

CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2025-2029



CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2025 - 2029

TABLE OF CONTENTS

Assumptions & Definitions.....	1	Broadband Capital (402).....	73
Council Priorities	3	Downtown Phase II (441).....	74
Major Fund Summaries:		Wastewater Fund (502).....	74
General Fund.....	7	Utility Deposit Fund (508).....	75
Street & Sidewalk Construction.....	18	Self-Insurance Fund (602)	75
Street Maintenance & Repair Fund.....	22	Flexible Benefits Fund (603).....	76
Cemeteries Fund	26	Medical Self-Insurance Fund (605).....	76
Parks Fund.....	30	Police Pension (701).....	77
Cable TV Fund.....	34	Contractors Deposits (727)	77
Fire Fund.....	38	Culvert Bonds (730)	78
Emergency Medical Service Fund.....	42	Emergency Medical Service Trust (731).....	78
Water Fund.....	46	Bandstand Trust (736)	79
Electric Fund	50	Clock Tower Maintenance Trust (737)	79
Storm Water Fund.....	54	Library Levy (740)	80
Ellsworth Meadows Golf Course.....	59	Dedicated Tax Revenue Fund (750).....	80
Broadband Fund.....	63	Fire/EMS Service Award Fund (760).....	81
Fleet Fund	67	Veteran’s Memorial Garden Fund (770)	81
Other Fund Summaries:		Supplemental Information:	
State Highway Improvement (202).....	71	Employee Count	82
Law Enforcement/Education (213)	71	Property Tax Levies.....	83
Hudson Teen Program (230).....	72	Debt Service Schedules	84
Bond Retirement Bond (301).....	72	Organizational Charts	86
Permissive Capital Use (401).....	73		

City of Hudson, Ohio
FIVE YEAR PLAN 2025-2029 - ASSUMPTIONS & DEFINITIONS

CATEGORY

REVENUES

Municipal Income Taxes	Income tax rate is 2%. For 2024 we assumed a 0.5% increase in the General Fund and a 3% increase Parks, Fire/EMS, and Schools over 2023 Actual Income Tax Revenue. Through August 2024 Income Tax Revenue is up 2.7% overall, but only 0.5% in the General Fund over 2023 Actual. For 2025-2029 we assumed a 2.5% annual increase over 2024 projected revenue.
Property Taxes	<p>The voter approved minimum percentage allocation is Parks (15%), Fire/EMS (24%) and Community Learning Centers (13.5%) of the additional 1% income tax collections. The remaining balance is included in the General Fund. The General Fund supports the Stormwater Fund through an annual transfer.</p> <p>Maintenance of current millages within the General, Cemeteries, and Police Pension Funds. We projected a 24.92% increase in property tax revenue for 2024 and a 2% increase in 2027 based on triennial county appraisal.</p>

EXPENDITURES

Personnel	Salary and fringe benefits costs assuming 2025 projected departmental staffing levels and a 3% cola increase. Includes an adjustment in employee health insurance cost of coverage (10% increase for 2025). Includes an increase of 4.0% for 2026-2029. Includes estimated contribution for length of service award program (LOSAP) within Fire and EMS funds.
Operating	2025 department budget estimates for Professional Development, Contractual Services and Materials and Supplies. We assumed 1% growth for 2026-2029.
Capital Improvements	Major capital expenditures including construction and equipment costs.
Debt Service	Both principal and interest payments required on debt issued by the City prior to 2025.
New Debt Service	Both principal and interest payments required on debt projected to be issued by the City from 2025-2029.

City of Hudson, Ohio
FIVE YEAR PLAN 2025-2029 - ASSUMPTIONS & DEFINITIONS

CATEGORY

PARKS

Connectivity The trails portion of the Connectivity Plan are included as part of Parks Capital.

OTHER

Run Rate Defined as current year revenues less current year disbursements.

Ending Balance Total available resources (January 1 beginning balance, current revenues) minus total disbursements. General Fund Carryover desired minimum is 30%

Major City Operating Funds The City of Hudson has 58 funds. This document reviews the major operating funds (as listed below) and capital projects funds. These funds comprise between 80 - 90% of the City expenditures on an annual basis.

- General Fund (101), primary sources: 2% municipal income taxes, real estate property taxes.
- Street Maintenance and Repair Fund (201), primary sources: license fees, gasoline tax and income tax transfers.
- Municipal Cemeteries (203), source: real estate property taxes and sales.
- Parks Fund (205), primary source: income taxes.
- HCTV Fund (206), primary source: cable franchise fees.
- Fire District (221), primary source: income taxes
- Emergency Medical Services (224), primary sources: income taxes, ambulance billing
- Street & Sidewalk Construction (430), primary source: income tax transfers.
- Water Fund (501), primary source: customer sales.
- Electric Fund (503), primary source: customer sales.
- Stormwater Fund (504), primary source: income taxes transfers
- Ellsworth Meadows Golf Course (505), primary sources: greens fees, cart rental, snack bar and pro shop sales
- Velocity Broadband Fund (510), primary source: customer sales.
- Fleet Maintenance (601) primary source: inter-departmental charges.

Compensated Absences This plan does not include the value of the City's obligation for compensated absences (accrued vacation, sick and personal leave). As of December 31, 2023 the total obligation of all funds was \$3,766,963.

City of Hudson, Ohio
FIVE YEAR PLAN 2025-2029 - CITY COUNCIL PRIORITY DIRECTIVES

1. Infrastructure

Maintain outstanding quality city services that are sustainable and contribute to a high quality of life for Hudson residents; continue implementation of capital reinvestment in aging infrastructure and provide more city utilities to our residents.

2. Economic Development

Oversee strong economic development and business retention programs throughout the city and continue redevelopment and revitalization of key business areas within the city.

3. Sidewalks/Trails

Assist Council in review and revision of the sidewalk/trail plan including funding and implementation methodology. Continue with the 5 year Connectivity Plan.

4. Communications

Increase engagement and citizen involvement using communication systems to develop relationships and trust both internally and externally. Develop strong working relationships in the community, City Council and the Mayor.

5. Roads

Continue the implementation of the accelerated road program and alternative methods for roadway repair. Seek State & Federal funding of major road improvements.

6. Technology

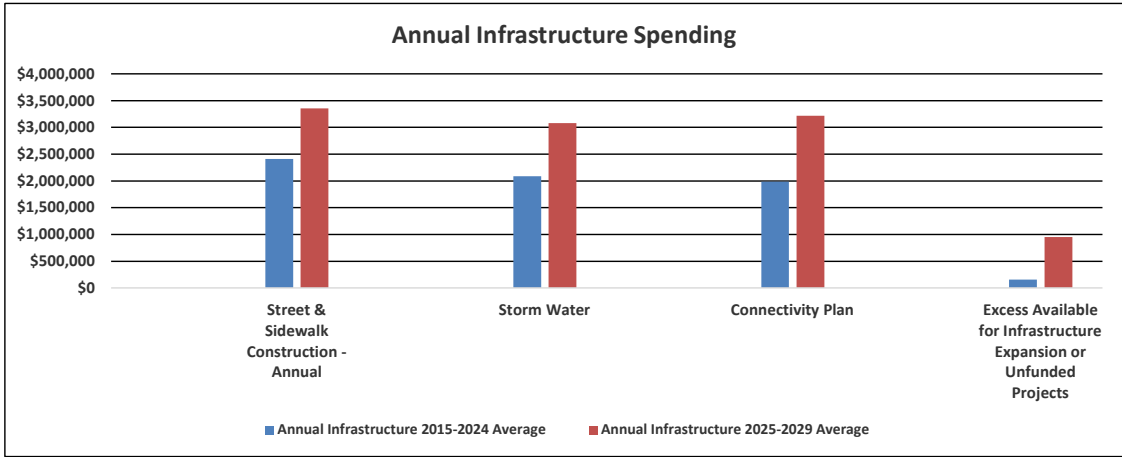
Maintain and enhance outstanding technology using emerging technology for enhanced services to the public and driving efficiencies within the organization. Provide fiber to residents, maintain a high level of cyber security.

7. Review Codes

Support the mandated reviews of the City Charter and Comprehensive Plan as well as review and revisions to the Codified Ordinances, including the zoning code.

City of Hudson, Ohio
FIVE YEAR PLAN 2025-2029 - COUNCIL PRIORITIES

Annual Infrastructure			
	2015-2024	2025-2029	Funding
Description	Average	Average	Increase
Street & Sidewalk Construction - Annual	\$2,410,574	\$3,354,000	\$943,426
Storm Water	\$2,088,758	\$3,080,000	\$991,242
Connectivity Plan	\$1,983,477	\$3,217,115	\$1,233,638
Excess Available for Infrastructure Expansion or Unfunded Projects	\$160,000	\$950,000	\$790,000



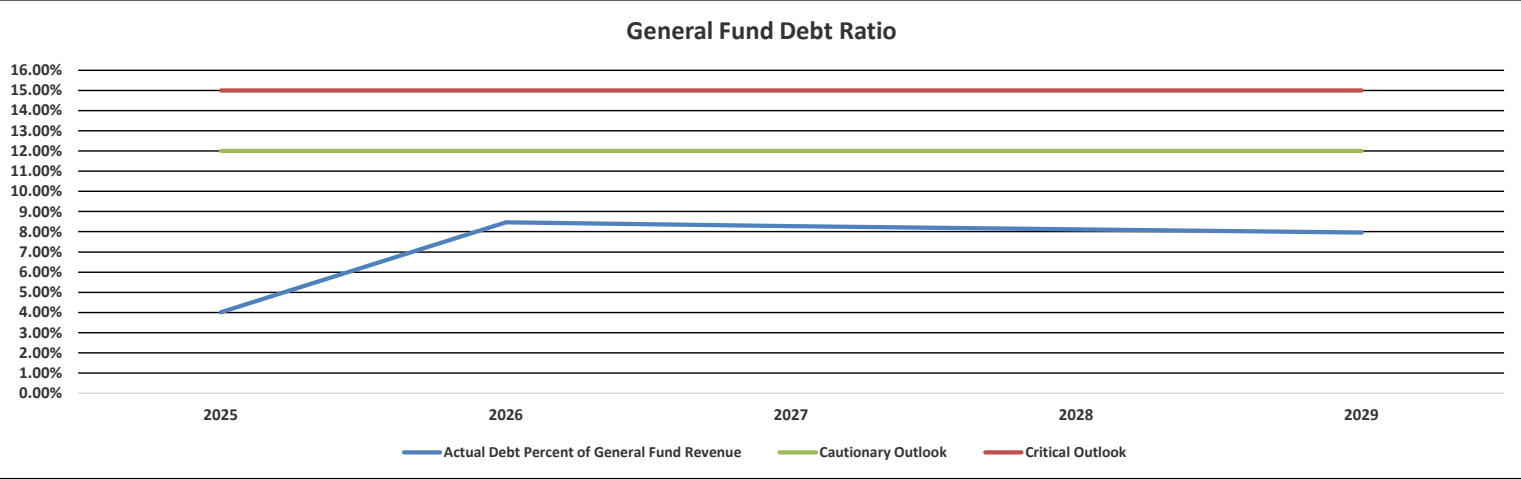
City of Hudson, Ohio
FIVE YEAR PLAN 2025-2029 - COUNCIL PRIORITIES

General Fund Debt Ratio					
	2025	2026	2027	2028	2029
Existing Debt Service	\$1,304,045	\$1,306,002	\$1,302,102	\$1,301,776	\$1,301,248
New Debt	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Total Debt	\$1,304,045	\$2,806,002	\$2,802,102	\$2,801,776	\$2,801,248
General Fund Revenue	\$32,504,425	\$33,124,741	\$33,851,273	\$34,502,949	\$35,170,896
Debt Percent of General Fund Revenue	4.01%	8.47%	8.28%	8.12%	7.96%

Explanation: This indicator is used by The State Auditor's Office as one of the Financial Health Indicators. They are published as guidelines by the Auditors Office and are not requirements. This indicator is total debt service expenditures divided by total General Fund Revenues. This indicator identifies the percentage of the budget used/needed for repayment of debt. Higher debt service expenditures to total revenues is unfavorable since the entity spends more of its current budget on debt repayment. An increasing trend of debt service expenditures to total revenues may mean the percentage of budget dedicated to debt payments is increasing; and therefore, less revenue will be available for capital asset repair/replacement or meeting current operating demands.

Critical Outlook: Ratio greater than 15%

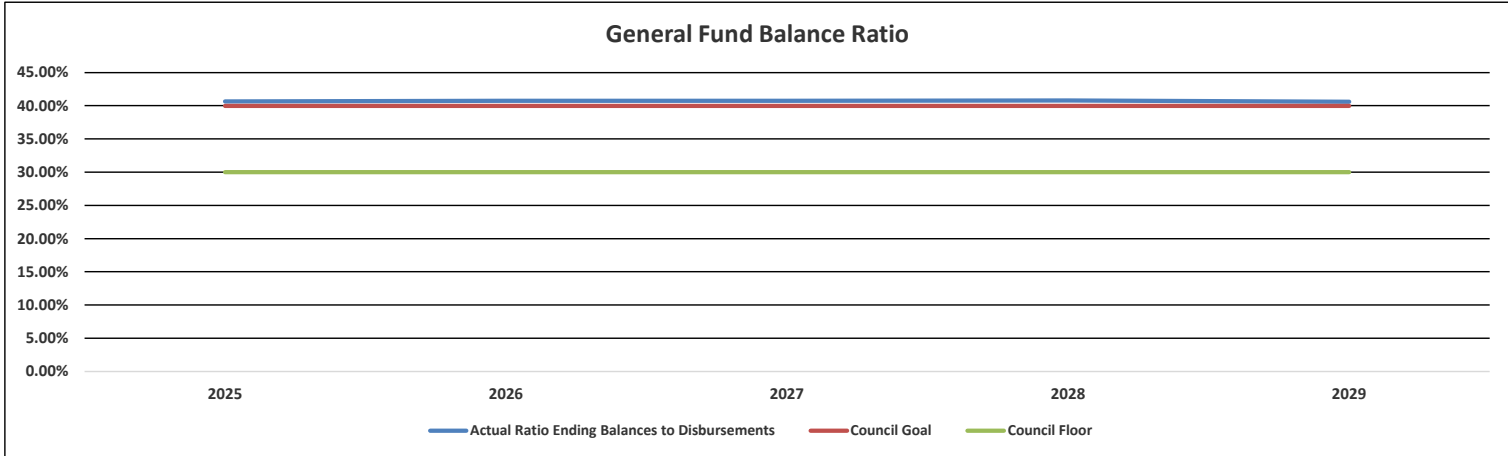
Cautionary Outlook: Ratio between 12% - 15%



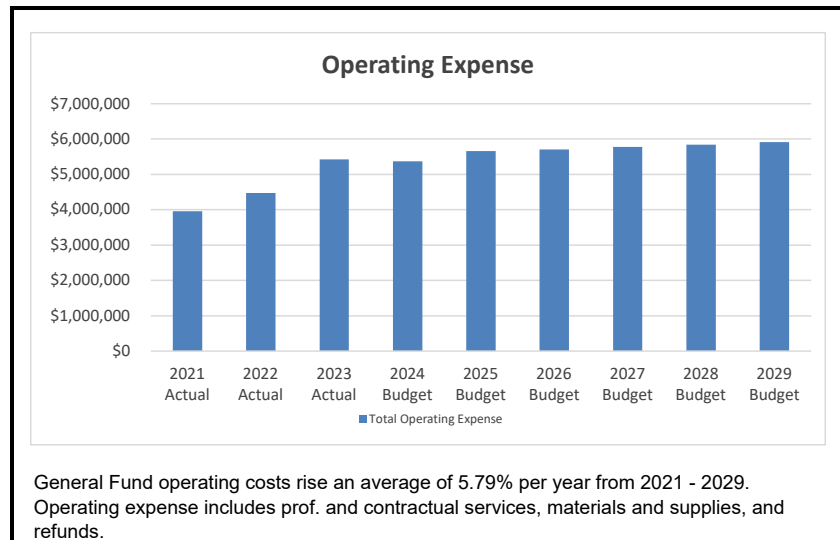
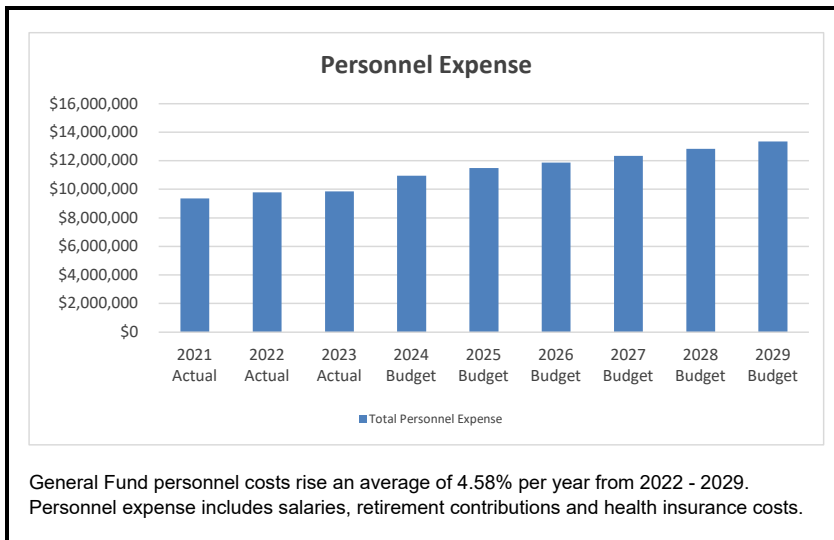
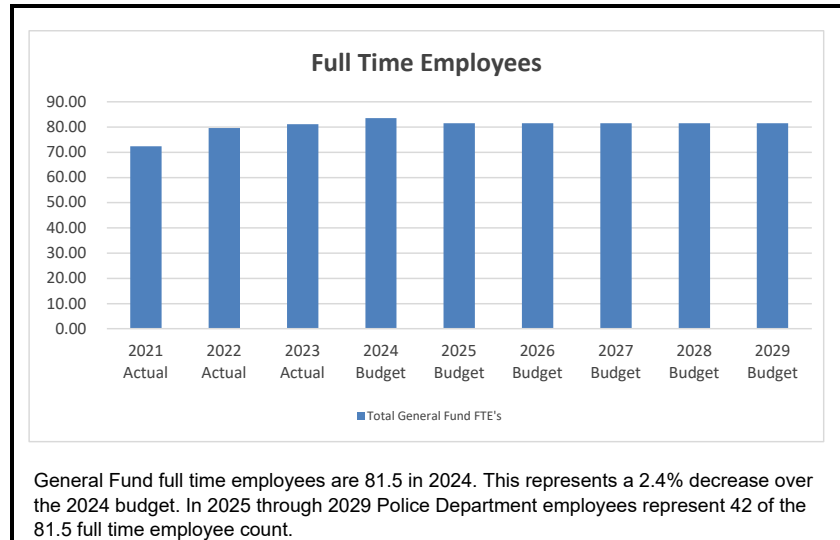
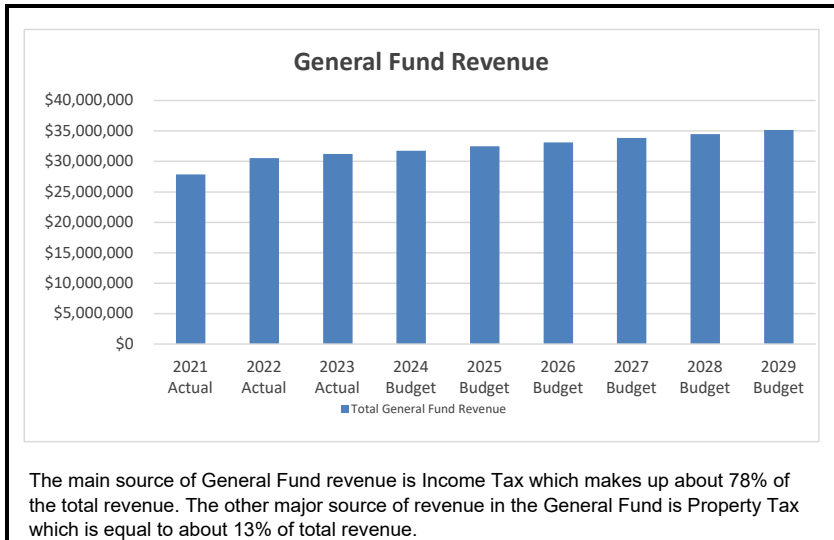
City of Hudson, Ohio
FIVE YEAR PLAN 2025-2029 - COUNCIL PRIORITIES

General Fund Balance Floor - 30%					
	2025	2026	2027	2028	2029
Ratio Ending Balances to Disbursements	40.65%	40.76%	40.76%	40.80%	40.62%
Amount Over (Under) 40%	\$221,941	\$253,311	\$255,471	\$273,175	\$215,775
Amount Over (Under) Floor	\$3,661,108	\$3,599,742	\$3,629,388	\$3,700,383	\$3,711,284

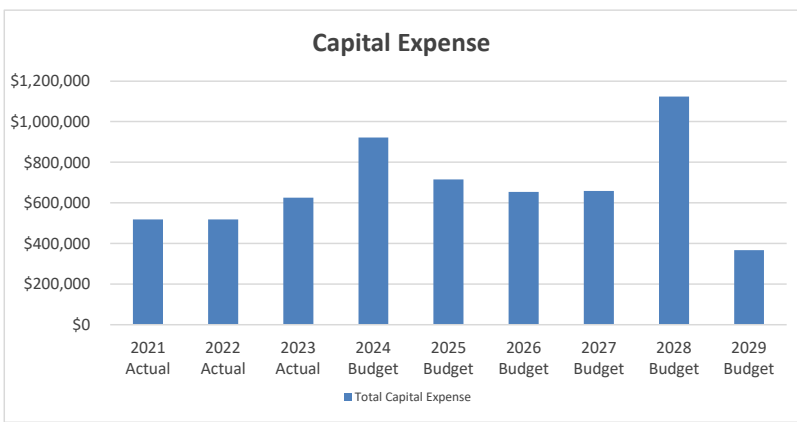
Note: The projected December 31, 2023 General Fund balance was \$17,746,300 or 54.68% of disbursements. The actual December 31, 2023 General Fund was \$16,637,091 or 52.41% of disbursements. The actual December 31, 2023 balance was \$1,109,209 lower than projected.



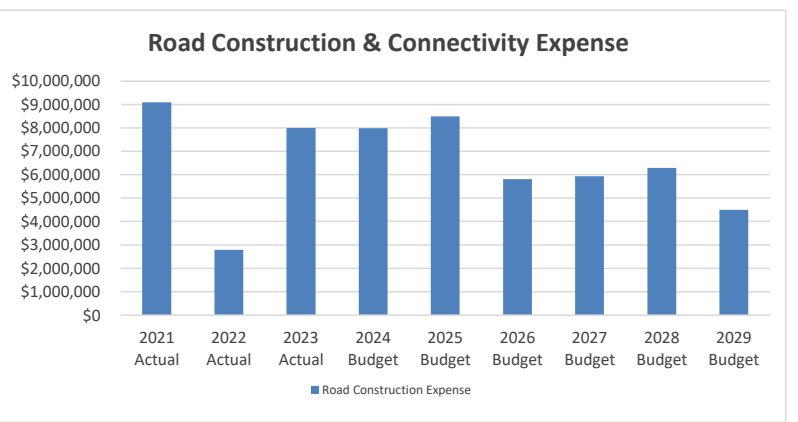
CITY OF HUDSON FIVE YEAR PLAN GENERAL FUND TRENDS



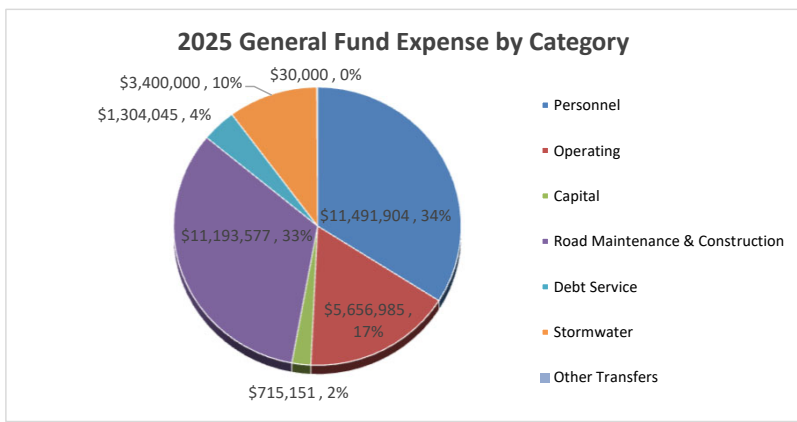
CITY OF HUDSON FIVE YEAR PLAN GENERAL FUND TRENDS



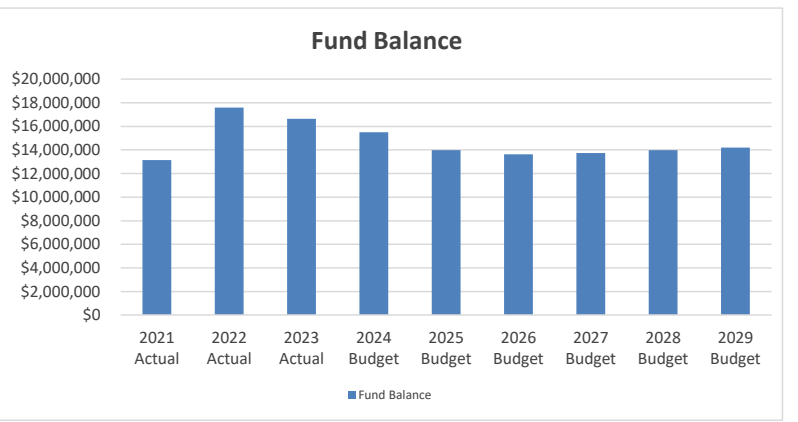
General Fund capital expenses are composed mostly of police vehicles and equipment and upkeep of City owned buildings.



On an annual basis the General Fund transfers money to the 430 Fund to cover road reconstruction, repaving, and connectivity. The average from 2023 - 2027 is \$5,720,400 or 18% of the General Fund Budget.



In addition to accounting for personnel, operating and capital expenditures the General Fund also transfer money to other funds on an annual basis to pay for Stormwater, Roads and Debt Service.



City Council has set a goal to maintain a General Fund Balance equivalent to 40% of expenditures on an annual basis and set the General Fund floor at 30%.

**CITY OF HUDSON
FIVE YEAR PLAN**

<u>GENERAL FUND (101)</u>	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	\$18,593,306	\$16,637,091	\$18,153,335	\$15,865,843	\$13,978,606	\$13,639,036	\$13,751,139	\$13,982,007
<u>Revenue:</u>								
Income Taxes	\$24,031,809	\$25,383,526	\$24,151,968	\$24,755,767	\$25,374,661	\$26,009,028	\$26,659,253	\$27,325,735
Property Taxes	\$3,689,870	\$3,674,466	\$4,536,445	\$4,536,445	\$4,536,445	\$4,627,174	\$4,627,174	\$4,627,174
Estate Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Government	\$639,781	\$619,933	\$619,933	\$615,000	\$615,000	\$615,000	\$615,000	\$615,000
KWH Tax	\$747,762	\$730,000	\$804,083	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
Zoning & Building Permits, Inspections	\$193,658	\$150,000	\$267,838	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
Fines & Forfeitures	\$52,147	\$40,000	\$63,045	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Interest on Investments	\$1,351,181	\$750,000	\$1,785,661	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
State Permits	\$38,807	\$25,000	\$24,925	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
County Permits, Royalties & Misc. (1)	\$418,937	\$215,000	\$506,180	\$215,000	\$215,000	\$215,000	\$215,000	\$215,000
Admin Charges/Advances	\$140,805	\$142,213	\$2,136,321	\$142,213	\$143,635	\$145,071	\$146,522	\$147,987
Total Revenue	\$31,304,756	\$31,730,138	\$34,896,398	\$32,504,425	\$33,124,741	\$33,851,273	\$34,502,949	\$35,170,896

(1) Includes reimbursement from Schools for new School Resource Officer.

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont.)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>Disbursements:</u>								
Personnel	\$9,861,957	\$10,954,661	\$10,794,661	\$11,491,904	\$11,866,445	\$12,341,103	\$12,834,747	\$13,348,136
Operating	\$5,426,872	\$5,372,995	\$6,212,192	\$5,656,985	\$5,703,110	\$5,772,210	\$5,842,304	\$5,913,407
Carryover Encumbrances	\$1,516,243	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expenses	\$16,805,072	\$16,327,656	\$17,006,853	\$17,148,889	\$17,569,555	\$18,113,313	\$18,677,050	\$19,261,543
Capital Improvements/Purchases	\$625,719	\$922,396	\$2,057,238	\$715,151	\$653,755	\$658,755	\$1,123,255	\$367,300
Subtotal	\$17,430,791	\$17,250,052	\$19,064,091	\$17,864,040	\$18,223,310	\$18,772,068	\$19,800,305	\$19,628,843
Transfers/Advances Out:								
Public Works Facility Advance - 455	\$0	\$0	\$1,395,000	\$0	\$0	\$0	\$0	\$0
Street Maint & Repair - 201	\$2,800,000	\$2,800,000	\$2,800,000	\$2,700,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000
Existing Debt Service - 301	\$2,368,616	\$1,614,799	\$1,614,799	\$1,304,045	\$1,306,002	\$1,302,102	\$1,301,776	\$1,301,248
New Debt Service (PW Facility)	\$0	\$0	\$0	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Georgetown Rent Saved	\$0	\$0	\$0	\$0	(\$300,000)	(\$300,000)	(\$300,000)	(\$300,000)
Str & Sidewalk Const. - 430	\$8,001,563	\$7,980,000	\$7,980,000	\$8,493,577	\$5,805,000	\$5,935,000	\$6,290,000	\$4,495,000
Stormwater Fund - 504	\$2,500,000	\$3,200,000	\$3,200,000	\$3,400,000	\$3,100,000	\$3,500,000	\$2,500,000	\$2,900,000
HCTV Fund - 206	\$140,000	\$30,000	\$1,130,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Cemerery Fund - 203	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Transfers/Advances Out	\$15,830,179	\$15,624,799	\$18,119,799	\$15,927,622	\$14,241,002	\$14,767,102	\$14,121,776	\$12,726,248
Total Disbursements	\$33,260,970	\$32,874,851	\$37,183,890	\$33,791,662	\$32,464,312	\$33,539,170	\$33,922,081	\$32,355,091
Excess Available for Infrastructure Expansion or Unfunded Projects	\$0	\$0	\$0	\$600,000	\$1,000,000	\$200,000	\$350,000	\$2,600,000
Run Rate (Revenue less Expenditures)	(\$1,956,214)	(\$1,144,713)	(\$2,287,492)	(\$1,887,237)	(\$339,570)	\$112,103	\$230,868	\$215,805
<u>ENDING BALANCE, DECEMBER 31</u>	\$16,637,091	\$15,492,378	\$15,865,843	\$13,978,606	\$13,639,036	\$13,751,139	\$13,982,007	\$14,197,812
Ratio Ending Balances to Disbursements	52.41%	47.13%	42.67%	40.65%	40.76%	40.76%	40.80%	40.62%

Note: Public Works Facility Debt includes \$450,000 to extend the waterline from Hudson Gate to the new building.

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont.)

Personnel Expenditures

	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Police Department	\$4,803,846	\$5,160,392	\$5,160,392	\$5,493,920	\$5,699,576	\$5,927,560	\$6,164,662	\$6,411,248
Community Development	\$877,299	\$917,677	\$917,677	\$1,005,694	\$1,045,922	\$1,087,759	\$1,131,269	\$1,176,520
Economic Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Trees & ROW	\$33,394	\$131,329	\$131,329	\$131,157	\$136,403	\$141,859	\$147,534	\$153,435
City Council & Clerk	\$145,707	\$159,121	\$159,121	\$227,417	\$236,514	\$245,974	\$255,813	\$266,046
City Solicitor	\$193,572	\$416,041	\$256,041	\$198,003	\$205,923	\$214,160	\$222,726	\$231,636
Administration	\$826,759	\$855,447	\$855,447	\$936,530	\$932,987	\$970,307	\$1,009,119	\$1,049,484
Finance	\$1,056,585	\$1,133,152	\$1,133,152	\$1,254,820	\$1,274,982	\$1,325,981	\$1,379,020	\$1,434,181
Information Services	\$286,442	\$297,828	\$297,828	\$320,396	\$333,212	\$346,540	\$360,402	\$374,818
Engineering Department	\$972,703	\$1,172,138	\$1,172,138	\$1,151,945	\$1,198,023	\$1,245,944	\$1,295,781	\$1,347,613
Public Properties	\$333,184	\$342,764	\$342,764	\$349,019	\$362,980	\$377,499	\$392,599	\$408,303
Public Works - Admin. Support	\$332,466	\$368,772	\$368,772	\$423,003	\$439,923	\$457,520	\$475,821	\$494,854
Total Personnel Expenditures	\$9,861,957	\$10,954,661	\$10,794,661	\$11,491,904	\$11,866,445	\$12,341,103	\$12,834,747	\$13,348,136

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont.)

Operating Expenditures

	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Police Department	\$661,294	\$719,445	\$731,600	\$785,166	\$793,018	\$800,948	\$808,957	\$817,047
Health District	\$330,074	\$331,656	\$331,656	\$324,975	\$328,225	\$331,507	\$334,822	\$338,170
Community Development	\$149,187	\$84,724	\$229,310	\$102,887	\$103,916	\$104,955	\$106,005	\$107,065
Economic Development	\$1,615	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Trees & ROW	\$286,599	\$431,707	\$434,850	\$450,677	\$455,184	\$459,736	\$464,333	\$468,976
RITA	\$699,409	\$770,000	\$770,000	\$785,000	\$804,625	\$824,741	\$845,359	\$866,493
City Council & Clerk	\$81,332	\$38,700	\$91,585	\$44,200	\$44,642	\$45,088	\$45,539	\$45,995
City Solicitor	\$189,800	\$82,200	\$387,088	\$314,500	\$317,645	\$320,821	\$324,030	\$327,270
Administration	\$1,166,560	\$1,120,166	\$1,132,072	\$866,650	\$875,317	\$884,070	\$892,910	\$901,839
Finance	\$327,030	\$438,140	\$460,357	\$451,670	\$456,187	\$460,749	\$465,356	\$470,010
Information Services	\$422,528	\$420,560	\$453,448	\$483,367	\$488,201	\$493,083	\$498,014	\$502,994
Engineering Department	\$298,166	\$237,042	\$340,189	\$289,800	\$270,478	\$273,183	\$275,915	\$278,674
Public Properties	\$719,607	\$588,390	\$726,841	\$640,499	\$646,904	\$653,373	\$659,907	\$666,506
Public Works - Administrative Support	\$93,673	\$110,265	\$123,196	\$117,594	\$118,770	\$119,958	\$121,157	\$122,369
Total Operating Expenditures	\$5,426,872	\$5,372,995	\$6,212,192	\$5,656,985	\$5,703,110	\$5,772,210	\$5,842,304	\$5,913,407

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Police Department</u>							
1 New cruiser upfit/equipment and graphics (4 vehicles)	\$50,000	\$50,000	\$50,000	\$55,000	\$55,000		\$260,000
2 New Cruiser Light Bars and Siren Controllers	\$25,000	\$25,000	\$25,000	\$30,000	\$30,000		\$135,000
3 Body Worn Cameras (Lease 10 Units, Lease Ends in 2025)	\$39,396	\$60,000	\$60,000	\$60,000	\$60,000		\$279,396
4 Axon Tasers (Current Lease Ends in 2028/New 5yr Lease in 2029)	\$29,955	\$29,955	\$29,955	\$29,955	\$40,000		\$159,820
5 PD Building Security/Access Control (Current Stanley System EOL)	\$125,000						\$125,000
6 4 Police Mountain/E-Bikes (current bikes are approx 15-20yrs old)	\$25,000						\$25,000
7 Police Vehicle GPS Module	\$5,000						\$5,000
8 DB Evidence Camera/Lenses	\$4,000						\$4,000
9 2 PC's and Monitors	\$4,000						\$4,000
10 2 Office Chairs	\$2,000						\$2,000
11 12 In Car and Handheld RADAR/LASER Units			\$60,000				\$60,000
12 Dispatch Work Station						\$100,000	\$100,000
13 Tyler CAD System						\$125,000	\$125,000
Total Police Department	\$309,351	\$164,955	\$224,955	\$174,955	\$185,000	\$225,000	\$1,284,216
<u>Information Services</u>							
1 PC Replacements - 5 Year Replacement Cycle	\$29,500	\$26,000	\$30,000	\$33,500	\$33,500		\$152,500
2 Citywide Printer Lease (5-year)	\$8,800	\$8,800	\$8,800	\$8,800	\$8,800		\$44,000
3 UPS Replacements (CH and other DC locations)	\$15,000	\$15,000	\$75,000				\$105,000
4 Camera Security Upgrades for City Hall	\$15,000						\$15,000
5 Conference Room Upgrades (3) at City Hall (\$5,000/room)	\$15,000						\$15,000
6 VXRail Licensing	\$25,000						\$25,000
7 Cyber Services - Penetration testing (City and Utilities Deep Dive)	\$25,000						\$25,000
8 Cyber Incident Response - Table Top Training	\$20,000						\$20,000
9 VoIP System (phones)		\$40,000					\$40,000
10 Licensing (Server CALs)			\$13,000				\$13,000
11 VXRail Equipment Replacement			\$100,000				\$100,000
12 Department Switch Upgrades			\$30,000	\$30,000			\$60,000
13 Camera Replacements (CH)			\$5,000				\$5,000
14 Wireless AP Replacement (50 units, all buildings)					\$20,000		\$20,000
15 Intrusion Detection Service (IDS)						\$85,500	\$85,500
Total Information Services	\$153,300	\$89,800	\$261,800	\$72,300	\$62,300	\$85,500	\$725,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Public Properties</u>							
1 Town Hall Rubber Roof Replacement	\$25,000						\$25,000
2 Clock Tower Masonry	\$10,000						\$10,000
3 City Hall Stairwell Tread replacement	\$12,000						\$12,000
4 Barlow Community Center Carpet Replacement	\$37,000						\$37,000
5 Barlow Community Center drinking fountain	\$3,000						\$3,000
6 Barlow Community Center AC Replacement	\$9,000						\$9,000
7 Barlow Community Center Skylight repairs	\$8,000						\$8,000
8 Police Replace Flooring in Locker Rooms	\$8,500						\$8,500
9 City Hall Security Upgrades	\$100,000						\$100,000
10 City Hall Step Repair	\$40,000						\$40,000
11 Barlow Community Center Vertical Blind Replacement		\$12,000					\$12,000
12 Barlow Community Center parking lot repairs		\$20,000					\$20,000
13 Parking Deck UPS Battery Replacement		\$7,000					\$7,000
14 Police HVAC component replacement		\$110,000					\$110,000
15 Replace pedestrian bridges at Barlow, Southeast green		\$250,000					\$250,000
16 Police garage door replacements			\$12,000				\$12,000
17 Barlow Community Center Roof top replacement of two units			\$60,000				\$60,000
18 Police Dispatch Split system replacement			\$10,000				\$10,000
19 Gazebo/Pergola wood repairs and paint			\$15,000				\$15,000
20 City Hall Exterior-Tuck point, powerwash, repairs, paint			\$25,000				\$25,000
21 City Hall Training Room Upgrades			\$50,000				\$50,000
22 City Hall HVAC Replacement				\$876,000			\$876,000
23 Shingle roof replacement at City Hall and Police					\$120,000		\$120,000
24 Downtown Firepit Plaza						\$50,000	\$50,000
25 Downtown Public Restrooms						\$100,000	\$100,000
Total Public Properties	\$252,500	\$399,000	\$172,000	\$876,000	\$120,000	\$150,000	\$1,969,500
TOTAL GENERAL FUND	\$715,151	\$653,755	\$658,755	\$1,123,255	\$367,300	\$460,500	\$3,978,716

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont.)

	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Expenditures By Department								
Police Department								
Personnel	\$4,803,846	\$5,160,392	\$5,160,392	\$5,493,920	\$5,699,576	\$5,927,560	\$6,164,662	\$6,411,248
Professional Development	\$56,554	\$52,150	\$53,150	\$57,150	\$57,722	\$58,299	\$58,882	\$59,471
Contractual Services	\$520,545	\$562,295	\$550,440	\$623,016	\$629,246	\$635,539	\$641,894	\$648,313
Materials & Supplies	\$84,196	\$105,000	\$128,010	\$105,000	\$106,050	\$107,111	\$108,182	\$109,263
Capital	\$231,727	\$257,396	\$654,793	\$309,351	\$164,955	\$224,955	\$174,955	\$185,000
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Police Department	\$5,696,868	\$6,137,233	\$6,546,785	\$6,588,437	\$6,657,549	\$6,953,462	\$7,148,574	\$7,413,295
Health District								
Contractual Services	\$330,074	\$331,656	\$331,656	\$324,975	\$328,225	\$331,507	\$334,822	\$338,170
Total Health District	\$330,074	\$331,656	\$331,656	\$324,975	\$328,225	\$331,507	\$334,822	\$338,170
Community Development								
Personnel	\$877,299	\$917,677	\$917,677	\$1,005,694	\$1,045,922	\$1,087,759	\$1,131,269	\$1,176,520
Professional Development	\$11,996	\$23,820	\$24,158	\$23,820	\$24,058	\$24,299	\$24,542	\$24,787
Contractual Services	\$133,645	\$54,404	\$196,146	\$72,817	\$73,545	\$74,281	\$75,023	\$75,774
Materials & Supplies	\$3,520	\$5,000	\$7,506	\$5,250	\$5,303	\$5,356	\$5,409	\$5,463
Capital	\$0	\$140,000	\$43,702	\$0	\$0	\$0	\$0	\$0
Refunds	\$25	\$1,500	\$1,500	\$1,000	\$1,010	\$1,020	\$1,030	\$1,041
Total Community Development	\$1,026,486	\$1,142,401	\$1,190,689	\$1,108,581	\$1,149,838	\$1,192,714	\$1,237,274	\$1,283,584
Economic Development								
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Professional Development	\$1,615	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Materials & Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Economic Development	\$1,615	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Trees & ROW								
Personnel	\$33,394	\$131,329	\$131,329	\$131,157	\$136,403	\$141,859	\$147,534	\$153,435
Professional Development	\$207	\$2,300	\$858	\$4,300	\$4,343	\$4,386	\$4,430	\$4,475
Contractual Services	\$284,701	\$412,157	\$411,510	\$429,127	\$433,418	\$437,752	\$442,130	\$446,551
Materials & Supplies	\$1,690	\$17,250	\$22,482	\$17,250	\$17,423	\$17,597	\$17,773	\$17,950
Total Street Trees & ROW	\$319,992	\$563,036	\$566,179	\$581,834	\$591,587	\$601,595	\$611,867	\$622,411
RITA								
Contractual Services	\$699,409	\$770,000	\$770,000	\$785,000	\$804,625	\$824,741	\$845,359	\$866,493
Total RITA	\$699,409	\$770,000	\$770,000	\$785,000	\$804,625	\$824,741	\$845,359	\$866,493

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont.)

	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Expenditures By Department								
City Council & Clerk								
Personnel	\$145,707	\$159,121	\$159,121	\$227,417	\$236,514	\$245,974	\$255,813	\$266,046
Professional Development	\$5,922	\$11,850	\$11,850	\$16,500	\$16,665	\$16,832	\$17,000	\$17,170
Contractual Services	\$74,560	\$24,350	\$77,139	\$25,200	\$25,452	\$25,707	\$25,964	\$26,223
Materials & Supplies	\$849	\$2,500	\$2,596	\$2,500	\$2,525	\$2,550	\$2,576	\$2,602
Total City Council & Clerk	\$253,005	\$197,821	\$253,771	\$271,617	\$281,156	\$291,063	\$301,353	\$312,040
City Solicitor								
Personnel	\$193,572	\$416,041	\$256,041	\$198,003	\$205,923	\$214,160	\$222,726	\$231,636
Professional Development	\$8,665	\$12,500	\$12,100	\$9,500	\$9,595	\$9,691	\$9,788	\$9,886
Contractual Services	\$177,105	\$69,200	\$374,088	\$304,500	\$307,545	\$310,620	\$313,727	\$316,864
Materials & Supplies	\$4,030	\$500	\$900	\$500	\$505	\$510	\$515	\$520
Total City Solicitor	\$383,372	\$498,241	\$643,129	\$512,503	\$523,568	\$534,981	\$546,756	\$558,905
Administration								
Personnel	\$826,759	\$855,447	\$855,447	\$936,530	\$932,987	\$970,307	\$1,009,119	\$1,049,484
Professional Development	\$25,064	\$20,650	\$48,129	\$31,650	\$31,967	\$32,286	\$32,609	\$32,935
Contractual Services	\$176,439	\$187,516	\$214,931	\$221,500	\$223,715	\$225,952	\$228,212	\$230,494
Materials & Supplies	\$19,687	\$12,000	\$39,013	\$13,500	\$13,635	\$13,771	\$13,909	\$14,048
Capital	\$10,748	\$0	\$5,794	\$0	\$0	\$0	\$0	\$0
Refunds	\$945,370	\$900,000	\$830,000	\$600,000	\$606,000	\$612,060	\$618,181	\$624,362
Total Administration	\$2,004,067	\$1,975,613	\$1,993,313	\$1,803,180	\$1,808,304	\$1,854,376	\$1,902,029	\$1,951,323
Finance								
Personnel	\$1,056,585	\$1,133,152	\$1,133,152	\$1,254,820	\$1,274,982	\$1,325,981	\$1,379,020	\$1,434,181
Professional Development	\$6,126	\$18,300	\$18,370	\$19,250	\$19,443	\$19,637	\$19,833	\$20,032
Contractual Services	\$318,760	\$413,340	\$435,345	\$426,920	\$431,189	\$435,501	\$439,856	\$444,255
Materials & Supplies	\$2,144	\$5,500	\$5,642	\$5,500	\$5,555	\$5,611	\$5,667	\$5,723
Capital	\$15,399	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$0
Total Finance	\$1,399,013	\$1,571,292	\$1,593,509	\$1,706,490	\$1,731,168	\$1,786,730	\$1,844,376	\$1,904,191
Information Services								
Personnel	\$286,442	\$297,828	\$297,828	\$320,396	\$333,212	\$346,540	\$360,402	\$374,818
Professional Development	\$1,786	\$9,500	\$12,099	\$9,500	\$9,595	\$9,691	\$9,788	\$9,886
Contractual Services	\$416,543	\$403,060	\$436,546	\$473,867	\$478,606	\$483,392	\$488,226	\$493,108
Materials & Supplies	\$4,199	\$8,000	\$4,803	\$0	\$0	\$0	\$0	\$0
Capital	\$156,151	\$193,500	\$221,439	\$153,300	\$89,800	\$261,800	\$72,300	\$62,300
Total Information Services	\$865,121	\$911,888	\$972,715	\$957,063	\$911,213	\$1,101,423	\$930,715	\$940,112

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont.)

	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Expenditures By Department								
Engineering Department								
Personnel	\$972,703	\$1,172,138	\$1,172,138	\$1,151,945	\$1,198,023	\$1,245,944	\$1,295,781	\$1,347,613
Professional Development	\$7,982	\$13,800	\$17,600	\$11,700	\$11,817	\$11,935	\$12,055	\$12,175
Contractual Services	\$283,223	\$217,242	\$316,457	\$271,700	\$252,197	\$254,719	\$257,266	\$259,839
Materials & Supplies	\$6,961	\$6,000	\$6,132	\$6,400	\$6,464	\$6,529	\$6,594	\$6,660
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Engineering Department	\$1,270,869	\$1,409,180	\$1,512,327	\$1,441,745	\$1,468,501	\$1,519,126	\$1,571,696	\$1,626,286
Public Properties								
Personnel	\$333,184	\$342,764	\$342,764	\$349,019	\$362,980	\$377,499	\$392,599	\$408,303
Professional Development	\$0	\$500	\$639	\$2,500	\$2,525	\$2,550	\$2,576	\$2,602
Contractual Services	\$664,327	\$532,890	\$673,399	\$577,999	\$583,779	\$589,617	\$595,513	\$601,468
Materials & Supplies	\$44,318	\$40,000	\$37,503	\$45,000	\$45,450	\$45,905	\$46,364	\$46,827
Capital	\$185,727	\$331,500	\$1,128,445	\$252,500	\$399,000	\$172,000	\$876,000	\$120,000
Refunds	\$10,962	\$15,000	\$15,300	\$15,000	\$15,150	\$15,302	\$15,455	\$15,609
Total Public Properties	\$1,238,517	\$1,262,654	\$2,198,051	\$1,242,018	\$1,408,884	\$1,202,872	\$1,928,506	\$1,194,809
Public Works - Admin. Support								
Personnel	\$332,466	\$368,772	\$368,772	\$423,003	\$439,923	\$457,520	\$475,821	\$494,854
Professional Development	\$1,327	\$3,350	\$3,831	\$3,350	\$3,384	\$3,417	\$3,452	\$3,486
Contractual Services	\$90,213	\$101,915	\$111,843	\$109,244	\$110,336	\$111,440	\$112,554	\$113,680
Materials & Supplies	\$2,133	\$5,000	\$7,522	\$5,000	\$5,050	\$5,101	\$5,152	\$5,203
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Public Works - Admin. Support	\$426,139	\$479,037	\$491,968	\$540,597	\$558,693	\$577,478	\$596,978	\$617,222
Transfers/Advances Out								
Street Maint & Repair - 201	\$2,800,000	\$2,800,000	\$2,800,000	\$2,700,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000
Debt Service - 301	\$2,368,616	\$1,614,799	\$1,614,799	\$1,304,045	\$1,306,002	\$1,302,102	\$1,301,776	\$1,301,248
Str & Sidewalk Const. - 430	\$8,001,563	\$7,980,000	\$7,980,000	\$8,493,577	\$5,805,000	\$5,935,000	\$6,290,000	\$4,495,000
Cemetery Fund - 203	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Stormwater Fund - 504	\$2,500,000	\$3,200,000	\$3,200,000	\$3,400,000	\$3,100,000	\$3,500,000	\$2,500,000	\$2,900,000
HCTV Fund - 206	\$140,000	\$30,000	\$1,130,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Advance Out	\$0	\$0	\$1,395,000	\$0	\$0	\$0	\$0	\$0
Total Transfers/Advances Out	\$15,830,179	\$15,624,799	\$18,119,799	\$15,927,622	\$13,041,002	\$13,567,102	\$12,921,776	\$11,526,248
Total Departmental Expenditures	\$31,744,727	\$32,874,851	\$37,183,890	\$33,791,662	\$31,264,312	\$32,339,170	\$32,722,081	\$31,155,091

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

STREET & SIDEWALK CONST. (430)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	\$6,282,879	\$2,510,014	\$7,389,477	\$1,749,695	\$1,500,695	\$1,500,695	\$1,500,695	\$1,500,695
<u>Revenues:</u>								
General Fund Transfer	\$8,001,563	\$7,980,000	\$7,980,000	\$8,493,577	\$5,805,000	\$5,935,000	\$6,290,000	\$4,495,000
Grants	\$2,078,386	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$5,188	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$10,085,136	\$7,980,000	\$7,980,000	\$8,493,577	\$5,805,000	\$5,935,000	\$6,290,000	\$4,495,000
Total Available	\$16,368,016	\$10,490,014	\$15,369,477	\$10,243,272	\$7,305,695	\$7,435,695	\$7,790,695	\$5,995,695
<u>Disbursements:</u>								
<u>Expenditures:</u>								
Carryover Encumbrances	\$4,879,463	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Improvements	\$8,978,539	\$7,980,000	\$13,619,783	\$8,742,577	\$5,805,000	\$5,935,000	\$6,290,000	\$4,495,000
Total Expenditures	\$13,858,002	\$7,980,000	\$13,619,783	\$8,742,577	\$5,805,000	\$5,935,000	\$6,290,000	\$4,495,000
Total Disbursements	\$13,858,002	\$7,980,000	\$13,619,783	\$8,742,577	\$5,805,000	\$5,935,000	\$6,290,000	\$4,495,000
Run Rate (Revenue Less Expenditures)	(\$3,772,865)	\$0	(\$5,639,783)	(\$249,000)	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>	\$2,510,014	\$2,510,014	\$1,749,695	\$1,500,695	\$1,500,695	\$1,500,695	\$1,500,695	\$1,500,695
Ratio Ending Balance to Disbursements	18.11%	31.45%	12.85%	17.17%	25.85%	25.29%	23.86%	33.39%
Ratio Ending Balance to Revenues	31.37%	31.45%	21.93%	17.67%	25.85%	25.29%	23.86%	33.39%

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Note: D = Design and C = Construction on the Connectivity Program below.

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
Street Construction Annual Program							
1 Annual Reconstruction/Resurfacing Program	\$2,450,000	\$2,550,000	\$2,600,000	\$2,700,000	\$2,750,000		\$13,050,000
2 Annual Asphalt Patching Program	\$130,000	\$135,000	\$135,000	\$140,000	\$145,000		\$685,000
3 Annual Concrete Program	\$210,000	\$220,000	\$230,000	\$230,000	\$230,000		\$1,120,000
4 Annual Striping Program	\$245,000	\$250,000	\$255,000	\$260,000	\$265,000		\$1,275,000
5 Annual Crack Sealing	\$125,000	\$125,000	\$130,000	\$130,000	\$130,000		\$640,000
Total Street Construction Annual Program	\$3,160,000	\$3,280,000	\$3,350,000	\$3,460,000	\$3,520,000	\$0	\$16,770,000
Connectivity Program							
2020 Connectivity Master Plan							
1 Stow Road from 303 to Ravenna Street. (Construction)		\$1,600,000					\$1,600,000
2 Ravenna Street from South Hayden Pkwy. to Stow Rd. (Design Carryover)	\$60,000						\$60,000
3 Ravenna Street from South Hayden Pkwy. to Stow Rd. (Construction)	\$1,100,000						\$1,100,000
4 Stow Road Sidewalk from Chamberline Blvd to I-480 (Construction)						\$250,000	\$250,000
Total 2020 Connectivity Master Plan	\$1,160,000	\$1,600,000	\$0	\$0	\$0	\$250,000	\$3,010,000
Other Connectivity							
1 Franklin Street from Aurora to School, Construction (Carryover from 2024)	\$90,000						\$90,000
2 Lake Forest Drive from Boston Mills to Essex Rd with Intersection Realignment (Construction) (Carryover from 2024)	\$550,000						\$550,000
3 Norfolk Southern Rails to Trails (Barlow Rd to Veterans Way) (Potential ODOT Project) (D, C) (2)	\$540,000		\$300,000	\$1,900,000			\$2,740,000
4 N. Main St (91) Sidewalk from Chapel to WRA Parking Lot (Construction)		\$315,000					\$315,000
5 Boston Mills Road from Stratford to Lake Forest Dr 2027 D, 2028 C			\$185,000	\$1,240,000			\$1,425,000
6 S. Main St (91) Sidewalk from Barlow to Terex					\$1,000,000		\$1,000,000
7 Hudson Drive Sidewalk from Terex to City Hall Drive					\$285,000		\$285,000
8 Turnpike Bridge Widening on Prospect St (D,C) (3)	\$1,920,577						\$1,920,577
9 10' Trail Along Prospect St (From Hunting Hollow to Steepleview, Design) (2)		\$150,000					\$150,000
10 10' Trail Along Prospect St (From Hunting Hollow to Steepleview, Construction) (2)			\$900,000				\$900,000
11 Terex Road Sidewalk from City Hall Drive to Storage Facility						\$450,000	\$450,000
Total Other Connectivity	\$3,100,577	\$465,000	\$1,385,000	\$3,140,000	\$1,285,000	\$450,000	\$9,825,577
Total Connectivity Program	\$4,260,577	\$2,065,000	\$1,385,000	\$3,140,000	\$1,285,000	\$700,000	\$12,835,577

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Note: D = Design and C = Construction on the Connectivity Program below.

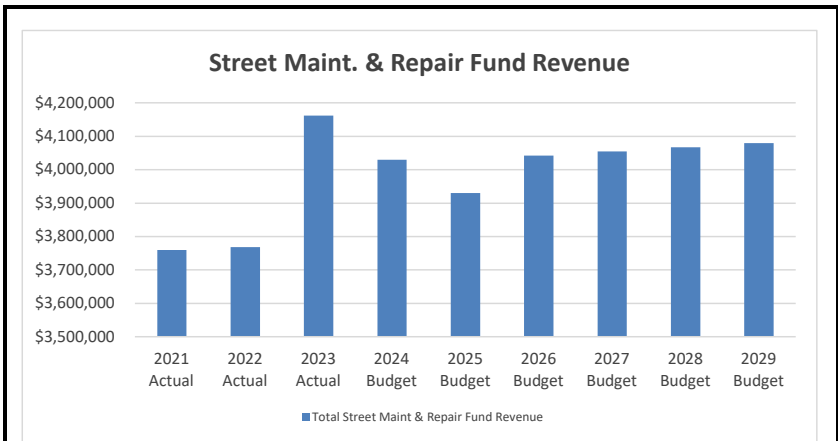
	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
Street Improvement Projects - Pay as you go							
1 Owen Brown St. (Rt. 91 to Morse Rd.) Partial Reconstruction (Curb & Storm Imp - See 504)	\$500,000						\$500,000
2 Dillman Drive Bridge Rehabilitation (D 2024, C 2025) (ODOT Fund 90% Construction)	\$100,000						\$100,000
3 Terex/SR 91 Intersection Improvement (ODOT Project Funding \$400,142. C)	\$350,000						\$350,000
4 Heinen's Parking Exit Relocation and Resurfacing	\$300,000						\$300,000
5 Stow Road/Aurora Road/Hudson High School Traffic Safety Study (School Reimburse ½?),	\$40,000						\$40,000
6 Hines Hill Road RxR Grade Separation Project (RW, Util Relocation, Construction)(1)						\$1,800,000	\$1,800,000
7 303 Safety Construction (ODOT Project Funding \$330,000)	\$153,000						\$153,000
8 Veterans Way at Milford Road Retaining Wall Replacement	\$189,000						\$189,000
9 Downtown Pedestrian Safety Improvements - Phase 2(ODOT Funding \$727,722)		\$250,000					\$250,000
10 Veterans Rails to Trails (ODOT Project Funding \$700,000, D&C Barlow to Seasons Road) (Rollover from 2024)		\$200,000	\$1,060,000				\$1,260,000
11 E. Barlow Road Resurfacing (ODOT Project Funding \$439,744, RxR Tracks to Stow Rd Construction)		\$250,000					\$250,000
12 Ravenna Road at Stow Road Traffic Signal Improvement (Potential ODOT Safety Funding) (D, C)		\$70,000	\$450,000				\$520,000
13 Terex Rd at Hudson Industrial Pkwy and Barlow Rd Intersection Imp. (Potential ODOT Project) (D, C)						\$3,511,000	\$3,511,000
14 Adaptive Signals Phase II for Outside Downtown (Potential AMATS Funding) (D, C)						\$4,400,000	\$4,400,000
15 Barlow Road/Young Road Intersection (D,C) (Potential AMATS Funding)						\$2,000,000	\$2,000,000
16 Barlow Road (West) at Terex Road Turn Lanes (Potential AMATS Funding) (D,C)						\$1,760,000	\$1,760,000
17 Norton Road Widening, Hudson Dr to Bike Trail (Potential AMATS Funding w Stow) (D,C)						\$7,700,000	\$7,700,000
18 Middleton Road at Valley View Road Intersection Realignment (Potential AMATS Funding) (D,C)						\$500,000	\$500,000
Total Street Improvement Projects - Pay as you go	\$1,632,000	\$770,000	\$1,510,000	\$0	\$0	\$21,671,000	\$25,583,000
<p>(1)The Hines Hill Road Grade Separation Bridge is not shown in the budget, the City and the Ohio Rail Commission are awaiting Federal Confirmation in Jan. 2025 if the project construction will be funded by a Federal Grant. If it is funded the City will appropriate the funds for the local participation. If it is not funded, the City and the Ohio Rail will review other grants and return to Council if we want to continue this project.</p> <p>(2) Project was moved from Parks Fund.</p> <p>(3) Project was moved from Parks Fund and is set for discussion at the 9/24/24 Workshop to decide a path forward.</p>							
TOTAL STREET & SIDEWALK PROJECTS	\$9,052,577	\$6,115,000	\$6,245,000	\$6,600,000	\$4,805,000	\$22,371,000	\$55,188,577

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

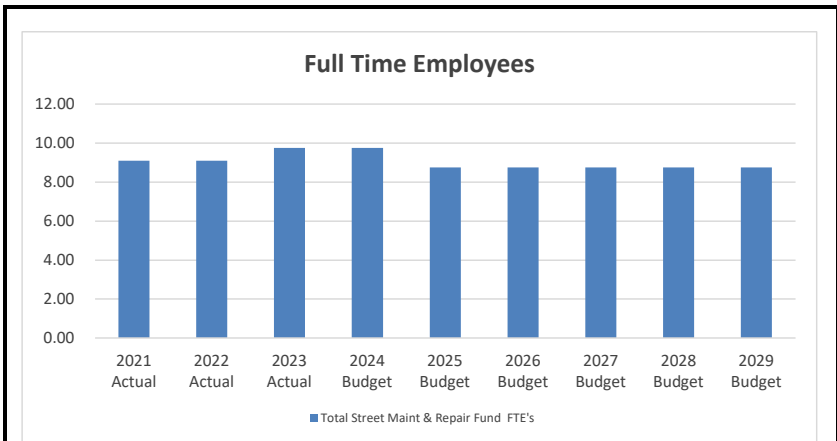
Note: D = Design and C = Construction on the Connectivity Program below.

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
Other Sources of Funding							
1 State Highway Improvement Fund (202)	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000		\$325,000
2 Permissive Auto Capital (401)	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000		\$1,225,000
Total Other Sources of Funding	\$310,000	\$310,000	\$310,000	\$310,000	\$310,000	\$0	\$1,550,000
TOTAL STREET & SIDEWALK FUND CHARGE	\$8,742,577	\$5,805,000	\$5,935,000	\$6,290,000	\$4,495,000	\$22,371,000	\$53,638,577

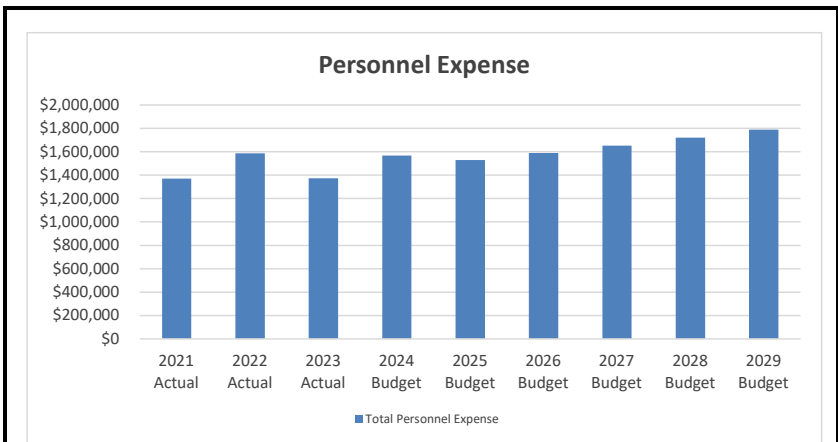
CITY OF HUDSON FIVE YEAR PLAN STREET MAINT. & REPAIR FUND TRENDS



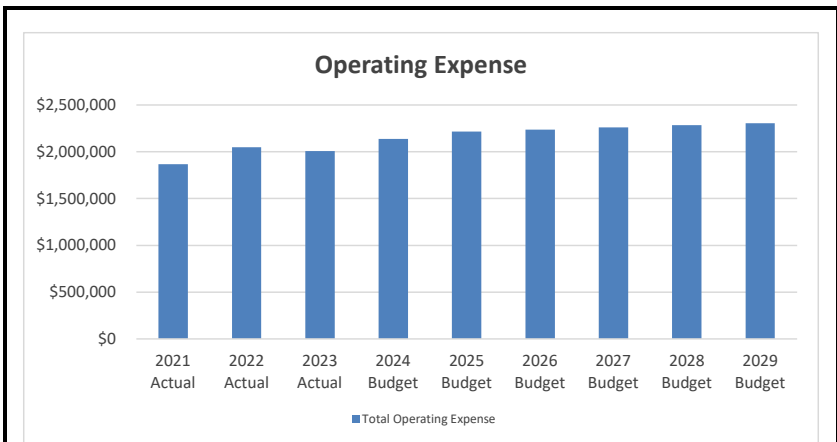
The main source of Street Maint. & Repair Fund revenue is a transfer from the General Fund which makes up about 70% of the total revenue. The other major sources of revenue are gas tax and license fees.



Street Maint. & Repair Fund full time employees decreased to 8.75 in 2025. This total is not anticipated to change through 2029.

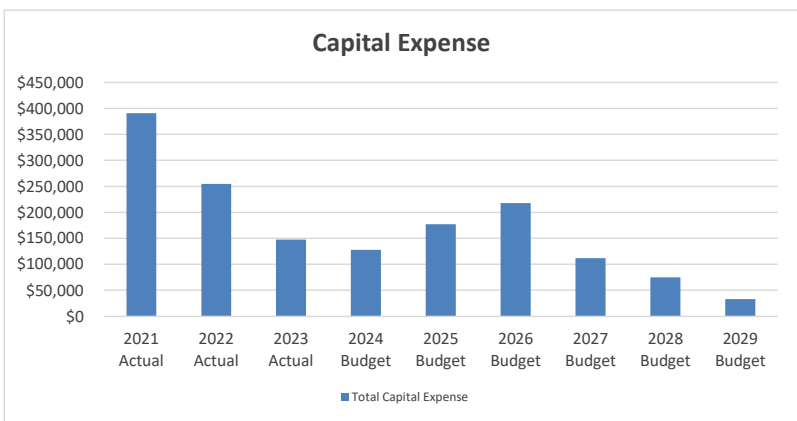


Street Maint & Repair Fund personnel costs rise an average of 4.42% per year from 2021 - 2029. Personnel expense includes salaries, retirement contributions and health insurance costs.

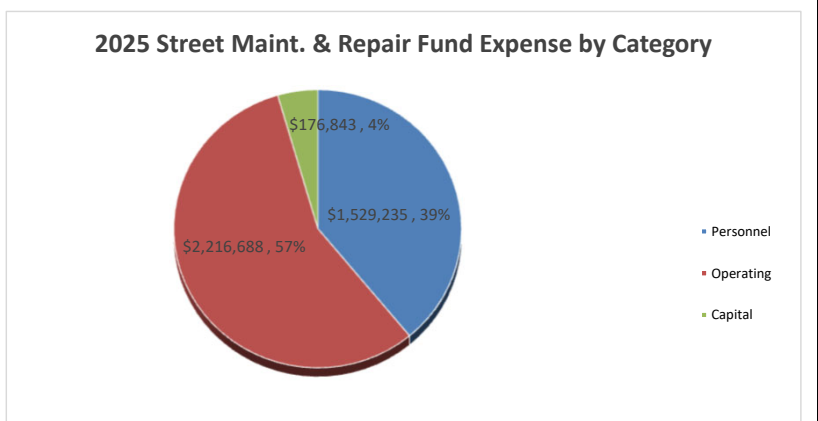


Street Maint & Repair Fund operating costs rise an average of 4.19% per year from 2021 - 2029. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

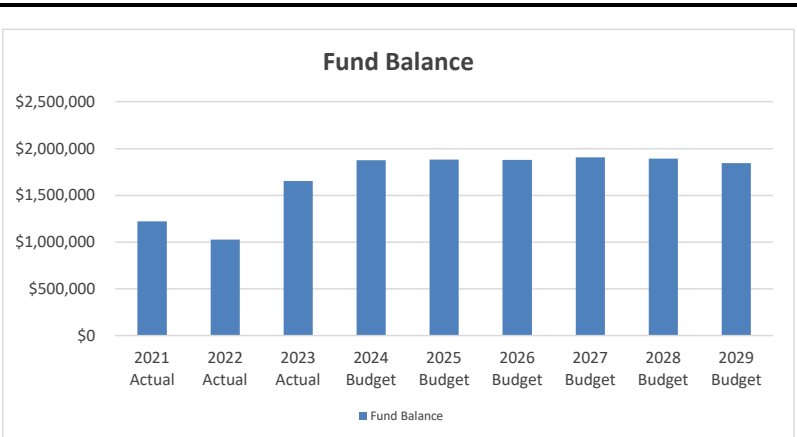
CITY OF HUDSON FIVE YEAR PLAN STREET MAINT. & REPAIR FUND TRENDS



Street Maint & Repair Fund capital expenses are composed mostly of street repair and leaf equipment.



The Street Maint. & Repair Fund accounts for both street maintenance, including snow removal and leaf pickup.



City Council has set a goal to maintain a only a small fund balance in the Street Maint. & Repair Fund since the fund is supported by the General Fund.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

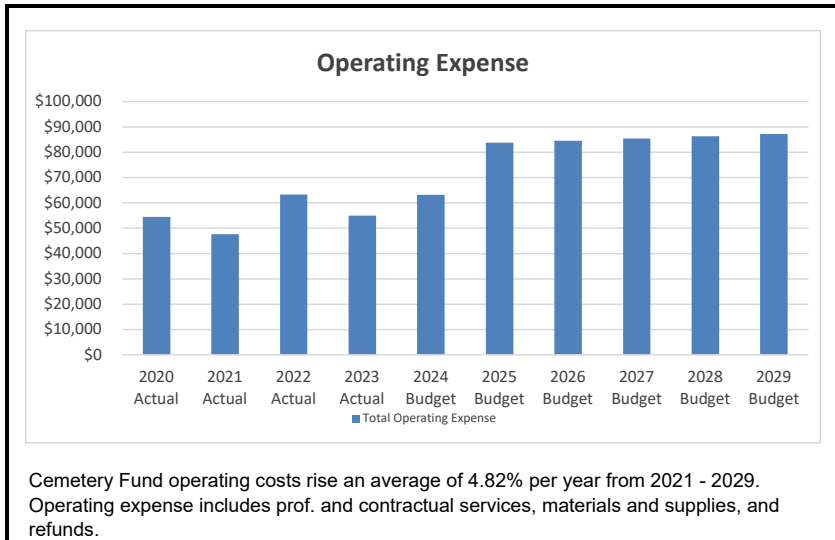
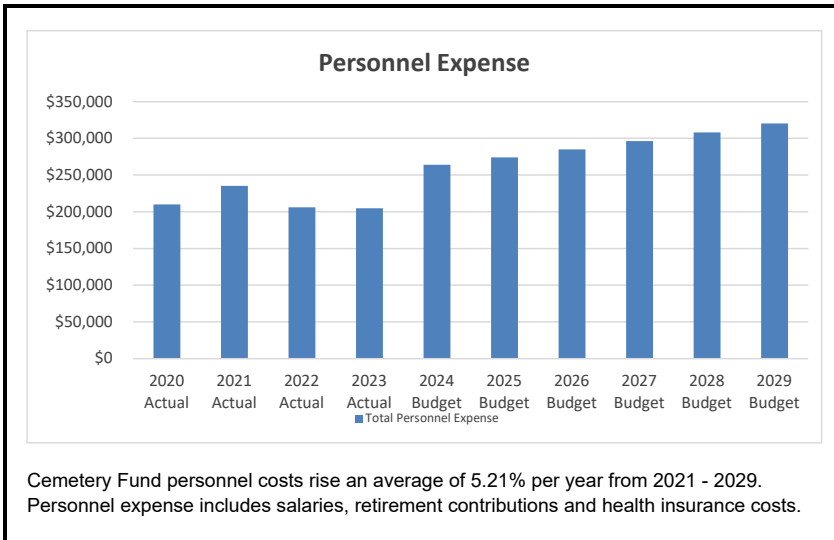
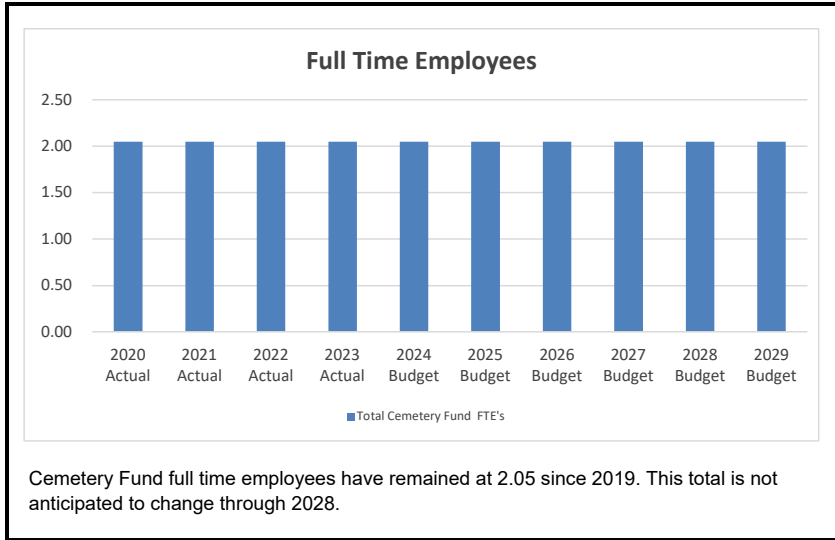
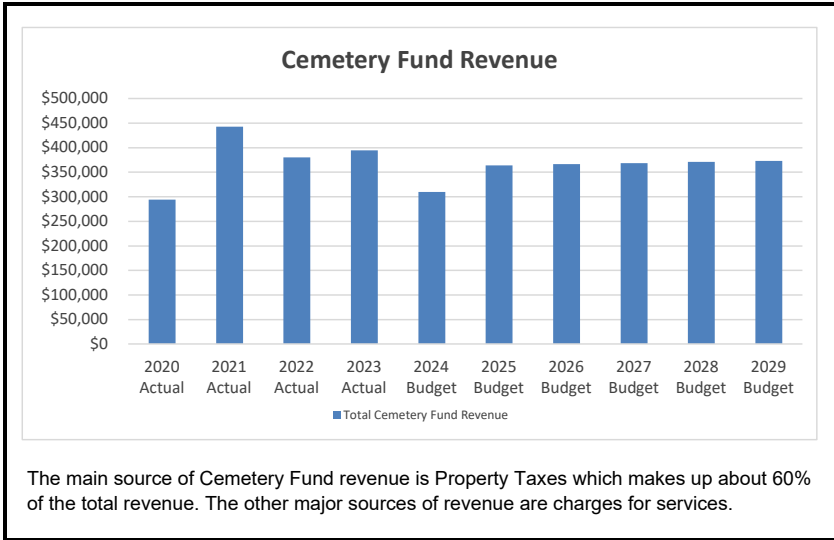
STREET MAINTENANCE AND REPAIR FUND (201)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
BEGINNING BALANCE, JANUARY 1	1,204,568	\$1,652,918	\$1,838,319	\$1,875,059	\$1,882,293	\$1,877,815	\$1,905,274	\$1,893,507
Revenues:								
Gasoline Tax	\$1,163,400	\$1,100,000	\$1,131,676	\$1,100,000	\$1,111,000	\$1,122,110	\$1,133,331	\$1,144,664
License Fees	\$150,099	\$130,000	\$130,207	\$130,000	\$131,300	\$132,613	\$133,939	\$135,279
Miscellaneous	\$48,287	\$0	\$7,554	\$0	\$0	\$0	\$0	\$0
Subtotal	\$1,361,785	\$1,230,000	\$1,269,437	\$1,230,000	\$1,242,300	\$1,254,723	\$1,267,270	\$1,279,943
Transfers In - General Fund	\$2,800,000	\$2,800,000	\$2,800,000	\$2,700,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000
Total Available	\$5,366,353	\$5,682,918	\$5,907,756	\$5,805,059	\$5,924,593	\$5,932,538	\$5,972,544	\$5,973,450
Disbursements:								
Street Maint. & Repair								
Personnel	\$1,119,843	\$1,328,171	\$1,328,171	\$1,259,100	\$1,309,464	\$1,361,843	\$1,416,316	\$1,472,969
Professional Development	\$3,633	\$2,150	\$2,981	\$4,350	\$4,394	\$4,437	\$4,482	\$4,527
Contractual Services	\$1,432,553	\$1,422,006	\$1,521,950	\$1,640,838	\$1,657,246	\$1,673,819	\$1,690,557	\$1,707,463
Materials & Supplies	\$511,657	\$653,530	\$671,425	\$541,500	\$546,915	\$552,384	\$557,908	\$563,487
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$87,044	\$67,375	\$146,475	\$155,325	\$196,000	\$112,000	\$75,000	\$33,000
Carryover Encumbrances	\$182,977	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Street Maint. & Repair	\$3,337,708	\$3,473,232	\$3,671,001	\$3,601,113	\$3,714,019	\$3,704,483	\$3,744,263	\$3,781,445
Leaf Collection								
Personnel	\$253,318	\$240,772	\$240,772	\$270,135	\$280,940	\$292,178	\$303,865	\$316,020
Professional Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	\$34,427	\$0	\$698	\$0	\$0	\$0	\$0	\$0
Materials & Supplies	\$25,336	\$60,000	\$59,604	\$30,000	\$30,300	\$30,603	\$30,909	\$31,218
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$60,222	\$60,622	\$60,622	\$21,518	\$21,518	\$0	\$0	\$0
Carryover Encumbrances	\$2,424	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Leaf Collection	\$375,726	\$361,394	\$361,697	\$321,653	\$332,758	\$322,781	\$334,774	\$347,238
Total Disbursements	\$3,713,434	\$3,834,626	\$4,032,697	\$3,922,766	\$4,046,777	\$4,027,264	\$4,079,037	\$4,128,683
Run Rate (Revenue Less Expenditures)	\$448,351	\$195,374	\$36,739	\$7,234	(\$4,477)	\$27,459	(\$11,767)	(\$48,740)
ENDING BALANCE, DECEMBER 31	\$1,652,918	\$1,848,292	\$1,875,059	\$1,882,293	\$1,877,815	\$1,905,274	\$1,893,507	\$1,844,767
Ratio Ending Balance to Disbursements	44.51%	48.20%	46.50%	47.98%	46.40%	47.31%	46.42%	44.68%
Ratio Ending Balance to Revenues	39.72%	45.86%	46.08%	47.90%	46.45%	46.99%	46.55%	45.22%

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

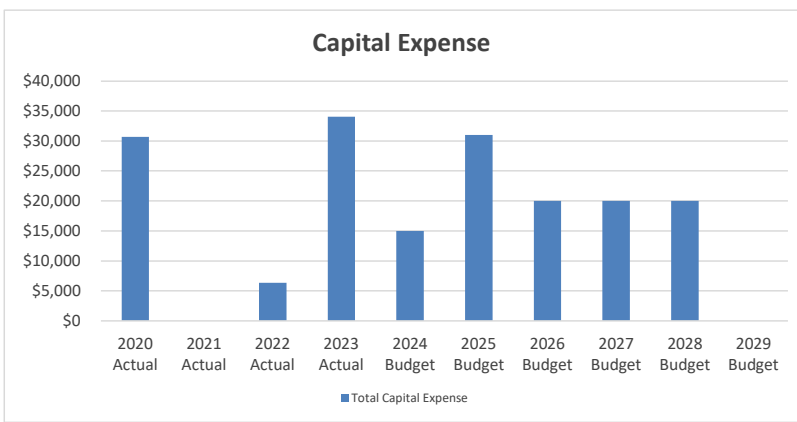
		<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Street Maintenance & Repair</u>								
1	Lease Case Wheel Loader	\$41,325						\$41,325
2	Replace two 1998 Arrow Boards	\$21,000						\$21,000
3	Replace 2010 large Message Board	\$26,000						\$26,000
4	Replace Attenuator	\$39,000						\$39,000
5	Laser printer/cutter for sign making	\$28,000						\$28,000
6	Replace 2010 small Message Board		\$22,000					\$22,000
7	Replace 2004 Hot Patch Trailer		\$93,000					\$93,000
8	Replace guard rail mower tractor		\$48,000					\$48,000
9	Replace 1998 Roadside Mower (New Lease)		\$33,000	\$33,000	\$33,000	\$33,000		\$132,000
10	Replace Tow Motor			\$47,000				\$47,000
11	Replace 2003 Deckover trailer			\$32,000				\$32,000
12	Replace smaller Leaf Vac				\$42,000			\$42,000
13	Replace Railings on 303 Under Bridges (1)						\$150,000	\$150,000
Total Street Maintenance & Repair		\$155,325	\$196,000	\$112,000	\$75,000	\$33,000	\$150,000	\$721,325
<u>Leaf Collection</u>								
1	7 Old Dominion Brush Leaf Vacuum Trailers (Ongoing Lease)	\$21,518	\$21,518					\$43,036
Total Leaf Collection		\$21,518	\$21,518	\$0	\$0	\$0	\$0	\$43,036
TOTAL STREET MAINTENANCE & REPAIR FUND		\$176,843	\$217,518	\$112,000	\$75,000	\$33,000	\$150,000	\$764,361

(1) The City will apply for Safety Grant Funds to cover the cost of this project.

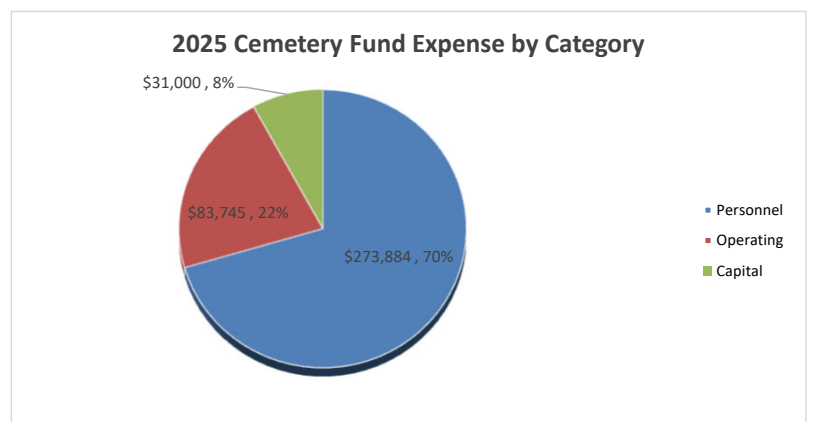
CITY OF HUDSON FIVE YEAR PLAN CEMETERY FUND TRENDS



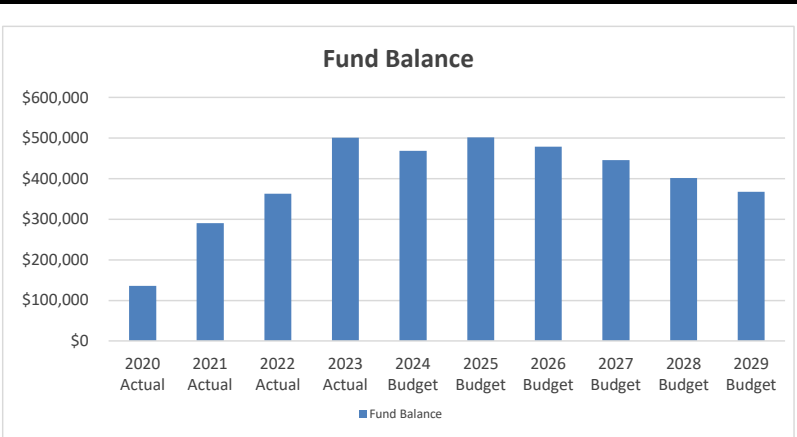
CITY OF HUDSON FIVE YEAR PLAN CEMETERY FUND TRENDS



Cemetery Fund capital expenses are composed mostly of street paving and land improvements.



The Cemetery Fund accounts for both burials and maintenance of City owned cemeteries.



The Cemetery Fund Balance grew significantly in 2021 thanks to a large revenue increase.

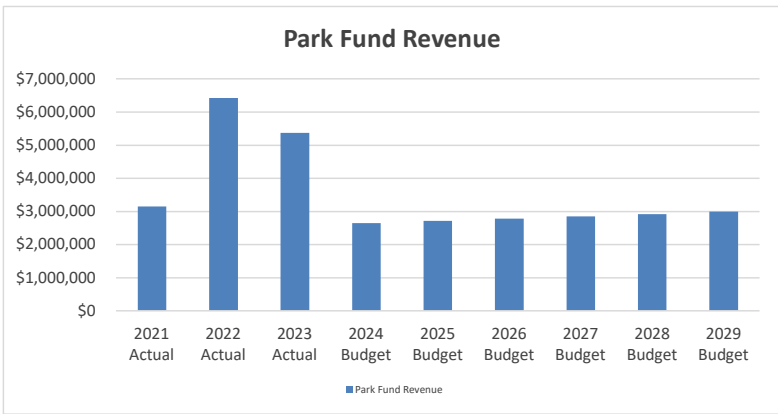
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

CEMETERIES FUND (203)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	406,736	\$500,495	\$507,315	\$526,495	\$501,866	\$478,664	\$445,488	\$401,917
<u>Revenues:</u>								
Real Estate Property Tax	\$202,492	\$201,503	\$248,750	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000
Charges for Services	\$160,538	\$107,000	\$130,861	\$111,000	\$113,220	\$115,484	\$117,794	\$120,150
Miscellaneous	\$11,339	\$1,500	\$15,415	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Transfer from General Fund	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$394,369	\$310,003	\$395,027	\$364,000	\$366,220	\$368,484	\$370,794	\$373,150
Total Available	\$801,105	\$810,498	\$902,341	\$890,495	\$868,086	\$847,149	\$816,282	\$775,067
<u>Disbursements:</u>								
Cemetery								
Personnel	\$204,747	\$263,910	\$263,910	\$273,884	\$284,839	\$296,233	\$308,082	\$320,406
Professional Development	\$423	\$400	\$595	\$2,600	\$2,626	\$2,652	\$2,679	\$2,706
Contractual Services	\$36,551	\$51,620	\$51,955	\$61,995	\$62,615	\$63,241	\$63,874	\$64,512
Materials & Supplies	\$16,563	\$8,950	\$11,436	\$16,950	\$17,120	\$17,291	\$17,464	\$17,638
Refunds	\$1,455	\$2,200	\$2,200	\$2,200	\$2,222	\$2,244	\$2,267	\$2,289
Capital Purchases	\$34,052	\$15,000	\$45,750	\$31,000	\$20,000	\$20,000	\$20,000	\$0
Advance to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$6,820	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Cemetery	\$300,610	\$342,080	\$375,846	\$388,629	\$389,422	\$401,661	\$414,365	\$407,551
Total Disbursements	\$300,610	\$342,080	\$375,846	\$388,629	\$389,422	\$401,661	\$414,365	\$407,551
Run Rate (Revenue Less Expenditures)	\$93,759	(\$32,077)	\$19,180	(\$24,629)	(\$23,202)	(\$33,177)	(\$43,571)	(\$34,401)
<u>ENDING BALANCE, DECEMBER 31</u>	\$500,495	\$468,418	\$526,495	\$501,866	\$478,664	\$445,488	\$401,917	\$367,516
Ratio Ending Balance to Disbursements	166.49%	136.93%	140.08%	129.14%	122.92%	110.91%	97.00%	90.18%
Ratio Ending Balance to Revenues	126.91%	151.10%	133.28%	137.88%	130.70%	120.90%	108.39%	98.49%

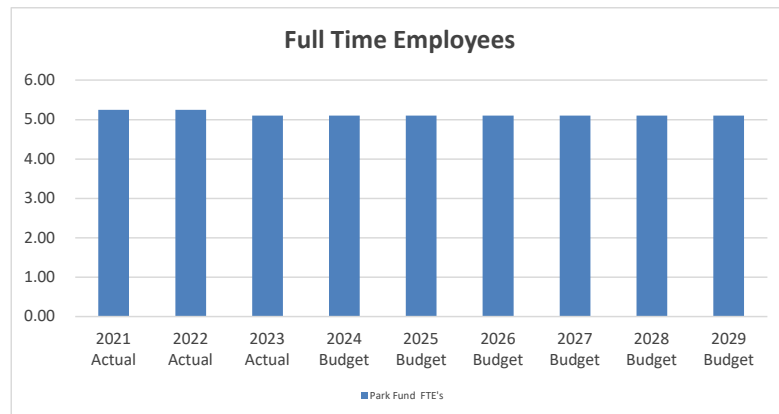
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Cemetery</u>							
1 Headstone Repairs	\$20,000	\$20,000	\$20,000	\$20,000			\$80,000
2 Mower Replacement	\$11,000						\$11,000
Total Cemetery	\$31,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$91,000
TOTAL CEMETERY FUND	\$31,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$91,000

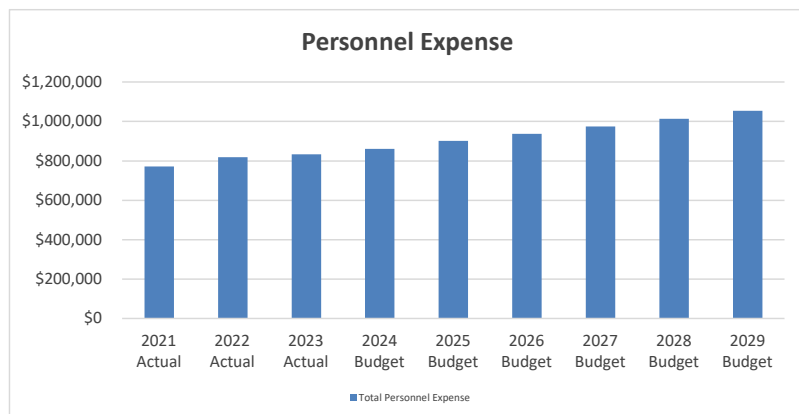
CITY OF HUDSON FIVE YEAR PLAN PARK FUND TRENDS



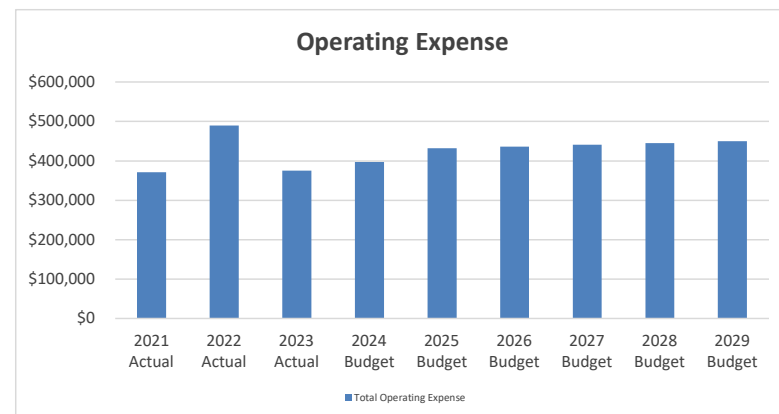
The main source of Park Fund revenue is income tax which makes up about 95% of the total revenue. 2021-2023 contains debt proceeds which increase the revenue significantly during those years.



Park Fund full time employees are at 5.10 in 2024. This total is not anticipated to change through 2029.

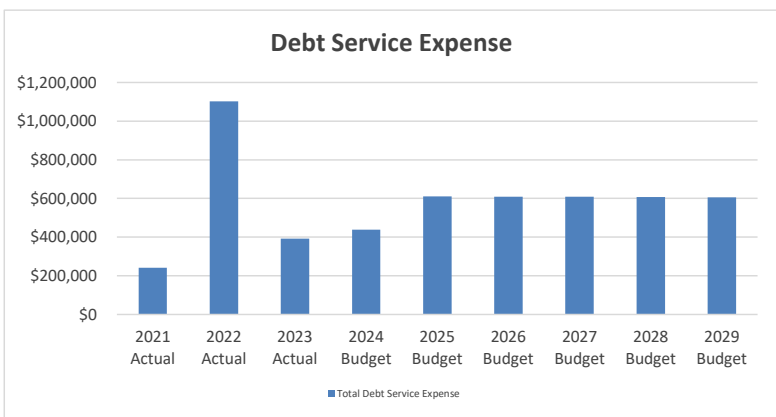


Park Fund personnel costs rise an average of 4.78% per year from 2021 - 2029. Personnel expense includes salaries, retirement contributions and health insurance costs.

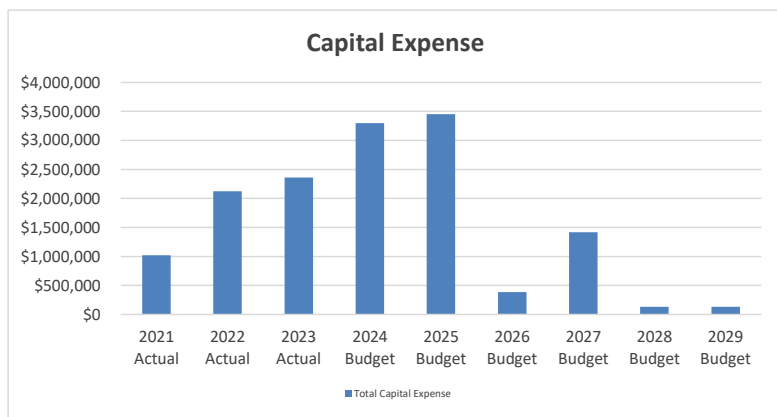


Park Fund operating costs rise an average of 5.24% per year from 2021 - 2029. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

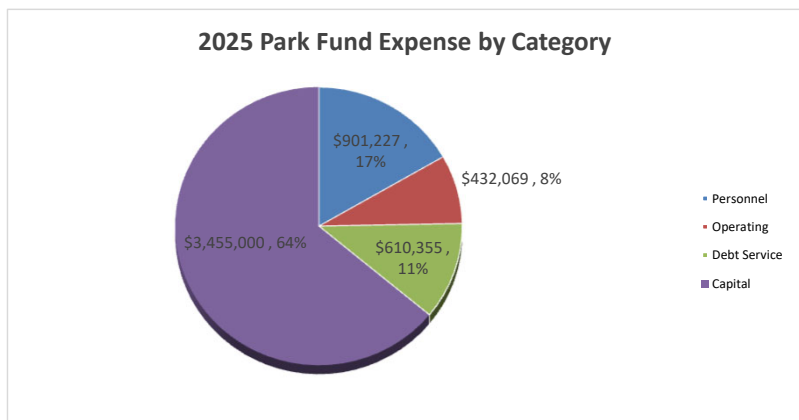
CITY OF HUDSON FIVE YEAR PLAN PARK FUND TRENDS



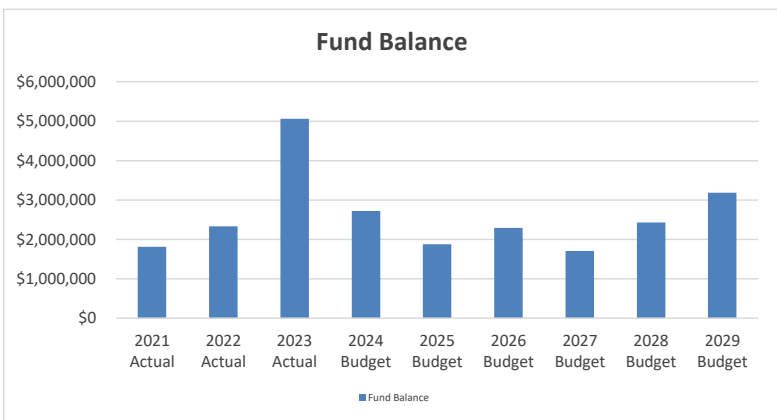
The increase in debt service throughout the budget is due to the anticipated issuance of \$6.7 million in bonds for connectivity and pickleball.



Park Fund capital expenses are composed mostly of trails and sidewalks..



The Park Fund accounts for both the operation and upkeep and capital improvements of the parks as well as capital items related to the golf course.



Park Fund balance has fluctuates throughout the budget due to large connectivity projects.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

PARKS FUND (205)

	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	4,250,033	\$5,064,360	\$5,664,848	\$4,566,027	\$1,882,714	\$2,297,173	\$1,709,829	\$2,436,359
Revenues:								
Income Taxes	\$2,458,288	\$2,603,771	\$2,532,037	\$2,595,338	\$2,660,221	\$2,726,727	\$2,794,895	\$2,864,767
Grant Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$2,772,605	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Park User Fees/Misc.	\$50,660	\$15,000	\$17,761	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
Interest Income	\$85,516	\$30,000	\$172,531	\$100,000	\$102,000	\$104,040	\$106,121	\$108,243
Royalties (Gas Wells)	\$5,753	\$5,000	\$5,683	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Revenue	\$5,372,823	\$2,653,771	\$2,728,012	\$2,715,338	\$2,782,521	\$2,851,373	\$2,921,934	\$2,994,247
Total Available	\$9,622,856	\$7,718,131	\$8,392,860	\$7,281,365	\$4,665,235	\$5,148,546	\$4,631,763	\$5,430,606
Disbursements:								
Parks								
Personnel	\$832,628	\$860,665	\$860,665	\$901,227	\$937,276	\$974,767	\$1,013,758	\$1,054,308
Professional Development	\$1,322	\$3,800	\$4,658	\$8,200	\$8,282	\$8,365	\$8,448	\$8,533
Contractual Services	\$262,114	\$287,456	\$292,414	\$309,269	\$312,362	\$315,485	\$318,640	\$321,827
Materials & Supplies	\$107,276	\$102,000	\$107,152	\$111,000	\$112,110	\$113,231	\$114,363	\$115,507
Refunds	\$4,189	\$3,600	\$3,614	\$3,600	\$3,636	\$3,672	\$3,709	\$3,746
Capital Purchases	\$2,358,474	\$3,296,000	\$2,119,611	\$3,455,000	\$385,000	\$1,415,000	\$130,000	\$130,000
Debt Service	\$392,006	\$438,720	\$438,720	\$408,005	\$407,046	\$405,846	\$404,135	\$403,826
New Debt Service	\$0	\$0	\$0	\$202,350	\$202,350	\$202,350	\$202,350	\$202,350
Carryover Encumbrances	\$600,488	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Parks	\$4,558,496	\$4,992,241	\$3,826,833	\$5,398,651	\$2,368,062	\$3,438,717	\$2,195,404	\$2,240,097
Total Disbursements	\$4,558,496	\$4,992,241	\$3,826,833	\$5,398,651	\$2,368,062	\$3,438,717	\$2,195,404	\$2,240,097
Run Rate (Revenue Less Expenditures)	\$814,327	(\$2,338,470)	(\$1,098,821)	(\$2,683,313)	\$414,459	(\$587,344)	\$726,530	\$754,150
<u>ENDING BALANCE, DECEMBER 31</u>	\$5,064,360	\$2,725,890	\$4,566,027	\$1,882,714	\$2,297,173	\$1,709,829	\$2,436,359	\$3,190,509
Ratio Ending Balance to Disbursements	111.10%	54.60%	119.32%	34.87%	97.01%	49.72%	110.98%	142.43%
Ratio Ending Balance to Revenues	94.26%	102.72%	167.38%	69.34%	82.56%	59.97%	83.38%	106.55%

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

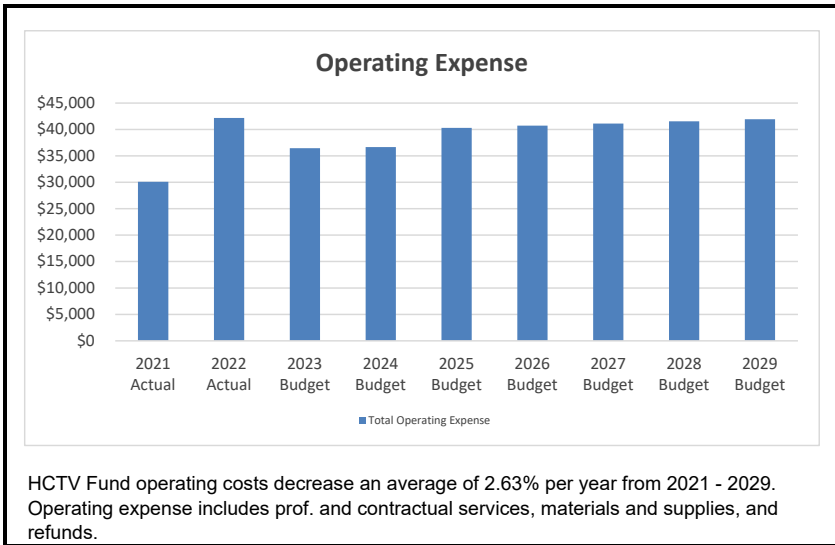
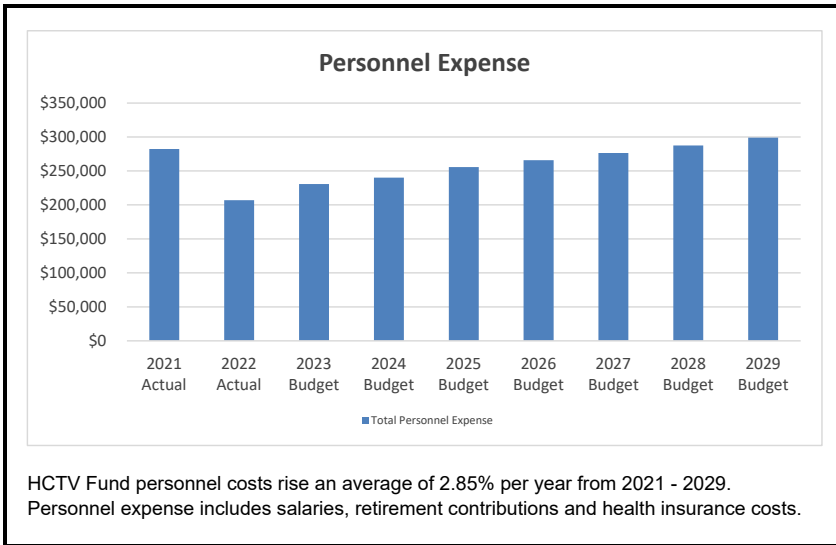
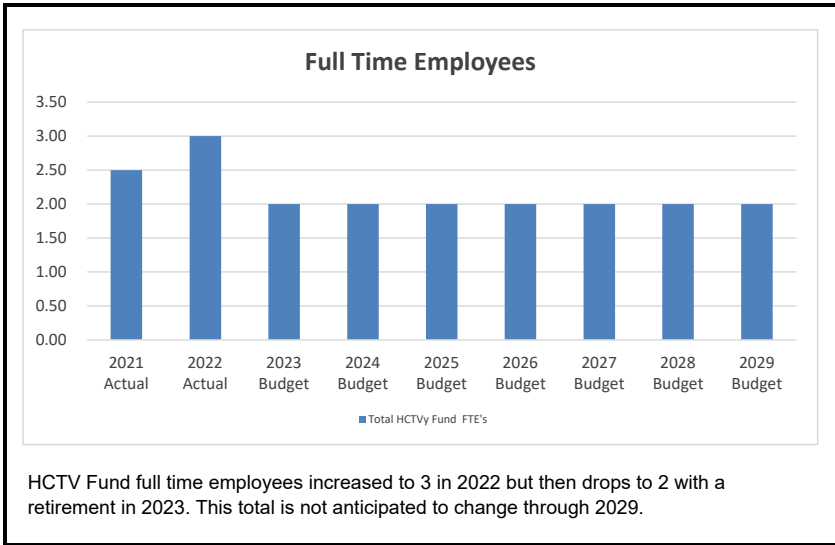
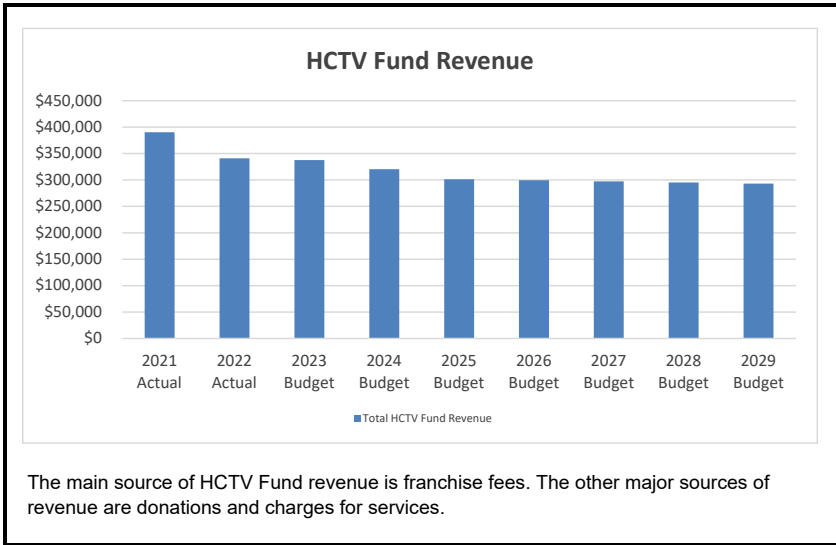
		<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
Parks								
1	Playground updates	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000		\$150,000
2	Park By Park Improvement Plan (1)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000
3	2 zero turn mower replacements	\$30,000	\$30,000					\$60,000
4	Vehicle Replacement	\$40,000		\$60,000				\$100,000
5	Backstop Replacement	\$25,000						\$25,000
6	Hudson Springs Park Paving Improvements	\$200,000						\$200,000
7	Barlow Farm Park Paving Improvements	\$80,000						\$80,000
8	Inclusive Playground (2)	\$400,000					\$1,500,000	\$1,900,000
9	Robinson Park Parking Lot & Trail Upgrades	\$50,000						\$50,000
10	10' Trail Along Boston Mills Road (From Executive Pkwy over BWC to Lake Forest, Construction) (Carry Over From 2024) (3)	\$2,500,000						\$2,500,000
11	10' Trail Along Hines Hill Rd & Prospect St (From Metroparks to Hunting Hollow Dr, Design)		\$225,000					\$225,000
12	10' Trail Along Hines Hill Rd & Prospect St (From Metroparks to Hunting Hollow Dr, Construction)			\$1,225,000				\$1,225,000
13	Pickleball/Tennis Court Lighting						\$500,000	\$500,000
14	Dog Trail						\$250,000	\$250,000
15	Dugouts Oak Grove						\$90,000	\$90,000
Total Parks		\$3,455,000	\$385,000	\$1,415,000	\$130,000	\$130,000	\$2,340,000	\$7,855,000
TOTAL PARKS FUND		\$3,455,000	\$385,000	\$1,415,000	\$130,000	\$130,000	\$2,340,000	\$7,855,000

(1) This line item was requested by the Park Board and is broken down 30% conservation, 30% accessibility, and 40% general needs and repair issues.

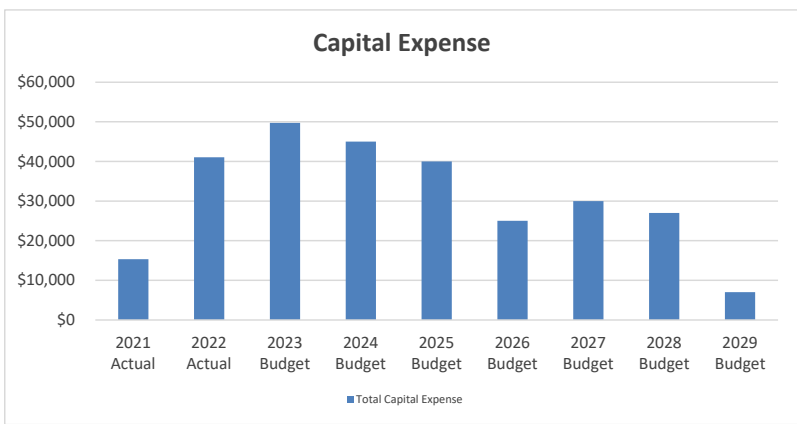
(2) The City share of the inclusive playground is \$400,000 and is dependent on receiving \$1,500,000 in Federal and State Funding.

(3) Project is set for discussion at the 9/24/24 Workshop to decide a path forward.

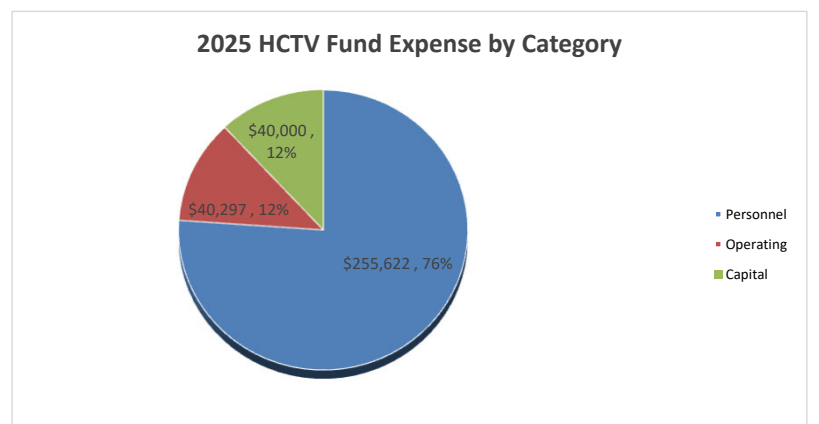
CITY OF HUDSON FIVE YEAR PLAN HCTV FUND TRENDS



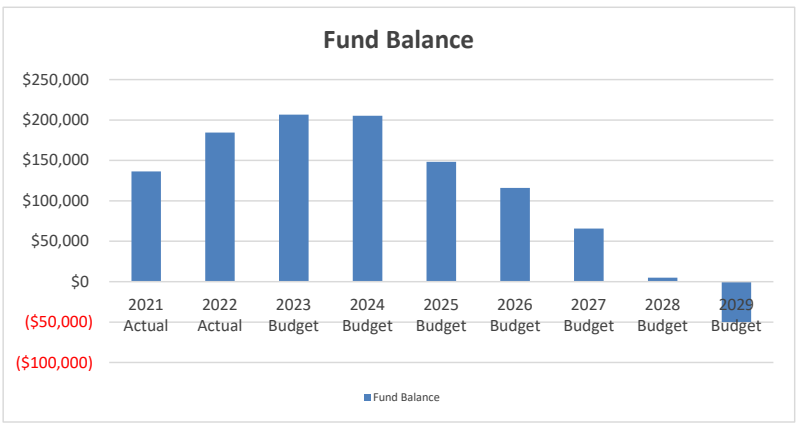
CITY OF HUDSON FIVE YEAR PLAN HCTV FUND TRENDS



HCTV Fund capital expenses are composed mostly of equipment purchases.



The HCTV Fund accounts for produces content for the City run cable station.



The HCTV Fund is showing a steady decrease in fund balance over the term of the Five Year Plan.

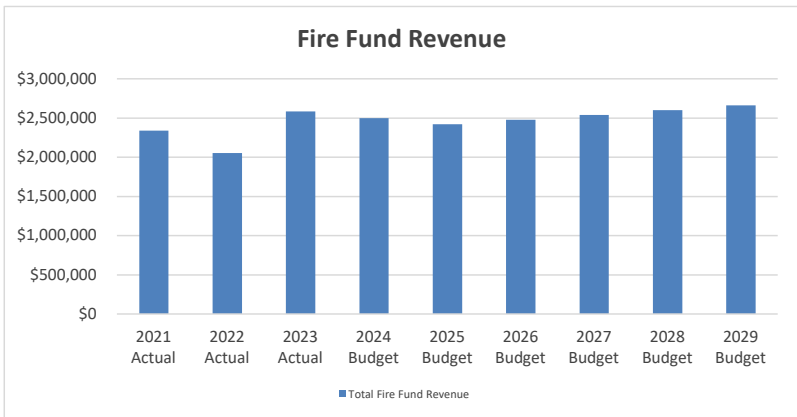
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

HUDSON COMMUNITY TV FUND (206)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	187,382	\$206,605	\$208,199	\$182,752	\$148,262	\$116,052	\$65,727	\$4,874
<u>Revenues:</u>								
Franchise Fees	\$283,156	\$288,000	\$263,537	\$261,429	\$259,337	\$257,263	\$255,205	\$253,163
Charges for Services	\$480	\$1,750	\$3,210	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Grants & Donations	\$24,091	\$500	\$6,837	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Transfer from General Fund	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total Revenue	\$337,727	\$320,250	\$303,584	\$301,429	\$299,337	\$297,263	\$295,205	\$293,163
Total Available	\$525,109	\$526,855	\$511,783	\$484,181	\$447,599	\$413,315	\$360,932	\$298,037
<u>Disbursements:</u>								
Cable TV								
Personnel	\$230,736	\$240,006	\$240,006	\$255,622	\$265,847	\$276,481	\$287,540	\$299,042
Professional Development	\$2,835	\$850	\$850	\$3,350	\$3,384	\$3,417	\$3,452	\$3,486
Contractual Services	\$15,368	\$19,658	\$21,596	\$20,797	\$21,005	\$21,215	\$21,427	\$21,641
Materials & Supplies	\$18,213	\$16,000	\$21,422	\$16,000	\$16,160	\$16,322	\$16,485	\$16,650
Refunds	\$25	\$150	\$157	\$150	\$152	\$153	\$155	\$156
Capital Purchases	\$49,733	\$45,000	\$45,000	\$40,000	\$25,000	\$30,000	\$27,000	\$7,000
Advance to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$1,594	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Cable TV	\$318,504	\$321,664	\$329,031	\$335,919	\$331,547	\$347,588	\$356,058	\$347,975
Total Disbursements	\$318,504	\$321,664	\$329,031	\$335,919	\$331,547	\$347,588	\$356,058	\$347,975
Run Rate (Revenue Less Expenditures)	\$19,223	(\$1,414)	(\$25,447)	(\$34,490)	(\$32,209)	(\$50,325)	(\$60,853)	(\$54,812)
<u>ENDING BALANCE, DECEMBER 31</u>	\$206,605	\$205,191	\$182,752	\$148,262	\$116,052	\$65,727	\$4,874	(\$49,938)
Ratio Ending Balance to Disbursements	64.87%	63.79%	55.54%	44.14%	35.00%	18.91%	1.37%	-14.35%
Ratio Ending Balance to Revenues	61.18%	64.07%	60.20%	49.19%	38.77%	22.11%	1.65%	-17.03%

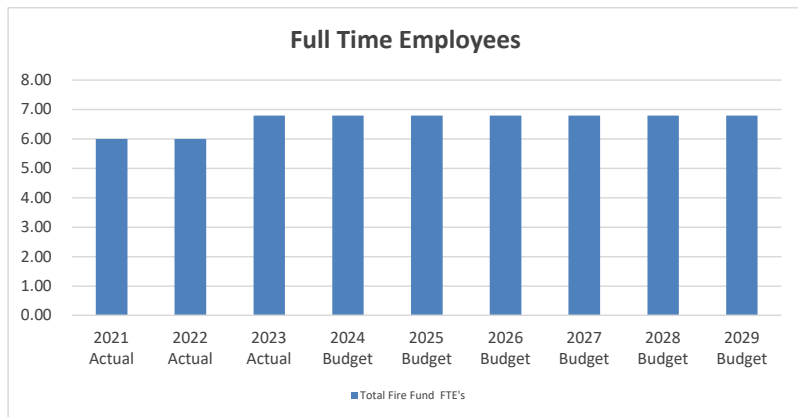
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Cable TV</u>							
1 Staff Portable Camera Replacement	\$20,000	\$10,000					\$30,000
2 Video on Demand & Mobile App Replacement	\$20,000						\$20,000
3 Utility Computer Replacements (4)		\$10,000					\$10,000
4 Studio Set Replacement		\$5,000					\$5,000
5 Robotic Camera Replacement (9)			\$30,000				\$30,000
6 UPS Replacement (5)				\$10,000			\$10,000
7 Sports Sony Camera Replacement (1 per year)				\$7,000	\$7,000		\$14,000
8 Digital Signage Replacement				\$10,000			\$10,000
9 Drone Replacement						\$5,000	\$5,000
10 On-Air Automation System Replacement						\$40,000	\$40,000
Total Cable TV	\$40,000	\$25,000	\$30,000	\$27,000	\$7,000	\$45,000	\$174,000
TOTAL CABLE TV FUND	\$40,000	\$25,000	\$30,000	\$27,000	\$7,000	\$45,000	\$174,000

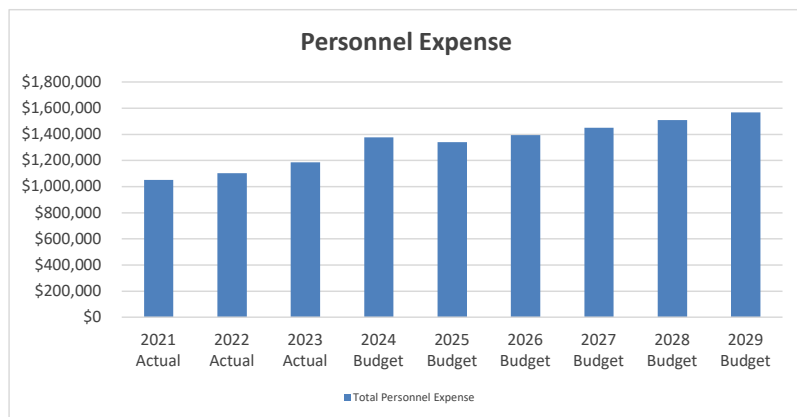
CITY OF HUDSON FIVE YEAR PLAN FIRE FUND TRENDS



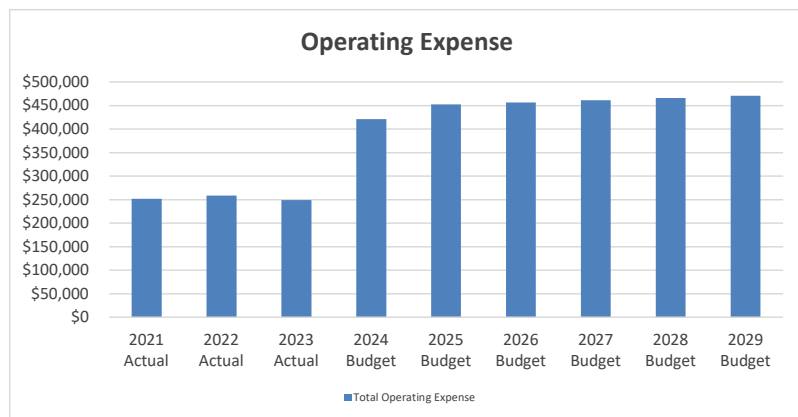
In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% Fire is allocated to receive 13.2% in 2025-2029.



Fire Fund full time employees increase to 6.8 in 2023 with the addition of another inspector and is not anticipated to change through 2029.

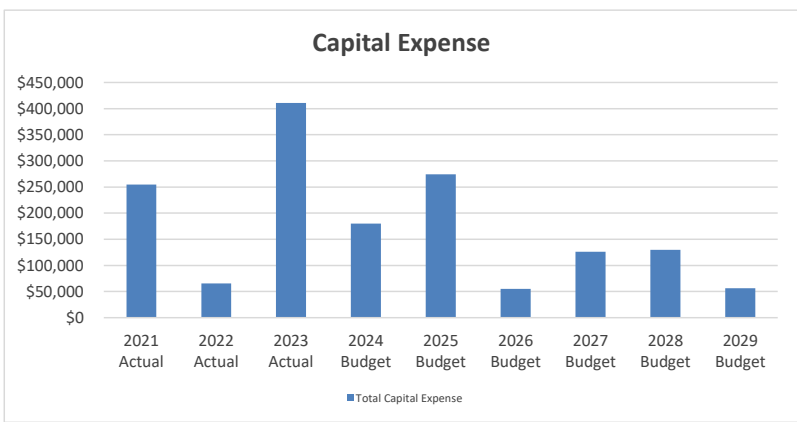


Fire Fund personnel costs rise an average of 5.25% per year from 2022 - 2029. Personnel expense includes salaries, retirement contributions and health insurance costs.

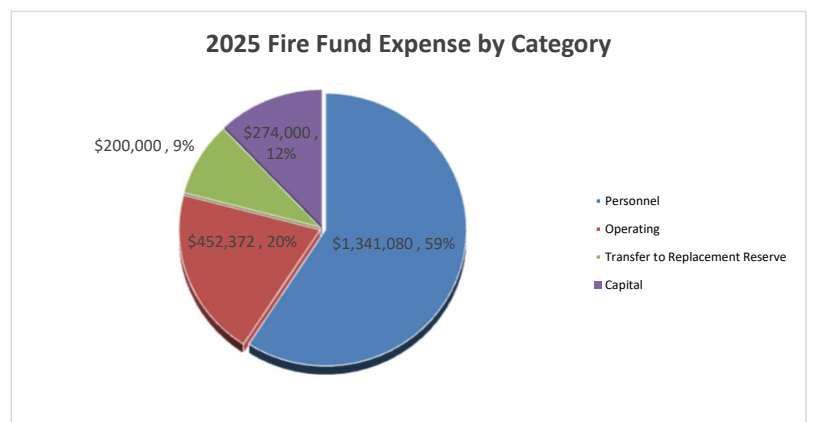


Fire Fund operating costs rise an average of 9.93% per year from 2022 - 2029. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

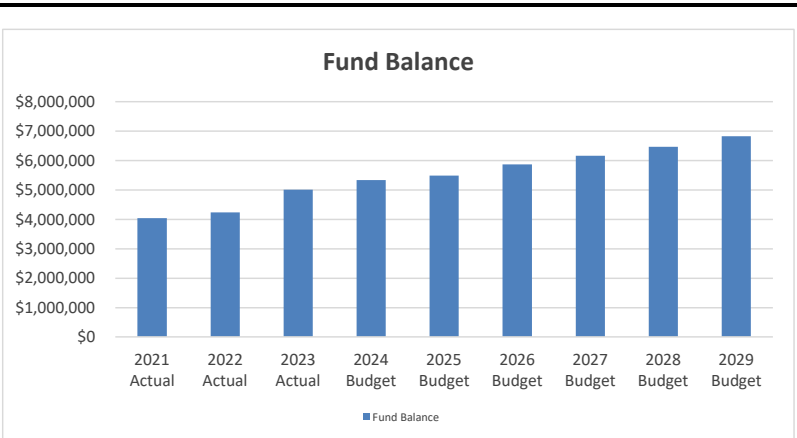
CITY OF HUDSON FIVE YEAR PLAN FIRE FUND TRENDS



Fire Fund capital expenses are composed mostly of emergency vehicles and equipment.



The Fire Fund accounts for operations and capital needs of the City's Fire Department which is handled on a majority volunteer basis.



The Fire Fund has an extremely healthy fund balance that is over 100% of annual expenditures.

CITY OF HUDSON, OHIO FIVE YEAR PLAN								
FIRE FUND (221)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
BEGINNING BALANCE, JANUARY 1	\$4,607,445	\$5,008,942	\$5,147,560	\$5,338,476	\$5,493,806	\$5,868,040	\$6,170,437	\$6,467,208
Revenues:								
Income Taxes (1)	\$2,288,374	\$2,471,429	\$2,363,099	\$2,322,783	\$2,380,852	\$2,440,374	\$2,501,383	\$2,563,918
Miscellaneous	\$297,163	\$30,000	\$149,989	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Revenue	\$2,585,537	\$2,501,429	\$2,513,088	\$2,422,783	\$2,480,852	\$2,540,374	\$2,601,383	\$2,663,918
Total Available	\$7,192,983	\$7,510,371	\$7,660,648	\$7,761,258	\$7,974,659	\$8,408,414	\$8,771,820	\$9,131,126
Disbursements:								
Fire								
Personnel	\$1,185,415	\$1,376,488	\$1,376,488	\$1,341,080	\$1,394,723	\$1,450,512	\$1,508,533	\$1,568,874
Professional Development	\$9,689	\$36,200	\$38,328	\$44,600	\$45,046	\$45,496	\$45,951	\$46,411
Contractual Services	\$179,916	\$289,178	\$318,805	\$296,872	\$299,841	\$302,839	\$305,868	\$308,926
Materials & Supplies	\$59,489	\$95,900	\$132,045	\$110,900	\$112,009	\$113,129	\$114,260	\$115,403
Capital Purchases	\$410,913	\$180,000	\$256,506	\$274,000	\$55,000	\$126,000	\$130,000	\$56,000
Replacement Reserve	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Carryover Encumbrances	\$138,618	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Fire	\$2,184,040	\$2,177,766	\$2,322,173	\$2,267,452	\$2,106,619	\$2,237,977	\$2,304,612	\$2,295,614
Total Disbursements	\$2,184,040	\$2,177,766	\$2,322,173	\$2,267,452	\$2,106,619	\$2,237,977	\$2,304,612	\$2,295,614
Run Rate (Revenue Less Expenditures)	\$401,497	\$323,663	\$190,916	\$155,331	\$374,234	\$302,397	\$296,771	\$368,304
ENDING BALANCE, DECEMBER 31	\$5,008,942	\$5,332,605	\$5,338,476	\$5,493,806	\$5,868,040	\$6,170,437	\$6,467,208	\$6,835,512
Ratio Ending Balance to Disbursements	229.34%	244.87%	229.89%	242.29%	278.55%	275.71%	280.62%	297.76%
Ratio Ending Balance to Revenues	193.73%	213.18%	212.43%	226.76%	236.53%	242.89%	248.61%	256.60%
REPLACEMENT RESERVE (480)								
Beginning Balance	\$1,798,290	\$2,043,802	\$1,798,290	\$2,062,367	\$2,272,367	\$982,367	\$1,192,367	\$1,402,367
Plus: Additional Reserve Amount	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Interest Income/Misc.	\$45,512	\$10,000	\$64,077	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Less: Equip/Vehicle Replacements	\$0	\$0	\$0	\$0	(\$1,500,000)	\$0	\$0	\$0
Ending Balance	\$2,043,802	\$2,253,802	\$2,062,367	\$2,272,367	\$982,367	\$1,192,367	\$1,402,367	\$1,612,367

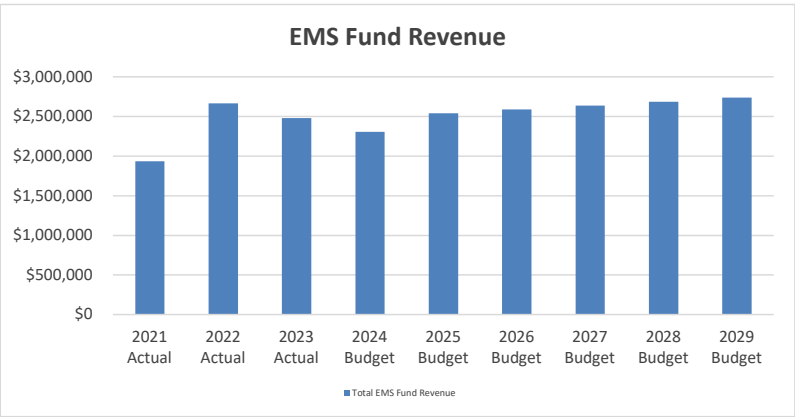
(1) In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% Fire is allocated to receive 13.2% in 2025-2029.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

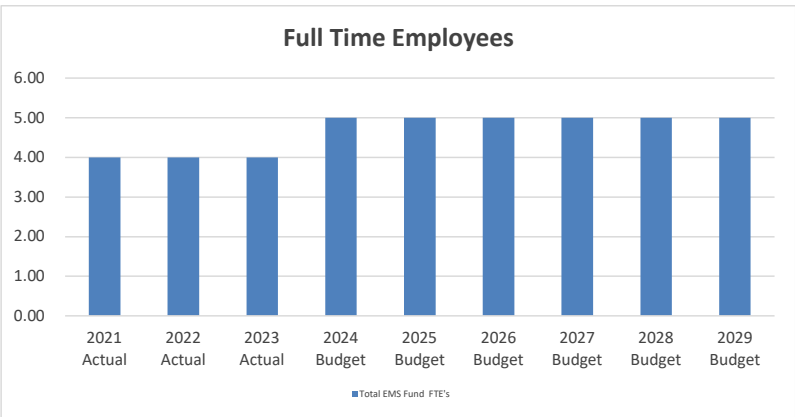
	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
Fire							
1	Equipment-Ballistic/\$3K, Knox Key/\$16.5K, Damaged/\$2.5, Bal/\$2	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
2	Communication Equipment - Replacement of portable radios	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
3	Furniture and Furnishings - Office Chairs & Misc.	\$1,000		\$1,000		\$1,000	\$3,000
4	Computer Equipment - 4 Surface Pro Tablet Replacements for FPB	\$8,000					\$8,000
5	Replace 1993 Brush Fire Vehicle - Pushed from 2023	\$100,000					\$100,000
6	Replace 2013 Fire Prevention Vehicle Car 4	\$70,000					\$70,000
7	Middleton Road Fire Hydrants (4 hydrants)	\$40,000					\$40,000
8	Replace 2017 Duty Officer Vehicle Car 1			\$70,000			\$70,000
9	Replace 2018 Asst. Fire Chief Vehicle Car 2				\$75,000		\$75,000
10	New Safety Center (50% budgeted by EMS) (1)						\$0
	Total Fire	\$274,000	\$55,000	\$126,000	\$130,000	\$56,000	\$0
	TOTAL FIRE FUND	\$274,000	\$55,000	\$126,000	\$130,000	\$56,000	\$0
Fire							
1	Replace 1999 Fire Heavy Rescue		\$1,500,000				\$1,500,000
	Total Fire	\$0	\$1,500,000	\$0	\$0	\$0	\$1,500,000
	TOTAL REPLACEMENT RESERVE FUND	\$0	\$1,500,000	\$0	\$0	\$0	\$1,500,000

(1) City is currently having staffing and facility needs study completed.

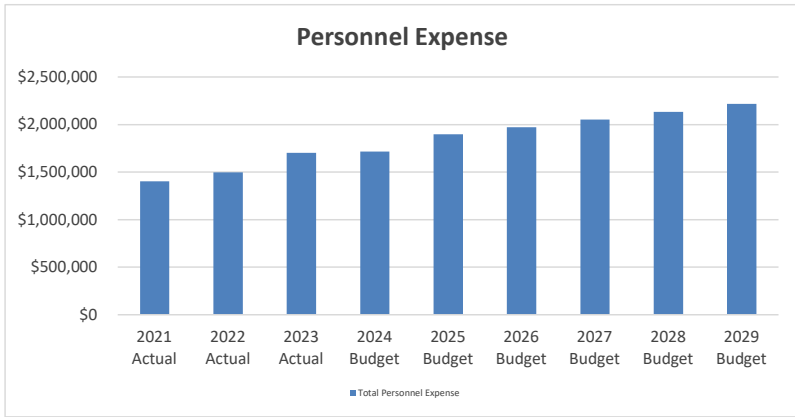
CITY OF HUDSON FIVE YEAR PLAN EMS FUND TRENDS



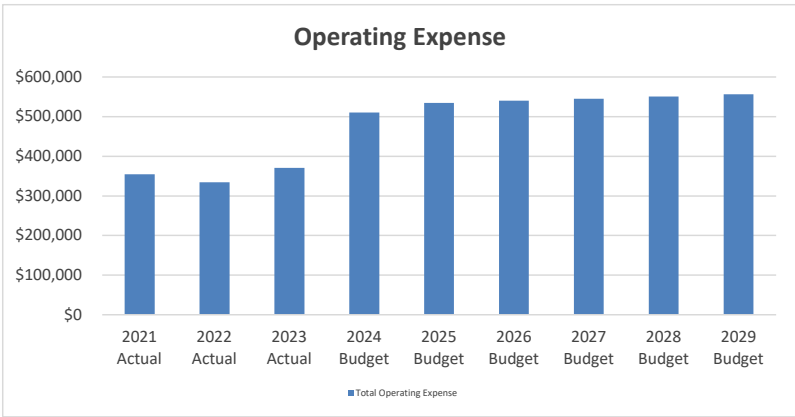
In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% EMS is allocated to receive 10.8% in 2025-2029.



EMS Fund full time employees increased to 5 in 2024 with the addition of a Training Coordinator. This total is not anticipated to change through 2029.

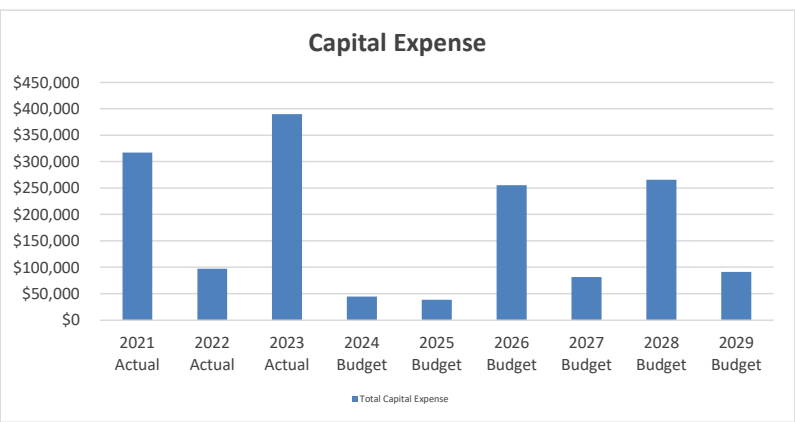


EMS Fund personnel costs rise an average of 5.96% per year from 2022 - 2029. Personnel expense includes salaries, retirement contributions and health insurance costs.

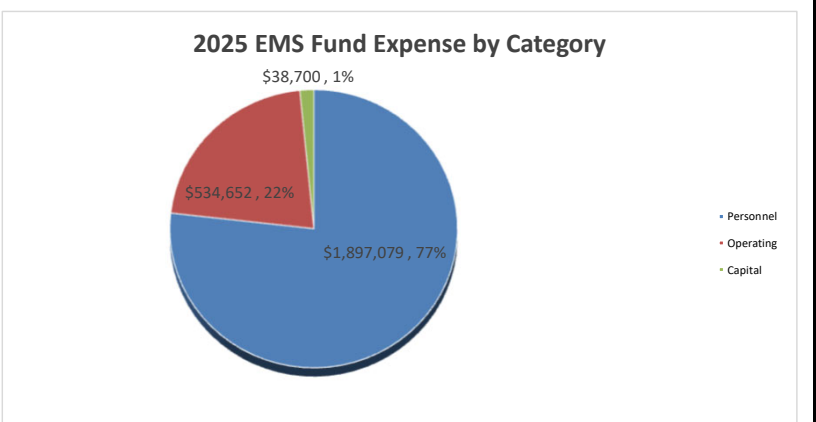


EMS Fund operating costs rise an average of 6.46% per year from 2022 - 2029. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

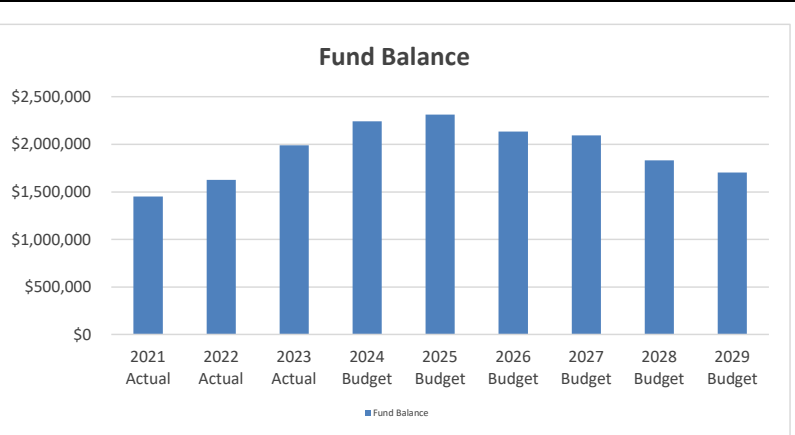
CITY OF HUDSON FIVE YEAR PLAN EMS FUND TRENDS



EMS Fund capital expenses are composed mostly of emergency vehicles and equipment.



The EMS Fund accounts for operations and capital needs of the City's EMS Department. EMS has a mixture of full time, part time, and volunteer positions.



The EMS Fund has been positively impacted by the change approved by voters that combined Fire and EMS into one revenue stream.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

EMS FUND (224)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	\$2,276,430	\$1,989,886	\$2,363,060	\$2,243,237	\$2,314,265	\$2,135,074	\$2,093,965	\$1,831,242
<u>Revenues:</u>								
Income Taxes (1)	\$1,644,887	\$1,765,306	\$1,688,160	\$1,900,459	\$1,947,970	\$1,996,669	\$2,046,586	\$2,097,751
Ambulance Billing	\$681,102	\$500,000	\$730,416	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
Charges for Training Classes	\$33,145	\$35,000	\$22,890	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Miscellaneous	\$190,653	\$6,000	\$86,144	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Total Revenue	\$2,549,788	\$2,306,306	\$2,527,610	\$2,541,459	\$2,588,970	\$2,637,669	\$2,687,586	\$2,738,751
Total Available	\$4,826,218	\$4,296,192	\$4,890,670	\$4,784,696	\$4,903,235	\$4,772,744	\$4,781,551	\$4,569,993
<u>Disbursements:</u>								
EMS								
Personnel	\$1,702,572	\$1,715,352	\$1,715,352	\$1,897,079	\$1,972,962	\$2,051,881	\$2,133,956	\$2,219,314
Professional Development	\$36,073	\$94,950	\$110,447	\$86,050	\$86,911	\$87,780	\$88,657	\$89,544
Contractual Services	\$237,575	\$286,872	\$324,010	\$309,802	\$312,900	\$316,029	\$319,189	\$322,381
Materials & Supplies	\$96,467	\$123,500	\$143,004	\$133,800	\$135,138	\$136,489	\$137,854	\$139,233
Refunds	\$610	\$5,000	\$5,000	\$5,000	\$5,050	\$5,101	\$5,152	\$5,203
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$389,861	\$44,550	\$349,620	\$38,700	\$255,200	\$81,500	\$265,500	\$91,500
Carryover Encumbrances	\$373,174	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total EMS	\$2,836,332	\$2,270,224	\$2,647,433	\$2,470,431	\$2,768,161	\$2,678,779	\$2,950,308	\$2,867,175
Total Disbursements	\$2,836,332	\$2,270,224	\$2,647,433	\$2,470,431	\$2,768,161	\$2,678,779	\$2,950,308	\$2,867,175
Run Rate (Revenue Less Expenditures)	(\$286,544)	\$36,082	(\$119,823)	\$71,028	(\$179,190)	(\$41,110)	(\$262,722)	(\$128,424)
<u>ENDING BALANCE, DECEMBER 31</u>	\$1,989,886	\$2,025,968	\$2,243,237	\$2,314,265	\$2,135,074	\$2,093,965	\$1,831,242	\$1,702,818
Ratio Ending Balance to Disbursements	70.16%	89.24%	84.73%	93.68%	77.13%	78.17%	62.07%	59.39%
Ratio Ending Balance to Revenues	78.04%	87.84%	88.75%	91.06%	82.47%	79.39%	68.14%	62.17%

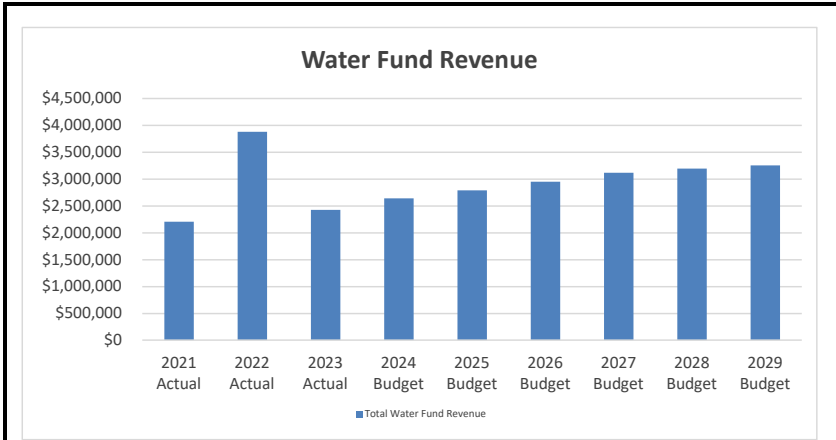
(1) In May 2018 voters approved the combining of income taxes (24% of additional 1%) for Fire and EMS purposes. Of that 24% EMS is allocated to receive 10.8% in 2025-2029.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

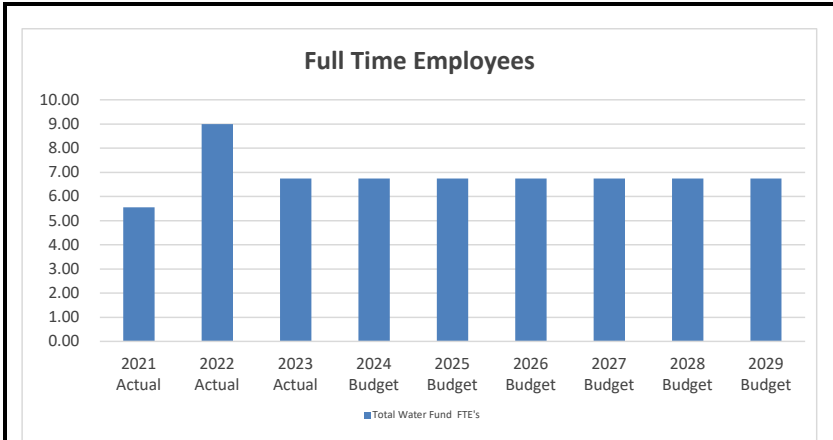
	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
EMS							
1 Computer Equipment - Replace 1 iPad & Surface Pro 8 each year x 5	\$2,700	\$2,700	\$3,000	\$3,000	\$3,000		\$14,400
2 Furniture & Furnishings - Office Chairs & Misc.	\$1,000		\$1,000		\$1,000		\$3,000
3 Communication Equipment - Replacement of portable radios	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000		\$25,000
4 Equipment - AED Replacement Program x 5 years @ \$7,500/year	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500		\$37,500
5 Equipment - Replacement - Ballistic Plates =\$3K, Balance TBD =\$2K	\$5,000						\$5,000
6 Equipment - Knox Key Secure Replacement units x 11 = \$17,500	\$17,500						\$17,500
7 Remount 2018 Ambulance # 4012		\$240,000					\$240,000
8 Replace 2017 Ford Explorer QRV Unit # 4046			\$65,000				\$65,000
9 Remount 2020 Ambulance # 4021				\$250,000			\$250,000
10 2018 Durango QRV Unit 4026 - Replace					\$75,000		\$75,000
11 New Safety Center (50% budgeted by Fire) (1)							\$0
Total EMS	\$38,700	\$255,200	\$81,500	\$265,500	\$91,500	\$0	\$732,400
TOTAL EMS FUND	\$38,700	\$255,200	\$81,500	\$265,500	\$91,500	\$0	\$732,400

(1) City is currently having staffing and facility needs study completed.

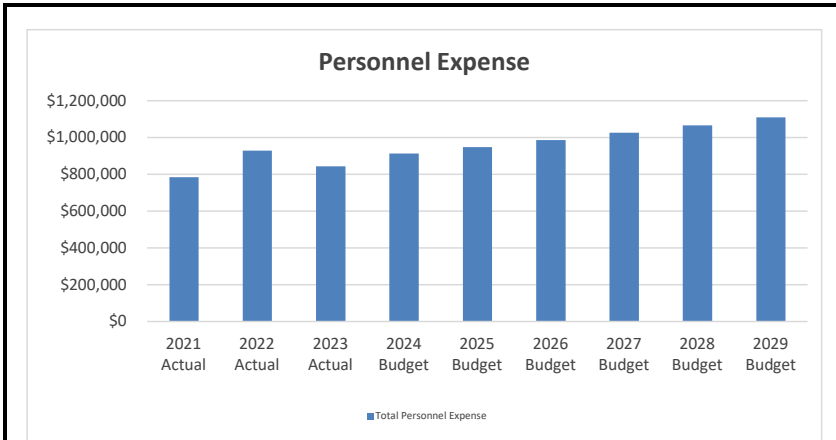
CITY OF HUDSON FIVE YEAR PLAN WATER FUND TRENDS



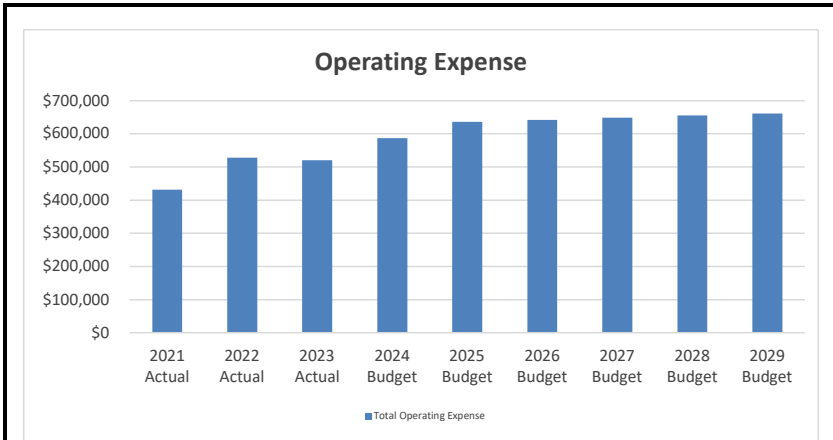
The main source of Water Fund revenue is user charges. 2023 contains the use of ARPA Funds. 2025-2027 include the 6% per year rate increase. From 2028 on the annual increase is 2%.



Water Fund full time employees is 6.75 in 2024 and is not anticipated to change through 2029.

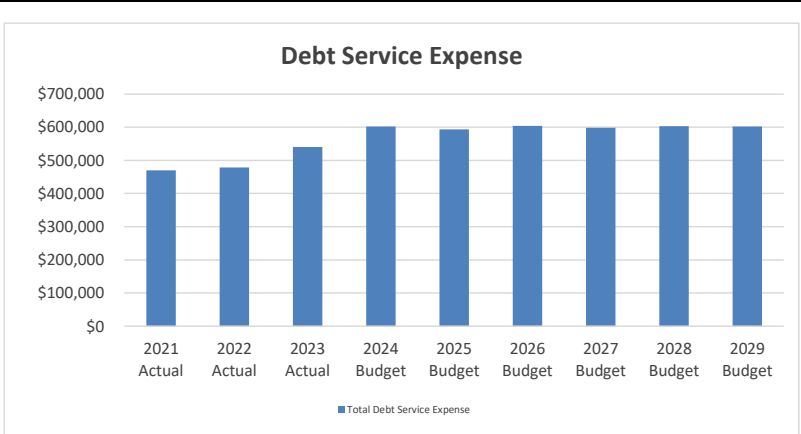


Water Fund personnel costs rise an average of 6.11% per year from 2021 - 2029. Personnel expense includes salaries, retirement contributions and health insurance costs.

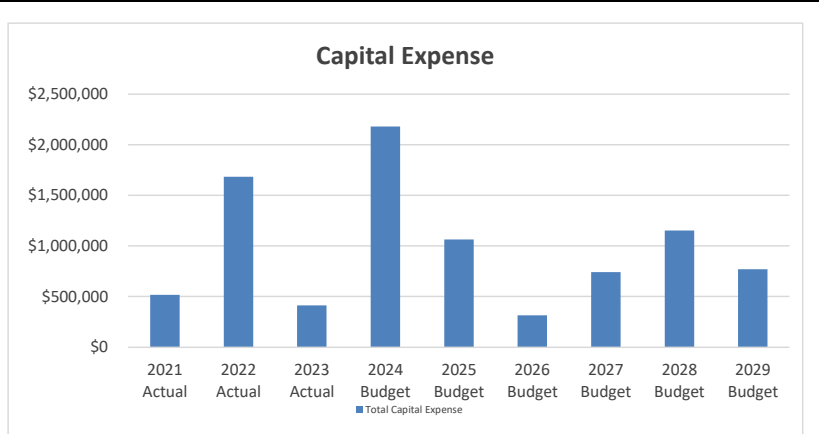


Water Fund operating costs decrease an average of 2.81% per year from 2021 - 2029. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

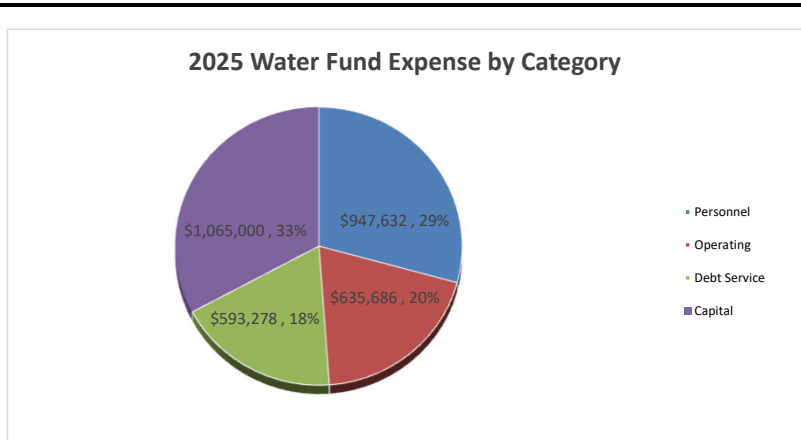
CITY OF HUDSON FIVE YEAR PLAN WATER FUND TRENDS



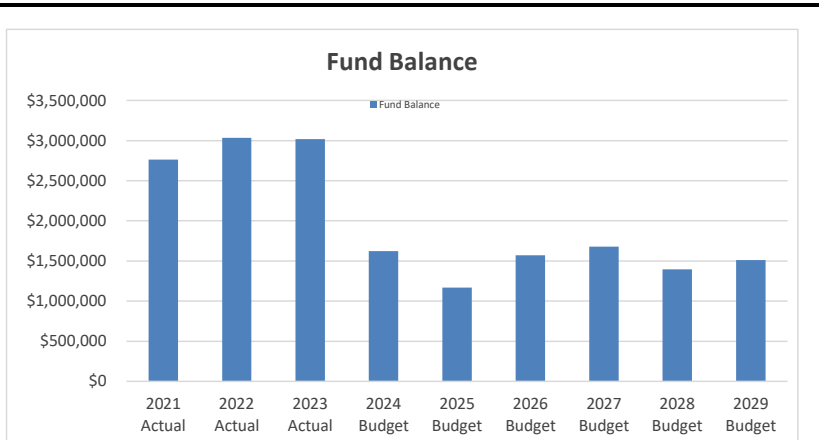
Water Fund debt service stays flat throughout the 5 year plan.



Water Fund capital expenses are composed mostly of system repairs and replacements.



The Water Fund accounts for both the operation and capital improvements of the water system.



The Water Fund balance increases significantly from 2019-2023 while the major system upgrades are being completed, but begins to decrease in 2024 when those items are complete and the debt service starts.

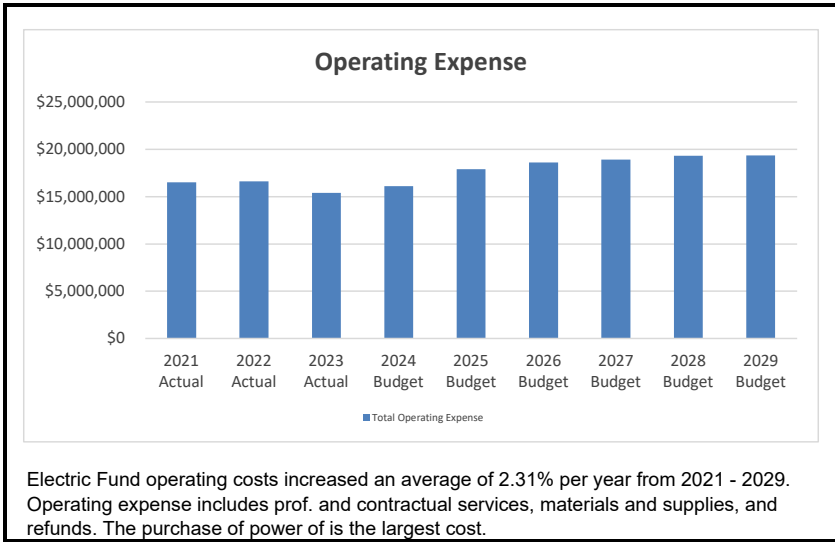
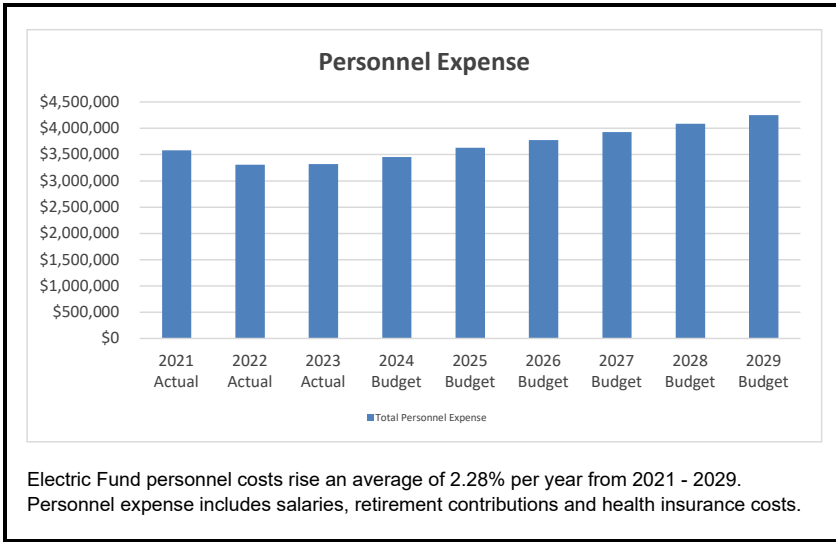
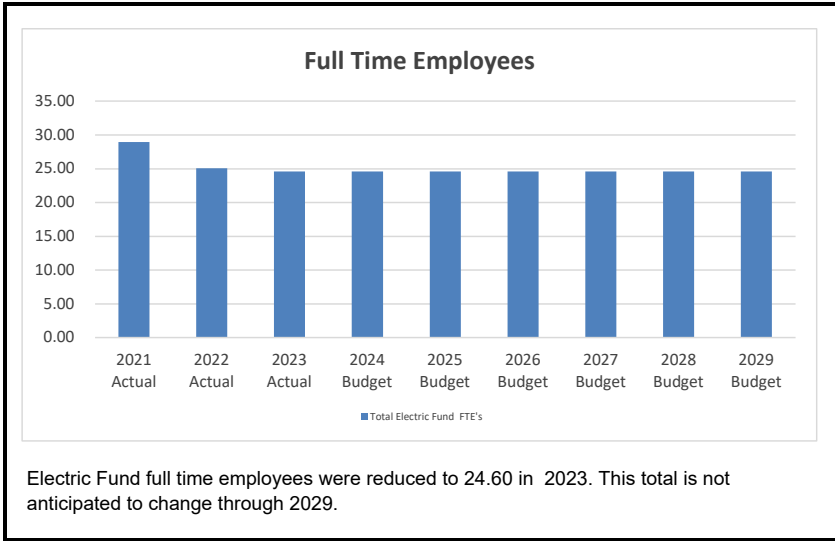
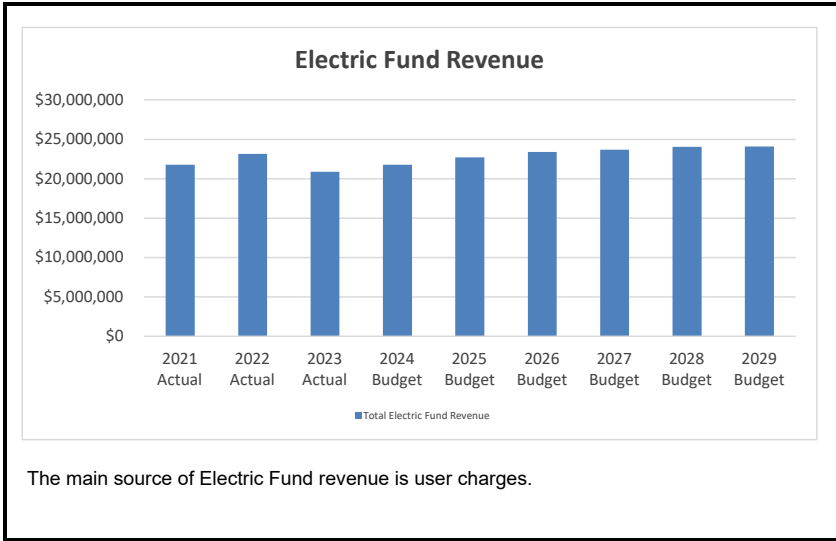
CITY OF HUDSON, OHIO FIVE YEAR PLAN								
WATER FUND (501)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
BEGINNING BALANCE, JANUARY 1	\$3,329,062	\$3,016,266	\$3,436,742	\$1,621,631	\$1,169,760	\$1,572,594	\$1,676,730	\$1,395,040
Operating Revenue:								
Customer Sales	\$1,986,944	\$2,168,142	\$2,147,301	\$2,276,140	\$2,412,708	\$2,557,470	\$2,608,620	\$2,660,792
Other Charges	\$25,951	\$44,000	\$9,219	\$44,000	\$44,000	\$44,000	\$44,000	\$44,000
Total Operating Revenue	\$2,012,894	\$2,212,142	\$2,156,520	\$2,320,140	\$2,456,708	\$2,601,470	\$2,652,620	\$2,704,792
Operating Expenses:								
Water Admin/Treatment								
Personnel	\$469,456	\$495,268	\$495,268	\$484,392	\$503,768	\$523,918	\$544,875	\$566,670
Professional Development	\$1,203	\$2,875	\$3,079	\$5,145	\$5,196	\$5,248	\$5,301	\$5,354
Contractual Services	\$107,492	\$123,150	\$143,155	\$145,254	\$146,707	\$148,174	\$149,655	\$151,152
Materials & Supplies	\$100,865	\$113,300	\$139,246	\$114,300	\$115,443	\$116,597	\$117,763	\$118,941
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Charge	\$140,805	\$142,213	\$142,213	\$143,635	\$145,071	\$146,522	\$147,987	\$149,467
Carryover Encumbrances	\$49,930	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Water Admin/Treatment	\$869,751	\$876,806	\$922,961	\$892,726	\$916,185	\$940,460	\$965,582	\$991,584
Water Distribution								
Personnel	\$372,712	\$416,648	\$416,648	\$463,240	\$481,770	\$501,040	\$521,082	\$541,925
Professional Development	\$1,419	\$3,000	\$3,294	\$5,500	\$5,555	\$5,611	\$5,667	\$5,723
Contractual Services	\$104,298	\$115,103	\$127,251	\$131,352	\$132,666	\$133,992	\$135,332	\$136,685
Materials & Supplies	\$64,143	\$87,300	\$145,102	\$90,500	\$91,405	\$92,319	\$93,242	\$94,175
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$66,417	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Water Distribution	\$608,989	\$622,051	\$692,296	\$690,592	\$711,395	\$732,962	\$755,323	\$778,509
Operating Income	\$534,154	\$713,285	\$541,264	\$736,822	\$829,128	\$928,048	\$931,715	\$934,699
Non-Operating Revenue:								
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grant Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Repair/Replacement Fee	\$325,727	\$341,306	\$359,572	\$381,147	\$404,016	\$428,256	\$453,952	\$463,031
Water Tower Leases	\$78,240	\$68,439	\$68,439	\$68,439	\$68,439	\$68,439	\$68,439	\$68,439
Investment & Tap Fees	\$8,000	\$20,000	\$2,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Total Non-Operating Revenue	\$411,967	\$429,745	\$430,011	\$469,586	\$492,455	\$516,695	\$542,391	\$551,470
Non-Operating Expenses:								
Capital Expenditures	\$414,338	\$2,180,000	\$2,184,129	\$1,065,000	\$315,000	\$742,500	\$1,152,500	\$770,000
Debt Service	\$540,450	\$602,258	\$602,258	\$593,278	\$603,748	\$598,108	\$603,295	\$601,611
New Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances	\$304,129	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Expenses	\$1,258,917	\$2,782,258	\$2,786,387	\$1,658,278	\$918,748	\$1,340,608	\$1,755,795	\$1,371,611
Net Income	(\$312,795)	(\$1,639,228)	(\$1,815,112)	(\$451,871)	\$402,834	\$104,136	(\$281,689)	\$114,558
ENDING BALANCE, DECEMBER 31	\$3,016,266	\$1,377,038	\$1,621,631	\$1,169,760	\$1,572,594	\$1,676,730	\$1,395,040	\$1,509,599
Ratio Ending Balance to Disbursements	110.18%	32.17%	36.84%	36.09%	61.76%	55.63%	40.13%	48.05%
Ratio Ending Balance to Revenues	124.39%	52.12%	62.70%	41.93%	53.32%	53.77%	43.66%	46.36%

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

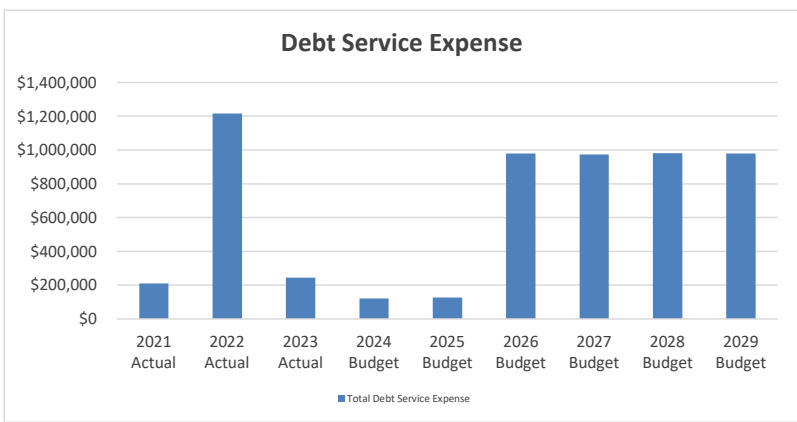
	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Water Administration/Treatment</u>							
1 Softener media and tank repair (Softener media useful life depleted. Tanks are leaking.)	\$600,000						\$600,000
2 Well ladder design and replacement	\$50,000						\$50,000
3 Filter media	\$25,000		\$25,000		\$25,000		\$75,000
4 Milford Water Tower Repair (Design, Inspection and Construction)				\$225,000			\$225,000
5 ODNR required brine well testing (Every 5 Years)					\$25,000		\$25,000
Total Water Administration/Treatment	\$675,000	\$0	\$25,000	\$225,000	\$50,000	\$0	\$975,000
<u>Water Distribution</u>							
1 Water Meter Replacement Program	\$15,000	\$15,000	\$17,500	\$17,500	\$20,000		\$85,000
2 Valve replacement/installation program	\$25,000	\$25,000	\$25,000				\$75,000
3 Owen Brown Waterline Replacement (Morse to SR 91)	\$350,000						\$350,000
4 Franklin St Waterline Replacement (1)		\$275,000					\$275,000
5 SR 91 (S. Main St) Nantucket to J. Clark Lane (Construction) (2)			\$675,000				\$675,000
6 Hartford Rd Watermain Replacement (W. Case to E. Case) (3)				\$525,000			\$525,000
7 Maple Street Water Main Replacement (4)				\$385,000			\$385,000
8 N. Hayden Parkway Waterline Replacement (E. Streetsboro to Simon Rd)					\$700,000		\$700,000
9 E. Case Drive Water Main Replacement (SR 303 to Lynn) (Construction)						\$900,000	\$900,000
10 Aurora Street Waterline Replacement (N Oviatt to Hudson St)						\$700,000	\$700,000
11 Hudson Gate Drive Water Extension - Phase 2 to cul-de-sac						\$350,000	\$350,000
12 Manor Drive Waterline Loop to Parmalee						\$270,000	\$270,000
13 W. Prospect Waterline Connection Between Clayton Ct and Morse Rd						\$350,000	\$350,000
14 Nicholson Drive Waterline Loop (W. Streetsboro to Barlow Rd) (5)						\$3,300,000	\$3,300,000
15 Sullivan Road Waterline Loop (W. Streetsboro to Seasons Rd)						\$3,600,000	\$3,600,000
16 Barlow Road Loop from Argyle Dr. to Sunset Dr.						\$450,000	\$450,000
Total Water Distribution	\$390,000	\$315,000	\$717,500	\$927,500	\$720,000	\$9,920,000	\$12,990,000
TOTAL WATER FUND	\$1,065,000	\$315,000	\$742,500	\$1,152,500	\$770,000	\$9,920,000	\$13,965,000

- (1) Ex. pipe is 6" Cast Iron. Street is due for resurfacing and waterline is part of loop system.
- (2) Top Ten Ranked Waterline Replacement Project. Ex parallel water mains have numerous breaks. Replace with one 12" main. Coord. w/ storm sewer upgrades same yr.
- (3) Top Ten Ranked Waterline Replacement Project. Ex. 6" pipe is undersized & past its useful life.
- (4) Top Ten Ranked Waterline Replacement Project. Replace based upon # of breaks and undersized WL.
- (5) Design is scheduled for 2024. The City currently has \$800,000 in funding for the project and is actively seeking additional funding.

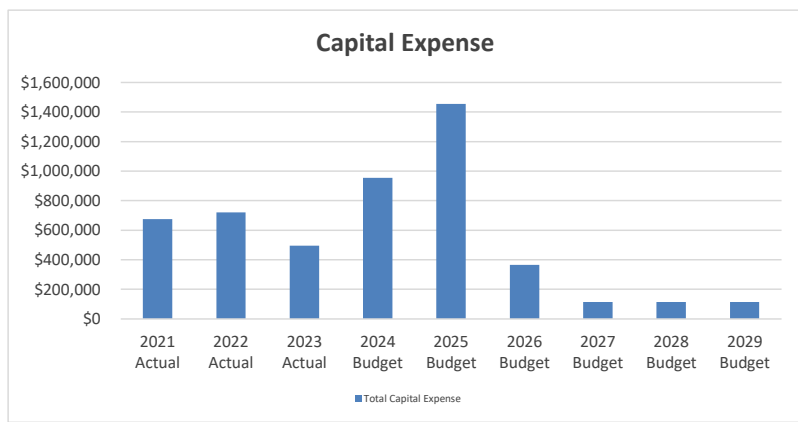
CITY OF HUDSON FIVE YEAR PLAN ELECTRIC FUND TRENDS



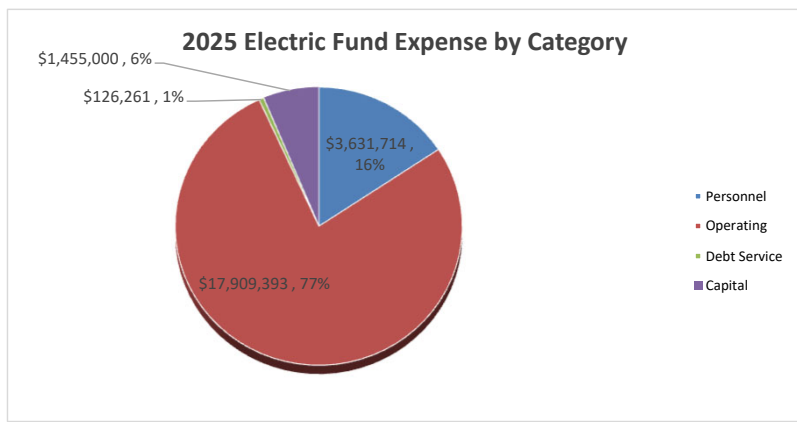
CITY OF HUDSON FIVE YEAR PLAN ELECTRIC FUND TRENDS



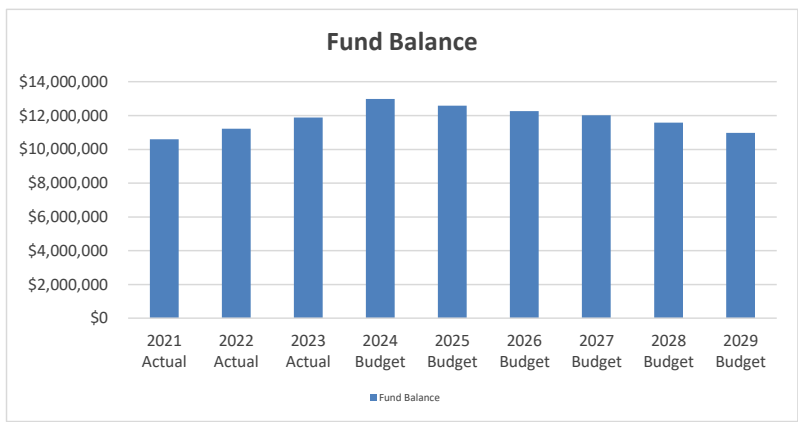
Electric Fund debt service remains steady until 2026 when debt service payments begin on the new Public Works Building.



Electric Fund capital expenses are composed mostly of system repairs and replacements.



The Electric Fund accounts for both the operation and capital improvements of the electric system.



The Electric Fund balance increases steadily over the term of the five year plan do to planning system maintenance/improvements.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

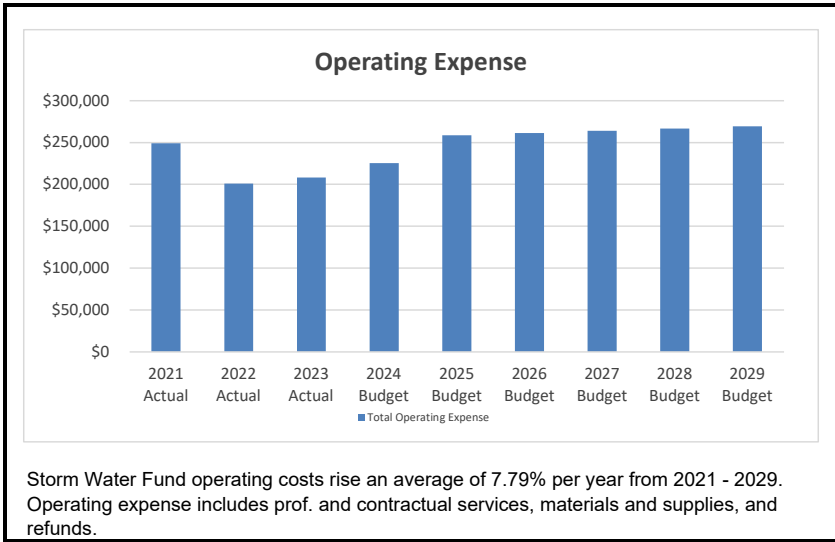
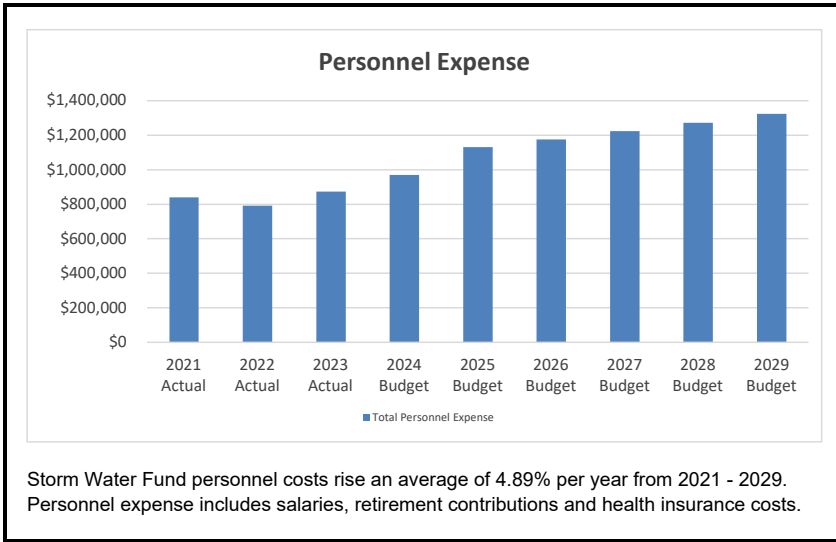
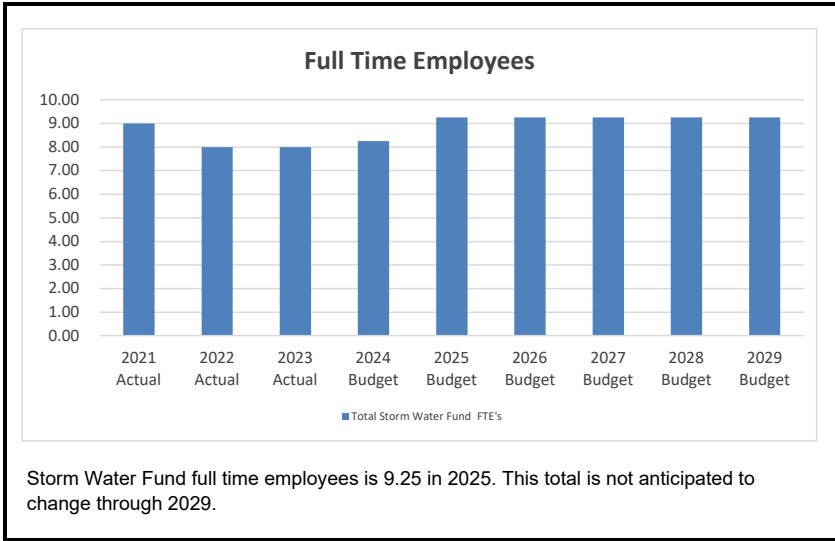
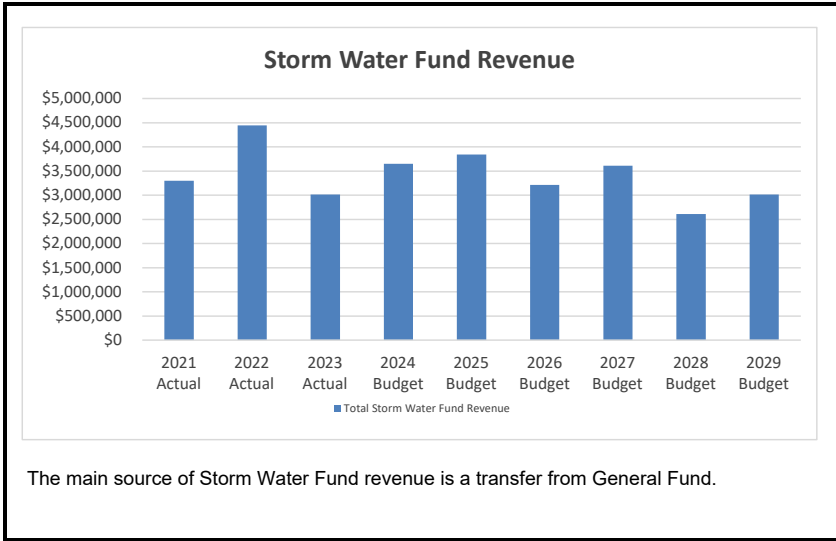
ELECTRIC FUND (503)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
BEGINNING BALANCE, JANUARY 1	\$12,680,300	\$11,891,034	\$14,092,476	\$12,989,294	\$12,587,721	\$12,258,994	\$12,014,228	\$11,585,140
Operating Revenue:								
Customer Sales	\$20,344,372	\$21,549,356	\$21,113,065	\$22,480,795	\$23,151,961	\$23,446,688	\$23,821,727	\$23,838,043
Other	\$526,683	\$240,000	\$1,038,473	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000
Total Operating Revenue	\$20,871,055	\$21,789,356	\$22,151,538	\$22,720,795	\$23,391,961	\$23,686,688	\$24,061,727	\$24,078,043
Operating Expenses:								
Electric-Purchase of Power								
Contractual Services	\$13,853,905	\$14,257,069	\$14,643,407	\$15,980,795	\$16,651,961	\$16,946,688	\$17,321,727	\$17,338,043
Carryover Encumbrances	\$426,338	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Electric-Purchase of Power	\$14,280,243	\$14,257,069	\$14,643,407	\$15,980,795	\$16,651,961	\$16,946,688	\$17,321,727	\$17,338,043
Electric-Operations								
Personnel	\$3,317,935	\$3,452,412	\$3,452,412	\$3,631,714	\$3,776,983	\$3,928,062	\$4,085,184	\$4,248,592
Professional Development	\$14,747	\$29,500	\$31,856	\$35,500	\$35,855	\$36,214	\$36,576	\$36,941
Contractual Services	\$1,290,002	\$1,358,325	\$2,254,968	\$1,624,598	\$1,640,844	\$1,657,252	\$1,673,825	\$1,690,563
Materials & Supplies	\$231,824	\$435,500	\$473,001	\$253,500	\$256,035	\$258,595	\$261,181	\$263,793
Refunds	\$11,000	\$15,000	\$15,998	\$15,000	\$15,150	\$15,302	\$15,455	\$15,609
Carryover Encumbrances	\$448,921	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Electric-Operations	\$5,314,429	\$5,290,737	\$6,228,235	\$5,560,312	\$5,724,867	\$5,895,425	\$6,072,221	\$6,255,499
Operating Income	\$1,276,384	\$2,241,550	\$1,279,896	\$1,179,688	\$1,015,133	\$844,575	\$667,779	\$484,501
Non-Operating Revenue:								
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Operating Expenses:								
Capital Purchases	\$495,703	\$954,700	\$2,262,677	\$1,455,000	\$365,000	\$115,000	\$115,000	\$115,000
Debt Service	\$243,763	\$120,401	\$120,401	\$126,261	\$123,861	\$119,341	\$126,867	\$124,463
New Debt Service (PW Facility)	\$0	\$0	\$0	\$0	\$855,000	\$855,000	\$855,000	\$855,000
Carryover Encumbrances	\$1,326,183	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Expenses	\$2,065,649	\$1,075,101	\$2,383,078	\$1,581,261	\$1,343,861	\$1,089,341	\$1,096,867	\$1,094,463
Net Income	(\$789,266)	\$1,166,449	(\$1,103,181)	(\$401,573)	(\$328,728)	(\$244,766)	(\$429,088)	(\$609,962)
ENDING BALANCE, DECEMBER 31	\$11,891,034	\$13,057,483	\$12,989,294	\$12,587,721	\$12,258,994	\$12,014,228	\$11,585,140	\$10,975,179
Ratio Ending Balance to Disbursements	54.90%	63.32%	55.86%	54.44%	51.68%	50.20%	47.30%	44.46%
Ratio Ending Balance to Revenues	56.97%	59.93%	58.64%	55.40%	52.41%	50.72%	48.15%	45.58%

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

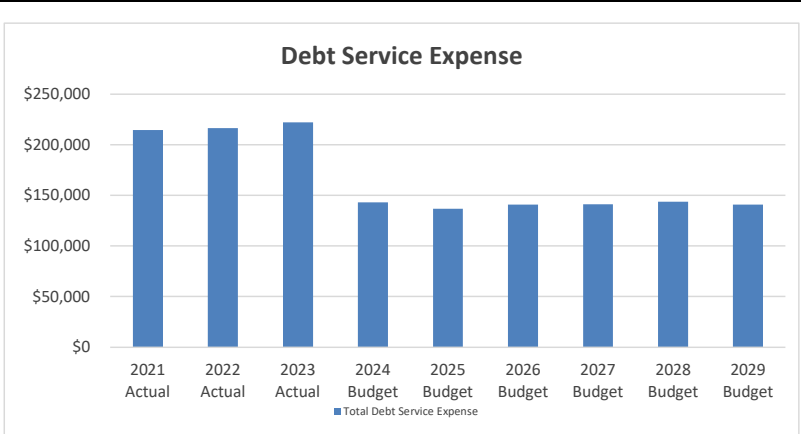
	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Electric</u>							
1 New service extensions	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000		\$200,000
2 LED Streetlight conversions	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000		\$375,000
3 Replace 12.47kV Feeder relays at Eastside Sub	\$175,000						\$175,000
4 Install new 15kV Buss tie circuit breaker T1 & T2	\$250,000						\$250,000
5 Replace 69kV Line protection relays at S. Main Sub	\$300,000						\$300,000
6 Project 2025-01 Western Reserve Academy new building(s)	\$65,000						\$65,000
7 Project 2025-02 Cottages at Pine Ridge	\$58,000						\$58,000
8 Project 2025-03 Laurel Lake Villas	\$82,000						\$82,000
9 Project 2025-04 Ravenna Stow Subdivision	\$130,000						\$130,000
10 Project 2025-05 Allstate Feeder back-up / redundancy	\$50,000						\$50,000
11 PC, laptops, tablets	\$10,000						\$10,000
12 Undergrd fault locators	\$20,000						\$20,000
13 Hudson Gates Door, Windows, and Cameras	\$25,000						\$25,000
14 Mini Exc., Tractor, Drone	\$175,000						\$175,000
15 Sherman Reilly Underground conductor pulling equipment		\$250,000					\$250,000
16 Substation Control improvements						\$500,000	\$500,000
17 AMR Fixed network						\$1,800,000	\$1,800,000
18 Hines Hill Substation Construction (1)						\$4,500,000	\$4,500,000
19 New 69kV Transmission line for Hines Hill Substation (1)						\$1,400,000	\$1,400,000
20 69kV Transmission line improvements						\$1,800,000	\$1,800,000
21 Rebuild Transmission line Eastside Sub to Prospect Sub						\$1,600,000	\$1,600,000
24 Rebuild Transmission line S. Main Sub to Prospect Sub						\$800,000	\$800,000
TOTAL ELECTRIC FUND	\$1,455,000	\$365,000	\$115,000	\$115,000	\$115,000	\$12,400,000	\$14,565,000

(1) Project would be needed if YDC Property is developed.

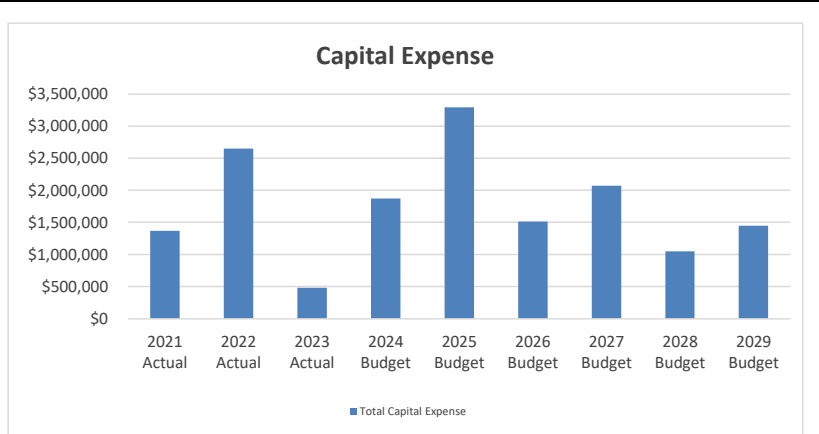
CITY OF HUDSON FIVE YEAR PLAN STORM WATER FUND TRENDS



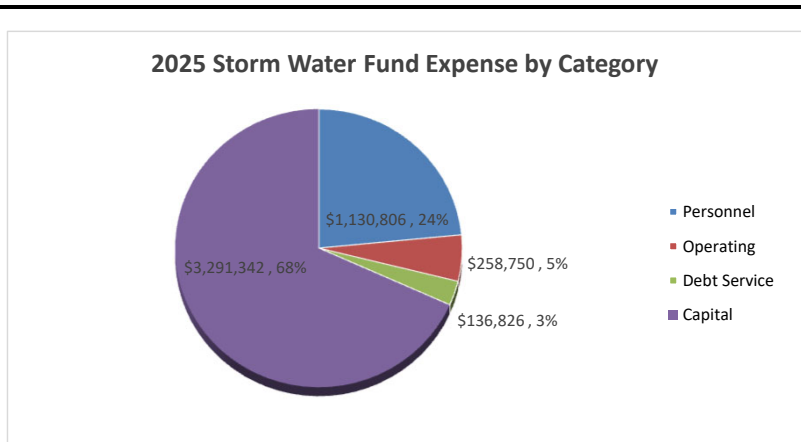
CITY OF HUDSON FIVE YEAR PLAN STORM WATER FUND TRENDS



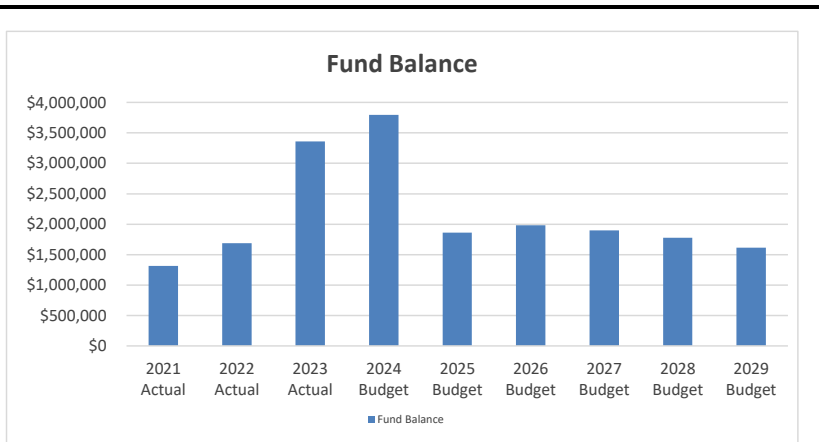
Storm Water debt service is not anticipated to increase through 2029 and will experience a decrease in 2024 as an issuance reaches maturity.



Storm Water Fund capital expenses are composed mostly of system repairs and improvements.



The Storm Water Fund accounts for both the operation and capital improvements of the storm water system.



City Council has set a goal to maintain a only a small fund balance in the Storm Water Fund since the fund is supported by the General Fund.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

STORM WATER FUND (504)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	\$2,337,469	\$3,358,149	\$3,565,079	\$2,836,197	\$1,861,815	\$1,985,713	\$1,899,505	\$1,779,351
<u>Revenues:</u>								
Income Tax Transfer	\$2,500,000	\$3,200,000	\$3,200,000	\$3,400,000	\$3,100,000	\$3,500,000	\$2,500,000	\$2,900,000
NEORSF Fee (City's Share)	\$0	\$441,342	\$0	\$441,342	\$110,000	\$110,000	\$110,000	\$110,000
Other	\$512,435	\$5,500	\$2,295	\$2,000	\$2,040	\$2,081	\$2,122	\$2,165
Total Revenue	\$3,012,435	\$3,646,842	\$3,202,295	\$3,843,342	\$3,212,040	\$3,612,081	\$2,612,122	\$3,012,165
Total Available	\$5,349,904	\$7,004,991	\$6,767,374	\$6,679,539	\$5,073,855	\$5,597,794	\$4,511,627	\$4,791,515
<u>Disbursements:</u>								
Storm Water Collection								
Personnel	\$873,068	\$970,157	\$970,157	\$1,130,806	\$1,176,038	\$1,223,080	\$1,272,003	\$1,322,883
Professional Development	\$808	\$3,050	\$3,492	\$5,250	\$5,303	\$5,356	\$5,409	\$5,463
Contractual Services	\$106,339	\$138,500	\$155,357	\$148,500	\$149,985	\$151,485	\$153,000	\$154,530
Materials & Supplies	\$92,636	\$84,000	\$98,186	\$105,000	\$106,050	\$107,111	\$108,182	\$109,263
Refunds	\$8,387	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$481,606	\$1,870,000	\$2,561,020	\$3,291,342	\$1,510,000	\$2,070,000	\$1,050,000	\$1,445,000
Debt Service	\$221,981	\$142,966	\$142,966	\$136,826	\$140,766	\$141,259	\$143,683	\$140,817
Carryover Encumbrances	\$206,930	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Storm Water Collection	\$1,991,755	\$3,208,673	\$3,931,177	\$4,817,724	\$3,088,142	\$3,698,290	\$2,732,276	\$3,177,956
Total Disbursements	\$1,991,755	\$3,208,673	\$3,931,177	\$4,817,724	\$3,088,142	\$3,698,290	\$2,732,276	\$3,177,956
Run Rate (Revenue Less Expenditures)	\$1,020,680	\$438,169	(\$728,882)	(\$974,382)	\$123,898	(\$86,209)	(\$120,154)	(\$165,792)
<u>ENDING BALANCE, DECEMBER 31</u>	\$3,358,149	\$3,796,318	\$2,836,197	\$1,861,815	\$1,985,713	\$1,899,505	\$1,779,351	\$1,613,559
Ratio Ending Balance to Disbursements	168.60%	118.31%	72.15%	38.65%	64.30%	51.36%	65.12%	50.77%
Ratio Ending Balance to Revenues	111.48%	104.10%	88.57%	48.44%	61.82%	52.59%	68.12%	53.57%

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

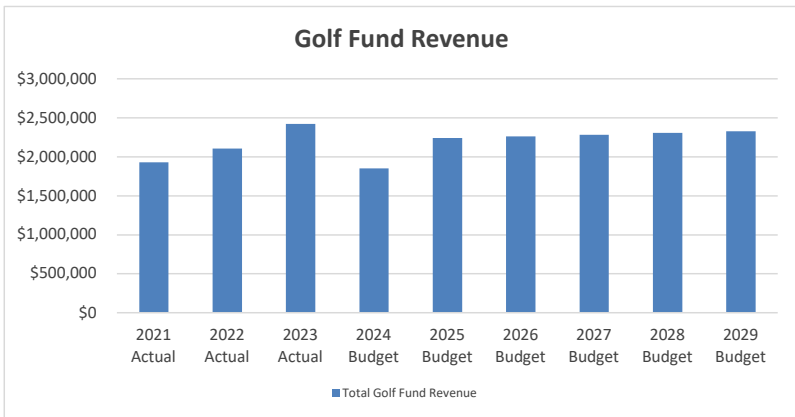
	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
Storm Water Collection							
Public Property Projects							
1	Miscellaneous Catch Basin and Manhole Repairs/Replacements	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
2	Storm Sewer Pipe Lining (Sink Hole Repair)	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
3	Storm Sewer Pipe Repair	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
4	Owen Brown Street Storm Sewer Improvement (New inlets and sewer, See 430 Account)	\$100,000					\$100,000
5	Owen Brown Relief Culvert (NEORS D Reimbursement) (C) (1)	\$441,342					\$441,342
6	Ravenna Street - Modify Ex Storm Water Management Pond	\$500,000					\$500,000
7	Willow Lake Dr. Drainage Improvement (Construction) Phase 2	\$950,000					\$950,000
8	Tinkers Creek Watershed Study	\$250,000					\$250,000
9	Brandywine Creek Watershed Study Update	\$200,000					\$200,000
10	Norfolk Southern RR Culvert along Morse Rd (Re-Design)	\$100,000					\$100,000
11	Norfolk Southern RR Culvert along Morse Rd (Construction)		\$760,000				\$760,000
12	S. Main Street Storm Inlet Imp. (Nantucket to John Clark)			\$120,000			\$120,000
13	Post Lane Culvert Replacement		\$75,000				\$75,000
14	S. Main Street Storm Sewer Re-Direction from RR Underpass (Design)		\$100,000				\$100,000
15	S. Main Street Storm Sewer Re-Direction from RR Underpass (Construction)			\$1,250,000			\$1,250,000
16	Covered Storage for Earthen Materials Required by EPA (2)			\$100,000			\$100,000
17	Dewatering Pit Required by EPA (2)			\$100,000			\$100,000
18	Nottingham Gate Blvd Storm Sewer Replacement				\$300,000		\$300,000
19	York Drive Drainage Collection				\$100,000		\$100,000
20	N. Main Storm Sewer Improvements at Baldwin & Chapel				\$150,000		\$150,000
21	Ellsworth Golf Course Storm Water Management (D, C)					\$400,000	\$400,000
22	32 Keswick Drainage (C)					\$175,000	\$175,000
23	Replace 48" Storm from SR 303 south to Ex. Box Culv at Rosewood					\$400,000	\$400,000
24	Sullivan Road Culvert Replacement - Construction					\$240,000	\$240,000
25	Fire Station Detention Pond					\$1,270,000	\$1,270,000
26	Division Street Park (Old School Green) Underground Storm Water Detention					\$600,000	\$600,000
	Total Public Property Projects	\$2,891,342	\$1,285,000	\$1,920,000	\$900,000	\$1,325,000	\$10,431,342

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

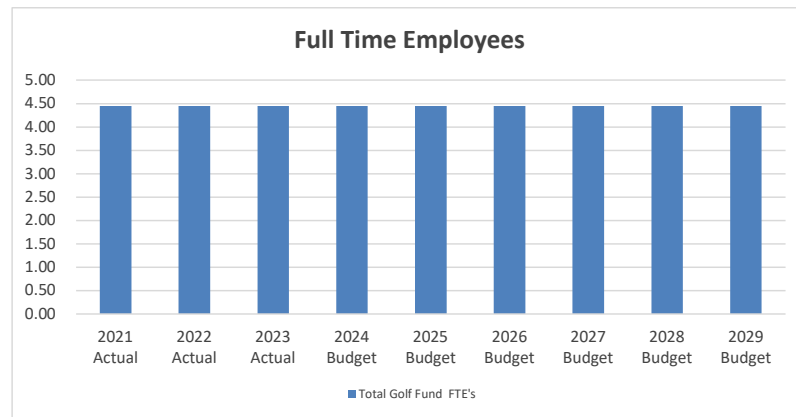
	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
Private Property Projects							
1 Valley View Road Culvert Repair	\$50,000						\$50,000
2 Meadow Ln Culvert Improvements	\$100,000						\$100,000
3 Weeping Willow Drive Culvert Replacement		\$125,000					\$125,000
4 1900 Middleton Rd and 1913 Ashley Dr Drainage Improvements		\$100,000					\$100,000
5 Towbridge Rear Yard Drainage Improvement (Construction)	\$250,000						\$250,000
6 Joslyn and Red Coach Lane Culvert Improvements			\$100,000				\$100,000
7 258 Atterbury/265 Boston Mills Road 8" Storm Replacement			\$50,000				\$50,000
8 71 Jefferson Pipe Replacement				\$150,000			\$150,000
9 103 Chadbourne Rear Yard Drainage					\$120,000		\$120,000
10 Terex Road Drainage Improvement, Construction						\$2,250,000	\$2,250,000
11 Storm Pond Behind Argyle Drive Improvements						\$250,000	\$250,000
12 Stone Road Culvert Replacement - Construction						\$1,700,000	\$1,700,000
Total Private Property Projects	\$400,000	\$225,000	\$150,000	\$150,000	\$120,000	\$4,200,000	\$5,245,000
Total Storm Water Collection	\$3,291,342	\$1,510,000	\$2,070,000	\$1,050,000	\$1,445,000	\$6,310,000	\$15,676,342
TOTAL STORM WATER FUND	\$3,291,342	\$1,510,000	\$2,070,000	\$1,050,000	\$1,445,000	\$6,310,000	\$15,676,342

- (1) Project fully funded by a reimbursement from NEORS.
- (2) Project will not be needed as long as new Public Works Building is built.

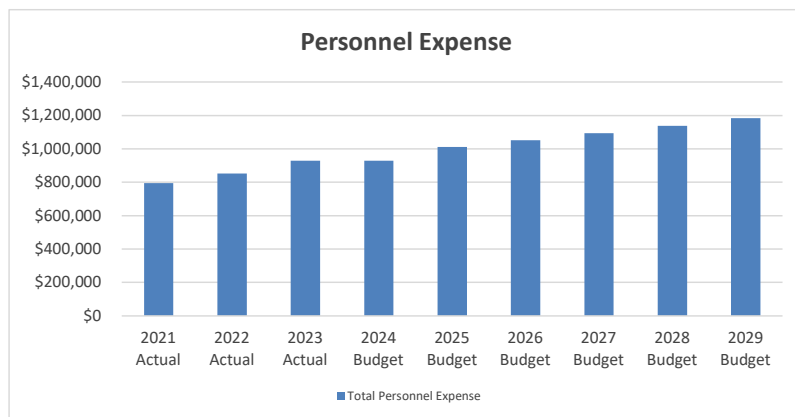
CITY OF HUDSON FIVE YEAR PLAN GOLF FUND TRENDS



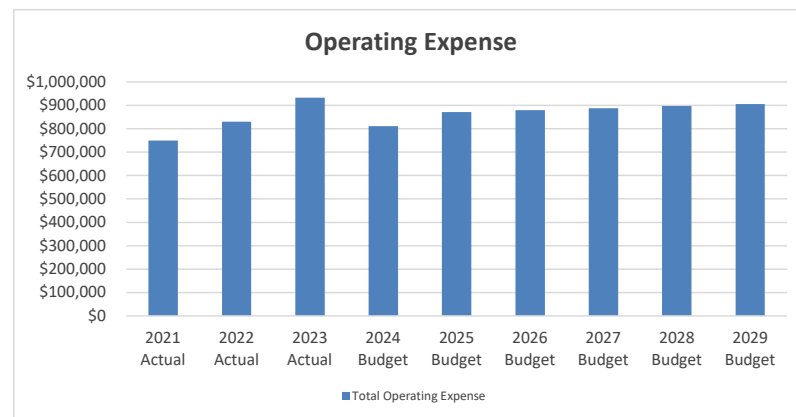
The main source of Golf Fund revenue is user fees.



Golf Fund full time employees have remained at 4.45 since 2019. This total is not anticipated to change through 2029.

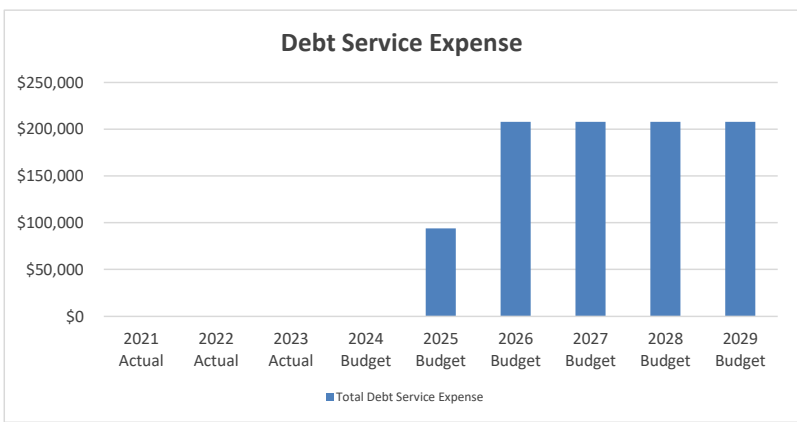


Golf Fund personnel costs rise an average of 5.9% per year from 2021 - 2029. Personnel expense includes salaries, retirement contributions and health insurance costs.

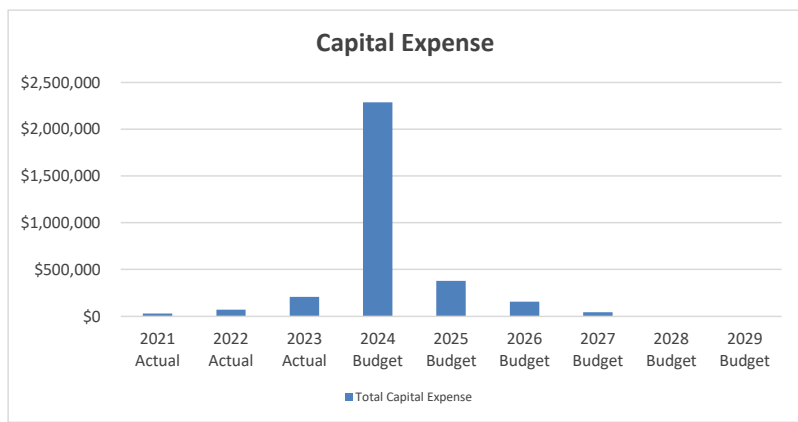


Golf Fund operating costs rise an average of 4.86% per year from 2021 - 2029. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

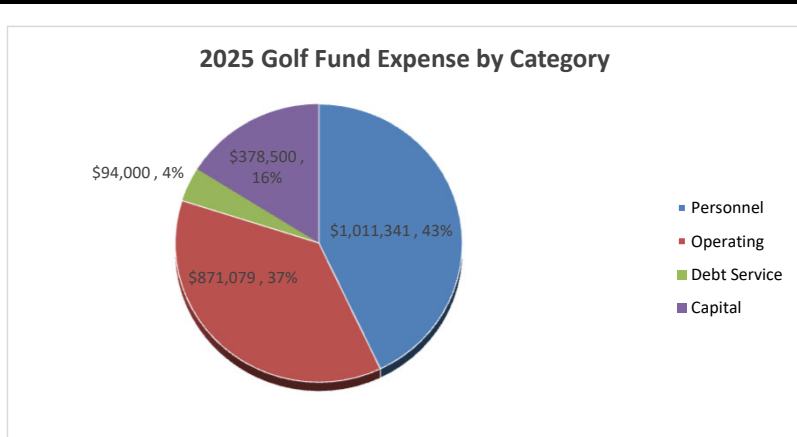
CITY OF HUDSON FIVE YEAR PLAN GOLF FUND TRENDS



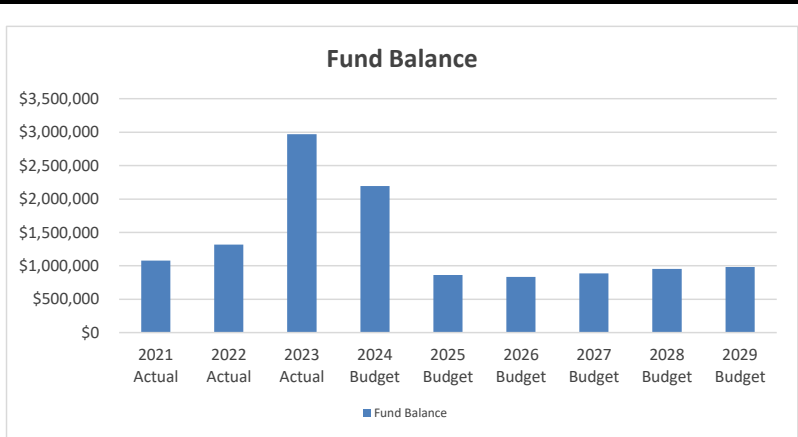
The new debt service in 2025 is related to the New Clubhouse.



The major capital expenditures in 2024 are related to the new clubhouse.



The Golf Fund accounts for the operation of the City's golf course.



The Golf Fund balance remains steadily throughout the five year plan.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

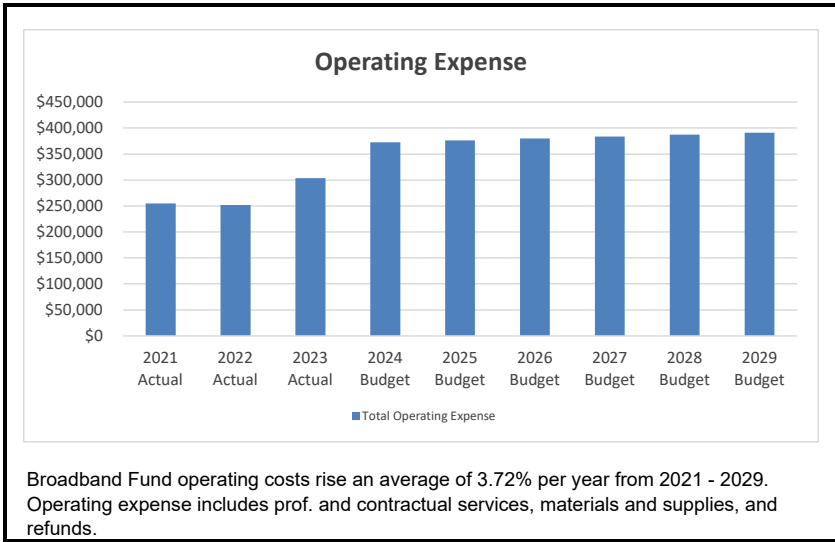
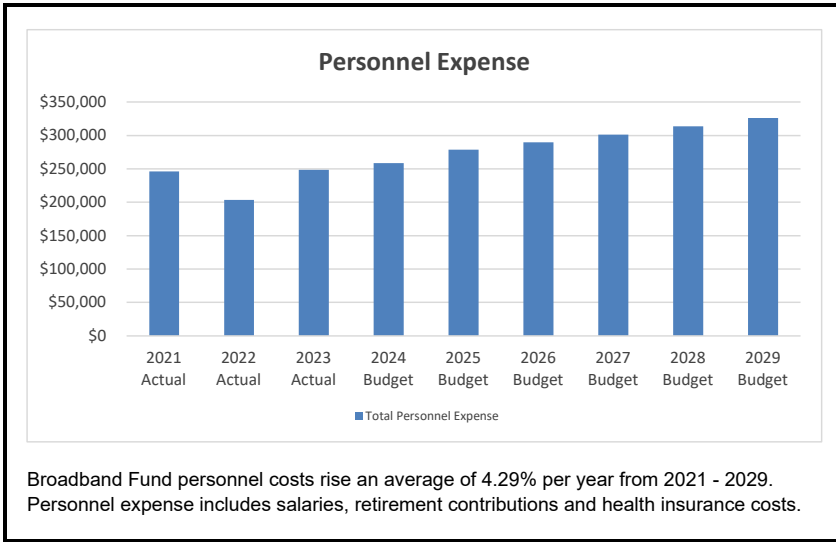
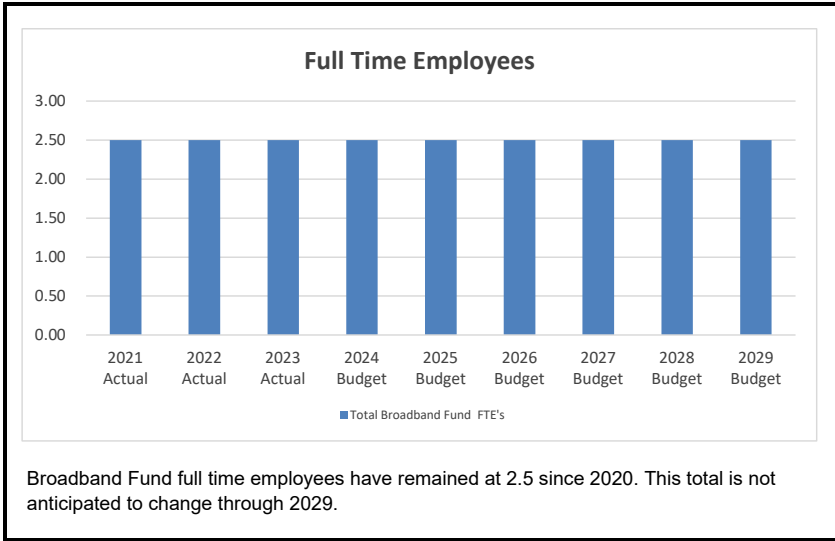
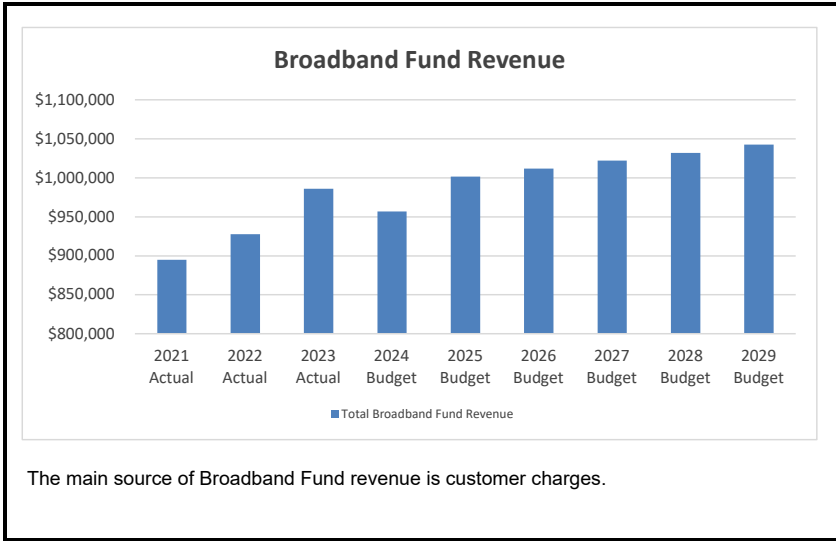
ELLSWORTH MEADOWS (505)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
BEGINNING BALANCE, JANUARY 1	\$1,503,374	\$2,970,002	\$3,270,077	\$976,867	\$864,341	\$834,544	\$887,486	\$951,611
Operating Revenue:								
Greens Fees	\$1,292,063	\$1,050,000	\$1,282,292	\$1,162,856	\$1,174,485	\$1,186,230	\$1,198,092	\$1,210,073
Cart Rental	\$322,681	\$268,000	\$284,641	\$290,413	\$293,317	\$296,250	\$299,212	\$302,205
Snack Bar	\$327,968	\$240,000	\$282,246	\$295,171	\$298,123	\$301,104	\$304,115	\$307,156
Pro Shop Sales	\$223,128	\$170,000	\$212,073	\$200,816	\$202,824	\$204,852	\$206,900	\$208,969
Range/Practice Facility	\$147,465	\$75,000	\$116,863	\$132,719	\$134,046	\$135,386	\$136,740	\$138,108
Other	\$108,833	\$50,000	\$89,227	\$57,419	\$57,994	\$58,574	\$59,159	\$59,751
New Clubhouse Net Income (1)	\$0	\$0	\$0	\$103,000	\$103,000	\$103,000	\$103,000	\$103,000
Total Operating Revenue	\$2,422,138	\$1,853,000	\$2,267,343	\$2,242,394	\$2,263,788	\$2,285,396	\$2,307,220	\$2,329,262
Operating Expenses:								
Personnel	\$928,739	\$929,537	\$929,537	\$1,011,341	\$1,051,795	\$1,093,866	\$1,137,621	\$1,183,126
Professional Development	\$9,715	\$10,450	\$11,053	\$14,850	\$14,999	\$15,148	\$15,300	\$15,453
Contractual Services	\$266,167	\$234,554	\$280,741	\$241,729	\$244,146	\$246,588	\$249,054	\$251,544
Materials & Supplies	\$587,844	\$516,000	\$559,127	\$544,500	\$549,945	\$555,444	\$560,999	\$566,609
Refunds	\$69,300	\$50,000	\$50,553	\$70,000	\$70,700	\$71,407	\$72,121	\$72,842
Carryover Encumbrances	\$300,075	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operating Expenses	\$2,161,840	\$1,740,541	\$1,831,011	\$1,882,420	\$1,931,584	\$1,982,454	\$2,035,095	\$2,089,574
Operating Income	\$260,298	\$112,459	\$436,332	\$359,974	\$332,203	\$302,942	\$272,125	\$239,688
Non-Operating Revenue:								
Debt Proceeds	\$1,411,508	\$1,400,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Revenue	\$1,411,508	\$1,400,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0
Non-Operating Expenses:								
Capital Purchases	\$205,178	\$2,287,600	\$3,381,434	\$378,500	\$154,000	\$42,000	\$0	\$0
Debt Service	\$0	\$0	\$49,000	\$94,000	\$208,000	\$208,000	\$208,000	\$208,000
Advance to General Fund	\$0	\$0	\$599,108	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Expenses	\$205,178	\$2,287,600	\$4,029,542	\$472,500	\$362,000	\$250,000	\$208,000	\$208,000
Net Income	\$1,466,628	(\$775,141)	(\$2,293,210)	(\$112,526)	(\$29,797)	\$52,942	\$64,125	\$31,688
ENDING BALANCE, DECEMBER 31	\$2,970,002	\$2,194,861	\$976,867	\$864,341	\$834,544	\$887,486	\$951,611	\$983,299
Ratio Ending Balance to Disbursements	125.47%	54.49%	16.67%	36.70%	36.39%	39.75%	42.42%	42.80%
Ratio Ending Balance to Revenues	77.47%	67.47%	27.38%	38.55%	36.86%	38.83%	41.24%	42.22%

(1) Increased revenue from new clubhouse assumes 75% usage rate on simulators.

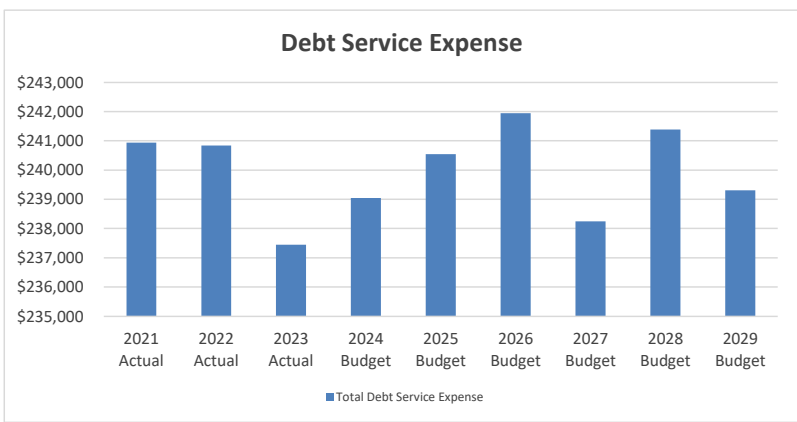
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
Public Golf Course							
1 Sand Bunker Renovation/drainage	\$62,500						\$62,500
2 2 Walking Greens Mowers Replacement	\$23,000						\$23,000
3 Lake Fountain/Aerators	\$15,000						\$15,000
4 Large Capacity Rough Mower Replacement	\$85,000						\$85,000
5 4 Turf Utility Carts Replacement	\$50,000						\$50,000
6 Greens Roller Replacement	\$23,000						\$23,000
7 Irrigation Discharge Pipe/Valve Replacement	\$12,000						\$12,000
8 Blower Replacement	\$8,000						\$8,000
9 Reconfigure Upper Parking Lot	\$100,000						\$100,000
10 Small Utility Tractor Replacement		\$20,000					\$20,000
11 Front Loader Replacement		\$50,000					\$50,000
12 2 Fairway Mowers Replacement		\$84,000					\$84,000
13 Small Rough Mower Replacement			\$42,000				\$42,000
14 Irrigation System upgrade						\$500,000	\$500,000
Total Public Golf Course	\$378,500	\$154,000	\$42,000	\$0	\$0	\$500,000	\$1,074,500
TOTAL GOLF FUND	\$378,500	\$154,000	\$42,000	\$0	\$0	\$500,000	\$1,074,500

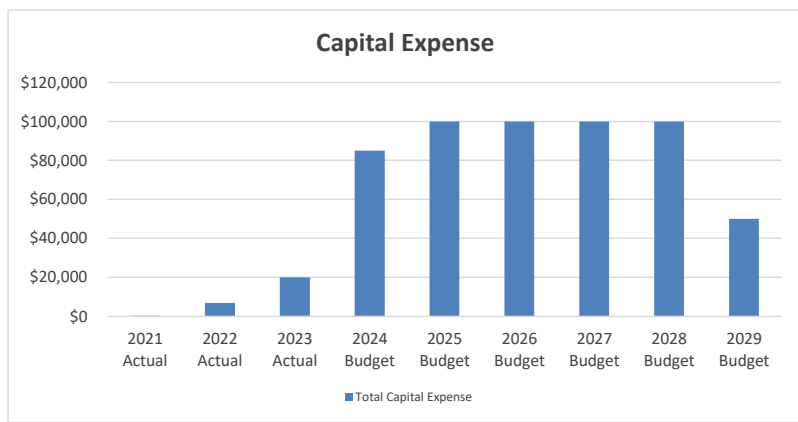
CITY OF HUDSON FIVE YEAR PLAN BROADBAND FUND TRENDS



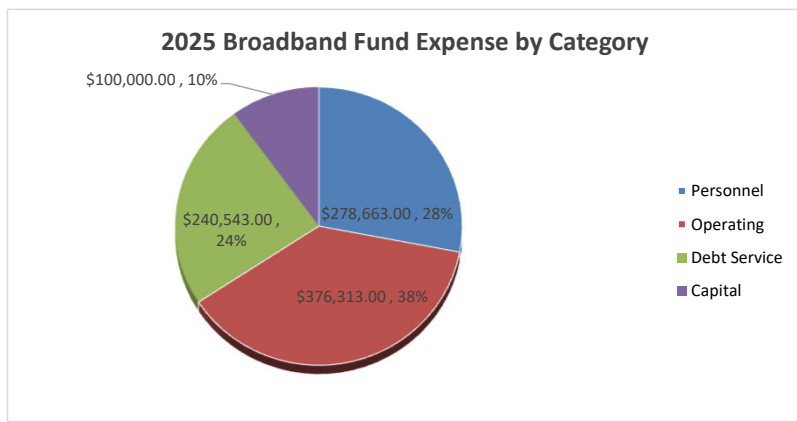
CITY OF HUDSON FIVE YEAR PLAN BROADBAND FUND TRENDS



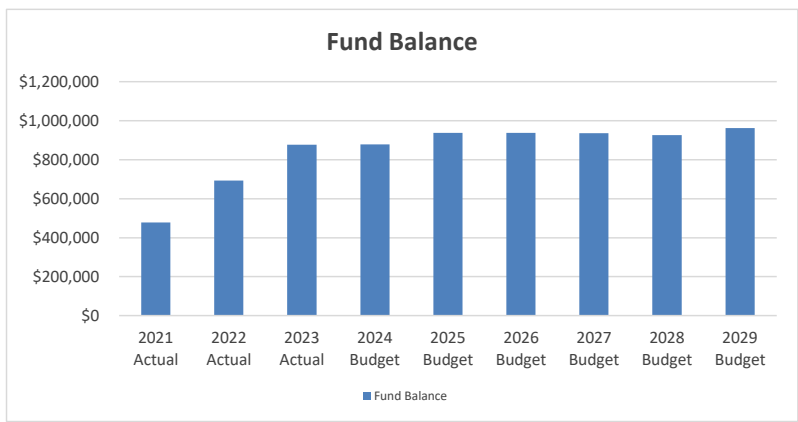
Broadband Fund debt service began in 2021 when the short term notes were converted to bonds.



Broadband capital expenses are related to system improvements and upgrades.



The Broadband Fund accounts for both the operation and capital improvements of Velocity Broadband.



The Broadband Fund balance rises steadily throughout the five year plan.

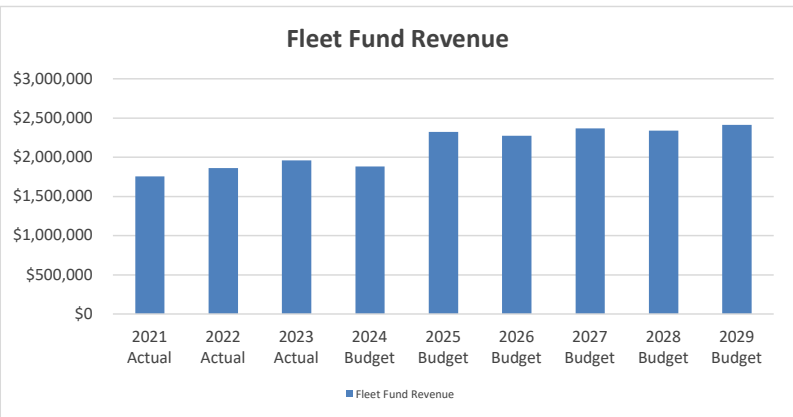
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

BROADBAND (510)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	\$774,155	\$876,857	\$951,190	\$931,769	\$938,089	\$938,420	\$937,180	\$927,117
<u>Operating Revenue:</u>								
Broadband Customer Sales	\$986,129	\$956,929	\$991,919	\$1,001,838	\$1,011,857	\$1,021,975	\$1,032,195	\$1,042,517
Total Operating Revenue	\$986,129	\$956,929	\$991,919	\$1,001,838	\$1,011,857	\$1,021,975	\$1,032,195	\$1,042,517
<u>Operating Expenses:</u>								
Personnel	\$248,518	\$258,789	\$258,789	\$278,663	\$289,810	\$301,402	\$313,458	\$325,996
Professional Development	\$5,635	\$8,900	\$9,140	\$9,700	\$9,797	\$9,895	\$9,994	\$10,094
Contractual Services	\$283,747	\$316,324	\$368,031	\$339,313	\$342,706	\$346,133	\$349,595	\$353,090
Materials & Supplies	\$4,990	\$7,000	\$7,574	\$7,000	\$7,070	\$7,141	\$7,212	\$7,284
Refunds	\$8,853	\$40,300	\$41,098	\$20,300	\$20,200	\$20,402	\$20,606	\$20,812
Carryover Encumbrances	\$74,333	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Operating Expenses	\$626,076	\$631,313	\$684,632	\$654,976	\$669,583	\$684,973	\$700,865	\$717,277
Operating Income	\$360,053	\$325,616	\$307,287	\$346,862	\$342,274	\$337,003	\$331,331	\$325,240
<u>Non-Operating Expenses:</u>								
Capital Purchases	\$19,908	\$85,000	\$87,664	\$100,000	\$100,000	\$100,000	\$100,000	\$50,000
Debt Service	\$237,443	\$239,043	\$239,043	\$240,543	\$241,943	\$238,243	\$241,393	\$239,303
Total Non-Operating Expenses	\$257,351	\$324,043	\$326,707	\$340,543	\$341,943	\$338,243	\$341,393	\$289,303
Net Income	\$102,702	\$1,573	(\$19,420)	\$6,319	\$331	(\$1,240)	(\$10,062)	\$35,937
<u>ENDING BALANCE, DECEMBER 31</u>	\$876,857	\$878,430	\$931,769	\$938,089	\$938,420	\$937,180	\$927,117	\$963,055
Ratio Ending Balance to Disbursements	99.26%	91.95%	92.13%	94.23%	92.77%	91.59%	88.95%	95.68%
Ratio Ending Balance to Revenues	88.92%	91.80%	93.94%	93.64%	92.74%	91.70%	89.82%	92.38%

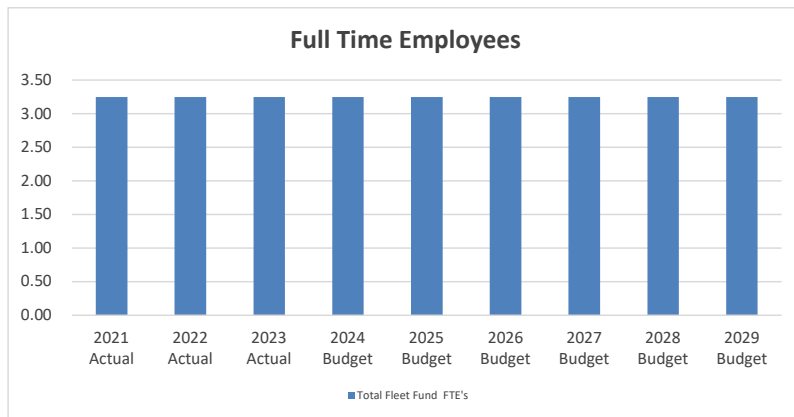
**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Broadband</u>							
1 Replacement Linecards	\$20,000	\$20,000	\$20,000				\$60,000
2 UPS Replacement/Refurb at Milford	\$10,000			\$40,000			\$50,000
3 Customer Facing Equipment (ONTs/Modems)	\$40,000	\$50,000	\$30,000	\$20,000	\$20,000		\$160,000
4 Construction (as needed for customer connections)	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000		\$75,000
5 Test Equipment Replacement	\$15,000				\$15,000		\$30,000
6 Pedestal Refurb (battery and power systems)		\$15,000	\$15,000	\$25,000			\$55,000
7 Splicer Replacement			\$20,000				\$20,000
Total Broadband	\$100,000	\$100,000	\$100,000	\$100,000	\$50,000	\$0	\$450,000
TOTAL BROADBAND FUND	\$100,000	\$100,000	\$100,000	\$100,000	\$50,000	\$0	\$450,000

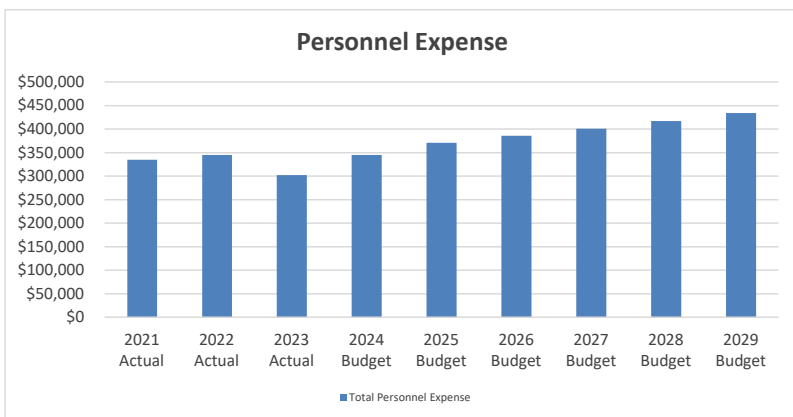
CITY OF HUDSON FIVE YEAR PLAN FLEET FUND TRENDS



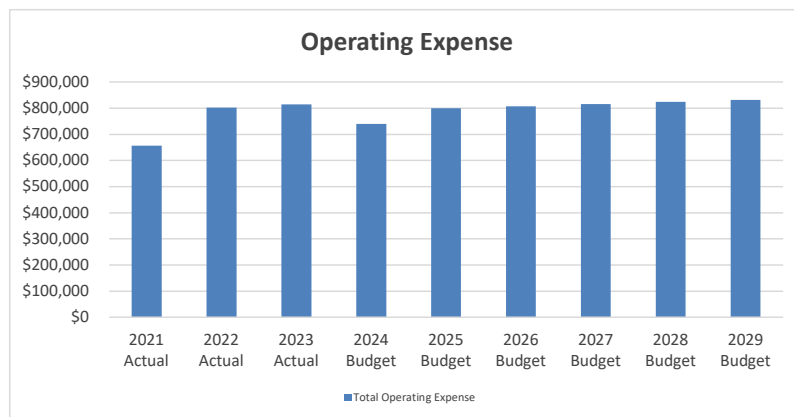
The main source of Fleet Fund revenue is interdepartmental charges for fuel and repairs that make up about 99% of the total revenue.



Fleet Fund full time employees have remained at 3.25 since 2020. This total is not anticipated to change through 2029.

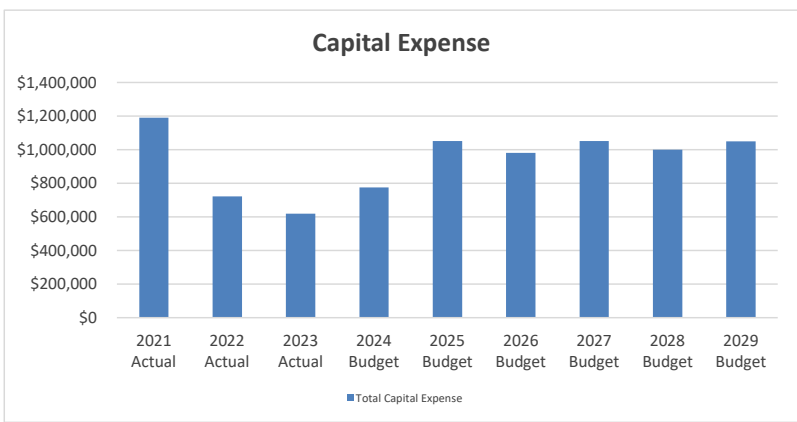


Fleet Fund personnel costs rise an average of 3.54% per year from 2022 - 2029. Personnel expense includes salaries, retirement contributions and health insurance costs.

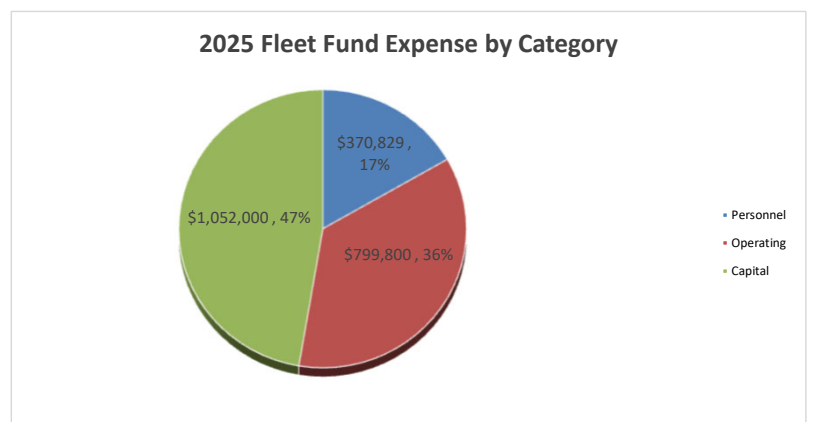


Fleet Fund operating costs rise an average of 2.38% per year from 2021 - 2029. Operating expense includes prof. and contractual services, materials and supplies, and refunds.

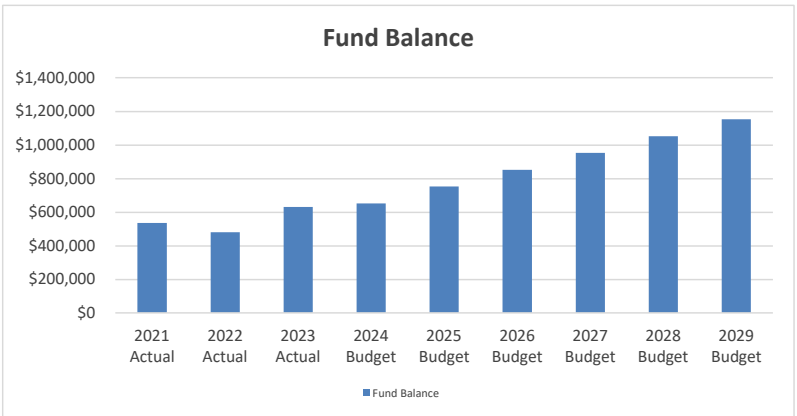
CITY OF HUDSON FIVE YEAR PLAN FLEET FUND TRENDS



Fleet Fund capital expenses are composed vehicle replacements.



The Fleet Fund accounts for fuel and repair costs for City vehicles as well as the cost to replace City vehicles.



The Fleet Fund balance remains steady through out the 5 year plan as costs are passed along to departments via an internal charge.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

FLEET FUND (601)	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>BEGINNING BALANCE, JANUARY 1</u>	\$1,047,673	\$630,619	\$1,270,801	\$652,989	\$752,989	\$852,989	\$952,989	\$1,052,989
Revenues:								
General Fund	\$363,774	\$363,774	\$363,774	\$441,764	\$432,412	\$450,577	\$445,290	\$459,541
SCMR (Service)	\$985,206	\$985,206	\$985,206	\$1,214,038	\$1,188,338	\$1,238,258	\$1,223,728	\$1,262,892
Cemetery	\$3,770	\$3,770	\$3,770	\$4,645	\$4,547	\$4,738	\$4,682	\$4,832
Parks	\$46,556	\$46,556	\$46,556	\$57,369	\$56,154	\$58,513	\$57,827	\$59,677
Cable TV	\$6,408	\$6,408	\$6,408	\$7,897	\$7,730	\$8,054	\$7,960	\$8,215
Fire	\$10,178	\$10,178	\$10,178	\$12,542	\$12,277	\$12,792	\$12,642	\$13,047
EMS	\$14,702	\$14,702	\$14,702	\$18,117	\$17,733	\$18,478	\$18,261	\$18,846
Water	\$70,493	\$70,493	\$70,493	\$86,866	\$85,027	\$88,599	\$87,560	\$90,362
Waste Water	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Electric	\$373,575	\$373,575	\$373,575	\$466,848	\$456,965	\$476,162	\$470,575	\$485,635
Golf	\$754	\$754	\$754	\$929	\$909	\$948	\$936	\$966
Broadband	\$9,424	\$9,424	\$9,424	\$11,613	\$11,367	\$11,845	\$11,706	\$12,080
Other	\$74,568	\$0	\$3,153	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,959,409	\$1,884,841	\$1,887,994	\$2,322,629	\$2,273,460	\$2,368,965	\$2,341,167	\$2,416,093
Total Available	\$3,007,082	\$2,515,460	\$3,158,795	\$2,975,618	\$3,026,449	\$3,221,954	\$3,294,156	\$3,469,082
Disbursements:								
Vehicle Maintenance								
Personnel	\$302,365	\$345,114	\$345,114	\$370,829	\$385,662	\$401,089	\$417,132	\$433,817
Professional Development	\$3,089	\$7,700	\$4,889	\$7,700	\$7,777	\$7,855	\$7,933	\$8,013
Contractual Services	\$308,863	\$181,600	\$285,587	\$221,600	\$223,816	\$226,054	\$228,315	\$230,598
Materials & Supplies	\$502,687	\$550,000	\$596,835	\$570,500	\$576,205	\$581,967	\$587,787	\$593,665
Refunds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchases	\$10,972	\$23,800	\$56,346	\$102,000	\$30,000	\$52,000	\$0	\$0
Carryover Encumbrances	\$174,360	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Vehicle Maintenance	\$1,302,336	\$1,108,214	\$1,288,771	\$1,272,629	\$1,223,460	\$1,268,965	\$1,241,167	\$1,266,093
Equipment Acquisitions								
Capital Purchases	\$608,305	\$751,213	\$1,217,035	\$950,000	\$950,000	\$1,000,000	\$1,000,000	\$1,050,000
Carryover Encumbrances	\$465,822	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Equipment Acquisitions	\$1,074,127	\$751,213	\$1,217,035	\$950,000	\$950,000	\$1,000,000	\$1,000,000	\$1,050,000
Total Disbursements	\$2,376,463	\$1,859,427	\$2,505,806	\$2,222,629	\$2,173,460	\$2,268,965	\$2,241,167	\$2,316,093
Run Rate (Revenue Less Expenditures)	(\$417,054)	\$25,414	(\$617,811)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
<u>ENDING BALANCE, DECEMBER 31</u>	\$630,619	\$656,033	\$652,989	\$752,989	\$852,989	\$952,989	\$1,052,989	\$1,152,989
Ratio Ending Balance to Disbursements	26.54%	35.28%	26.06%	33.88%	39.25%	42.00%	46.98%	49.78%
Ratio Ending Balance to Revenues	32.18%	34.81%	34.59%	32.42%	37.52%	40.23%	44.98%	47.72%

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Unfunded</u>	<u>Total</u>
<u>Vehicle Maintenance</u>							
1 Plasma Cutting Table	\$22,000						\$22,000
2 Portable Lifts (Set of 4)	\$80,000						\$80,000
3 Cutting Edges and Guards for Plows (14)		\$30,000					\$30,000
4 Replacement of Drive-on Lift			\$52,000				\$52,000
Total Vehicle Maintenance	\$102,000	\$30,000	\$52,000	\$0	\$0	\$0	\$184,000
<u>Equipment Acquisitions</u>							
1 Police Cruisers (3)	\$150,000						\$150,000
2 2017 Ford F250 (Service/Streets)	\$74,000						\$74,000
3 2016 Ford F150 (Service/Streets)	\$74,000						\$74,000
4 2012 Ford F550 Dump (Service/Stormwater)	\$77,000						\$77,000
5 2012 Ford F450 (Service/Stormwater)	\$85,000						\$85,000
6 2012 Ford F450 (Service/Stormwater)	\$78,000						\$78,000
7 2008 Ford E350 Van (Service/Stormwater)	\$51,000						\$51,000
8 2007 Ford E450 Camera Truck, Equipment Only (Water)	\$100,000						\$100,000
9 2012 Chevy 2500 (Water)	\$73,000						\$73,000
10 2012 Ford F250 Truck (Electric)	\$60,000						\$60,000
11 2014 Ford Explorer (Engineering)	\$53,000						\$53,000
12 Street Sweeper Lease (Service)	\$75,000						\$75,000
13 Fleet Replacement Placeholder		\$950,000	\$1,000,000	\$1,000,000	\$1,050,000		\$4,000,000
Total Vehicle Maintenance	\$950,000	\$950,000	\$1,000,000	\$1,000,000	\$1,050,000	\$0	\$4,950,000
TOTAL FLEET FUND	\$1,052,000	\$980,000	\$1,052,000	\$1,000,000	\$1,050,000	\$0	\$5,134,000

**City of Hudson
Five Year Plan**

SPECIAL REVENUE FUNDS:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	-------------	----------------	-------------	-------------	-------------	-------------	-------------

State Highway Improvement, 202

BEGINNING BALANCE, JANUARY 1	\$299,488	\$299,488	\$343,606	\$351,606	\$359,606	\$367,606	\$375,606
Revenue:							
License Fees	\$15,000	\$17,361	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Gasoline Tax	\$58,000	\$91,758	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
Total Revenue	\$73,000	\$109,118	\$73,000	\$73,000	\$73,000	\$73,000	\$73,000
TOTAL AVAILABLE	\$372,488	\$408,606	\$416,606	\$424,606	\$432,606	\$440,606	\$448,606
TOTAL DISBURSEMENTS	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$307,488	\$343,606	\$351,606	\$359,606	\$367,606	\$375,606	\$383,606

SPECIAL REVENUE FUNDS:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	-------------	----------------	-------------	-------------	-------------	-------------	-------------

Law Enforcement/Education - 213

BEGINNING BALANCE, JANUARY 1	\$93,674	\$93,674	\$91,798	\$87,798	\$83,798	\$79,798	\$75,798
Revenue:							
Court Fees	\$3,000	\$5,124	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
TOTAL AVAILABLE	\$96,674	\$98,798	\$94,798	\$90,798	\$86,798	\$82,798	\$78,798
TOTAL DISBURSEMENTS	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$89,674	\$91,798	\$87,798	\$83,798	\$79,798	\$75,798	\$71,798

**City of Hudson
Five Year Plan**

SPECIAL REVENUE FUNDS:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Hudson Teen Program - 230

BEGINNING BALANCE, JANUARY 1	\$17,546	\$17,546	\$14,868	\$14,868	\$14,868	\$14,868	\$14,868
Revenue:							
Contributions/Sales	\$10,000	\$7,321	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
TOTAL AVAILABLE	\$27,546	\$24,868	\$24,868	\$24,868	\$24,868	\$24,868	\$24,868
TOTAL DISBURSEMENTS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$17,546	\$14,868	\$14,868	\$14,868	\$14,868	\$14,868	\$14,868

DEBT SERVICE FUNDS:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Bond Retirement (301)

BEGINNING BALANCE, JANUARY 1	\$564,944	\$564,944	\$564,944	\$564,944	\$564,944	\$564,944	\$564,944
Revenue:							
Transfer In from General Fund	\$1,614,799	\$1,614,799	\$1,304,045	\$2,806,002	\$2,802,102	\$2,801,776	\$2,801,248
Refunded Bond Revenue	0	0	0	0	0	0	0
Issuance Cost Refund/Premium	0	0	0	0	0	0	0
Total Revenue	\$1,614,799	\$1,614,799	\$1,304,045	\$2,806,002	\$2,802,102	\$2,801,776	\$2,801,248
TOTAL AVAILABLE	\$2,179,743	\$2,179,743	\$1,868,989	\$3,370,946	\$3,367,046	\$3,366,720	\$3,366,192
Expenses:							
Bond Principal	\$1,189,627	\$1,189,627	\$911,515	\$2,439,403	\$2,462,291	\$2,490,179	\$2,518,068
Bond Interest	417,986	417,986	385,344	359,413	332,625	304,411	275,994
Refunded Bond Payment	0	0	0	0	0	0	0
Refunded Bond Issuance Costs	0	0	0	0	0	0	0
Loan Principal (OPWC 0% Interest Loan)	7,186	7,186	7,186	7,186	7,186	7,186	7,186
Total Expenses	\$1,614,799	\$1,614,799	\$1,304,045	\$2,806,002	\$2,802,102	\$2,801,776	\$2,801,248
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$564,944	\$564,944	\$564,944	\$564,944	\$564,944	\$564,944	\$564,944

**City of Hudson
Five Year Plan**

CAPITAL FUND GROUP:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Permissive Capital Use, 401

BEGINNING BALANCE, JANUARY 1	\$392,790	\$392,790	\$417,028	\$435,028	\$453,028	\$471,028	\$489,028
Revenue:							
State Permissive Auto	\$163,000	\$169,238	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000
Motor Vehicle Fees	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Revenue	\$263,000	\$269,238	\$263,000	\$263,000	\$263,000	\$263,000	\$263,000
TOTAL AVAILABLE	\$655,790	\$662,028	\$680,028	\$698,028	\$716,028	\$734,028	\$752,028
TOTAL DISBURSEMENTS	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$410,790	\$417,028	\$435,028	\$453,028	\$471,028	\$489,028	\$507,028

CAPITAL FUND GROUP:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Broadband Capital (402)

BEGINNING BALANCE, JANUARY 1	\$25,004	\$35,990	\$26,994	\$26,994	\$26,994	\$26,994	\$26,994
Revenue:							
Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest	\$0	\$944	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$944	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$25,004	\$36,934	\$26,994	\$26,994	\$26,994	\$26,994	\$26,994
TOTAL DISBURSEMENTS	\$0	\$9,940	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$25,004	\$26,994	\$26,994	\$26,994	\$26,994	\$26,994	\$26,994

**City of Hudson
Five Year Plan**

CAPITAL FUND GROUP:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Downtown Phase II (441)

BEGINNING BALANCE, JANUARY 1	\$27,413	\$107,281	\$324	\$324	\$324	\$324	\$324
Revenue:							
Transfer In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$2,910	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$72,910	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$27,413	\$180,191	\$324	\$324	\$324	\$324	\$324
TOTAL DISBURSEMENTS	\$100,000	\$179,868	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	(\$72,587)	\$324	\$324	\$324	\$324	\$324	\$324

ENTERPRISE FUND GROUP:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Wastewater Fund (502)

BEGINNING BALANCE, JANUARY 1	\$38,317	\$38,317	\$39,019	\$38,739	\$37,499	\$41,592	\$35,639
Revenue:							
Customer Sales	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income/Misc	\$112,629	\$115,213	\$114,511	\$114,791	\$116,031	\$111,938	\$117,891
Transfer/Advance-In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$112,629	\$115,213	\$114,511	\$114,791	\$116,031	\$111,938	\$117,891
TOTAL AVAILABLE	\$150,946	\$153,530	\$153,530	\$153,530	\$153,530	\$153,530	\$153,530
TOTAL DISBURSEMENTS	\$114,511	\$114,511	\$114,791	\$116,031	\$111,938	\$117,891	\$115,515
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$36,435	\$39,019	\$38,739	\$37,499	\$41,592	\$35,639	\$38,015

**City of Hudson
Five Year Plan**

ENTERPRISE FUND GROUP:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Utility Deposit Fund (508)

BEGINNING BALANCE, JANUARY 1	\$631,201	\$631,201	\$586,509	\$586,509	\$586,509	\$586,509	\$586,509
Revenues:							
Utility Deposits	\$90,000	\$45,308	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
TOTAL AVAILABLE	\$721,201	\$676,509	\$676,509	\$676,509	\$676,509	\$676,509	\$676,509
TOTAL DISBURSEMENTS	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$631,201	\$586,509	\$586,509	\$586,509	\$586,509	\$586,509	\$586,509

INTERNAL SERVICE FUND GROUP

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Self Insurance Fund (602)

BEGINNING BALANCE, JANUARY 1	\$282,717	\$282,717	\$274,599	\$274,599	\$274,599	\$274,599	\$274,599
Revenues:							
Inter-department contributions	\$180,000	\$171,882	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
TOTAL AVAILABLE	\$462,717	\$454,599	\$454,599	\$454,599	\$454,599	\$454,599	\$454,599
TOTAL DISBURSEMENTS	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$282,717	\$274,599	\$274,599	\$274,599	\$274,599	\$274,599	\$274,599

**City of Hudson
Five Year Plan**

INTERNAL SERVICE FUND GROUP

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Flexible Benefits Fund (603)

BEGINNING BALANCE, JANUARY 1	\$20,177	\$20,177	\$14,092	\$14,092	\$14,092	\$14,092	\$14,092
Revenue:							
Employee Contributions	\$135,000	\$86,552	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
TOTAL AVAILABLE	\$155,177	\$106,729	\$149,092	\$149,092	\$149,092	\$149,092	\$149,092
TOTAL DISBURSEMENTS	\$135,000	\$92,638	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$20,177	\$14,092	\$14,092	\$14,092	\$14,092	\$14,092	\$14,092

INTERNAL SERVICE FUND GROUP

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Medical Self-Insurance Fund (605)

BEGINNING BALANCE, JANUARY 1	\$184,677	\$184,677	\$167,800	\$167,800	\$167,800	\$167,800	\$167,800
Revenue:							
Employer Contributions	\$376,000	\$315,750	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Miscellaneous	\$0	\$2,664	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$376,000	\$318,414	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
TOTAL AVAILABLE	\$560,677	\$503,090	\$543,800	\$543,800	\$543,800	\$543,800	\$543,800
TOTAL DISBURSEMENTS	\$376,000	\$335,290	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$184,677	\$167,800	\$167,800	\$167,800	\$167,800	\$167,800	\$167,800

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Police Pension 701

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Real and personal property taxes	\$360,000	\$438,970	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000
TOTAL AVAILABLE	\$360,000	\$438,970	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000
TOTAL DISBURSEMENTS	\$360,000	\$438,970	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

TRUST AND AGENCY FUNDS:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Contractors Deposits, 727

BEGINNING BALANCE, JANUARY 1	\$145,670	\$390,966	\$296,671	\$296,671	\$296,671	\$296,671	\$296,671
Revenue:							
Inspection Fees	\$10,000	116,716	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Contractor's Deposits	100,000	208,000	100,000	100,000	100,000	100,000	100,000
Deposits - Barlow Community Center	1,000	1,600	1,000	1,000	1,000	1,000	1,000
Total Revenue	\$111,000	\$326,316	\$111,000	\$111,000	\$111,000	\$111,000	\$111,000
TOTAL AVAILABLE	\$256,670	\$717,282	\$407,671	\$407,671	\$407,671	\$407,671	\$407,671
Expenses:							
Engineering/Inspection Fees	\$10,000	\$65,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Developers' Deposits	100,000	\$354,611	100,000	100,000	100,000	100,000	100,000
Refunds	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Expenses	\$111,000	\$420,611	\$111,000	\$111,000	\$111,000	\$111,000	\$111,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$145,670	\$296,671	\$296,671	\$296,671	\$296,671	\$296,671	\$296,671

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Culvert Bonds, 730							
BEGINNING BALANCE, JANUARY 1	\$372,219	\$417,959	\$289,219	\$311,719	\$334,219	\$356,719	\$379,219
Revenue:							
Deposits - Culvert Bonds	\$100,000	\$18,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Right-of-Way Fees	25,000	0	25,000	25,000	25,000	25,000	25,000
Total Revenue	\$125,000	\$18,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
TOTAL AVAILABLE	\$497,219	\$435,959	\$414,219	\$436,719	\$459,219	\$481,719	\$504,219
Expenses:							
Inspection Fees	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Refunds	100,000	144,240	100,000	100,000	100,000	100,000	100,000
Total Expenses	\$102,500	\$146,740	\$102,500	\$102,500	\$102,500	\$102,500	\$102,500
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$394,719	\$289,219	\$311,719	\$334,219	\$356,719	\$379,219	\$401,719

TRUST AND AGENCY FUND GROUP:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Emergency Medical Service Trust, 731							
BEGINNING BALANCE, JANUARY 1	\$30,742	\$31,429	\$32,100	\$31,100	\$30,100	\$29,100	\$28,100
Revenue:							
Interest	\$500	\$1,028	\$500	\$500	\$500	\$500	\$500
Contributions	1,000	\$2,830	1,000	1,000	1,000	1,000	1,000
Total Revenue	\$1,500	\$3,858	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
TOTAL AVAILABLE	\$32,242	\$35,287	\$33,600	\$32,600	\$31,600	\$30,600	\$29,600
TOTAL DISBURSEMENTS	\$2,500	\$3,187	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$29,742	\$32,100	\$31,100	\$30,100	\$29,100	\$28,100	\$27,100

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUND GROUP:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Bandstand Trust, 736

BEGINNING BALANCE, JANUARY 1	\$14,251	\$14,251	\$11,664	\$8,784	\$8,904	\$9,024	\$9,144
Revenue:							
Interest	\$120	\$414	\$120	\$120	\$120	\$120	\$120
TOTAL AVAILABLE	\$14,371	\$14,664	\$11,784	\$8,904	\$9,024	\$9,144	\$9,264
TOTAL DISBURSEMENTS	\$3,000	\$3,000	\$3,000	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$11,371	\$11,664	\$8,784	\$8,904	\$9,024	\$9,144	\$9,264

Note: Per trust agreement, must maintain minimum \$8,000 balance.

TRUST AND AGENCY FUND GROUP:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	----------------	-------------------	----------------	----------------	----------------	----------------	----------------

Clock Tower Maintenance Trust, 737

BEGINNING BALANCE, JANUARY 1	\$7,690	\$7,690	\$7,913	\$8,013	\$8,113	\$8,213	\$8,313
Revenue:							
Interest	\$100	\$223	\$100	\$100	\$100	\$100	\$100
TOTAL AVAILABLE	\$7,790	\$7,913	\$8,013	\$8,113	\$8,213	\$8,313	\$8,413
TOTAL DISBURSEMENTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$7,790	\$7,913	\$8,013	\$8,113	\$8,213	\$8,313	\$8,413

Note: Per trust agreement, must maintain minimum \$7,000 balance.

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS:

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	-------------	----------------	-------------	-------------	-------------	-------------	-------------

Library Levy, 740

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Real and Personal Property Taxes	\$2,800,000	\$2,795,564	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000
TOTAL AVAILABLE	\$2,800,000	\$2,795,564	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000
Expenses:							
County Auditor/Treasurer Fees	\$70,000	\$60,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
	2,730,000	2,735,564	2,730,000	2,730,000	2,730,000	2,730,000	2,730,000
Total Expenses	\$2,800,000	\$2,795,564	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

TRUST AND AGENCY FUNDS

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
---------------	-------------	----------------	-------------	-------------	-------------	-------------	-------------

Dedicated Tax Revenue Fund (750)

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Income Taxes	\$2,142,776	\$2,549,492	\$2,613,229	\$2,678,560	\$2,745,524	\$2,814,162	\$2,884,516
TOTAL AVAILABLE	\$2,142,776	\$2,549,492	\$2,613,230	\$2,678,560	\$2,745,524	\$2,814,162	\$2,884,516
Expenses:							
RITA Fees	\$52,045	\$52,045	\$53,346	\$54,680	\$56,047	\$57,448	\$58,884
Proceeds to Hudson Schools	2,090,731	2,497,447	2,559,883	2,623,880	2,689,477	2,756,714	2,825,632
Muni Tax Refund							
Total Expenses	\$2,142,776	\$2,549,492	\$2,613,229	\$2,678,560	\$2,745,524	\$2,814,162	\$2,884,516
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>FIRE/EMS Service Fund (LOSAP) - 760</u>							
BEGINNING BALANCE, JANUARY 1	\$198,028	\$198,028	\$173,975	\$173,975	\$173,975	\$173,975	\$173,975
Revenue:							
Contributions from Fire/EMS Operating	\$59,000	\$34,947	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000
TOTAL AVAILABLE	\$257,028	\$232,975	\$232,975	\$232,975	\$232,975	\$232,975	\$232,975
TOTAL DISBURSEMENTS	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$198,028	\$173,975	\$173,975	\$173,975	\$173,975	\$173,975	\$173,975

TRUST AND AGENCY FUNDS

Fund/Category	2024 Budget	2024 Projected	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>Veteran's Memorial Garden (770)</u>							
BEGINNING BALANCE, JANUARY 1	\$17,091	\$17,091	\$17,087	\$16,837	\$16,587	\$16,337	\$16,087
Revenue:							
Interest	\$250	\$496	\$250	\$250	\$250	\$250	\$250
TOTAL AVAILABLE	\$17,341	\$17,587	\$17,337	\$17,087	\$16,837	\$16,587	\$16,337
TOTAL DISBURSEMENTS	\$500	\$500	\$500	\$500	\$500	\$500	\$500
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$16,841	\$17,087	\$16,837	\$16,587	\$16,337	\$16,087	\$15,837

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN
EMPLOYEE COUNT**

Department	2025 Budget				2024 Budget				2023 Actual				2022 Actual				2021 Actual				2020 Actual			
	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol	FT	PT	S	Vol
General Fund																								
Police	42	12		5	42	12		5	41	11		5	39	12		5	36	12		5	34	12		5
Community Development	8				8				8		2		5.5	1			5.5				5.5			
Economic Development	0				0				0				1				1				1			
Street Trees & ROW	1				1				0.3				0.3				0.3				0.3			
Mayor & Council	1.25	0.5			1				1				1				1				1			
Legal	0	0			2	1			1	1			1	2			1	2			1	2		
Admin	5.5	0.5			5.5	1			6.5	1	1		8.5				5.5				5.5			
Finance	8	1			8	1			7	1			7	1			8				8			
Information Services	2				2				2				1.5				1.25				1.25			
Engineering	8.75		2		9		2		9		4		9.5		4		7.5		4		7.5		4	
Public Properties	2.5	2			2.5	2			2.85	2			2.85	2			2.85				2.85			
Public Works - Admin	2.5	1			2.5	1			2.5	1			2.5				2.5				2.5			
Total General Fund	81.5	17	2	5	83.5	18	2	5	81.15	16	7	5	79.65	18	4	5	72.4	14	4	5	70.4	14	4	5
Other Funds																								
Street Maintenance	8.75				9.75				10.1				9.1				9.1				9.1			
Cemetery	2.05	1	1		2.05	1	1		2.05	1	1		2.05	1	1		2.05	1	1		2.05	1	1	
Parks	5.1	3	9		5.1	2	15		5.1	3	15		5.1	3	15		5.25	2	15		5.25	2	15	
Cable	2	1	3		2	1	3		2	2	1		3	2	1		2.5	2	1		3	2	1	
Fire	6.8	2		36	6.8	2		36	6.8	2		36	5.8	2		36	6	2		36	6	2		36
EMS	5	31		20	5	38		20	5	30		20	5	26		20	4	29		20	4	29		20
Water	6.75	1			6.75	1			7.75	1			9	1			5.55	1			5.05	1		
Electric (HPP)	24.6				24.6				24.6				25.1				28.95				28.45			
Storm Water	9.25				8.25				7.25				8				9				9			
Golf	4.45		76		4.45		71		4.45		63		4.45		49		4.45		60		4.45		60	
Broadband	2.5				2.5				2.5				2.5				2.5				2			
Vehicle Maintenance	3.25				3.25				3.25				3.25				3.25				2.25			
Total Other Funds	80.5	39	89	56	80.5	45	90	56	80.85	39	80	56	82.35	35	66	56	82.6	37	77	56	80.6	37	77	56
Grand Total	162	56	91	61	164	63	92	61	162	55	87	61	162	53	70	61	155	51	81	61	151	51	81	61

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2025 - 2029
PROPERTY TAX LEVIES**

Fund	Purpose	Authorized By Voters On MM/DD/YY	Levy Type	Number Of Years Levy To Run	Tax Year Begins/Ends	Collection Year Begins/Ends	Authorized Rate	Effective Rate To Be Levied
								Res/Ag Other
General	Inside						3.10	3.100
								3.100
Cemetery	Inside						0.17	0.170
								0.170
Police Pension	Inside						0.30	0.300
								0.300
Library Operating	Current Expense	5/4/2021	Repl / Increase	5	2021/2025	2022/2026	2.90	2.900
								2.900
Total							6.47	

City of Hudson, Ohio
Current Outstanding Indebtedness 2025 - 2029
Debt Service Schedule - Long Term Obligations

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2024	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2025	2026	2027	2028	2029
GENERAL FUND INCOME TAXES											
ATTERBURY BLVD RECONSTRUCTION (301)	11-93	\$3,770,000	\$1,570,000	20 YR	1.25 - 4.0%	2012-2031	\$255,131	\$259,131	\$257,831	\$261,113	\$258,800
SEASONS ROAD INTERCHANGE (301)	11-94	\$1,175,000	\$490,000	20 YR	1.25 - 4.0%	2012-2031	\$82,206	\$80,256	\$78,306	\$81,275	\$79,000
YOUTH DEVELOPMENT CTR PROPERTY (301)	12-128	\$2,735,000	\$1,221,653	20 YR	1.50 - 2.50%	2013-2032	\$169,883	\$169,941	\$169,941	\$169,515	\$169,024
ATTERBURY BRIDGE (OPWC LOAN)	2009	\$143,714	\$39,521	20 YR	0.00%	2009-2030	\$7,186	\$7,186	\$7,186	\$7,186	\$7,186
STREET IMPROVEMENT (N. MAIN, BARLOW RD) (301)	18-161	\$2,575,000	\$1,895,000	20 YR	3.08%	2019-2038	\$179,638	\$181,038	\$182,288	\$178,388	\$179,488
NEW CITY HALL OFFICES (301)	18-162	\$5,580,000	\$4,205,000	20 YR	3.08%	2019-2038	\$382,675	\$380,175	\$377,525	\$379,725	\$376,625
CITY HALL OFFICES (301)	20-122	\$965,000	\$795,000	20 YR	1.00 - 4.00%	2021-2040	\$55,050	\$54,600	\$54,150	\$53,700	\$58,250
MIDDLETON RD SIDEWALK (301)	22-118	\$2,340,000	\$2,245,000	20 YR	3.00 - 4.00%	2023-2042	\$172,275	\$173,675	\$174,875	\$170,875	\$172,875
GENERAL FUND TOTAL			\$12,461,174				\$1,304,044	\$1,306,002	\$1,302,102	\$1,301,776	\$1,301,247
YOUTH DEVELOPMENT CTR PROPERTY (205)	12-128	\$2,000,000	\$893,347	20 YR	1.50 - 2.50%	2013-2032	\$124,229	\$124,271	\$124,271	\$123,960	\$123,601
PICKLEBALL/TENNIS COURTS (205)	22-119	\$1,820,000	\$1,745,000	20 YR	3.00 - 4.00%	2023-2042	\$133,950	\$136,150	\$133,150	\$135,150	\$132,750
VETERANS TRAIL PHASE 3 (205)	22-121	\$1,140,000	\$1,090,000	20 YR	3.00 - 4.00%	2023-2042	\$84,950	\$83,150	\$86,350	\$84,350	\$82,850
BARLOW RD TRAIL (205)	22-123	\$850,000	\$815,000	20 YR	3.00 - 4.00%	2023-2042	\$64,875	\$63,475	\$62,075	\$60,675	\$64,625
STORM WATER IMPROVEMENTS II (504)	02-201 (2), (3)	\$2,417,000	\$1,317,000	30 YR	3.0-5.0%	2006-2035	\$136,826	\$140,766	\$141,259	\$143,683	\$140,817
TOTAL INCOME TAXES - ALL FUNDS			\$18,321,521				\$1,848,874	\$1,853,814	\$1,849,207	\$1,849,594	\$1,845,890

CITY OF HUDSON, OHIO
Current Outstanding Indebtedness 2025 - 2029
Debt Service Schedule - Long Term Obligations (cont)

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2024	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2025	2026	2027	2028	2029
SOURCE: FUND REVENUE-USER CHARGES											
WATER SYSTEM IMPROV - PHASE II (501)	02-204 (2), (3)	\$4,035,000	\$1,770,000	30 YR	2.0-3.5%	2002-2033	\$229,238	\$234,138	\$228,288	\$232,438	\$231,263
WATER SYSTEM IMPROV - PHASE III (501)	05-61 (3)	\$667,000	\$366,000	30 YR	3.0-5.0%	2006-2035	\$38,400	\$38,820	\$39,130	\$40,417	\$39,609
WATER MAINS (N. MAIN ST.) (501)	18-63	\$820,000	\$615,000	20 YR	3.08%	2019-2038	\$54,413	\$53,363	\$57,313	\$56,113	\$54,913
SEASON RD WATERLINE (501)	22-120	\$1,685,000	\$1,615,000	20 YR	3.00 - 4.00%	2023-2042	\$124,175	\$126,575	\$123,775	\$125,975	\$123,725
SEWER SYSTEM IMPROVMENTS I (502)	04-76 (3)	\$855,000	\$377,000	30 YR	2.7% - 4.25%	2005-2034	\$44,540	\$43,840	\$40,035	\$44,299	\$43,392
SEWER SYSTEM IMPROVMENTS II (502)	05-60 (3)	\$1,236,000	\$672,000	30 YR	3.0-5.0%	2006-2035	\$70,252	\$72,192	\$71,904	\$73,593	\$72,123
SEASONS SUB TO MAIN SUB - TRANS/DIST (503)	04-75 (3)	\$1,000,000	\$438,000	30 YR.	2.7% - 4.25%	2004-2034	\$51,086	\$50,286	\$47,366	\$51,492	\$50,438
ELECTRIC TRANSFORMER (503)	22-122	\$1,000,000	\$960,000	20 YR	3.00 - 4.00%	2023-2042	\$75,175	\$73,575	\$71,975	\$75,375	\$74,025
BRINE WELL (501)	20-121	\$1,930,000	\$1,595,000	20 YR	1.00 - 4.00%	2021-2040	\$110,168	\$114,268	\$113,318	\$112,368	\$111,418
HUDSON DR WATERLINE (501)	20-121	\$660,000	\$545,000	20 YR	1.00 - 4.00%	2021-2040	\$36,885	\$36,585	\$36,285	\$35,985	\$40,685
BROADBAND (510)	20-120	\$3,940,000	\$3,255,000	20 YR	1.00 - 2.35%	2021-2040	\$240,543	\$241,943	\$238,243	\$241,393	\$239,303
Total Fund Revenue-User Charges			\$12,208,000				\$1,074,872	\$1,085,582	\$1,067,629	\$1,089,445	\$1,080,891
TOTAL - ALL FUNDS			\$30,529,521				\$2,923,746	\$2,939,396	\$2,916,836	\$2,939,038	\$2,926,781

City Organization

LEGEND

- Elected
- Council Appointed
- City Mgr. Appointed / Council Concurrence
- City Manager Appointed

Citizens of Hudson

City Council

At Large – Chris Banweg
 At Large – Karen Heater
 At Large – Nicole Kowalski
 Ward 1 – Dr. Patricia Goetz
 Ward 2 – Chris Foster (President)
 Ward 3 – Skylar Sutton
 Ward 4 – Dr. Michael Bird

Mayor
 Jeff Anzevino

Clerk of Council

City Manager
 Thomas Sheridan

Public Works

- Water
- Street
- Electric (Hudson Public Power)
- Velocity Broadband (fiber)
- Cemetery
- Parks
- Storm

Finance

- HR
- Payroll
- Utility Billing
- Budget

Professional Services

- Community Development
 - Engineering
 - Communications
 - IT/GIS
- Hudson Community Television
- Economic Development
 - Solicitor

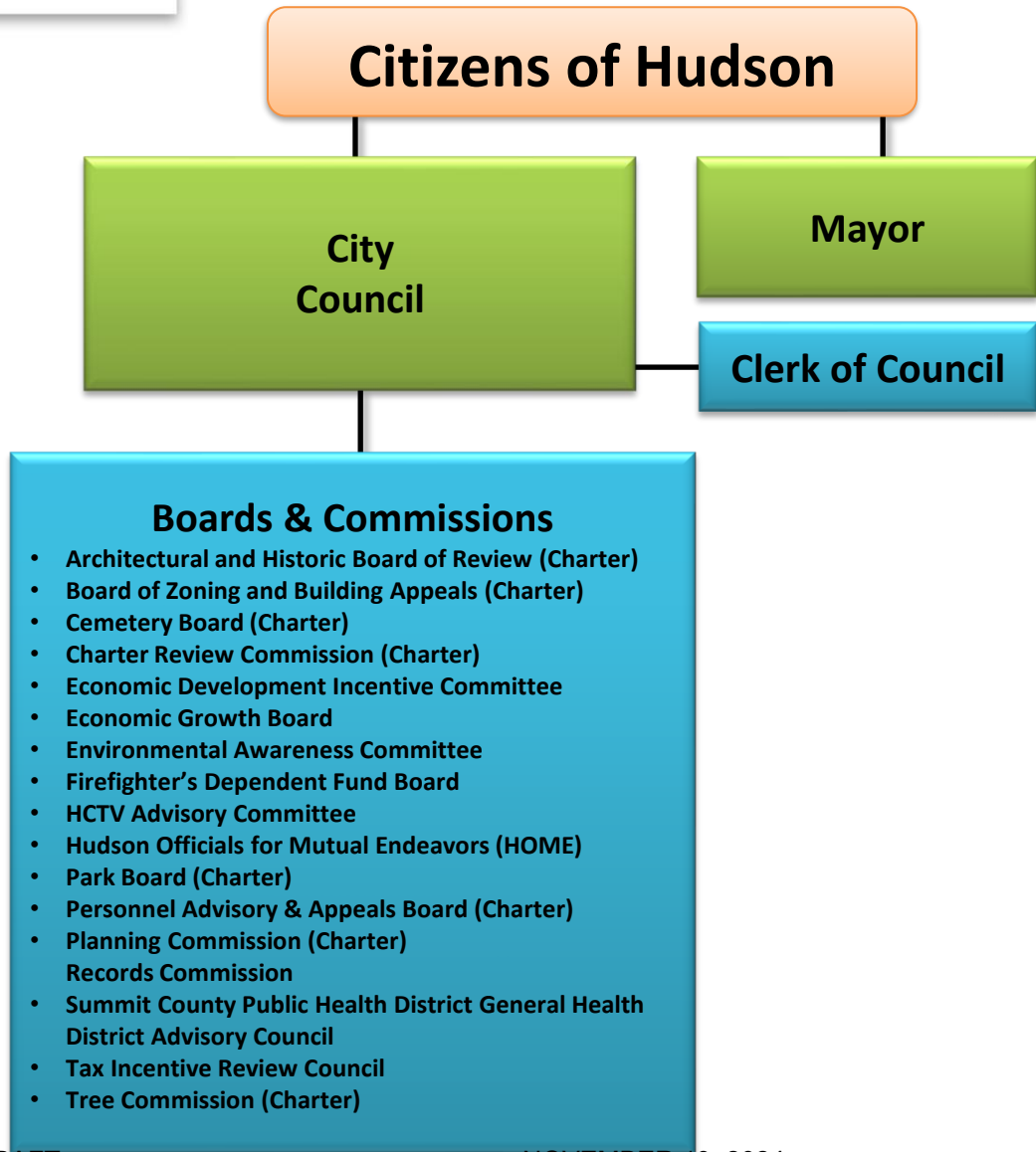
Safety Forces

- Fire
- EMS
- Police


Boards


Commissions

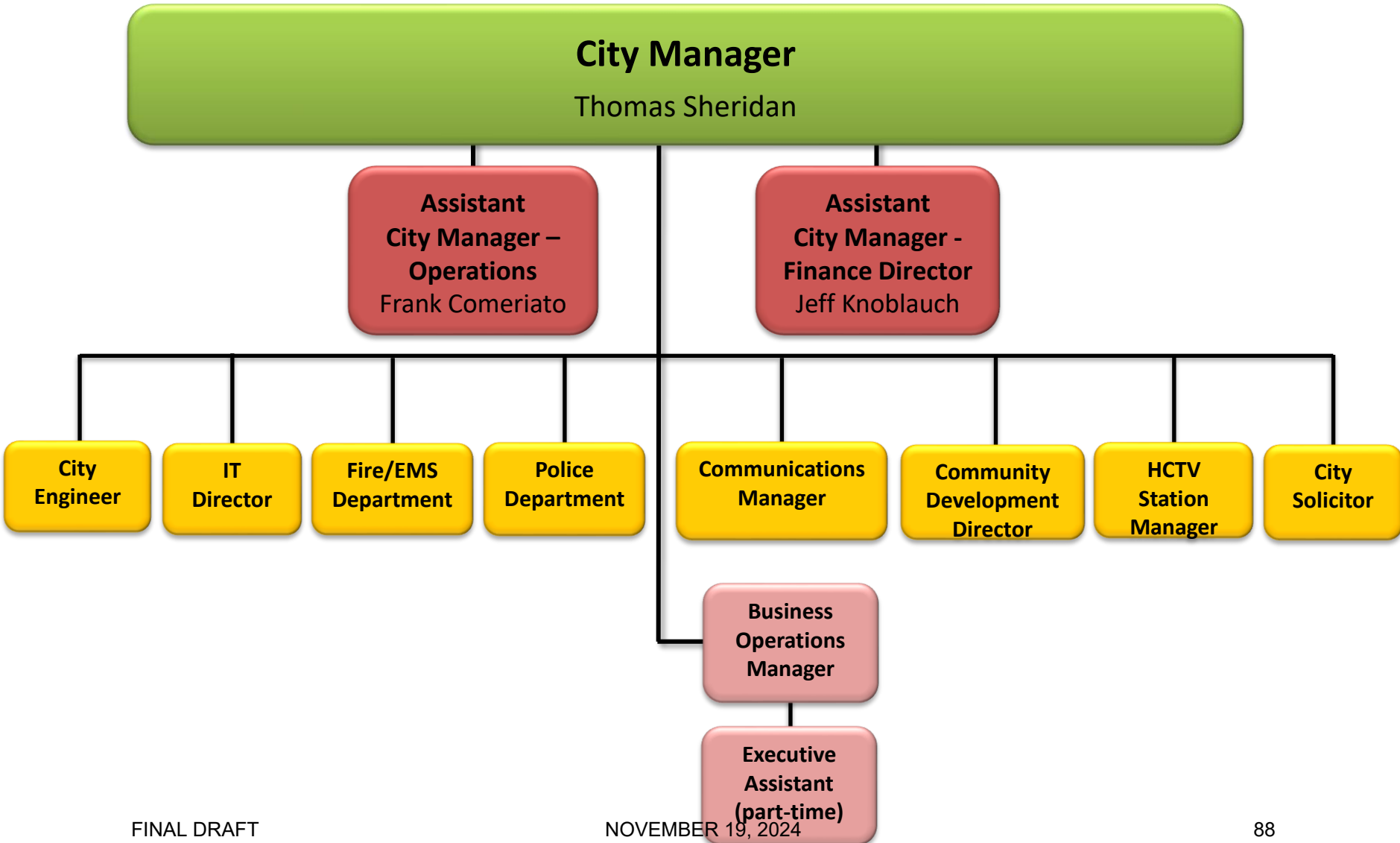
Committees



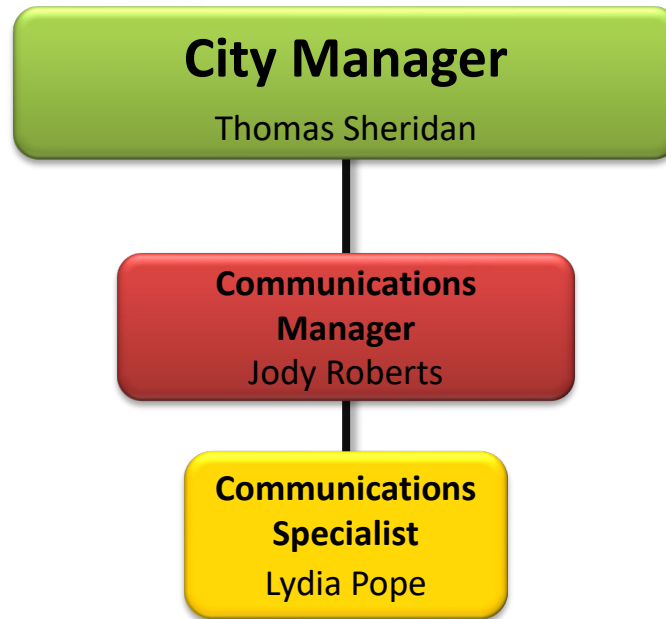
LEGEND

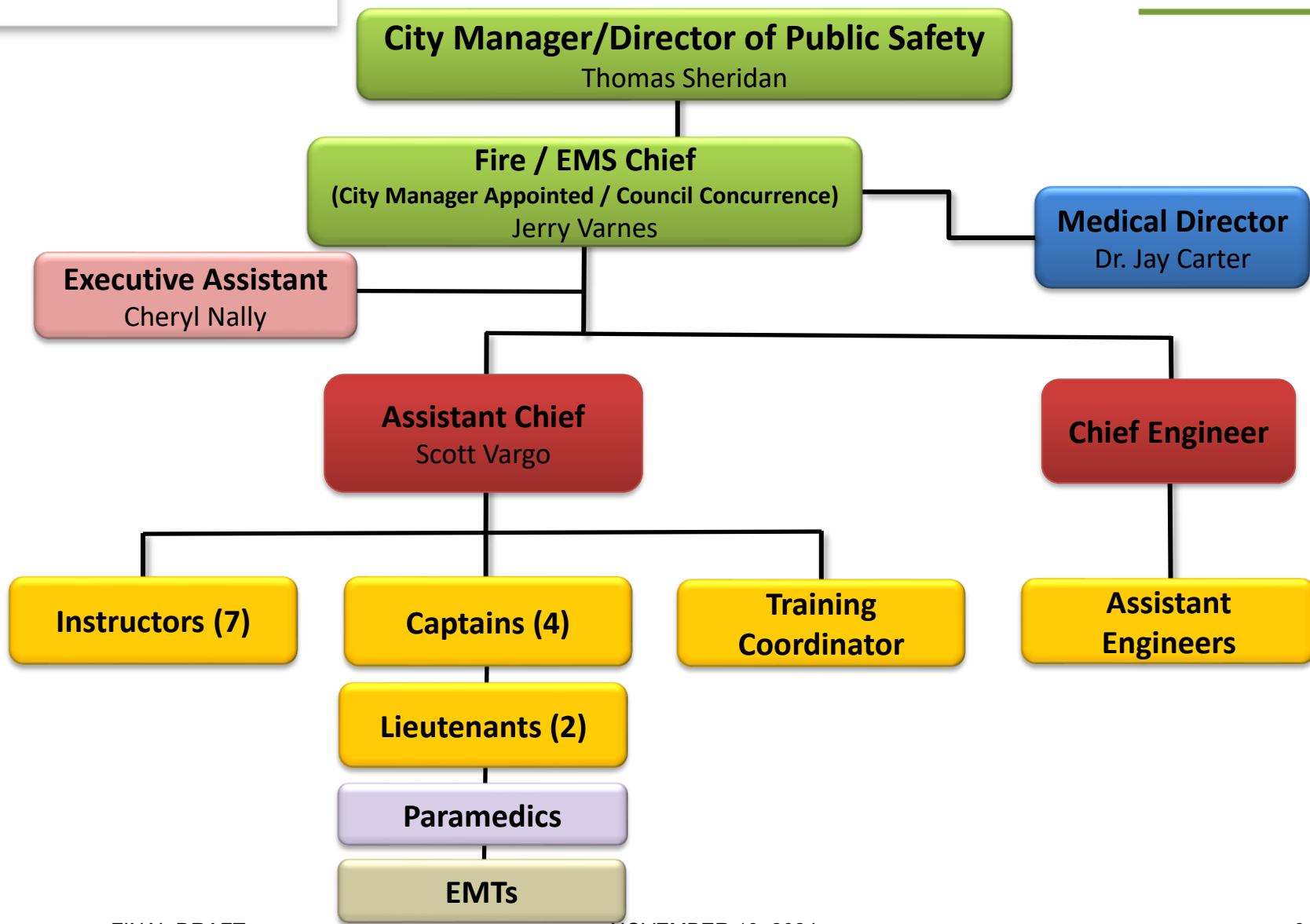
 Elected

 Council Appointed

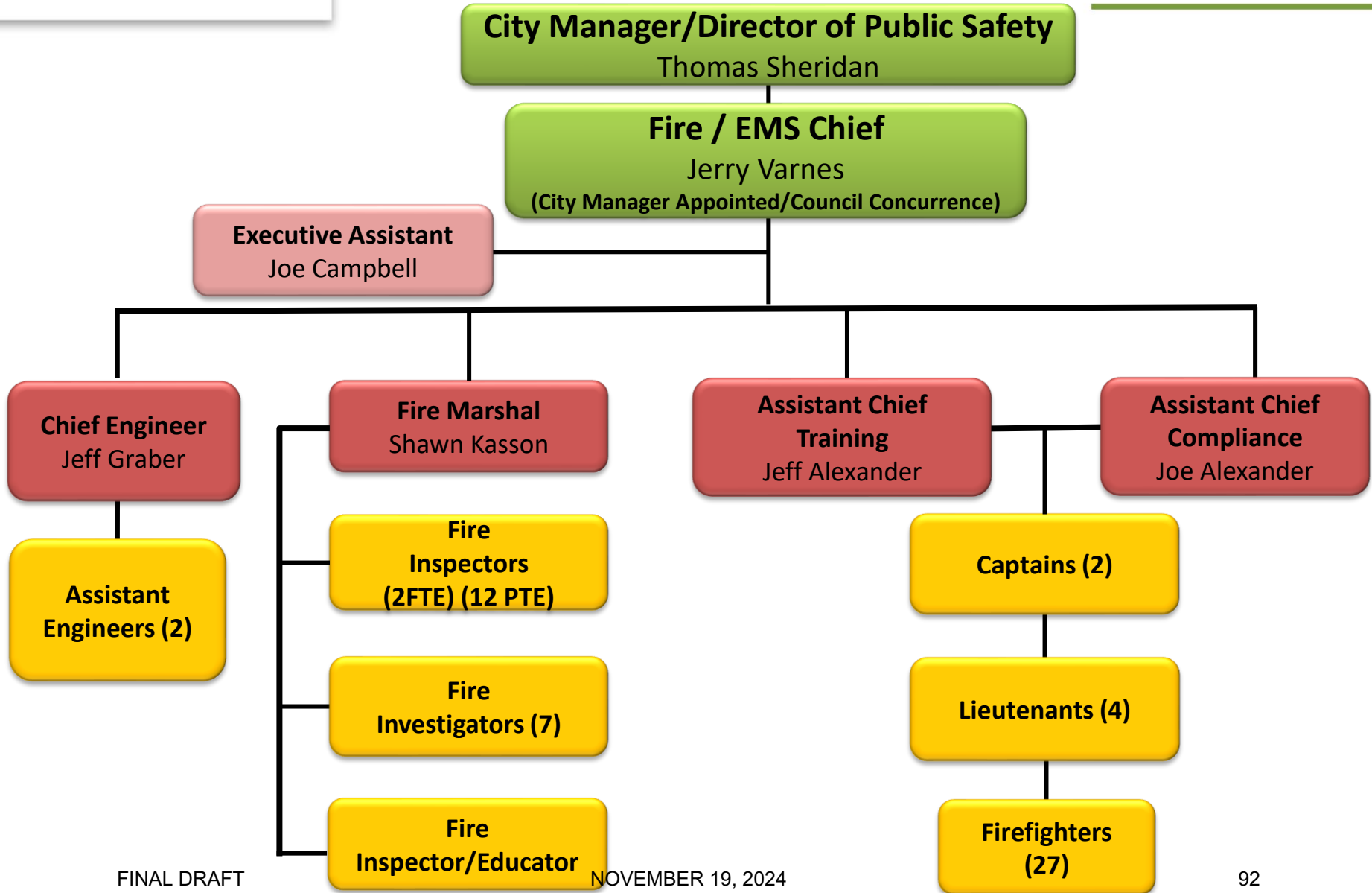


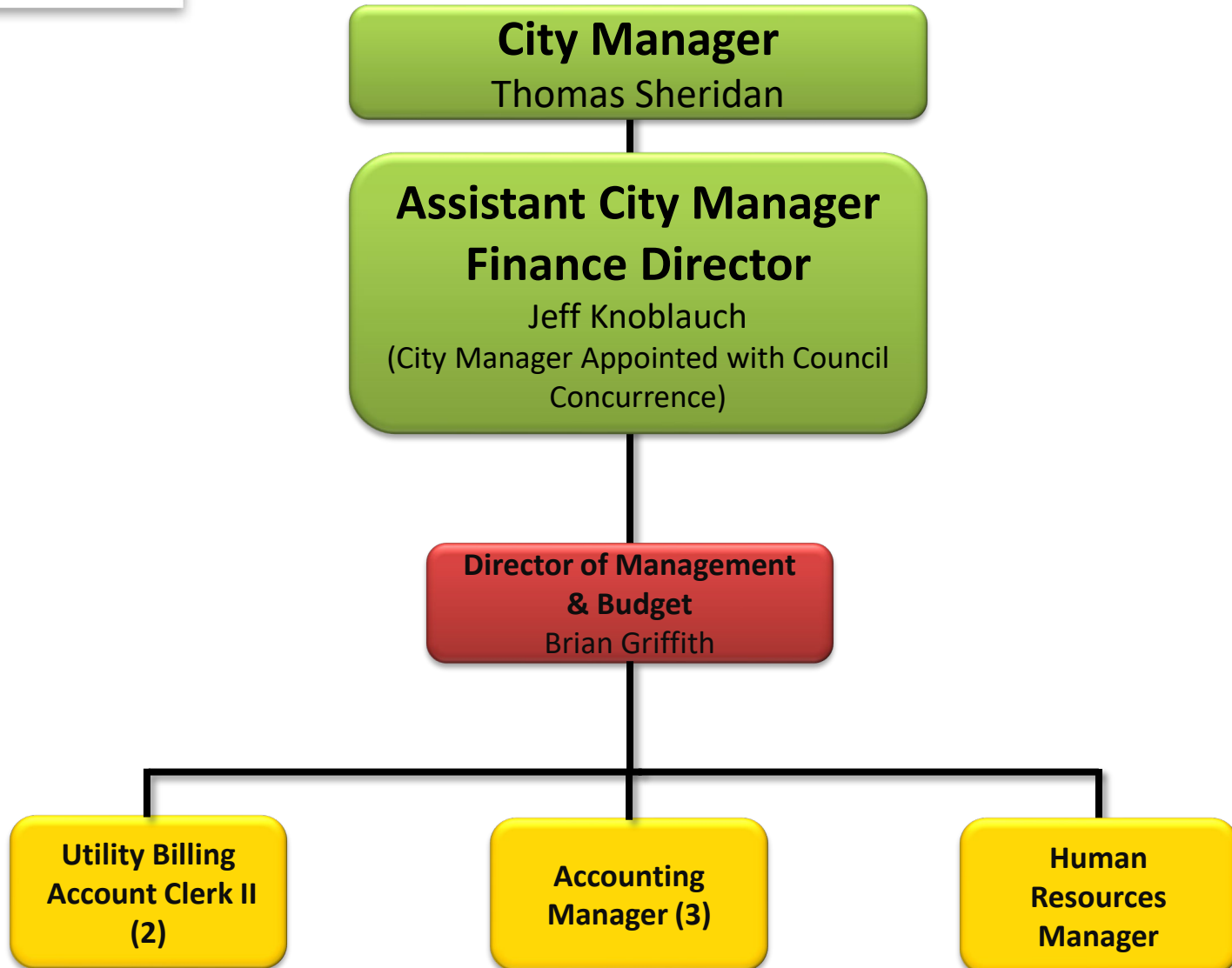




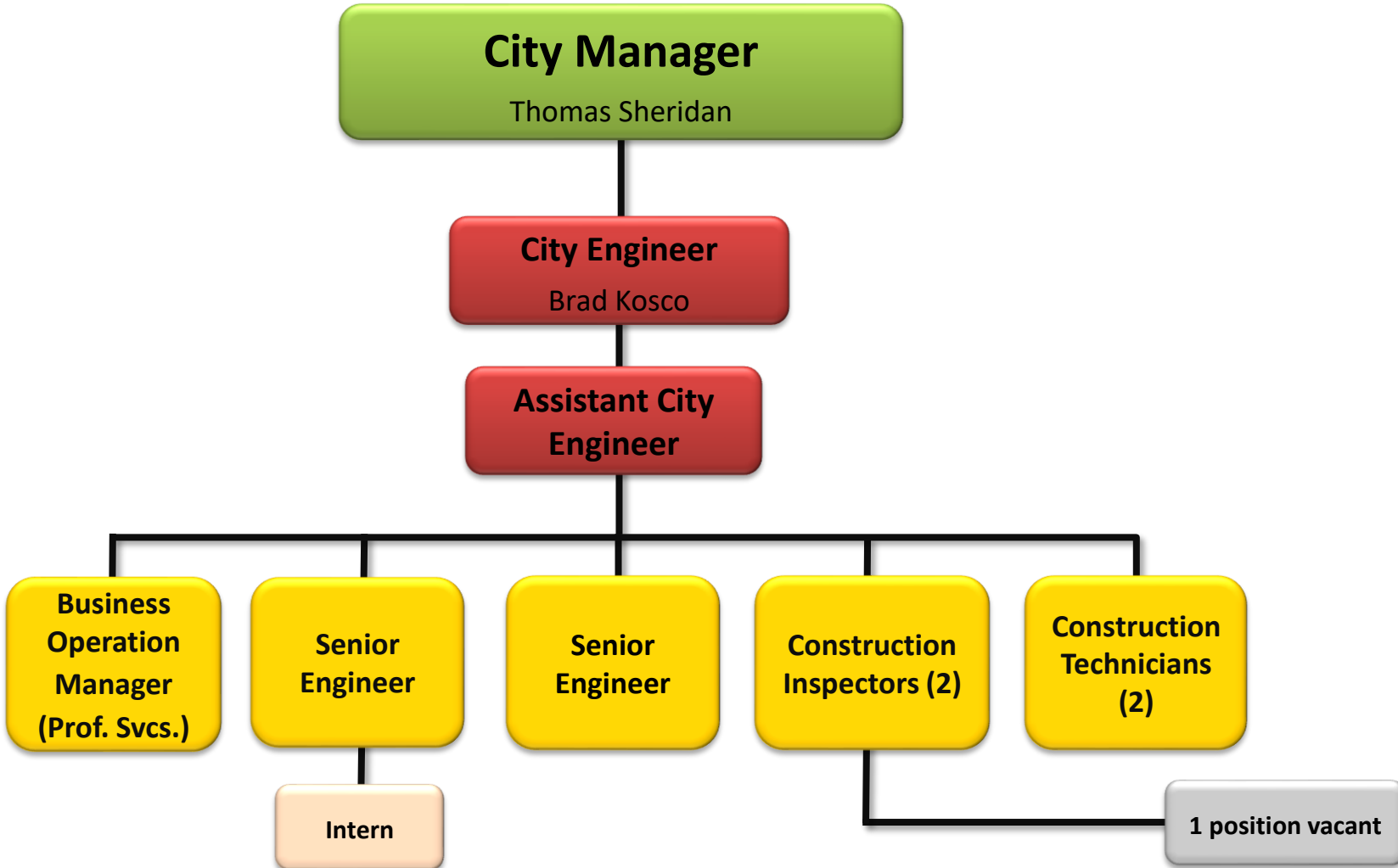


Fire Department









City Manager/Director of Public Safety

Thomas Sheridan

Chief

(City Manager Appointed/Council Concurrence)

Perry Tabak

PT Office Manager

Sheryl Westbrook

FT Office Manager

Sam Dubovec

Lieutenant

Kevin Gahagan

Lieutenant

Russ Grams

Patrol Sergeant

Officer

Officer

Officer

Officer

Officer

Patrol Sergeant

Officer

Officer

Officer

Officer

Officer

Patrol Sergeant

Officer

Officer

Officer

Officer

**Auxiliary
Officers (3)**

Patrol Sergeant

Officer

Officer

Officer

Officer

**Detective Bureau
Detective Sergeant (1)
Detectives (3)**

**School Resource
Officers (3)**

Dispatchers (7 FT, 2 PT)

**School Crossing
Guards (7)**

**Traffic Enforcement
Officer (1)**

