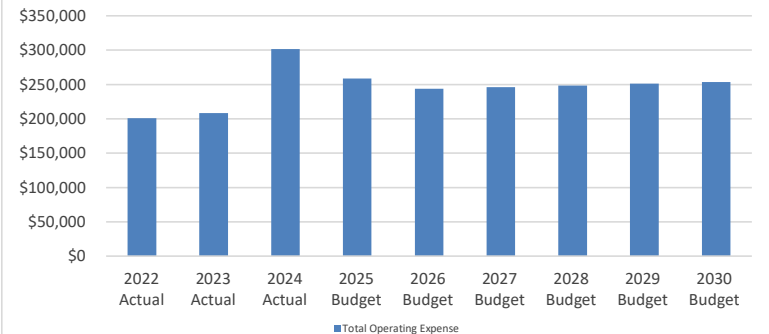
Storm Water Fund full time employees is 9.25 in 2025. This total is not anticipated to change through 2030.

**Personnel Expense**



Storm Water Fund personnel costs rise an average of 5.82% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

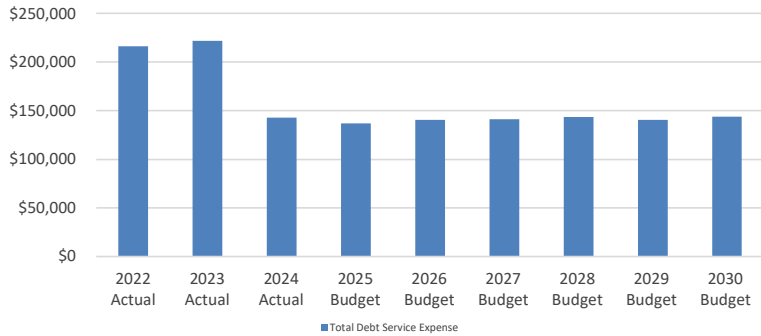
**Operating Expense**



Storm Water Fund operating costs rise an average of 1.45% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

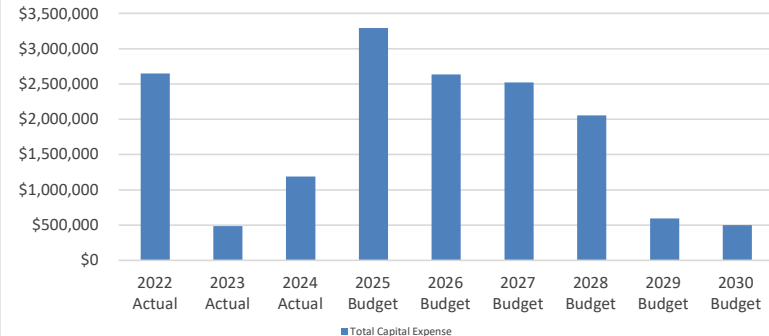
# CITY OF HUDSON FIVE YEAR PLAN STORM WATER FUND TRENDS

**Debt Service Expense**



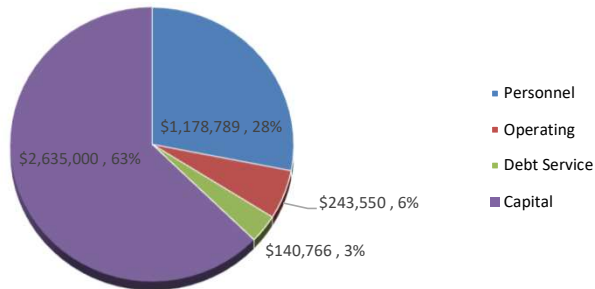
Storm Water debt service experienced a decrease in 2024 as an issuance reached maturity. There is no anticipated increase through 2030.

**Capital Expense**



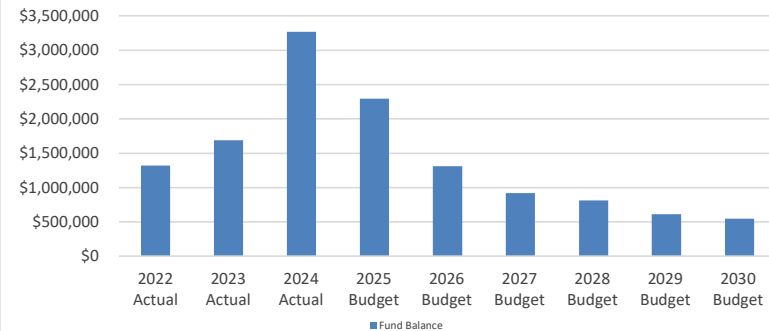
Storm Water Fund capital expenses are composed mostly of system repairs and improvements.

**2026 Storm Water Fund Expense by Category**



The Storm Water Fund accounts for both the operation and capital improvements of the storm water system.

**Fund Balance**



City Council has set a goal to maintain a only a small fund balance in the Storm Water Fund since the fund is supported by the General Fund.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
STORM WATER FUND (504)	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$3,565,079	\$3,268,871	\$4,126,000	\$2,100,103	\$1,313,998	\$922,853	\$812,827	\$612,226
<b><u>Revenues:</u></b>								
Income Tax Transfer	\$3,200,000	\$3,400,000	\$3,400,000	\$3,300,000	\$3,300,000	\$3,500,000	\$2,000,000	\$2,100,000
NEORSF Fee (City's Share)	\$0	\$441,342	\$0	\$110,000	\$441,342	\$110,000	\$110,000	\$110,000
Other	\$5,701	\$2,000	\$36,254	\$2,000	\$2,040	\$2,081	\$2,122	\$2,165
<b>Total Revenue</b>	<b>\$3,205,701</b>	<b>\$3,843,342</b>	<b>\$3,436,254</b>	<b>\$3,412,000</b>	<b>\$3,743,382</b>	<b>\$3,612,081</b>	<b>\$2,112,122</b>	<b>\$2,212,165</b>
<b>Total Available</b>	<b>\$6,770,781</b>	<b>\$7,112,213</b>	<b>\$7,562,254</b>	<b>\$5,512,103</b>	<b>\$5,057,380</b>	<b>\$4,534,934</b>	<b>\$2,924,950</b>	<b>\$2,824,390</b>
<b><u>Disbursements:</u></b>								
Storm Water Collection								
Personnel	\$1,011,637	\$1,130,806	\$1,130,806	\$1,178,789	\$1,225,941	\$1,274,978	\$1,325,977	\$1,379,016
Professional Development	\$2,179	\$5,250	\$5,695	\$3,050	\$3,081	\$3,111	\$3,142	\$3,174
Contractual Services	\$193,139	\$148,500	\$248,768	\$145,500	\$146,955	\$148,425	\$149,909	\$151,408
Materials & Supplies	\$106,221	\$105,000	\$118,264	\$95,000	\$95,950	\$96,910	\$97,879	\$98,857
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$1,188,638	\$3,291,342	\$3,821,792	\$2,635,000	\$2,521,342	\$2,055,000	\$595,000	\$500,000
Debt Service	\$142,966	\$136,826	\$136,826	\$140,766	\$141,259	\$143,683	\$140,817	\$143,950
Carryover Encumbrances	\$857,129	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Storm Water Collection</b>	<b>\$3,501,909</b>	<b>\$4,817,724</b>	<b>\$5,462,151</b>	<b>\$4,198,105</b>	<b>\$4,134,527</b>	<b>\$3,722,107</b>	<b>\$2,312,724</b>	<b>\$2,276,406</b>
<b>Total Disbursements</b>	<b>\$3,501,909</b>	<b>\$4,817,724</b>	<b>\$5,462,151</b>	<b>\$4,198,105</b>	<b>\$4,134,527</b>	<b>\$3,722,107</b>	<b>\$2,312,724</b>	<b>\$2,276,406</b>
Run Rate (Revenue Less Expenditures)	(\$296,208)	(\$974,382)	(\$2,025,897)	(\$786,105)	(\$391,145)	(\$110,026)	(\$200,602)	(\$64,241)
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$3,268,871	\$2,294,489	\$2,100,103	\$1,313,998	\$922,853	\$812,827	\$612,226	\$547,985
Ratio Ending Balance to Disbursements	93.35%	47.63%	38.45%	31.30%	22.32%	21.84%	26.47%	24.07%
Ratio Ending Balance to Revenues	101.97%	59.70%	61.12%	38.51%	24.65%	22.50%	28.99%	24.77%

**CITY OF HUDSON, OHIO**  
**FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

		<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Storm Water Collection</u></b>								
	<b>Public Property Projects</b>							
1	Miscellaneous Catch Basin and Manhole Repairs/Replacements	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000		\$200,000
2	Storm Sewer Pipe Lining (Sink Hole Repair)	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000		\$1,250,000
3	Contractual Storm Pipe Repair Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000		\$300,000
4	Darrow Park Storm Water Management Pond Phase 1 (S. Of Edgeview Drive)	\$950,000						\$950,000
5	Clinton Street Curb Inlets (at Heinen's Rear Entrance)	\$30,000						\$30,000
6	Replace 48" Storm from SR 303 South to Ex. Box Culv at Rosewood (C)	\$635,000						\$635,000
7	Barlow Community Center, Upper Lake Dam Embankment Repair	\$120,000						\$120,000
8	Ellsworth Golf Course Storm Water Management (D)	\$35,000						\$35,000
9	Ellsworth Golf Course Storm Water Management (C)		\$325,000					\$325,000
10	Ellsworth Retaining Wall, Phase 2		\$250,000					\$250,000
11	Edgeview Drive Culvert Replacements		\$130,000					\$130,000
12	Post Lane Culvert Replacement		\$75,000					\$75,000
13	Owen Brown Street Storm Sewer Improvement (New inlets and sewer, See 430 Account), \$105,000 & Owen Brown Relief Culvert (NEORS D Reimbursement) \$441,342 (C) (1)		\$546,342					\$546,342
14	Middleton Road Park Storm Bypass (At Ashley Drive)		\$100,000					\$100,000
15	S. Main Street Storm Inlet Imp. (Nantucket to John Clark)		\$120,000					\$120,000
16	Dewatering Pit Required by EPA (2)		\$100,000					\$100,000
17	Fox Trace Lane Storm Sewer Bypass & Pipe Repairs			\$380,000				\$380,000
18	Nottingham Gate Blvd Storm Sewer Replacement			\$300,000				\$300,000
19	York Drive Drainage Collection			\$100,000				\$100,000
20	N. Main Storm Sewer Improvements at Baldwin & Chapel			\$150,000				\$150,000
21	Middleton Road Park Stormwater Management Pond						\$650,000	\$650,000
22	Sullivan Road Culvert Replacement - Construction						\$240,000	\$240,000
23	S. Main Street Storm Sewer Re-Direction from RR Underpass (D,C)						\$1,490,000	\$1,490,000
	<b>Total Public Property Projects</b>	<b>\$2,120,000</b>	<b>\$1,996,342</b>	<b>\$1,280,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$2,380,000</b>	<b>\$8,476,342</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

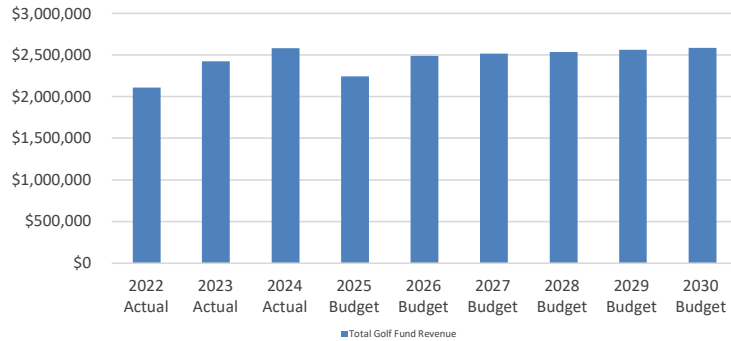
		<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
	<b>Private Property Projects</b>							
1	78" Storm Pipe Repair at Darrow Park	\$100,000						\$100,000
2	Private Property Drainage Improvements (Small Projects) (3)	\$100,000	\$100,000	\$125,000	\$125,000	\$150,000		\$600,000
3	Jesse Drive Storm Water Pond Modifications	\$200,000						\$200,000
4	WRA Ballfield Storm Pond Modifications (at Hudson Street)	\$115,000						\$115,000
5	Weeping Willow Drive Culverts Improvement (x2) (4)		\$125,000					\$125,000
6	Barlow Road/Weeping Willow Pond Improvements (5)		\$120,000					\$120,000
7	Joslyn and Red Coach Lane (private) Culvert Improvements		\$100,000					\$100,000
8	258 Atterbury/265 Boston Mills Road 8" Storm Replacement		\$50,000					\$50,000
9	7728 Lexington Drive Storm Water Upgrades		\$30,000					\$30,000
10	Alisa Court Drainage Ditch Improvements			\$500,000				\$500,000
11	71 Jefferson Pipe Replacement			\$150,000				\$150,000
12	103 Chadbourne Rear Yard Drainage				\$120,000			\$120,000
13	2123 Edgeview Drive Storm Sewer Bypass (private property portion)						\$1,100,000	\$1,100,000
14	Stone Road Culvert Replacement - Construction						\$1,700,000	\$1,700,000
	<b>Total Private Property Projects</b>	<b>\$515,000</b>	<b>\$525,000</b>	<b>\$775,000</b>	<b>\$245,000</b>	<b>\$150,000</b>	<b>\$2,800,000</b>	<b>\$5,010,000</b>
	<b>Total Storm Water Collection</b>	<b>\$2,635,000</b>	<b>\$2,521,342</b>	<b>\$2,055,000</b>	<b>\$595,000</b>	<b>\$500,000</b>	<b>\$5,180,000</b>	<b>\$13,486,342</b>
	<b>TOTAL STORM WATER FUND</b>	<b>\$2,635,000</b>	<b>\$2,521,342</b>	<b>\$2,055,000</b>	<b>\$595,000</b>	<b>\$500,000</b>	<b>\$5,180,000</b>	<b>\$13,486,342</b>

(1) Project partially funded by a reimbursement from NEORSD.

(2) Project will not be needed as long as new Public Works Building is built.

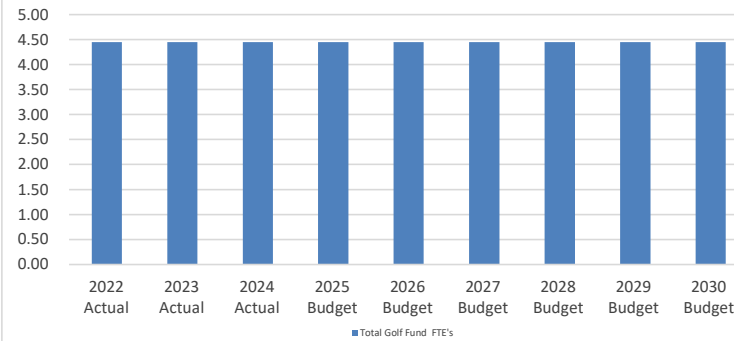
# CITY OF HUDSON FIVE YEAR PLAN GOLF FUND TRENDS

### Golf Fund Revenue



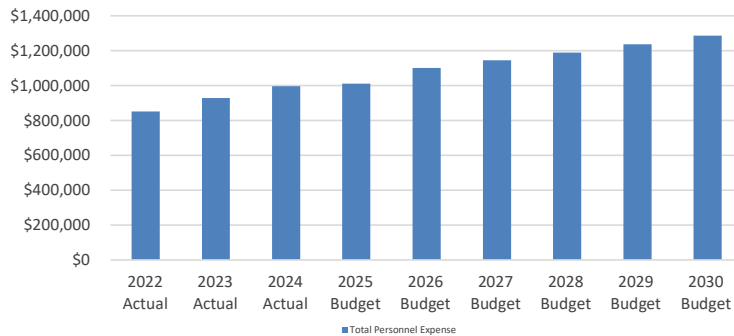
The main source of Golf Fund revenue is user fees.

### Full Time Employees



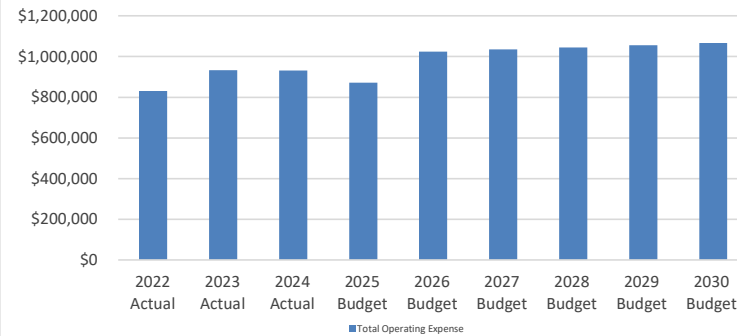
Golf Fund full time employees have remained at 4.45 since 2019. This total is not anticipated to change through 2030.

### Personnel Expense



Golf Fund personnel costs rise an average of 5.54% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

### Operating Expense

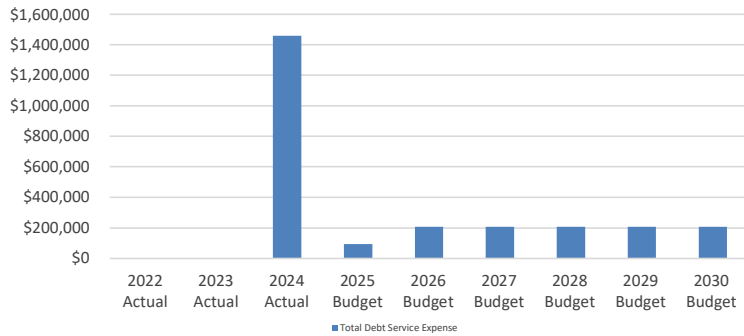


Golf Fund operating costs rise an average of 4.22% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.



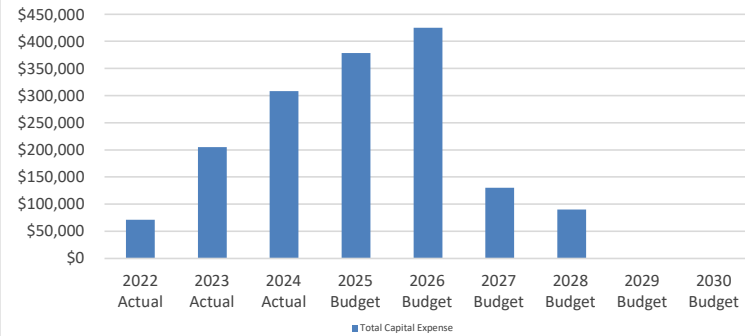
# CITY OF HUDSON FIVE YEAR PLAN GOLF FUND TRENDS

### Debt Service Expense



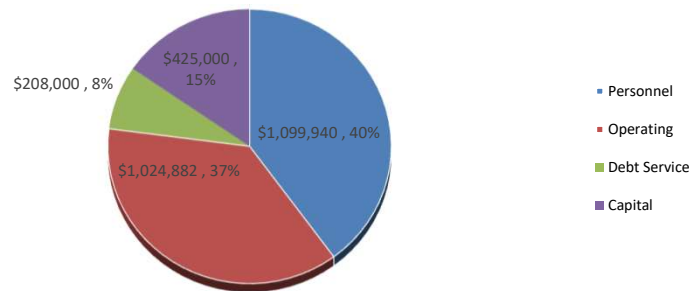
The new debt service in 2024 is related to the New Clubhouse.

### Capital Expense



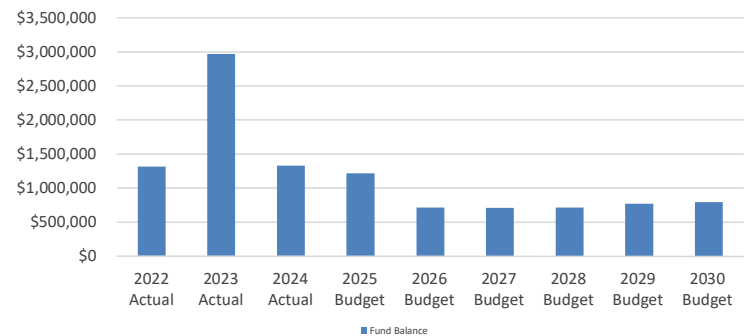
The major capital expenditures in 2024 - 2026 are related to the new clubhouse.

### 2026 Golf Fund Expense by Category



The Golf Fund accounts for the operation of the City's golf course.

### Fund Balance



The Golf Fund balance remains steady throughout the five year plan.

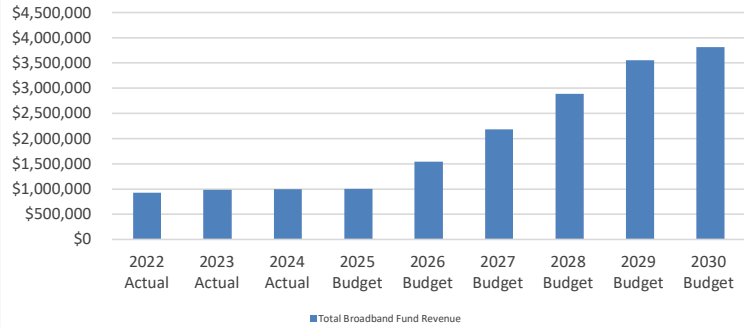
CITY OF HUDSON, OHIO FIVE YEAR PLAN								
ELLSWORTH MEADOWS (505)	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$3,270,077	\$1,331,978	\$4,265,133	\$986,383	\$716,889	\$711,807	\$714,610	\$773,559
<b><u>Operating Revenue:</u></b>								
Greens Fees	\$1,415,666	\$1,162,856	\$1,381,302	\$1,274,099	\$1,286,840	\$1,299,709	\$1,312,706	\$1,325,833
Cart Rental	\$351,547	\$290,412	\$326,751	\$316,393	\$319,557	\$322,752	\$325,980	\$329,239
Snack Bar	\$358,762	\$295,171	\$300,335	\$388,886	\$392,775	\$396,703	\$400,670	\$404,676
Pro Shop Sales	\$214,717	\$200,816	\$227,141	\$214,245	\$216,388	\$218,551	\$220,737	\$222,944
Range/Practice Facility	\$136,747	\$132,719	\$107,744	\$123,072	\$124,303	\$125,546	\$126,802	\$128,070
Other	\$103,651	\$160,420	\$67,952	\$56,632	\$57,199	\$57,771	\$58,348	\$58,932
Clubhouse Simulators	\$0	\$0	\$0	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000
<b>Total Operating Revenue</b>	<b>\$2,581,091</b>	<b>\$2,242,394</b>	<b>\$2,411,225</b>	<b>\$2,488,328</b>	<b>\$2,512,061</b>	<b>\$2,536,032</b>	<b>\$2,560,242</b>	<b>\$2,584,694</b>
<b><u>Operating Expenses:</u></b>								
Personnel	\$996,581	\$1,011,341	\$1,011,341	\$1,099,940	\$1,143,938	\$1,189,695	\$1,237,283	\$1,286,774
Professional Development	\$11,567	\$14,850	\$18,030	\$19,450	\$19,645	\$19,841	\$20,039	\$20,240
Contractual Services	\$248,744	\$241,729	\$270,195	\$248,932	\$251,496	\$253,987	\$256,548	\$259,082
Materials & Supplies	\$599,605	\$544,500	\$562,996	\$681,500	\$688,315	\$695,198	\$702,150	\$709,172
Refunds	\$71,670	\$70,000	\$70,598	\$75,000	\$75,750	\$76,508	\$77,273	\$78,045
Carryover Encumbrances	\$2,933,154	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Operating Expenses</b>	<b>\$4,861,321</b>	<b>\$1,882,420</b>	<b>\$1,933,160</b>	<b>\$2,124,822</b>	<b>\$2,179,143</b>	<b>\$2,235,229</b>	<b>\$2,293,293</b>	<b>\$2,353,313</b>
<b>Operating Income</b>	<b>(\$2,280,230)</b>	<b>\$359,974</b>	<b>\$478,065</b>	<b>\$363,506</b>	<b>\$332,918</b>	<b>\$300,803</b>	<b>\$266,949</b>	<b>\$231,382</b>
<b><u>Non-Operating Revenue:</u></b>								
Debt Proceeds	\$2,708,955	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Revenue</b>	<b>\$2,708,955</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Non-Operating Expenses:</u></b>								
Capital Purchases	\$308,215	\$378,500	\$3,655,565	\$425,000	\$130,000	\$90,000	\$0	\$0
Debt Service	\$1,459,500	\$94,000	\$101,250	\$208,000	\$208,000	\$208,000	\$208,000	\$208,000
Advance to General Fund	\$599,108	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Expenses</b>	<b>\$2,366,823</b>	<b>\$472,500</b>	<b>\$3,756,815</b>	<b>\$633,000</b>	<b>\$338,000</b>	<b>\$298,000</b>	<b>\$208,000</b>	<b>\$208,000</b>
<b>Net Income</b>	<b>(\$1,938,099)</b>	<b>(\$112,526)</b>	<b>(\$3,278,749)</b>	<b>(\$269,494)</b>	<b>(\$5,082)</b>	<b>\$2,803</b>	<b>\$58,949</b>	<b>\$23,382</b>
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	<b>\$1,331,978</b>	<b>\$1,219,452</b>	<b>\$986,383</b>	<b>\$716,889</b>	<b>\$711,807</b>	<b>\$714,610</b>	<b>\$773,559</b>	<b>\$796,941</b>
Ratio Ending Balance to Disbursements	18.43%	51.78%	17.34%	25.99%	28.28%	28.21%	30.93%	31.11%
Ratio Ending Balance to Revenues	25.18%	54.38%	40.91%	28.81%	28.34%	28.18%	30.21%	30.83%

**CITY OF HUDSON, OHIO**  
**FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

		<u><b>2026</b></u>	<u><b>2027</b></u>	<u><b>2028</b></u>	<u><b>2029</b></u>	<u><b>2030</b></u>	<u><b>Unfunded</b></u>	<u><b>Total</b></u>
<b><u>Public Golf Course</u></b>								
1	Front Loader Replacement	\$50,000						\$50,000
2	Small Rough Mower Replacement	\$65,000						\$65,000
3	Irrigation Discharge Pipe/Valve Replacement	\$15,000						\$15,000
4	Old Clubhouse Upgrade	\$95,000						\$95,000
5	Parking Lot Resurfacing	\$200,000						\$200,000
6	Two (2) Fairway Mowers Replacement		\$130,000					\$130,000
7	Small Utility Tractor Replacement			\$25,000				\$25,000
8	Entrance Pond Excavation			\$65,000				\$65,000
9	Irrigation System Upgrade						\$500,000	\$500,000
<b>Total Public Golf Course</b>		<b>\$425,000</b>	<b>\$130,000</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$1,145,000</b>
<b>TOTAL GOLF FUND</b>		<b>\$425,000</b>	<b>\$130,000</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$1,145,000</b>

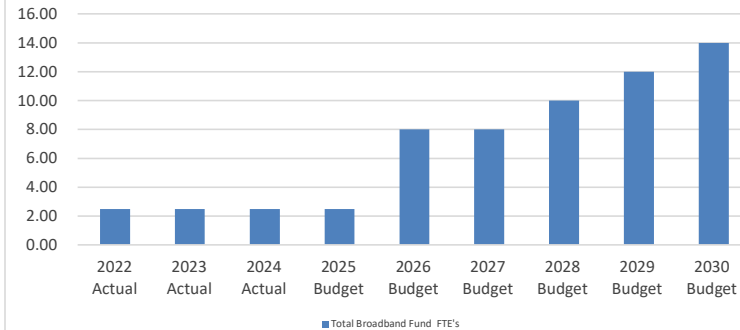
# CITY OF HUDSON FIVE YEAR PLAN BROADBAND FUND TRENDS

**Broadband Fund Revenue**



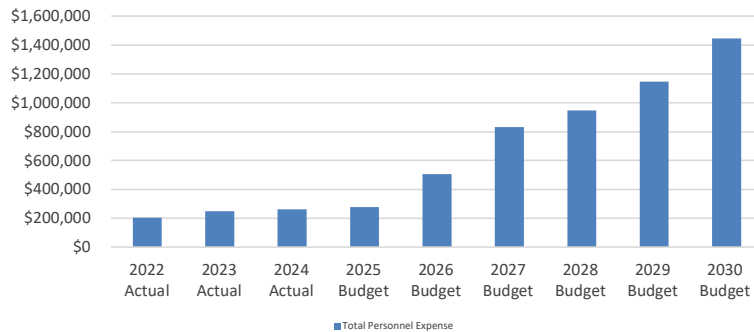
The main source of Broadband Fund revenue is customer charges. Revenue growth based on expansion of network and projected customer take rate.

**Full Time Employees**



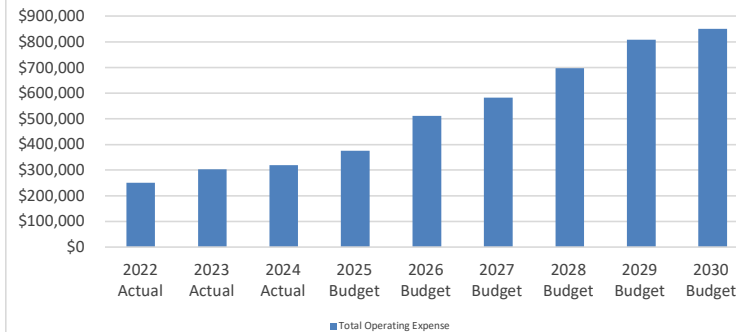
Broadband Fund full time employees will increase to 8 in 2026 and is anticipated to increase to 14 full time employees by 2030.

**Personnel Expense**



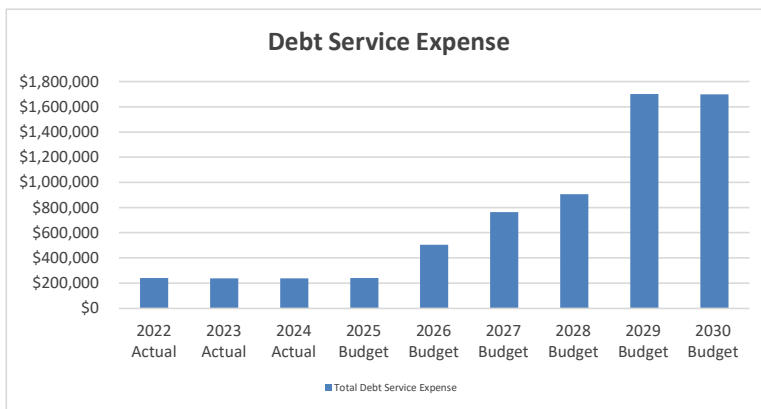
Broadband Fund personnel costs rise an average of 25.38% per year from 2022 - 2030. The significant increase from 2026-2030 is due to the Fiber to the Home (FtH) Project. Personnel expense includes salaries, retirement contributions and health insurance costs.

**Operating Expense**

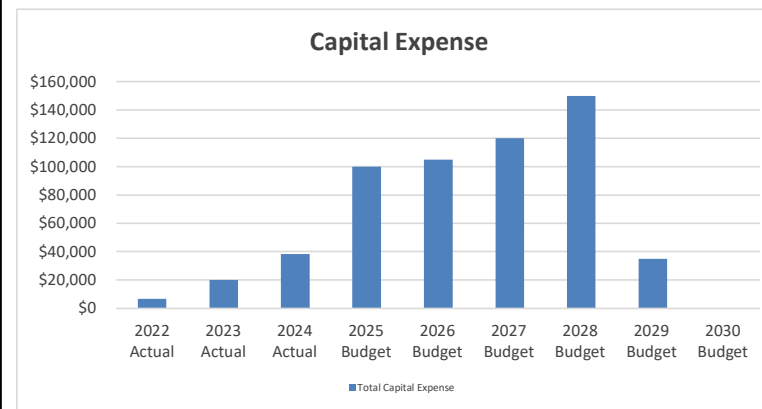


Broadband Fund operating costs rise an average of 14.8% per year from 2022 - 2030. The 2026-2030 increase is related to the addition of FtH. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

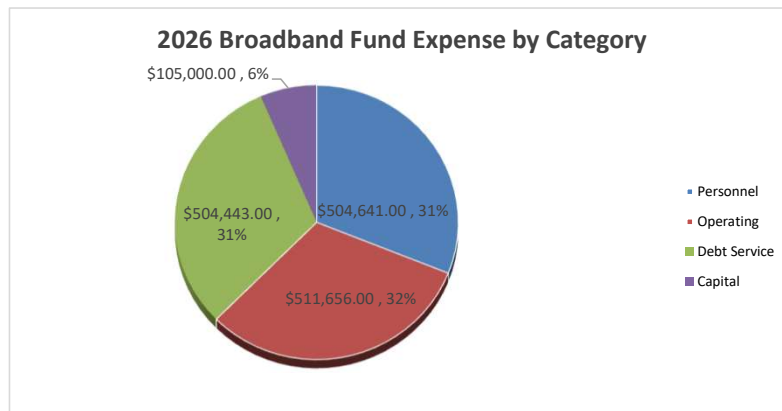
# CITY OF HUDSON FIVE YEAR PLAN BROADBAND FUND TRENDS



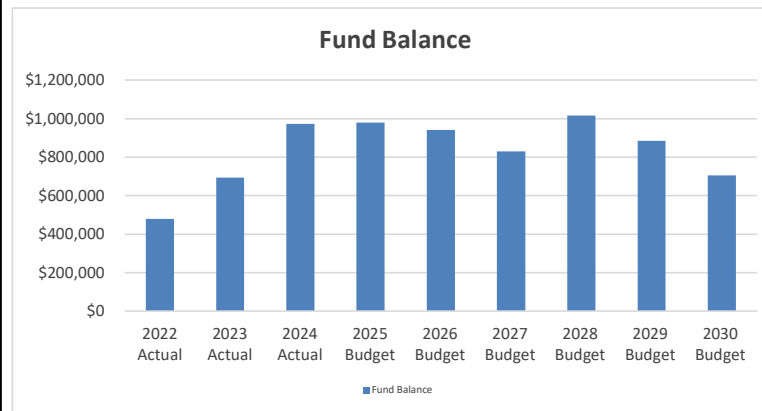
Broadband Fund debt service began in 2021 when the short term notes were converted to bonds.



Broadband capital expenses are related to system improvements and upgrades.



The Broadband Fund accounts for both the operation and capital improvements of Velocity Broadband.



The Broadband Fund balance rises steadily throughout the five year plan.

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN**

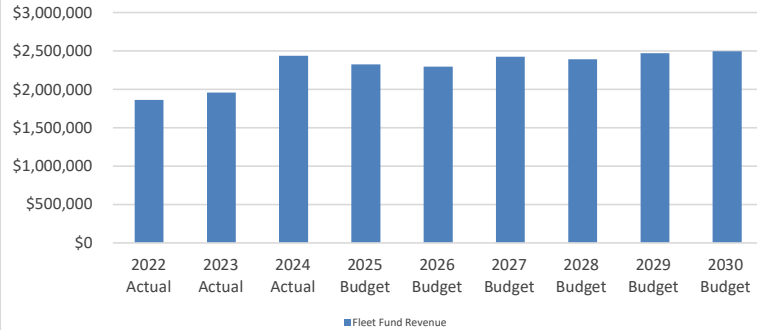
<b>BROADBAND (510)</b>	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>BEGINNING BALANCE, JANUARY 1</u></b>	\$951,190	\$973,515	\$1,092,437	\$1,023,854	\$940,972	\$829,339	\$1,016,027	\$884,880
<b><u>Operating Revenue:</u></b>								
Broadband Customer Sales	\$1,001,017	\$1,001,838	\$1,024,127	\$1,034,368	\$1,044,712	\$1,055,159	\$1,065,711	\$1,076,368
Broadband Expansion Sales	\$0	\$0	\$0	\$508,490	\$1,141,538	\$1,832,548	\$2,491,400	\$2,737,688
Advance In	\$0	\$0	\$661,940	\$0	\$0	\$0	\$0	\$0
<b>Total Operating Revenue</b>	<b>\$1,001,017</b>	<b>\$1,001,838</b>	<b>\$1,686,067</b>	<b>\$1,542,858</b>	<b>\$2,186,250</b>	<b>\$2,887,707</b>	<b>\$3,557,111</b>	<b>\$3,814,056</b>
<b><u>Operating Expenses:</u></b>								
Personnel	\$262,876	\$278,663	\$278,663	\$504,641	\$832,327	\$947,070	\$1,145,152	\$1,445,359
Professional Development	\$424	\$9,700	\$9,700	\$10,700	\$10,807	\$10,915	\$11,024	\$11,134
Contractual Services	\$308,036	\$339,313	\$385,588	\$466,656	\$537,167	\$651,958	\$762,101	\$804,484
Materials & Supplies	\$1,619	\$7,000	\$7,807	\$14,000	\$14,140	\$14,281	\$14,424	\$14,568
Refunds	\$9,434	\$20,300	\$21,663	\$20,300	\$20,200	\$20,402	\$20,606	\$20,812
Carryover Encumbrances	\$118,922	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Operating Expenses</b>	<b>\$701,311</b>	<b>\$654,976</b>	<b>\$703,421</b>	<b>\$1,016,297</b>	<b>\$1,414,641</b>	<b>\$1,644,626</b>	<b>\$1,953,308</b>	<b>\$2,296,358</b>
<b>Operating Income</b>	<b>\$299,706</b>	<b>\$346,862</b>	<b>\$982,646</b>	<b>\$526,561</b>	<b>\$771,609</b>	<b>\$1,243,081</b>	<b>\$1,603,803</b>	<b>\$1,517,698</b>
<b><u>Non-Operating Expenses:</u></b>								
Capital Purchases	\$38,399	\$100,000	\$148,746	\$105,000	\$120,000	\$150,000	\$35,000	\$0
Debt Service	\$239,043	\$240,543	\$240,543	\$241,943	\$238,243	\$241,393	\$239,303	\$236,928
New Debt Service (Expansion)	\$0	\$0	\$0	\$262,500	\$525,000	\$665,000	\$1,460,647	\$1,460,647
Advance Out	\$0	\$0	\$661,940	\$0	\$0	\$0	\$0	\$0
<b>Total Non-Operating Expenses</b>	<b>\$277,442</b>	<b>\$340,543</b>	<b>\$1,051,229</b>	<b>\$609,443</b>	<b>\$883,243</b>	<b>\$1,056,393</b>	<b>\$1,734,950</b>	<b>\$1,697,575</b>
<b>Net Income</b>	<b>\$22,265</b>	<b>\$6,319</b>	<b>(\$68,583)</b>	<b>(\$82,882)</b>	<b>(\$111,634)</b>	<b>\$186,688</b>	<b>(\$131,147)</b>	<b>(\$179,876)</b>
<b><u>ENDING BALANCE, DECEMBER 31</u></b>	\$973,454	\$979,834	\$1,023,854	\$940,972	\$829,339	\$1,016,027	\$884,880	\$705,003
Ratio Ending Balance to Disbursements	99.46%	98.42%	58.35%	57.88%	36.09%	37.62%	23.99%	17.65%
Ratio Ending Balance to Revenues	97.25%	97.80%	60.72%	60.99%	37.93%	35.18%	24.88%	18.48%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

		<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Broadband</u></b>								
1	Customer Facing Equipment (ONTs/Modems)	\$40,000	\$50,000	\$30,000	\$20,000			\$140,000
2	Replacement + New Linecards	\$20,000	\$20,000	\$40,000				\$80,000
3	Construction (as needed for customer connections)	\$15,000	\$15,000	\$15,000	\$15,000			\$60,000
4	Test Equipment Replacements/Upgrades	\$15,000						\$15,000
5	Pedestal Refurb (battery and power systems)	\$15,000	\$15,000	\$25,000				\$55,000
6	Splicer Replacement		\$20,000					\$20,000
7	UPS Replacement/Refurb at Milford			\$40,000				\$40,000
<b>Total Broadband</b>		<b>\$105,000</b>	<b>\$120,000</b>	<b>\$150,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$410,000</b>
<b>TOTAL BROADBAND FUND</b>		<b>\$105,000</b>	<b>\$120,000</b>	<b>\$150,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$410,000</b>

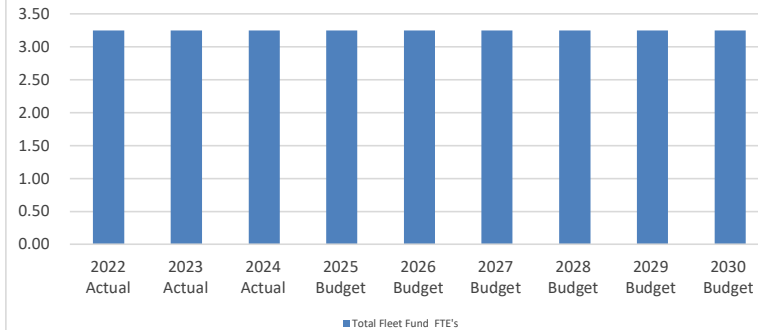
# CITY OF HUDSON FIVE YEAR PLAN FLEET FUND TRENDS

## Fleet Fund Revenue



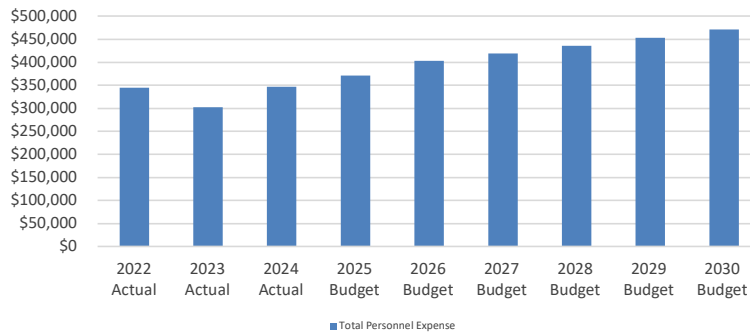
The main source of Fleet Fund revenue is interdepartmental charges for fuel and repairs that make up about 99% of the total revenue.

## Full Time Employees



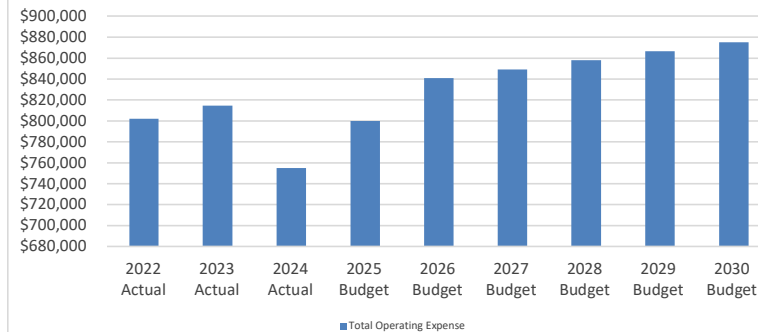
Fleet Fund full time employees have remained at 3.25 since 2020. This total is not anticipated to change through 2030.

## Personnel Expense



Fleet Fund personnel costs rise an average of 4.11% per year from 2022 - 2030. Personnel expense includes salaries, retirement contributions and health insurance costs.

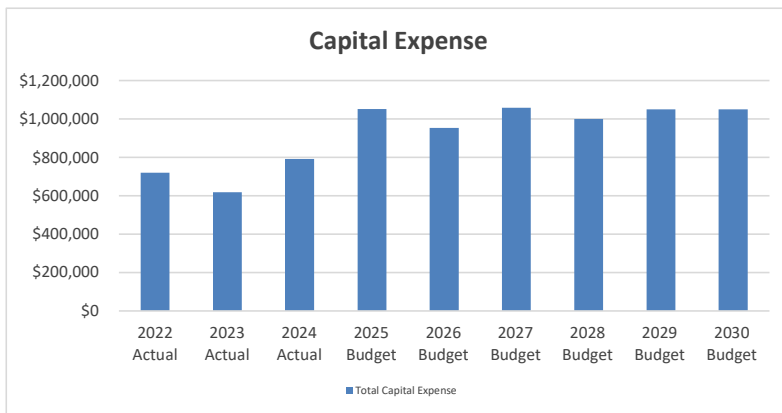
## Operating Expense



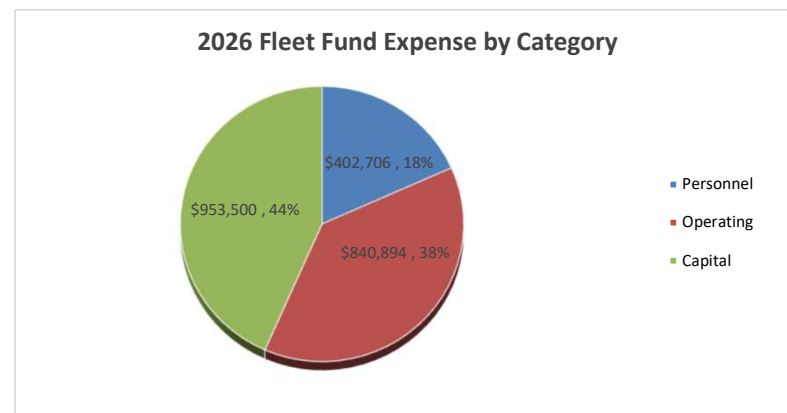
Fleet Fund operating costs rise an average of 3.49% per year from 2022 - 2030. Operating expense includes prof. and contractual services, materials and supplies, and refunds.



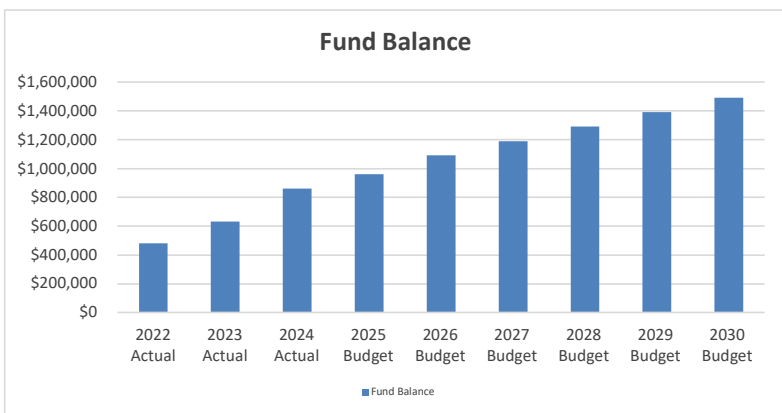
# CITY OF HUDSON FIVE YEAR PLAN FLEET FUND TRENDS



Fleet Fund capital expenses are composed vehicle replacements.



The Fleet Fund accounts for fuel and repair costs for City vehicles as well as the cost to replace City vehicles.



The Fleet Fund balance remains steady through out the 5 year plan as costs are passed along to departments via an internal charge.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
FLEET FUND (601)	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>BEGINNING BALANCE, JANUARY 1</b>	\$1,270,801	\$860,480	\$1,811,162	\$991,418	\$1,091,418	\$1,191,418	\$1,291,418	\$1,391,418
<b>Revenues:</b>								
General Fund	\$363,775	\$441,765	\$441,765	\$436,908	\$461,447	\$455,218	\$469,673	\$474,767
SCMR (Service)	\$985,206	\$1,214,038	\$1,214,038	\$1,200,694	\$1,268,131	\$1,251,011	\$1,290,736	\$1,304,736
Cemetery	\$3,770	\$4,645	\$4,645	\$4,594	\$4,852	\$4,787	\$4,939	\$4,992
Parks	\$46,556	\$57,369	\$57,369	\$56,738	\$59,925	\$59,116	\$60,993	\$61,655
Cable TV	\$6,408	\$7,897	\$7,897	\$7,810	\$8,249	\$8,137	\$8,396	\$8,487
Fire	\$10,178	\$12,542	\$12,542	\$12,404	\$13,101	\$12,924	\$13,335	\$13,479
EMS	\$14,702	\$18,117	\$18,117	\$17,917	\$18,924	\$18,668	\$19,261	\$19,470
Water	\$70,493	\$86,866	\$86,866	\$85,912	\$90,737	\$89,512	\$92,354	\$93,356
Waste Water	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Electric	\$373,575	\$466,848	\$466,848	\$461,717	\$487,650	\$481,066	\$496,342	\$501,725
Golf	\$754	\$929	\$929	\$919	\$970	\$957	\$988	\$998
Broadband	\$9,424	\$11,613	\$11,613	\$11,486	\$12,131	\$11,967	\$12,347	\$12,481
Other	\$550,298	\$0	\$15,694	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$2,435,140</b>	<b>\$2,322,629</b>	<b>\$2,338,323</b>	<b>\$2,297,100</b>	<b>\$2,426,117</b>	<b>\$2,393,363</b>	<b>\$2,469,363</b>	<b>\$2,496,147</b>
<b>Total Available</b>	<b>\$3,705,940</b>	<b>\$3,183,109</b>	<b>\$4,149,485</b>	<b>\$3,288,518</b>	<b>\$3,517,535</b>	<b>\$3,584,781</b>	<b>\$3,760,781</b>	<b>\$3,887,565</b>
<b>Disbursements:</b>								
Vehicle Maintenance								
Personnel	\$347,031	\$370,829	\$370,829	\$402,706	\$418,814	\$435,567	\$452,989	\$471,109
Professional Development	\$922	\$7,700	\$6,343	\$7,200	\$7,272	\$7,345	\$7,418	\$7,492
Contractual Services	\$254,466	\$221,600	\$234,522	\$254,194	\$256,736	\$259,303	\$261,896	\$264,515
Materials & Supplies	\$499,378	\$570,500	\$635,350	\$579,500	\$585,295	\$591,148	\$597,059	\$603,030
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$20,413	\$102,000	\$102,000	\$30,000	\$58,000	\$0	\$0	\$0
Carryover Encumbrances	\$91,661	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Vehicle Maintenance</b>	<b>\$1,213,872</b>	<b>\$1,272,629</b>	<b>\$1,349,045</b>	<b>\$1,273,600</b>	<b>\$1,326,117</b>	<b>\$1,293,363</b>	<b>\$1,319,363</b>	<b>\$1,346,147</b>
Equipment Acquisitions								
Capital Purchases	\$772,567	\$950,000	\$1,809,021	\$923,500	\$1,000,000	\$1,000,000	\$1,050,000	\$1,050,000
Carryover Encumbrances	\$859,021	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Equipment Acquisitions</b>	<b>\$1,631,589</b>	<b>\$950,000</b>	<b>\$1,809,021</b>	<b>\$923,500</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,050,000</b>	<b>\$1,050,000</b>
<b>Total Disbursements</b>	<b>\$2,845,461</b>	<b>\$2,222,629</b>	<b>\$3,158,067</b>	<b>\$2,197,100</b>	<b>\$2,326,117</b>	<b>\$2,293,363</b>	<b>\$2,369,363</b>	<b>\$2,396,147</b>
Run Rate (Revenue Less Expenditures)	(\$410,321)	\$100,000	(\$819,744)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
<b>ENDING BALANCE, DECEMBER 31</b>	\$860,480	\$960,480	\$991,418	\$1,091,418	\$1,191,418	\$1,291,418	\$1,391,418	\$1,491,418
Ratio Ending Balance to Disbursements	30.24%	43.21%	31.39%	49.68%	51.22%	56.31%	58.73%	62.24%
Ratio Ending Balance to Revenues	35.34%	41.35%	42.40%	47.51%	49.11%	53.96%	56.35%	59.75%

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Unfunded</u>	<u>Total</u>
<b><u>Vehicle Maintenance</u></b>							
1 Cutting Edges and Guards for Plows (14)	\$30,000						\$30,000
2 Replacement of Drive-on Lift		\$58,000					\$58,000
<b>Total Vehicle Maintenance</b>	<b>\$30,000</b>	<b>\$58,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$88,000</b>
<b><u>Equipment Acquisitions</u></b>							
1 Police Vehicles- Three (3) Vehicles Annually	\$150,000						\$150,000
2 Street Sweeper Lease Purchase	\$80,000	\$80,000	\$80,000	\$80,000			\$320,000
3 Replace 2015 Ford F250 Pick Up 5574 (Electric)	\$77,000						\$77,000
4 Replace 2015 Ford Escape SUV 6105 (PW Admin)	\$48,500						\$48,500
5 Replace 2016 Freightliner 108SD Plow Truck 7763 Highway Truck	\$348,000						\$348,000
6 Replace 2012 Ford F550 7530 (Service)	\$220,000						\$220,000
7 Fleet Replacement Placeholder		\$920,000	\$920,000	\$970,000	\$1,050,000		\$3,860,000
<b>Total Vehicle Maintenance</b>	<b>\$923,500</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,050,000</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$5,023,500</b>
<b>TOTAL FLEET FUND</b>	<b>\$953,500</b>	<b>\$1,058,000</b>	<b>\$1,000,000</b>	<b>\$1,050,000</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$5,111,500</b>

**City of Hudson  
Five Year Plan**

**SPECIAL REVENUE FUNDS:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**State Highway Improvement, 202**

BEGINNING BALANCE, JANUARY 1	\$347,728	\$347,728	\$391,859	\$399,859	\$407,859	\$415,859	\$423,859
<b>Revenue:</b>							
License Fees	\$15,000	\$16,878	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Gasoline Tax	\$58,000	\$92,253	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
<b>Total Revenue</b>	<b>\$73,000</b>	<b>\$109,131</b>	<b>\$73,000</b>	<b>\$73,000</b>	<b>\$73,000</b>	<b>\$73,000</b>	<b>\$73,000</b>
<b>TOTAL AVAILABLE</b>	<b>\$420,728</b>	<b>\$456,859</b>	<b>\$464,859</b>	<b>\$472,859</b>	<b>\$480,859</b>	<b>\$488,859</b>	<b>\$496,859</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$355,728	\$391,859	\$399,859	\$407,859	\$415,859	\$423,859	\$431,859

**SPECIAL REVENUE FUNDS:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Law Enforcement/Education - 213**

BEGINNING BALANCE, JANUARY 1	\$89,402	\$89,402	\$79,390	\$70,540	\$61,690	\$52,840	\$43,990
<b>Revenue:</b>							
Court Fees	\$3,000	\$4,098	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
<b>TOTAL AVAILABLE</b>	<b>\$92,402</b>	<b>\$93,500</b>	<b>\$82,390</b>	<b>\$73,540</b>	<b>\$64,690</b>	<b>\$55,840</b>	<b>\$46,990</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$7,000</b>	<b>\$14,110</b>	<b>\$11,850</b>	<b>\$11,850</b>	<b>\$11,850</b>	<b>\$11,850</b>	<b>\$11,850</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$85,402	\$79,390	\$70,540	\$61,690	\$52,840	\$43,990	\$35,140

**City of Hudson  
Five Year Plan**

**SPECIAL REVENUE FUNDS:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Hudson Teen Program - 230**

BEGINNING BALANCE, JANUARY 1	\$14,723	\$14,723	\$11,863	\$11,863	\$11,863	\$11,863	\$11,863
<b>Revenue:</b>							
Contributions/Sales	\$10,000	\$7,140	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
<b>TOTAL AVAILABLE</b>	<b>\$24,723</b>	<b>\$21,863</b>	<b>\$21,863</b>	<b>\$21,863</b>	<b>\$21,863</b>	<b>\$21,863</b>	<b>\$21,863</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$14,723</b>	<b>\$11,863</b>	<b>\$11,863</b>	<b>\$11,863</b>	<b>\$11,863</b>	<b>\$11,863</b>	<b>\$11,863</b>

**DEBT SERVICE FUNDS:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Bond Retirement (301)**

BEGINNING BALANCE, JANUARY 1	\$520,864	\$520,864	\$520,864	\$520,864	\$520,864	\$520,864	\$520,864
<b>Revenue:</b>							
Transfer In from General Fund	\$1,304,045	\$1,304,045	\$1,306,002	\$2,802,102	\$2,801,776	\$2,801,248	\$2,806,654
Refunded Bond Revenue	0	0	0	0	0	0	0
Issuance Cost Refund/Premium	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>\$1,304,045</b>	<b>\$1,304,045</b>	<b>\$1,306,002</b>	<b>\$2,802,102</b>	<b>\$2,801,776</b>	<b>\$2,801,248</b>	<b>\$2,806,654</b>
<b>TOTAL AVAILABLE</b>	<b>\$1,824,909</b>	<b>\$1,824,909</b>	<b>\$1,826,866</b>	<b>\$3,322,966</b>	<b>\$3,322,640</b>	<b>\$3,322,112</b>	<b>\$3,327,518</b>
<b>Expenses:</b>							
Bond Principal	\$911,515	\$911,515	\$939,403	\$2,462,291	\$2,490,179	\$2,518,068	\$2,555,251
Bond Interest	385,344	385,344	359,413	332,625	304,411	275,994	275,994
Refunded Bond Payment	0	0	0	0	0	0	0
Refunded Bond Issuance Costs	0	0	0	0	0	0	0
Loan Principal (OPWC 0% Interest Loan)	7,186	7,186	7,186	7,186	7,186	7,186	7,186
<b>Total Expenses</b>	<b>\$1,304,045</b>	<b>\$1,304,045</b>	<b>\$1,306,002</b>	<b>\$2,802,102</b>	<b>\$2,801,776</b>	<b>\$2,801,248</b>	<b>\$2,838,431</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$520,864</b>	<b>\$520,864</b>	<b>\$520,864</b>	<b>\$520,864</b>	<b>\$520,864</b>	<b>\$520,864</b>	<b>\$489,087</b>

**City of Hudson  
Five Year Plan**

**CAPITAL FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Permissive Capital Use, 401**

BEGINNING BALANCE, JANUARY 1	\$449,383	\$449,383	\$471,945	\$489,945	\$507,945	\$525,945	\$543,945
<b>Revenue:</b>							
State Permissive Auto	\$163,000	\$167,561	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000
Motor Vehicle Fees	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
<b>Total Revenue</b>	<b>\$263,000</b>	<b>\$267,561</b>	<b>\$263,000</b>	<b>\$263,000</b>	<b>\$263,000</b>	<b>\$263,000</b>	<b>\$263,000</b>
<b>TOTAL AVAILABLE</b>	<b>\$712,383</b>	<b>\$716,945</b>	<b>\$734,945</b>	<b>\$752,945</b>	<b>\$770,945</b>	<b>\$788,945</b>	<b>\$806,945</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$245,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$467,383	\$471,945	\$489,945	\$507,945	\$525,945	\$543,945	\$561,945

**CAPITAL FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Broadband Capital (402)**

BEGINNING BALANCE, JANUARY 1	\$10,607	\$17,115	\$17,115	\$17,115	\$17,115	\$17,115	\$17,115
<b>Revenue:</b>							
Debt Proceeds	\$0	\$7,500,000	\$7,500,000	\$4,000,000	\$0	\$0	\$0
Interest	\$0	\$4,317	\$0	\$0	\$0	\$0	\$0
Transfer/Advance-In	\$0	\$661,940	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$8,166,257</b>	<b>\$7,500,000</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE</b>	<b>\$10,607</b>	<b>\$8,183,372</b>	<b>\$7,517,115</b>	<b>\$4,017,115</b>	<b>\$17,115</b>	<b>\$17,115</b>	<b>\$17,115</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$0</b>	<b>\$8,166,257</b>	<b>\$7,500,000</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$6,508	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$4,098	\$17,115	\$17,115	\$17,115	\$17,115	\$17,115	\$17,115

**City of Hudson  
Five Year Plan**

**CAPITAL FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Fire Station Renovation (421)**

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0
<b>Revenue:</b>							
Transfer In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE</b>	<b>\$0</b>	<b>\$5,000,000</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0

**CAPITAL FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Downtown Phase II (441)**

BEGINNING BALANCE, JANUARY 1	\$57,621	\$126,095	\$126,095	\$126,095	\$126,095	\$126,095	\$126,095
<b>Revenue:</b>							
Transfer In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE</b>	<b>\$57,621</b>	<b>\$126,095</b>	<b>\$126,095</b>	<b>\$126,095</b>	<b>\$126,095</b>	<b>\$126,095</b>	<b>\$126,095</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$68,474	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	(\$10,853)	\$126,095	\$126,095	\$126,095	\$126,095	\$126,095	\$126,095

**City of Hudson  
Five Year Plan**

**CAPITAL FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Public Works Facility (455)**

BEGINNING BALANCE, JANUARY 1	\$23,919	\$1,225,985	\$30,993,919	\$0	\$0	\$0	\$0
<b>Revenue:</b>							
Note/Bond Proceeds	\$0	\$34,295,000	\$0	\$0	\$0	\$0	\$0
Interest Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfer/Advance-In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$0</b>	<b>\$34,295,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE</b>	<b>\$23,919</b>	<b>\$35,520,985</b>	<b>\$30,993,919</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$0</b>	<b>\$4,527,066</b>	<b>\$30,993,919</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$1,202,066	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	(\$1,178,147)	\$30,993,919	\$0	\$0	\$0	\$0	\$0

**ENTERPRISE FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Wastewater Fund (502)**

BEGINNING BALANCE, JANUARY 1	\$154,087	\$154,087	\$153,807	\$152,287	\$155,140	\$153,280	\$149,703
<b>Revenue:</b>							
Customer Sales	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income/Misc	\$114,511	\$114,511	\$114,511	\$114,791	\$116,031	\$111,938	\$117,891
Transfer/Advance-In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$114,511</b>	<b>\$114,511</b>	<b>\$114,511</b>	<b>\$114,791</b>	<b>\$116,031</b>	<b>\$111,938</b>	<b>\$117,891</b>
<b>TOTAL AVAILABLE</b>	<b>\$268,598</b>	<b>\$268,598</b>	<b>\$268,318</b>	<b>\$267,078</b>	<b>\$271,171</b>	<b>\$265,218</b>	<b>\$267,594</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$114,791</b>	<b>\$114,791</b>	<b>\$116,031</b>	<b>\$111,938</b>	<b>\$117,891</b>	<b>\$115,515</b>	<b>\$116,138</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$153,807	\$153,807	\$152,287	\$155,140	\$153,280	\$149,703	\$151,456



**City of Hudson  
Five Year Plan**

**ENTERPRISE FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Utility Deposit Fund (508)**

BEGINNING BALANCE, JANUARY 1	\$649,925	\$649,925	\$618,337	\$618,337	\$618,337	\$618,337	\$618,337
<b>Revenues:</b>							
Utility Deposits	\$90,000	\$58,412	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
<b>TOTAL AVAILABLE</b>	<b>\$739,925</b>	<b>\$708,337</b>	<b>\$708,337</b>	<b>\$708,337</b>	<b>\$708,337</b>	<b>\$708,337</b>	<b>\$708,337</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$649,925</b>	<b>\$618,337</b>	<b>\$618,337</b>	<b>\$618,337</b>	<b>\$618,337</b>	<b>\$618,337</b>	<b>\$618,337</b>

**INTERNAL SERVICE FUND GROUP**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Self Insurance Fund (602)**

BEGINNING BALANCE, JANUARY 1	\$290,845	\$290,845	\$281,484	\$281,484	\$281,484	\$281,484	\$281,484
<b>Revenues:</b>							
Inter-department contributions	\$180,000	\$170,639	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
<b>TOTAL AVAILABLE</b>	<b>\$470,845</b>	<b>\$461,484</b>	<b>\$461,484</b>	<b>\$461,484</b>	<b>\$461,484</b>	<b>\$461,484</b>	<b>\$461,484</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$290,845</b>	<b>\$281,484</b>	<b>\$281,484</b>	<b>\$281,484</b>	<b>\$281,484</b>	<b>\$281,484</b>	<b>\$281,484</b>

**City of Hudson  
Five Year Plan**

**INTERNAL SERVICE FUND GROUP**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Flexible Benefits Fund (603)**

BEGINNING BALANCE, JANUARY 1	\$23,946	\$23,946	\$22,322	\$22,322	\$22,322	\$22,322	\$22,322
<b>Revenue:</b>							
Employee Contributions	\$135,000	\$91,014	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
<b>TOTAL AVAILABLE</b>	<b>\$158,946</b>	<b>\$114,960</b>	<b>\$157,322</b>	<b>\$157,322</b>	<b>\$157,322</b>	<b>\$157,322</b>	<b>\$157,322</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$135,000</b>	<b>\$92,638</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$135,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$23,946	\$22,322	\$22,322	\$22,322	\$22,322	\$22,322	\$22,322

**INTERNAL SERVICE FUND GROUP**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Medical Self-Insurance Fund (605)**

BEGINNING BALANCE, JANUARY 1	\$456,865	\$456,865	\$1,045,906	\$1,365,785	\$1,645,260	\$1,880,619	\$2,067,914
<b>Revenue:</b>							
Employer Contributions	\$376,000	\$2,737,746	\$2,819,879	\$2,904,475	\$2,991,609	\$3,081,357	\$3,173,798
Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue</b>	<b>\$376,000</b>	<b>\$2,737,746</b>	<b>\$2,819,879</b>	<b>\$2,904,475</b>	<b>\$2,991,609</b>	<b>\$3,081,357</b>	<b>\$3,173,798</b>
<b>TOTAL AVAILABLE</b>	<b>\$832,865</b>	<b>\$3,194,611</b>	<b>\$3,865,785</b>	<b>\$4,270,260</b>	<b>\$4,636,869</b>	<b>\$4,961,976</b>	<b>\$5,241,712</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$376,000</b>	<b>\$2,148,705</b>	<b>\$2,500,000</b>	<b>\$2,625,000</b>	<b>\$2,756,250</b>	<b>\$2,894,063</b>	<b>\$3,038,766</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$456,865	\$1,045,906	\$1,365,785	\$1,645,260	\$1,880,619	\$2,067,914	\$2,202,946

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUNDS:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Police Pension 701**

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Revenue:</b>							
Real and personal property taxes	\$425,000	\$441,165	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000
<b>TOTAL AVAILABLE</b>	<b>\$425,000</b>	<b>\$441,165</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$425,000</b>	<b>\$441,165</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>	<b>\$425,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**TRUST AND AGENCY FUNDS:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Contractors Deposits, 727**

BEGINNING BALANCE, JANUARY 1	\$152,952	\$539,641	\$128,472	\$128,472	\$128,472	\$128,472	\$128,472
<b>Revenue:</b>							
Inspection Fees	\$10,000	63,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Contractor's Deposits	100,000	20,000	100,000	100,000	100,000	100,000	100,000
Deposits - Barlow Community Center	1,000	3,370	1,000	1,000	1,000	1,000	1,000
<b>Total Revenue</b>	<b>\$111,000</b>	<b>\$86,370</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>
<b>TOTAL AVAILABLE</b>	<b>\$263,952</b>	<b>\$626,011</b>	<b>\$239,472</b>	<b>\$239,472</b>	<b>\$239,472</b>	<b>\$239,472</b>	<b>\$239,472</b>
<b>Expenses:</b>							
Engineering/Inspection Fees	\$10,000	\$92,279	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Developers' Deposits	100,000	\$404,260	100,000	100,000	100,000	100,000	100,000
Refunds	1,000	1,000	1,000	1,000	1,000	1,000	1,000
<b>Total Expenses</b>	<b>\$111,000</b>	<b>\$497,539</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>	<b>\$111,000</b>
Encumbrances	\$386,689	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	(\$233,737)	\$128,472	\$128,472	\$128,472	\$128,472	\$128,472	\$128,472

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUNDS**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Culvert Bonds, 730**

BEGINNING BALANCE, JANUARY 1	\$373,419	\$412,559	\$286,359	\$308,859	\$331,359	\$353,859	\$376,359
<b>Revenue:</b>							
Deposits - Culvert Bonds	\$100,000	\$15,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Right-of-Way Fees	25,000	0	25,000	25,000	25,000	25,000	25,000
Total Revenue	\$125,000	\$15,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
<b>TOTAL AVAILABLE</b>	<b>\$498,419</b>	<b>\$427,559</b>	<b>\$411,359</b>	<b>\$433,859</b>	<b>\$456,359</b>	<b>\$478,859</b>	<b>\$501,359</b>
<b>Expenses:</b>							
Inspection Fees	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Refunds	100,000	138,700	100,000	100,000	100,000	100,000	100,000
Total Expenses	\$102,500	\$141,200	\$102,500	\$102,500	\$102,500	\$102,500	\$102,500
Encumbrances	\$39,140	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$356,779	\$286,359	\$308,859	\$331,359	\$353,859	\$376,359	\$398,859

**TRUST AND AGENCY FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Emergency Medical Service Trust, 731**

BEGINNING BALANCE, JANUARY 1	\$34,396	\$34,812	\$40,961	\$39,961	\$38,961	\$37,961	\$36,961
<b>Revenue:</b>							
Interest	\$500	\$555	\$500	\$500	\$500	\$500	\$500
Contributions	1,000	\$8,510	1,000	1,000	1,000	1,000	1,000
Total Revenue	\$1,500	\$9,065	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
<b>TOTAL AVAILABLE</b>	<b>\$35,896</b>	<b>\$43,877</b>	<b>\$42,461</b>	<b>\$41,461</b>	<b>\$40,461</b>	<b>\$39,461</b>	<b>\$38,461</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$2,500</b>	<b>\$2,917</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>
Encumbrances	\$417	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$32,979	\$40,961	\$39,961	\$38,961	\$37,961	\$36,961	\$35,961

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Bandstand Trust, 736**

BEGINNING BALANCE, JANUARY 1	\$14,723	\$14,723	\$12,207	\$9,327	\$9,447	\$9,567	\$9,687
<b>Revenue:</b>							
Interest	\$120	\$485	\$120	\$120	\$120	\$120	\$120
<b>TOTAL AVAILABLE</b>	<b>\$14,843</b>	<b>\$15,207</b>	<b>\$12,327</b>	<b>\$9,447</b>	<b>\$9,567</b>	<b>\$9,687</b>	<b>\$9,807</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$11,843</b>	<b>\$12,207</b>	<b>\$9,327</b>	<b>\$9,447</b>	<b>\$9,567</b>	<b>\$9,687</b>	<b>\$9,807</b>

Note: Per trust agreement, must maintain minimum \$8,000 balance.

**TRUST AND AGENCY FUND GROUP:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Clock Tower Maintenance Trust, 737**

BEGINNING BALANCE, JANUARY 1	\$7,945	\$7,945	\$8,207	\$8,307	\$8,407	\$8,507	\$8,607
<b>Revenue:</b>							
Interest	\$100	\$262	\$100	\$100	\$100	\$100	\$100
<b>TOTAL AVAILABLE</b>	<b>\$8,045</b>	<b>\$8,207</b>	<b>\$8,307</b>	<b>\$8,407</b>	<b>\$8,507</b>	<b>\$8,607</b>	<b>\$8,707</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$8,045</b>	<b>\$8,207</b>	<b>\$8,307</b>	<b>\$8,407</b>	<b>\$8,507</b>	<b>\$8,607</b>	<b>\$8,707</b>

Note: Per trust agreement, must maintain minimum \$7,000 balance.

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUNDS:**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Library Levy, 740**

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Revenue:</b>							
Real and Personal Property Taxes	\$2,810,365	\$2,810,365	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000
<b>TOTAL AVAILABLE</b>	<b>\$2,810,365</b>	<b>\$2,810,365</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>
<b>Expenses:</b>							
County Auditor/Treasurer Fees	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
	2,730,000	2,730,000	2,730,000	2,730,000	2,730,000	2,730,000	2,730,000
<b>Total Expenses</b>	<b>\$2,800,000</b>	<b>\$2,810,365</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$10,365</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**TRUST AND AGENCY FUNDS**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
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**Dedicated Tax Revenue Fund (750)**

BEGINNING BALANCE, JANUARY 1	\$27,490	\$27,490	\$27,490	\$27,490	\$27,490	\$27,490	\$27,490
<b>Revenue:</b>							
Income Taxes	\$2,613,229	\$2,613,229	\$2,678,560	\$2,745,524	\$2,814,162	\$2,884,516	\$2,956,629
<b>TOTAL AVAILABLE</b>	<b>\$2,640,719</b>	<b>\$2,640,719</b>	<b>\$2,706,050</b>	<b>\$2,773,014</b>	<b>\$2,841,652</b>	<b>\$2,912,006</b>	<b>\$2,984,119</b>
<b>Expenses:</b>							
RITA Fees	\$53,346	\$53,346	\$54,680	\$56,047	\$57,448	\$58,884	\$60,356
Proceeds to Hudson Schools	2,559,883	2,559,883	2,623,880	2,689,477	2,756,714	2,825,632	2,896,273
Muni Tax Refund							
<b>Total Expenses</b>	<b>\$2,613,229</b>	<b>\$2,613,229</b>	<b>\$2,678,560</b>	<b>\$2,745,524</b>	<b>\$2,814,162</b>	<b>\$2,884,516</b>	<b>\$2,956,629</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$27,490</b>	<b>\$27,490</b>	<b>\$27,490</b>	<b>\$27,490</b>	<b>\$27,490</b>	<b>\$27,490</b>	<b>\$27,490</b>

**City of Hudson  
Five Year Plan**

**TRUST AND AGENCY FUNDS**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>FIRE/EMS Service Fund (LOSAP) - 760</u></b>							
BEGINNING BALANCE, JANUARY 1	\$203,225	\$203,225	\$203,225	\$203,225	\$203,225	\$203,225	\$203,225
<b><u>Revenue:</u></b>							
Contributions from Fire/EMS Operating	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000
<b>TOTAL AVAILABLE</b>	<b>\$262,225</b>	<b>\$262,225</b>	<b>\$262,225</b>	<b>\$262,225</b>	<b>\$262,225</b>	<b>\$262,225</b>	<b>\$262,225</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$59,000</b>	<b>\$59,000</b>	<b>\$59,000</b>	<b>\$59,000</b>	<b>\$59,000</b>	<b>\$59,000</b>	<b>\$59,000</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$203,225</b>	<b>\$203,225</b>	<b>\$203,225</b>	<b>\$203,225</b>	<b>\$203,225</b>	<b>\$203,225</b>	<b>\$203,225</b>

**TRUST AND AGENCY FUNDS**

Fund/Category	2025 Budget	2025 Projected	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b><u>Veteran's Memorial Garden (770)</u></b>							
BEGINNING BALANCE, JANUARY 1	\$17,657	\$17,657	\$17,739	\$17,489	\$17,239	\$16,989	\$16,739
<b><u>Revenue:</u></b>							
Interest	\$250	\$581	\$250	\$250	\$250	\$250	\$250
<b>TOTAL AVAILABLE</b>	<b>\$17,907</b>	<b>\$18,239</b>	<b>\$17,989</b>	<b>\$17,739</b>	<b>\$17,489</b>	<b>\$17,239</b>	<b>\$16,989</b>
<b>TOTAL DISBURSEMENTS</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ENDING BALANCE, DECEMBER 31</b>	<b>\$17,407</b>	<b>\$17,739</b>	<b>\$17,489</b>	<b>\$17,239</b>	<b>\$16,989</b>	<b>\$16,739</b>	<b>\$16,489</b>

**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN  
EMPLOYEE COUNT**

	2026 Budget				2025 Budget				2024 Budget				2023 Actual				2022 Actual				2021 Actual			
Department	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol
General Fund																								
Police	41	11.05		5	42	12		5	42	12		5	41	11		5	39	12		5	36	12		5
Community Development	8				8				8				8		2		5.5	1			5.5			
Economic Development	0				0				0				0				1				1			
Street Trees & ROW	1				1				1				0.3				0.3				0.3			
Mayor & Council	1				1.25	0.5			1				1				1				1			
Visitor Center		2.5																						
Legal		2			0	0			2	1			1	1			1	2			1	2		
Admin	4	0.5			5.5	0.5			5.5	1			6.5		1		8.5				5.5			
Communications	2																							
Finance	7	1			8	1			8	1			7	1			7	1			8			
Information Services	2.5				2				2				2				1.5				1.25			
Engineering	9		2		8.75		2		9		2		9		4		9.5		4		7.5		4	
Public Properties	2.5	1			2.5	2			2.5	2			2.85	2			2.85	2			2.85			
Public Works - Admin	2.4	1			2.5	1			2.5	1			2.5	1			2.5				2.5			
Total General Fund	80.4	19.05	2	5	81.5	17	2	5	83.5	18	2	5	81.15	16	7	5	79.65	18	4	5	72.4	14	4	5
Other Funds																								
Street Maintenance	8.75				8.75				9.75				10.1				9.1				9.1			
Cemetery	2.05	1	1		2.05	1	1		2.05	1	1		2.05	1	1		2.05	1	1		2.05	1	1	
Parks	5.1	3	12		5.1	3	9		5.1	2	15		5.1	3	15		5.1	3	15		5.25	2	15	
Cable	2	1	3		2	1	3		2	1	3		2	2	1		3	2	1		2.5	2	1	
Fire	6.8	40.05			6.8	2		36	6.8	2		36	6.8	2		36	5.8	2		36	6	2		36
EMS	4	36.9		10	5	31		20	5	38		20	5	30		20	5	26		20	4	29		20
Water	6.75	1			6.75	1			6.75	1			7.75	1			9	1			5.55	1		
Electric (HPP)	24.2				24.6				24.6				24.6				25.1				28.95			
Storm Water	9.25				9.25				8.25				7.25				8				9			
Golf	4.45	1	76		4.45		76		4.45		71		4.45		63		4.45		49		4.45		60	
Broadband	8				2.5				2.5				2.5				2.5				2.5			
Vehicle Maintenance	3.25				3.25				3.25				3.25				3.25				3.25			
Total Other Funds	84.6	83.95	92	10	80.5	39	89	56	80.5	45	90	56	80.85	39	80	56	82.35	35	66	56	82.6	37	77	56
Grand Total	165	103	94	15	162	56	91	61	164	63	92	61	162	55	87	61	162	53	70	61	155	51	81	61



**CITY OF HUDSON, OHIO  
FIVE YEAR PLAN 2026 - 2030  
PROPERTY TAX LEVIES**

Fund	Purpose	Authorized By Voters On MM/DD/YY	Levy Type	Number Of Years Levy To Run	Tax Year Begins/ Ends	Collection Year Begins/ Ends	Authorized Rate	Effective Rate To Be Levied
								Res/Ag Other
General	Inside						3.10	3.100
								3.100
Cemetery	Inside						0.17	0.170
								0.170
Police Pension	Inside						0.30	0.300
								0.300
Library Operating	Current Expense	5/4/2021	Repl / Increase	5	2021/2025	2022/2026	2.90	2.900
								2.900
<b>Total</b>							<b>6.47</b>	

**City of Hudson, Ohio**  
**Current Outstanding Indebtedness 2026 - 2030**  
**Debt Service Schedule - Long Term Obligations**

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2025	TERM	INTEREST RATE	PAYMENT YEARS	2026	2027	2028	2029	2030
<b>GENERAL FUND INCOME TAXES</b>											
ATTERBURY BLVD RECONSTRUCTION (301)	11-93	\$3,770,000	\$1,370,000	20 YR	1.25 - 4.0%	2012-2031	\$259,131	\$257,831	\$261,113	\$258,800	\$259,600
SEASONS ROAD INTERCHANGE (301)	11-94	\$1,175,000	\$425,000	20 YR	1.25 - 4.0%	2012-2031	\$80,256	\$78,306	\$81,275	\$79,000	\$81,200
YOUTH DEVELOPMENT CTR PROPERTY (301)	12-128	\$2,735,000	\$1,080,137	20 YR	1.50 - 2.50%	2013-2032	\$169,941	\$169,941	\$169,515	\$169,024	\$170,974
ATTERBURY BRIDGE (OPWC LOAN)	2009	\$143,714	\$32,336	20 YR	0%	2009-2028	\$7,186	\$7,186	\$7,186	\$7,186	\$3,593
STREET IMPROVEMENT (N. MAIN, BARLOW RD) (301)	18-161	\$2,575,000	\$1,775,000	20 YR	3.08%	2019-2038	\$181,038	\$182,288	\$178,388	\$179,488	\$180,438
NEW CITY HALL OFFICES (301)	18-162	\$5,580,000	\$3,955,000	20 YR	3.08%	2019-2038	\$380,175	\$377,525	\$379,725	\$376,625	\$378,375
CITY HALL OFFICES (301)	20-122	\$965,000	\$750,000	20 YR	1.00 - 4.00%	2021-2040	\$54,600	\$54,150	\$53,700	\$58,250	\$57,750
MIDDLETON RD SIDEWALK (301)	22-118	\$2,340,000	\$2,155,000	20 YR	3.00 - 4.00%	2023-2042	\$173,675	\$174,875	\$170,875	\$172,875	\$174,725
<b>GENERAL FUND TOTAL</b>							<b>\$1,306,002</b>	<b>\$1,302,102</b>	<b>\$1,301,776</b>	<b>\$1,301,247</b>	<b>\$1,306,654</b>
YOUTH DEVELOPMENT CTR PROPERTY (205)	12-128	\$2,000,000	\$789,863	20 YR	1.50 - 2.50%	2013-2032	\$124,271	\$124,271	\$123,960	\$123,601	\$125,026
PICKLEBALL/TENNIS COURTS (205)	22-119	\$1,820,000	\$1,675,000	20 YR	3.00 - 4.00%	2023-2042	\$136,150	\$133,150	\$135,150	\$132,750	\$135,350
VETERANS TRAIL PHASE 3 (205)	22-121	\$1,140,000	\$1,045,000	20 YR	3.00 - 4.00%	2023-2042	\$83,150	\$86,350	\$84,350	\$82,850	\$86,350
BARLOW RD TRAIL (205)	22-123	\$850,000	\$780,000	20 YR	3.00 - 4.00%	2023-2042	\$63,475	\$62,075	\$60,675	\$64,625	\$63,425
STORM WATER IMPROVEMENTS II (504)	02-201 (2), (3)	\$2,417,000	\$1,214,000	30 YR	3.0-5.0%	2006-2035	\$140,766	\$141,259	\$143,683	\$140,817	\$143,950
<b>TOTAL INCOME TAXES - ALL FUNDS</b>							<b>\$1,853,814</b>	<b>\$1,849,207</b>	<b>\$1,849,594</b>	<b>\$1,845,890</b>	<b>\$1,860,755</b>

**City of Hudson, Ohio**  
**Current Outstanding Indebtedness 2026 - 2030**  
**Debt Service Schedule - Long Term Obligations (cont)**

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2025	TERM	INTEREST RATE	PAYMENT YEARS	2026	2027	2028	2029	2030
<b>SOURCE: FUND REVENUE-USER CHARGES</b>											
WATER SYSTEM IMPROV - PHASE II (501)	02-204 (2), (3)	\$4,035,000	\$1,600,000	30 YR	2.0-3.5%	2002-2033	\$234,138	\$228,288	\$232,438	\$231,263	\$229,925
WATER SYSTEM IMPROV - PHASE III (501)	05-61 (3)	\$665,000	\$337,000	30 YR	3.0-5.0%	2006-2035	\$38,820	\$39,130	\$40,417	\$39,609	\$39,800
WATER MAINS (N. MAIN ST.) (501)	18-63	\$820,000	\$580,000	20 YR	3.08%	2019-2038	\$53,363	\$57,313	\$56,113	\$54,913	\$53,713
SEASON RD WATERLINE (501)	22-120	\$1,685,000	\$1,550,000	20 YR	3.00 - 4.00%	2023-2042	\$126,575	\$123,775	\$125,975	\$123,725	\$126,475
SEWER SYSTEM IMPROVMENTS I (502)	04-76 (3)	\$855,000	\$342,000	30 YR	2.7% - 4.25%	2005-2034	\$43,840	\$40,035	\$44,299	\$43,392	\$42,486
SEWER SYSTEM IMPROVMENTS II (502)	05-60 (3)	\$1,236,000	\$619,000	30 YR	3.0-5.0%	2006-2035	\$72,192	\$71,904	\$73,593	\$72,123	\$73,653
SEASONS SUB TO MAIN SUB - TRANS/DIST (503)	04-75 (3)	\$1,000,000	\$398,000	30 YR.	2.7% - 4.25%	2004-2034	\$50,286	\$47,366	\$51,492	\$50,438	\$49,385
ELECTRIC TRANSFORMER (503)	22-122	\$1,000,000	\$920,000	20 YR	3.00 - 4.00%	2023-2042	\$73,575	\$71,975	\$75,375	\$74,025	\$72,675
BRINE WELL (501)	20-121	\$1,930,000	\$1,505,000	20 YR	1.00 - 4.00%	2021-2040	\$114,268	\$113,318	\$112,368	\$111,418	\$110,468
HUDSON DR WATERLINE (501)	20-121	\$660,000	\$515,000	20 YR	1.00 - 4.00%	2021-2040	\$36,585	\$36,285	\$35,985	\$40,685	\$40,335
BROADBAND (510)	20-120	\$3,940,000	\$3,075,000	20 YR	1.00 - 2.35%	2021-2040	\$241,943	\$238,243	\$241,393	\$239,303	\$236,928
<b>Total Fund Revenue-User Charges</b>							<b>\$1,085,582</b>	<b>\$1,067,629</b>	<b>\$1,089,445</b>	<b>\$1,080,891</b>	<b>\$1,075,840</b>
<b>TOTAL - ALL FUNDS</b>			<b>\$11,441,000</b>				<b>\$2,939,396</b>	<b>\$2,916,836</b>	<b>\$2,939,038</b>	<b>\$2,926,781</b>	<b>\$2,936,595</b>

# City Organization

## LEGEND

-  Elected
-  Council Appointed
-  City Mgr. Appointed / Council Concurrence
-  City Manager Appointed

## Citizens of Hudson

### City Council

At Large – Chris Banweg  
At Large – Karen Heater  
At Large – Nicole Kowalski  
Ward 1 – Dr. Patricia Goetz  
Ward 2 – Chris Foster (President)  
Ward 3 – Skylar Sutton  
Ward 4 – Dr. Michael Bird

**Mayor**  
Jeff Anzevino

**Clerk of Council**

**City Manager**  
Thomas Sheridan

### Public Works

- Water
- Street
- Electric (Hudson Public Power)
- Velocity Broadband (fiber)
- Cemetery
- Parks
- Storm

### Finance

- HR
- Payroll
- Utility Billing
- Budget

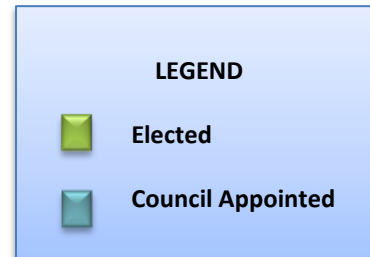
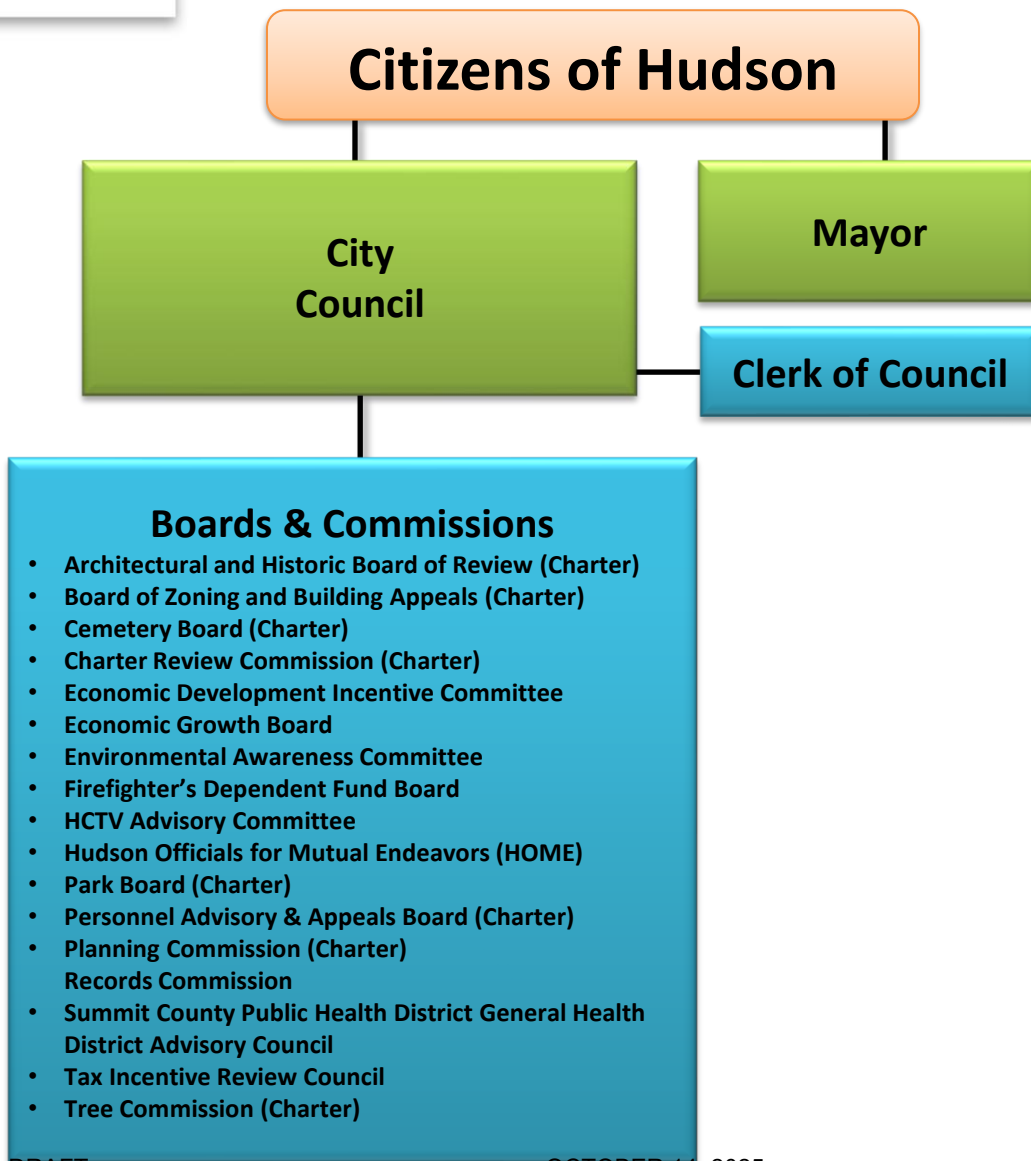
### Professional Services

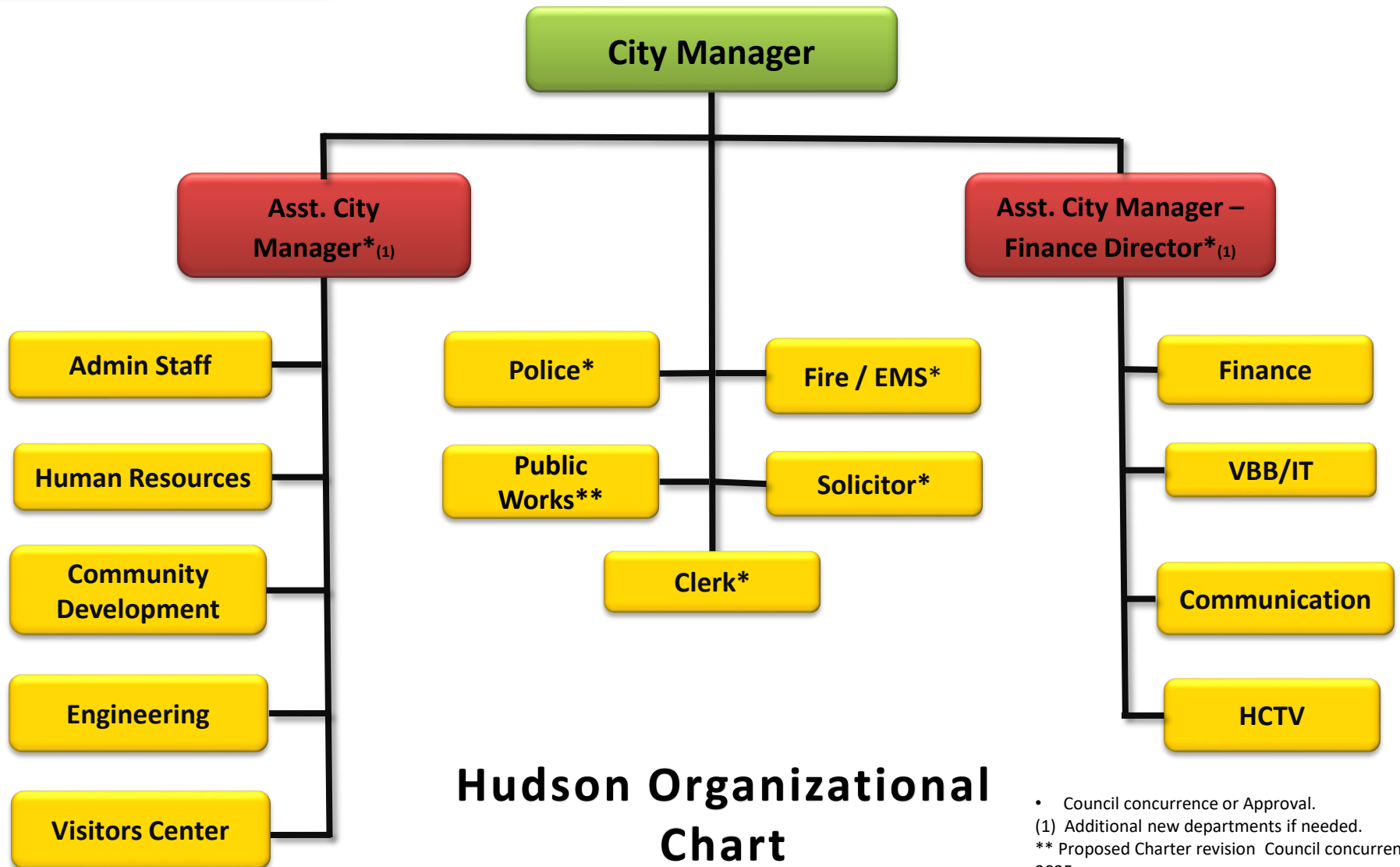
- Community Development
  - Engineering
  - Communications
  - IT/GIS
- Hudson Community Television
- Economic Development
  - Solicitor

### Safety Forces

- Fire
- EMS
- Police

# City Organization





## Hudson Organizational Chart

ORIGINAL DRAFT

OCTOBER 14, 2025

- Council concurrence or Approval.
- (1) Additional new departments if needed.
- \*\* Proposed Charter revision Council concurrence 2025.

## City Manager/Director of Public Safety

Thomas Sheridan

## Chief

(City Manager Appointed/Council Concurrence)

Perry Tabak

**PT Office Manager**

Sheryl Westbrook

**FT Office Manager**

Sam Dubovec

**Lieutenant**

Kevin Gahagan

**Lieutenant**

Russ Grams

**Patrol Sergeant**

Officer

Officer

Officer

Officer

Officer

**Patrol Sergeant**

Officer

Officer

Officer

Officer

Officer

**Patrol Sergeant**

Officer

Officer

Officer

Officer

**Auxiliary  
Officers (3)**

**Patrol Sergeant**

Officer

Officer

Officer

Officer

**Detective Bureau  
Detective Sergeant (1)  
Detectives (3)**

**School Resource  
Officers (3)**

**Dispatchers(7 FT, 2 PT)**

**School Crossing  
Guards (7)**

**Traffic Enforcement  
Officer (1)**

ORIGINAL DRAFT

OCTOBER 14, 2025

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# Fire Department

